

PUBLIC DISCLOSURE COPY

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2023

Open to Public Inspection

Form 990

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter Social Security numbers on this form as it may be made public. Information about Form 990 and its instructions is at www.irs.gov/form990.

A For the 2023 calendar year, or tax year beginning 07/01/2023 and ending 06/30/2024

B Check if applicable:

<input type="checkbox"/>	Address change
<input type="checkbox"/>	Name change
<input type="checkbox"/>	Initial return
<input type="checkbox"/>	Terminated
<input type="checkbox"/>	Amended return
<input type="checkbox"/>	Application pending

C Name of organization: NEW BRUNSWICK TOMORROW
 Doing Business As: _____
 Number and street (or P.O. box if mail is not delivered to street address): 390 GEORGE STREET, 2ND FLOOR
 Room/suite: _____
 City or town, state or province, country, and ZIP or foreign postal code: NEW BRUNSWICK, NJ 08901

D Employer identification number: 51-0137783

E Telephone number: (732) 246-0603

F Name and address of principal officer: JAYMIE SANTIAGO
 390 GEORGE STREET, 2ND FLOOR, NEW BRUNSWICK, NJ 0890

G Gross receipts \$: 3,993,892.

H(a) Is this a group return for subordinates? Yes No
H(b) Are all subordinates included? Yes No
 If "No," attach a list. (see instructions)

I Tax-exempt status: 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or 527

J Website: WWW.NBTOMORROW.ORG

K Form of organization: Corporation Trust Association Other ▶

L Year of formation: 1975 **M** State of legal domicile: NJ

H(c) Group exemption number ▶

Part I Summary

Activities & Governance	1	Briefly describe the organization's mission or most significant activities: NEW BRUNSWICK TOMORROW IS A NON-PROFIT ORGANIZATION WHOSE IDEAS, PARTNERSHIPS AND INITIATIVES ARE MOVING NEW BRUNSWICK'S PEOPLE FORWARD (SEE SCHEDULE O FOR DETAILS).		
	2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3	Number of voting members of the governing body (Part VI, line 1a)	3	13
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	13
	5	Total number of individuals employed in calendar year 2023 (Part V, line 2a)	5	8
	6	Total number of volunteers (estimate if necessary)	6	13
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	NONE
	b	Net unrelated business taxable income from Form 990-T, line 34	7b	NONE
Revenue	8	Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9	Program service revenue (Part VIII, line 2g)	1,833,384.	3,132,178.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	NONE	NONE
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	176,878.	175,410.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	NONE	NONE
			2,010,262.	3,307,588.
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	534,720.	34,999.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	NONE	NONE
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	907,360.	806,443.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	NONE	NONE
		b Total fundraising expenses (Part IX, column (D), line 25) ▶	36,407.	
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	780,801.	1,347,439.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	2,222,881.	2,188,881.
Net Assets or Fund Balances	19	Revenue less expenses. Subtract line 18 from line 12	-212,619.	1,118,707.
	20	Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21	Total liabilities (Part X, line 26)	3,175,371.	5,269,332.
	22	Net assets or fund balances. Subtract line 21 from line 20	534,696.	1,403,476.
		2,640,675.	3,865,856.	

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer: _____ Date: _____

Type or print name and title: _____

Paid Preparer Use Only

Print/Type preparer's name: MICHAEL PINTABONE
 Preparer's signature: MICHAEL PINTABONE
 Date: 05/05/2025
 Check if self-employed
 PTIN: P01275156

Firm's name: WITHUMSMITH+BROWN, PC
 Firm's EIN: 22-2027092
 Firm's address: ONE TOWER CENTER BLVD 14TH FL EAST BRUNSWICK, NJ 08816
 Phone no.: 732-828-1614

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

For Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2023)

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III Yes No

1 Briefly describe the organization's mission:

SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 184,878. including grants of \$) (Revenue \$)

THE 0 TO 21 TASK FORCE CONVENES A WIDE DIVERSITY OF STAKEHOLDERS WHO ARE COMMITTED TO IMPROVING THE QUALITY OF LIFE OF NEW BRUNSWICK'S CHILDREN AND YOUTH (SEE SCHEDULE O FOR DETAILS).

