

Campaign Readiness and Planning: Laying the Groundwork

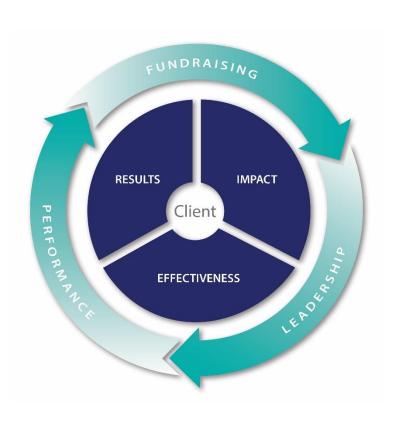
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Dini Spheris

- Deep, nationwide knowledge of fundraising, leadership and performance across philanthropic sectors
- Forward-thinking, trusted partners in solutions and success
- Client-centered, holistic approach to service delivery
- Willingness to think outside the box of traditional fundraising
- Customized solutions for your institution today and where you desire to be
- As employee-owners, we treat each client's project and challenge as our own





Topics for Discussion

- Keys to Campaign Success
 - Case
 - Leadership
 - Infrastructure
 - Prospects
 - Timing
- Prospect Discovery and Positioning



Keys to Campaign Success

- Case Clear and transparent objectives, budgets, and goals
- Leadership Influence and affluence
- Prospects Ready and willing to make significant major gifts
- Infrastructure Strategic, disciplined, and intentional planning



A Successful Case for Support...

- Grabs a prospective donor's attention
- Shows that there is a clear problem/need
- Appeals to multiple donor "faces" e.g., rational and emotional
- Uses statistics, research, and other validation



A Successful Case for Support...

- Offers a solid reason for investing in a program
 - Features and benefits
 - Impact, not needs
 - Your organization's "competitive edge"
- Involves gathering input from many sources



Components of the Case

- Overarching theme
- Internal "master" case (e.g., white paper)
- Internal and external case statements (e.g., brochures)
- Elements that can be customized (e.g., program inserts, partners list, naming opportunities)



Leadership: Role of the CEO / ED

- Face of the campaign
- Cultivating and soliciting top prospects
- Spending a significant percentage of time on campaign related activities

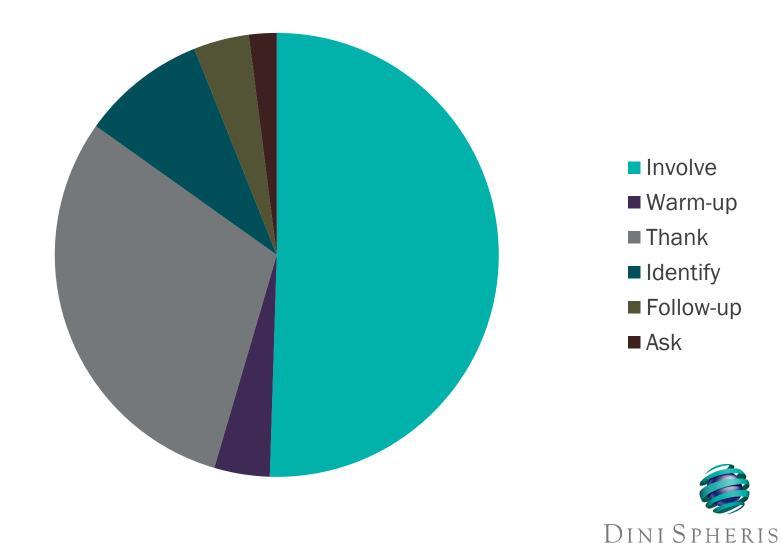


Leadership: Role of the Board

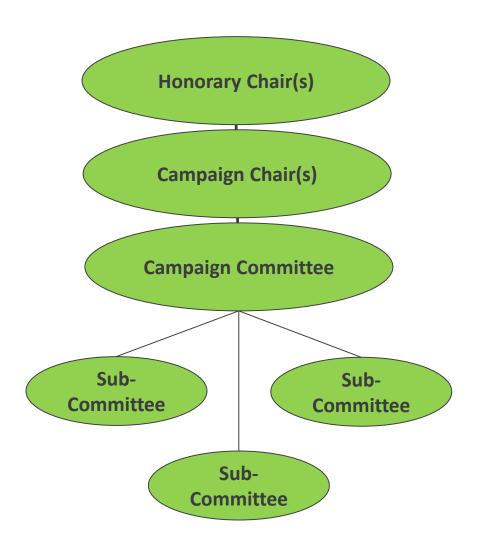
- Formally approve goal(s)
- Willing to utilize their own personal connections
- Stay informed, keep us focused, keep us accountable
- Monitor progress and have shared ownership in campaign success