4b (Code:) (Expenses \$ 417,836. including grants of \$) (Revenue \$)

THE HEALTH TASK FORCE CONVENES A WIDE DIVERSITY OF STAKEHOLDERS WHO ARE COMMITTED TO IMPROVING THE HEALTH AND WELL-BEING OF NEW BRUNSWICK RESIDENTS (SEE SCHEDULE O FOR DETAILS).

4c (Code:) (Expenses \$ 1,418,222. including grants of \$ 34,999.) (Revenue \$)

THE NEIGHBORHOOD/FAMILY TASK FORCE CONSISTS OF REPRESENTATIVES FROM ALL OF THE COMMUNITY DEVELOPMENT EFFORTS (SEE SCHEDULE O FOR DETAILS).

4d Other program services (Describe on Schedule O.)

(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 2,020,936.

Part IV Checklist of Required Schedules

Table with 3 columns: Question number, Yes, No. Rows 1-21 with various questions about organizational activities and financial reporting.

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question, Yes, No. Rows 22-38 covering various organizational requirements and schedules.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V []

Table with 3 columns: Question, Yes, No. Rows 1a-1c regarding Form 1096, Forms W-2G, and backup withholding rules.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
	2a 8		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
b	If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation on Schedule O</i>		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
b	If "Yes," enter the name of the foreign country _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	X	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
d	If "Yes," indicate the number of Forms 8282 filed during the year		
	7d		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the sponsoring organization make any taxable distributions under section 4966?		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12		
	10a		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		
	10b		
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders		
	11a		
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)		
	11b		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year		
	12b		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O.		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans		
	13b		
c	Enter the amount of reserves on hand		
	13c		
14a	Did the organization receive any payments for indoor tanning services during the tax year?		X
b	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i>		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.		X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.		X
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? If "Yes," complete Form 6069.		
	17		

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a (13), 1b (13), 2 (X), 3 (X), 4 (X), 5 (X), 6 (X), 7a (X), 7b (X), 8a (X), 8b (X), 9 (X).

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a (X), 10b, 11a (X), 11b, 12a (X), 12b (X), 12c (X), 13 (X), 14 (X), 15a (X), 15b (X), 16a (X), 16b.

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed NJ,
18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records.
JAYMIE SANTIAGO 390 GEORGE STREET, 2ND FLOOR NEW BRUNSWICK, NJ 08901

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) JAYMIE SANTIAGO PRESIDENT	40.00 NONE			X				160,290.	NONE	41,054.
(2) ELIZABTH HANCE TREASURER/SECRETARY - TRUSTEE	2.00 NONE	X		X				NONE	NONE	NONE
(3) MARILYN VALENTINE VICE CHAIR - TRUSTEE	2.00 NONE	X		X				NONE	NONE	NONE
(4) CPT. MICHAEL BOBADILLA TRUSTEE	2.00 NONE	X						NONE	NONE	NONE
(5) C. ROY EPPS TRUSTEE	2.00 NONE	X						NONE	NONE	NONE
(6) CARLA HAYNES SIGLAM TRUSTEE	2.00 NONE	X						NONE	NONE	NONE
(7) ROBERTO MUÑIZ TRUSTEE	2.00 NONE	X						NONE	NONE	NONE
(8) THE HONORABLE ROGER W. DALEY VICE CHAIR - TRUSTEE	2.00 NONE	X		X				NONE	NONE	NONE
(9) DR. ERIC. G. JAHN TRUSTEE	2.00 NONE	X						NONE	NONE	NONE
(10) CHRISTOPHER WALSH, ESQ CHAIR - TRUSTEE	2.00 NONE	X		X				NONE	NONE	NONE
(11) GUS SLEIMAN TRUSTEE	2.00 NONE	X						NONE	NONE	NONE
(12) MARGARET BRENNAN-TONETTA TRUSTEE	2.00 NONE	X						NONE	NONE	NONE
(13) MARK MCCORMICK TRUSTEE	2.00 NONE	X						NONE	NONE	NONE
(14) MITCHELL LANDIS TRUSTEE	2.00 NONE	X						NONE	NONE	NONE

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

Table with columns: (A) Total revenue, (B) Related or exempt function revenue, (C) Unrelated business revenue, (D) Revenue excluded from tax under sections 512-514. Rows include Contributions, Grants, and Other Similar Amounts; Program Service Revenue; Other Revenue; and Miscellaneous Revenue.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX [X]

Table with 5 columns: (A) Total expenses, (B) Program service expenses, (C) Management and general expenses, (D) Fundraising expenses. Rows include categories like Grants, Salaries, Pension, and Total functional expenses.

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	NONE	1	NONE
	2 Savings and temporary cash investments	157,247.	2	713,879.
	3 Pledges and grants receivable, net	282,323.	3	614,972.
	4 Accounts receivable, net	NONE	4	NONE
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	NONE	5	NONE
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)	NONE	6	NONE
	7 Notes and loans receivable, net	NONE	7	NONE
	8 Inventories for sale or use	NONE	8	NONE
	9 Prepaid expenses and deferred charges	13,948.	9	5,388.
	10 a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	404,927.	10a	
	b Less: accumulated depreciation	349,259.	10b	
		54,700.	10c	55,668.
	11 Investments - publicly traded securities	2,524,124.	11	2,675,373.
	12 Investments - other securities. See Part IV, line 11	NONE	12	NONE
	13 Investments - program-related. See Part IV, line 11	NONE	13	NONE
	14 Intangible assets	NONE	14	NONE
15 Other assets. See Part IV, line 11	143,029.	15	1,204,052.	
16 Total assets. Add lines 1 through 15 (must equal line 33)	3,175,371.	16	5,269,332.	
Liabilities	17 Accounts payable and accrued expenses	390,462.	17	447,290.
	18 Grants payable	NONE	18	NONE
	19 Deferred revenue	NONE	19	175,974.
	20 Tax-exempt bond liabilities	NONE	20	NONE
	21 Escrow or custodial account liability. Complete Part IV of Schedule D	NONE	21	NONE
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	NONE	22	NONE
	23 Secured mortgages and notes payable to unrelated third parties	NONE	23	688,500.
	24 Unsecured notes and loans payable to unrelated third parties	NONE	24	NONE
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	144,234.	25	91,712.
	26 Total liabilities. Add lines 17 through 25	534,696.	26	1,403,476.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33. <input checked="" type="checkbox"/>			
	27 Net assets without donor restrictions	2,181,276.	27	3,601,898.
	28 Net assets with donor restrictions	459,399.	28	263,958.
	Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. <input type="checkbox"/>			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	2,640,675.	32	3,865,856.
33 Total liabilities and net assets/fund balances	3,175,371.	33	5,269,332.	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	3,307,588.
2	Total expenses (must equal Part IX, column (A), line 25)	2	2,188,881.
3	Revenue less expenses. Subtract line 2 from line 1	3	1,118,707.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	2,640,675.
5	Net unrealized gains (losses) on investments	5	106,474.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	3,865,856.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII.

- 1** Accounting method used to prepare the Form 990: Cash Accrual Other _____
If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- c** If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits . . .

	Yes	No
2a		X
2b	X	
2c	X	
3a		X
3b		

**SCHEDULE A
(Form 990)**

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

**Open to Public
Inspection**

Name of the organization

NEW BRUNSWICK TOMORROW

Employer identification number

51-0137783

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 An organization that normally receives (1) more than 33 1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations
 - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990) 2023

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	2,480,318.	2,239,623.	2,673,360.	1,833,384.	3,132,178.	12,358,863.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						NONE
3 The value of services or facilities furnished by a governmental unit to the organization without charge						NONE
4 Total. Add lines 1 through 3.	2,480,318.	2,239,623.	2,673,360.	1,833,384.	3,132,178.	12,358,863.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						4,991,718.
6 Public support. Subtract line 5 from line 4						7,367,145.

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
7 Amounts from line 4	2,480,318.	2,239,623.	2,673,360.	1,833,384.	3,132,178.	12,358,863.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	45,875.	49,200.	54,621.	50,075.	51,071.	250,842.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						NONE
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						NONE
11 Total support. Add lines 7 through 10						12,609,705.

12 Gross receipts from related activities, etc. (see instructions) **12**

13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

14 Public support percentage for 2023 (line 6, column (f), divided by line 11, column (f))	14	58.42 %
15 Public support percentage from 2022 Schedule A, Part II, line 14	15	61.93 %

16a 33 1/3% support test - 2023. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here**. The organization qualifies as a publicly supported organization.

b 33 1/3% support test - 2022. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here**. The organization qualifies as a publicly supported organization

17a 10%-facts-and-circumstances test - 2023. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here**. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization.

b 10%-facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here**. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization.