A Role for Every Board Member



Determining Your Structure





Infrastructure: Staffing the Campaign

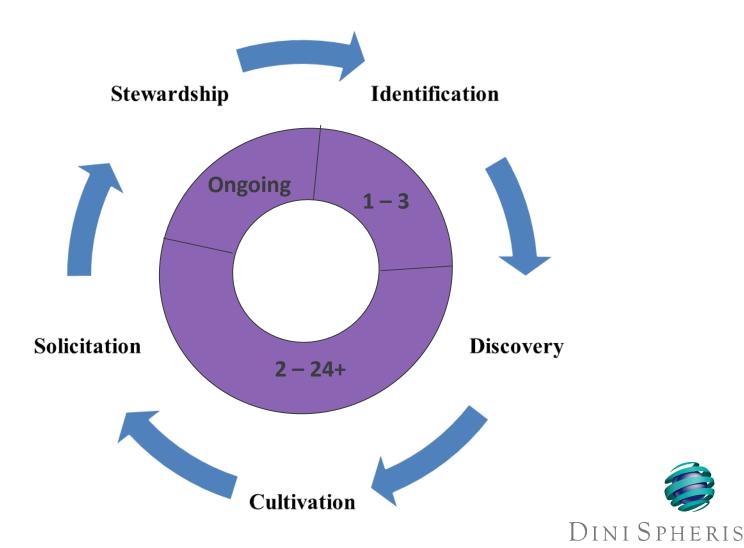
- Structure and roles that support major gift fundraising
 - Clear prospect assignments, portfolios
 - Adequate time to staff the CEO, volunteers
 - Sufficient administrative support
- Annual fundraising activities are maintained



Infrastructure: *Technology Tools of the Trade*

- Database
 - Robust, with moves management capability
 - Data reliability, integrity
- Prospect research resources
 - Wealth Engine, NOZA, etc.
- Website
 - Sequential additions and information appropriate to the stage of the campaign

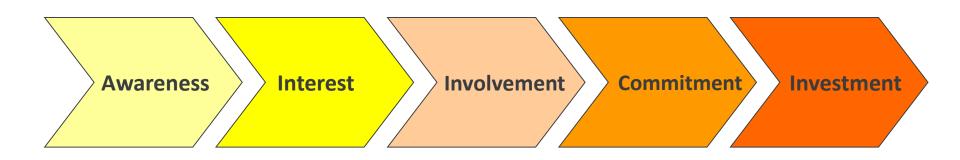
Prospects - Building the Pipeline



Know What is Needed

GIFT LEVEL	# OF GIFTS	LEVEL TOTAL	CUMULATIVE
\$1,000,000	(2) □□	\$1,000,000	\$ 2,000,000
\$ 500,000	(4)	\$2,000,000	\$ 4,000,000
\$ 250,000	(7)	\$1,750,000	\$ 5,750,000
\$ 100,000	(15)	\$1,500,000	\$ 7,250,000
\$ 50,000	(20)	\$1,000,000	\$ 8,250,000
\$ 25,000	(25)	\$ 625,000	\$ 8,875,000
\$ 10,000	(30)	\$ 300,000 	\$ 9,175,000
\$ Below \$10,0	Many Gifts	\$ 825,000	\$10,000,000

Discovery / Cultivation



Advance the prospect to INVESTMENT



Solicitation

- Right prospect...
- Right project...
- Right amount...
- Right solicitor(s)...
- Right time...

A Successful Solicitation!



Stewardship

- Diversified and personalized
- An ongoing plan and strategy not mechanical tactics
- Recognition opportunities
- Involvement opportunities
- Ongoing tracking and management

Planning Process Timeline

Campaign Readiness (Months 1 to 2)

- Conduct wealth screening on current and past donors
- Recruit and organize Campaign Planning Committee
- Conduct first Campaign Planning Committee meeting and discuss discovery conversation prospects
- Create campaign planning materials such as a scale of gifts, fact sheet, list of prospects, and board lists
- Develop full discovery interview list (past and current donors, wealth screening results, committee input and Dini Spheris research/knowledge)
- Confirm the top prospects to engage and interview in the study process

Campaign Planning (Months 3 to 5)

- Schedule and conduct personal discovery conversations with individuals, foundation trustees and corporate executives
- Facilitate focus groups with key constituents, if needed
- Conduct and attend Campaign Planning Committee meetings with updates on interviews and initial trends
- Analysis of discovery conversation findings and formalization of strategy
- Deliver report and recommendations to the Campaign Planning Committee
- Presentation of final report to Board leadership and other appropriate audiences

Consider the Impact of...

- Stability or turnover in senior staff leadership
- Economic influencers
- The landscape of other fundraising efforts
- Timing of your last campaign
- Organizational anniversaries or milestones



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