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Part III Support Schedule for Organizations Described in Section 509(a)(2)
 (Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.
 If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b.						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
9 Amounts from line 6.						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2023 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2022 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2023 (line 10c, column (f), divided by line 13, column (f)).	17	%
18 Investment income percentage from 2022 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2023. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization . . .

b 33 1/3% support tests - 2022. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization . .

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . .

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

Table with 3 columns: Question, Yes, No. Row 11: Has the organization accepted a gift or contribution from any of the following persons? Sub-rows 11a, 11b, 11c.

Section B. Type I Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? Row 2: Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization?

Section C. Type II Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)?

Section D. All Type III Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? Row 2: Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? Row 3: By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year?

Section E. Type III Functionally Integrated Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). Sub-rows a, b, c. Row 2: Activities Test. Answer lines 2a and 2b below. Sub-rows a, b. Row 3: Parent of Supported Organizations. Answer lines 3a and 3b below. Sub-rows a, b.

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 0.035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, column A)	1		
2 Enter 0.85 of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5
6	Other distributions (describe in Part VI). See instructions.	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8
9	Distributable amount for 2023 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)		(i) Excess Distributions	(ii) Underdistributions Pre-2023	(iii) Distributable Amount for 2023
1	Distributable amount for 2023 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2023 (reasonable cause required - explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2023			
a	From 2018			
b	From 2019			
c	From 2020			
d	From 2021			
e	From 2022			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2023 distributable amount			
i	Carryover from 2018 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2023 from Section D, line 7: \$			
a	Applied to underdistributions of prior years			
b	Applied to 2023 distributable amount			
c	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.			
7	Excess distributions carryover to 2024. Add lines 3j and 4c.			
8	Breakdown of line 7:			
a	Excess from 2019			
b	Excess from 2020			
c	Excess from 2021			
d	Excess from 2022			
e	Excess from 2023			

Schedule B (Form 990)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF. Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2023

Name of the organization

Employer identification number

NEW BRUNSWICK TOMORROW

51-0137783

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

[X] 501(c)(3) (enter number) organization

[] 4947(a)(1) nonexempt charitable trust not treated as a private foundation

[] 527 political organization

Form 990-PF

[] 501(c)(3) exempt private foundation

[] 4947(a)(1) nonexempt charitable trust treated as a private foundation

[] 501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

[] For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

[X] For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

[] For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

[] For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization <p style="text-align: center;">NEW BRUNSWICK TOMORROW</p>	Employer identification number <p style="text-align: center;">51-0137783</p>
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Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	N/A <hr/> <hr/> <hr/>	\$ 437,500.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2	N/A <hr/> <hr/> <hr/>	\$ 300,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
3	N/A <hr/> <hr/> <hr/>	\$ 65,500.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
4	N/A <hr/> <hr/> <hr/>	\$ 843,709.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
5	N/A <hr/> <hr/> <hr/>	\$ 165,631.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
6	N/A <hr/> <hr/> <hr/>	\$ 73,747.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization

NEW BRUNSWICK TOMORROW

Employer identification number

51-0137783

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____

Name of organization <p style="text-align: center;">NEW BRUNSWICK TOMORROW</p>	Employer identification number <p style="text-align: center;">51-0137783</p>
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Part III **Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor.** Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this information once. See instructions.) \$ _____
 Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

2023

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

Employer identification number

NEW BRUNSWICK TOMORROW

51-0137783

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows include: 1 Total number at end of year, 2 Aggregate value of contributions to (during year), 3 Aggregate value of grants from (during year), 4 Aggregate value at end of year, 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?, 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

Part II Conservation Easements

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Table with 2 columns: Held at the End of the Tax Year. Rows include: 1 Purpose(s) of conservation easements held by the organization (check all that apply), 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year, 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year, 4 Number of states where property subject to conservation easement is located, 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?, 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year, 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year, 8 Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?, 9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Table with 2 columns: Revenue included on Form 990, Part VIII, line 1; Assets included in Form 990, Part X. Rows include: 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items., 1b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1. (ii) Assets included in Form 990, Part X., 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: a Revenue included on Form 990, Part VIII, line 1. b Assets included in Form 990, Part X.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2023

JSA 3E1268 1.000

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0273450

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply).
a Public exhibition
b Scholarly research
c Preservation for future generations
d Loan or exchange program
e Other
4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

Part IV Escrow and Custodial Arrangements

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?
b If "Yes," explain the arrangement in Part XIII and complete the following table.
c Beginning balance
d Additions during the year
e Distributions during the year
f Ending balance
2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?
b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII.

Part V Endowment Funds

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

Table with 6 columns: (a) Current year, (b) Prior year, (c) Two years back, (d) Three years back, (e) Four years back. Rows include: 1a Beginning of year balance, b Contributions, c Net investment earnings, gains, and losses, d Grants or scholarships, e Other expenditures for facilities and programs, f Administrative expenses, g End of year balance.

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
a Board designated or quasi-endowment %
b Permanent endowment %
c Term endowment %
The percentages on lines 2a, 2b, and 2c should equal 100%.

- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- (i) Unrelated organizations?
(ii) Related organizations?
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

Table with 2 columns: Yes, No. Rows: 3a(i), 3a(ii), 3b.

- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Table with 5 columns: (a) Cost or other basis (investment), (b) Cost or other basis (other), (c) Accumulated depreciation, (d) Book value. Rows include: 1a Land, b Buildings, c Leasehold improvements, d Equipment, e Other, Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, line 10c, column (B)).

Part VII Investments - Other Securities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other _____		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, line 12, col. (B)) . . .		

Part VIII Investments - Program Related

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, line 13, col. (B)) . . .		

Part IX Other Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) RIGHT OF USE ASSET	90,507.
(2) PROPERTY HELD FOR SALE	1,113,545.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, line 15, col. (B)).	1,204,052.

Part X Other Liabilities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) FIDUCIARY FUNDS PAYABLE	1,205.
(3) LEASE LIABILITY	90,507.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, line 25, col. (B)).	91,712.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII .

Part XIII Supplemental Information *(continued)*

FORM 990, SCHEDULE D, PART X, LINE 2

THE ORGANIZATION IS EXEMPT FROM FEDERAL INCOME TAXES UNDER THE INTERNAL REVENUE CODE, SECTION 501(C)(3). THEREFORE, NO PROVISION HAS BEEN MADE FOR INCOME TAXES ON THE CHANGE IN NET ASSETS. THE ORGANIZATION IS ALSO EXEMPT FROM STATE INCOME TAXES. THE ORGANIZATION HAD NO UNRECOGNIZED TAX BENEFITS AS OF JUNE 30, 2024 AND INCURRED NO TAX RELATED INTEREST OR PENALTIES FOR THE YEARS ENDED JUNE 30, 2024 AND 2023.

**SCHEDULE I
(Form 990)**

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
Attach to Form 990.

OMB No. 1545-0047

2023

**Open to Public
Inspection**

Department of the Treasury
Internal Revenue Service

Go to www.irs.gov/Form990 for the latest information.

Name of the organization

NEW BRUNSWICK TOMORROW

Employer identification number

51-0137783

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) PUERTO RICAN ACTION BOARD 90 JERSEY AVENUE NEW BRUNSWICK, NJ 08901	22-1944440	501(C)(3)	25,650.				NEIGHBORHOOD REVITALIZATION
(2) COMMUNITY LOAN FUND OF NJ, INC 108 CHURCH STREET NEW BRUNSWICK, NJ 08901	22-2872262	501(C)(3)	36,489.				NEIGHBORHOOD REVITALIZATION
(3) RISING TIDE CAPITAL, INC 384 MARTIN LUTHER KING DRIVE	11-3720098	501(C)(3)	21,850.				NEIGHBORHOOD REVITALIZATION
(4) NEW BRUNSWICK EDUCATION FOUNDATION 115 PAUL ROBESON BLVD	27-0135736	501(C)(3)	51,550.				0-21 TASK FORCE
(5) COLAB ARTS PO BOX 887 BRUNSWICK, NJ 08903	27-2611798	501(C)(3)	22,256.				NEIGHBORHOOD REVITALIZATION
(6) ELIJAH'S PROMISE 211 LIVINGSTON AVE BRUNSWICK, NJ 08901	22-3055539	501(C)(3)	5,215.				NEIGHBORHOOD REVITALIZATION
(7) D'SOLUTIONS MULTISERVICES 398 COMSTOCK STREET NEW BRUNSWICK, NJ 08901	92-1307169	N/A	9,207.				NEIGHBORHOOD- SMALL BUSINESS
(8) GALLO FELIX 160 FRENCH STREET NEW BRUNSWICK, NJ 08901	46-1147843	N/A	15,000.				NEIGHBORHOOD- SMALL BUSINESS
(9)							
(10)							
(11)							
(12)							

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 6

3 Enter total number of other organizations listed in the line 1 table 2

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2023

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
7					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

FORM 990, SCHEDULE I, PART I, LINE 2

THE ORGANIZATION MONITORS THE USE OF GRANT FUNDS IN THE UNITED STATES BY
MONITORING REPORTS AND COLLABORATION AGREEMENTS WITH SUBRECIPIENTS AS
WELL AS PARTICIPATING IN PERIODIC MEETINGS WITH PROGRAM PERSONNEL.

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Name of the organization

NEW BRUNSWICK TOMORROW

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

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Inspection**

Employer identification number

51-0137783

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---|---|
| <input type="checkbox"/> Compensation committee | <input checked="" type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment? **4a** **4c**
- b** Participate in or receive payment from a supplemental nonqualified retirement plan? **4b**
- c** Participate in or receive payment from an equity-based compensation arrangement? **4c**
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization? **5a** **5c**
- b** Any related organization? **5b**
- If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization? **6a** **6c**
- b** Any related organization? **6b**
- If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III **7** **7c**

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III **8** **8c**

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? **9** **9c**

	Yes	No
1b		
2		
4a		<input checked="" type="checkbox"/>
4b		<input checked="" type="checkbox"/>
4c		<input checked="" type="checkbox"/>
5a		<input checked="" type="checkbox"/>
5b		<input checked="" type="checkbox"/>
6a		<input checked="" type="checkbox"/>
6b		<input checked="" type="checkbox"/>
7		<input checked="" type="checkbox"/>
8		<input checked="" type="checkbox"/>
9		<input checked="" type="checkbox"/>

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 JAYMIE SANTIAGO PRESIDENT	(i)	160,290.	NONE	NONE	8,189.	32,865.	201,344.	NONE
	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
2	(i)							
	(ii)							
3	(i)							
	(ii)							
4	(i)							
	(ii)							
5	(i)							
	(ii)							
6	(i)							
	(ii)							
7	(i)							
	(ii)							
8	(i)							
	(ii)							
9	(i)							
	(ii)							
10	(i)							
	(ii)							
11	(i)							
	(ii)							
12	(i)							
	(ii)							
13	(i)							
	(ii)							
14	(i)							
	(ii)							
15	(i)							
	(ii)							
16	(i)							
	(ii)							

**SCHEDULE O
(Form 990 or 990-EZ)**

Department of the Treasury
Internal Revenue Service

Name of the organization

NEW BRUNSWICK TOMORROW

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

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Employer identification number

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FORM 990, PART VI, SECTION B, LINE 15 A AND 15B

THE GOVERNANCE COMMITTEE OF NEW BRUNSWICK TOMORROW IS RESPONSIBLE FOR FACILITATING THE ORGANIZATION'S COMPENSATION REVIEW PROCESS. ITS MEMBERS ARE COMPRISED OF TRUSTEES AND ARE APPOINTED BY THE CHAIR. THE BOARD OF TRUSTEES HAVE ADOPTED THE PRACTICE OF ASSESSING COMPENSATION FOR EVERY STAFF POSITION TO ASSURE CONSISTENCY AND COMPETITIVENESS WITH THE MARKET. THE ORGANIZATION'S COMPENSATION PHILOSOPHY HAS BEEN TO MANAGE BASE SALARY COMPENSATION TOWARD THE MIDPOINT OF THE MARKET TO ASSURE THAT THE MINIMUM SALARY COMPENSATION FOR EACH POSITION MEETS THE MIDPOINT OF THE SALARY RANGE. IF THE SALARY LEVEL DOES NOT MEET THE MIDPOINT, THE GOVERNANCE COMMITTEE MAKES INCREMENTAL AND REASONABLE ADJUSTMENTS AS LONG AS THE ORGANIZATION'S FINANCIAL POSITION AND THE STAFF PERFORMANCE WARRANTS. THE GOVERNANCE COMMITTEE ALSO CONSIDERS MERIT INCREASES ON AN ANNUAL BASIS UTILIZING ESTABLISHED PERFORMANCE BENCHMARKS. IN TERMS OF EXECUTIVE COMPENSATION, THE ORGANIZATION OFFERS THE PRESIDENT AN EMPLOYMENT CONTRACT THAT DESCRIBES ALL THE TERMS AND BENEFITS. THE ORGANIZATION'S CHAIR IS RESPONSIBLE FOR SETTING THE PERFORMANCE BENCHMARKS FOR THE PRESIDENT AND PERFORMING AN ANNUAL REVIEW. THE CHAIR REPORTS THE RESULTS OF THE ANNUAL REVIEW TO THE GOVERNANCE COMMITTEE AND TO THE BOARD OF DIRECTORS. ANY SALARY AND BENEFIT ADJUSTMENT OR MERIT INCREASE IS CONSIDERED AT THIS TIME. IN TERMS OF STAFF COMPENSATION, THE PRESIDENT IS RESPONSIBLE FOR MANAGING THE GOVERNANCE COMMITTEE'S ESTABLISHED PROCESS FOR REVIEWING AND ASSESSING STAFF PERFORMANCE. THE PRESIDENT PRESENTS MID-YEAR AND FINAL YEAR STAFF PERFORMANCE EVALUATIONS TO THE GOVERNANCE COMMITTEE. THE REVIEW IS BASED UPON PERFORMANCE FACTORS AND EMPLOYEE

**SCHEDULE O
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PERFORMANCE OBJECTIVES. THE REVIEW ALSO INCLUDES WRITTEN FEEDBACK FROM THE EMPLOYER AND SUPERVISOR AND AN EMPLOYEE DEVELOPMENT PLAN TO SUPPORT PERFORMANCE. THE CHAIR OF THE GOVERNANCE COMMITTEE FINALIZES THE REVIEW BY SIGNING ALL OF THE DOCUMENTS. ANY SALARY AND BENEFIT ADJUSTMENT OR MERIT INCREASE IS CONSIDERED AT THIS TIME.

FORM 990, PART VI, SECTION B, LINE 11B

PRESENTED TO THE FINANCE COMMITTEE AND REPORTED TO THE BOARD OF DIRECTORS FOR ITS APPROVAL.

FORM 990, PART VI, SECTION B, LINE 12C

THE ORGANIZATION MONITORS THE CONFLICT OF INTEREST POLICY ANNUALLY BY HAVING BOARD MEMBERS SIGN A NEW POLICY.

FORM 990, PART VI, SECTION C, LINE 19

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON WRITTEN REQUEST TO MANAGEMENT.

FORM 990, PART VI, SECTION A, LINE 8A AND 8B

AN AUDIO RECORDING IS MADE OF EACH EXECUTIVE BOARD MEETING AND COMMITTEE MEETING. FROM THE RECORDINGS, THE MINUTES ARE DRAFTED AND REVIEWED BY THE NBT PRESIDENT. THE MINUTES ARE VOTED UPON AT THE SUBSEQUENT RESPECTIVE MEETINGS. THE APPROVED MINUTES ARE FILED ACCORDINGLY.

FORM 990, PART I, LINE 1

FOR 50 YEARS, NEW BRUNSWICK TOMORROW HAS DRIVEN SOCIAL REVITALIZATION FOR THE CITY OF NEW BRUNSWICK BY TAKING ON THE ISSUES THAT MATTER MOST TO CITY RESIDENTS AND FAMILIES. OUR MISSION IS TO IMPROVE THE QUALITY OF LIFE FOR ALL WHO CALL NEW BRUNSWICK HOME. WE ARE A SOCIAL IMPACT

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Supplemental Information to Form 990 or 990-EZ

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Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

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ORGANIZATION, COMMITTED TO MOVING PEOPLE FORWARD BY ADDRESSING THE HUMAN ISSUES THAT IMPACT US ALL, INCLUDING: THE VIBRANCY OF NEIGHBORHOOD; A FAMILY'S HEALTH AND WELL-BEING, AND A CHILD'S ACADEMIC PROGRESS AND ABILITY TO MEET THEIR FULLEST POTENTIAL. NBT'S HOLISTIC APPROACH INCLUDES ENGAGING STAKEHOLDERS TO IDENTIFY ISSUES RELATED TO THE COMMUNITY'S HEALTH, EDUCATION AND HUMAN SERVICE NEEDS. WITH OVER 1,000 DOCUMENTED POTENTIAL STAKEHOLDER PARTNERS, REPRESENTING OVER 200 LOCAL SOCIAL PROGRAMS, AND MANY FUNDING PARTNERS, THE NEED TO CONVENE PARTNERS AND FIND SOLUTIONS IS GREAT. NBT BRINGS TOGETHER A DIVERSITY OF PARTNERS COMMITTED TO TAKE ACTION ON COMMUNITY DEVELOPMENT NEEDS. THIS PROCESS HAS BEEN USED SUCCESSFULLY FOR 45 YEARS, BUILDING A COMMUNITY THAT CONTINUES TO MOVE NEW BRUNSWICK'S PEOPLE FORWARD. FOR MORE INFORMATION ON HOW NBT IDENTIFIES COMMUNITY NEEDS, ENGAGES THE COMMUNITY, GROWS PARTNERSHIPS, AND PROGRAM DETAILS ON KEY ISSUES, VISIT OUR WEBSITE AT WWW.NBTOMORROW.ORG

FORM 990, PART III, LINE 1

THROUGH A SHARED VALUE OF COMMUNITY AND PARTNERSHIP, WE BRING DIVERSE INTEREST TO THE TABLE TO INSPIRE PEOPLE AND MOBILIZE RESOURCES TO STRENGTHEN OUR COMMUNITY. WORKING SIDE-BY-SIDE WITH COMMITTED PARTNERS, WE FOCUS ON SETTING GOALS, TURNING GOALS INTO PLANS, AND PLANS INTO ACTION, ULTIMATELY HELPING RESIDENTS IMPROVE THEIR QUALITY OF LIFE.

TO DO THIS WORK, WE FOSTER PARTNERSHIPS WITH INSTITUTIONS AND COMMUNITY ORGANIZATIONS THAT PROMOTE UPWARD ECONOMIC MOBILITY, SELF-SUFFICIENCY AND PERSONAL DIGNITY FOR ALL. NBT SERVES AS A CATALYST IN DEVELOPING AND

**SCHEDULE O
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Department of the Treasury
Internal Revenue Service

Name of the organization

NEW BRUNSWICK TOMORROW

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

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SUPPORTING SOLUTIONS THAT STRENGTHEN OUR COMMUNITY BY: 1) IDENTIFYING SOCIAL NEEDS, DRIVEN BY BOTH DATA AND THE COMMUNITY'S INSIGHTS; 2) BRINGING PEOPLE AND RESOURCES TOGETHER, INSPIRING ACTION AND ACCOUNTABILITY; 3) COLLABORATIVELY DEVISING SOLUTIONS, LEADING SOCIAL CHANGE CITYWIDE; AND, 4) BUILDING CAPACITY TO MAINTAIN MEANINGFUL COMMUNITY IMPACT.

TO REALIZE THIS, NBT UTILIZES TASK FORCES AS VEHICLES FOR CONVENING PARTNERS COMMITTED TO RESOLVING THE ISSUES THAT AFFECT FAMILIES AND INDIVIDUALS THE MOST. PARTNERS INCLUDE: RESIDENTS, EDUCATORS, RELIGIOUS LEADERS, HOSPITAL REPRESENTATIVES, ELECTED AND APPOINTED OFFICIALS, CORPORATE LEADERS AND ACADEMIA, THAT SERVE ON OUR TASK FORCES, INCLUDING:

1) HEALTH TASK FORCE - TO IMPROVE HEALTH OUTCOMES FOR ALL BY PROMOTING HEALTHY, ACTIVE LIFESTYLES, PREVENTING DISEASES, AND INCREASING ACCESS TO HEALTH SERVICES.

2) NEIGHBORHOOD TASK FORCE (FORMERLY, FAMILY TASK FORCE) - TO IMPROVE NEIGHBORHOODS BY FOSTERING SAFE AND DESIRABLE CONDITIONS, COMMUNITY SUPPORT SERVICES, RICH CULTURAL OFFERINGS, ECONOMIC OPPORTUNITIES, AND THE ABILITY TO CONNECT WITH ONE ANOTHER.

3) 0-21 TASK FORCE (FORMERLY, YOUTH TASK FORCE) - TO IMPROVE YOUTH OUTCOMES BY FOCUSING ON YOUTH, AGES 0-21, TO BE SUPPORTED IN SAFE AND HEALTHY ENVIRONMENT TO ACHIEVE HIGH LEVELS OF EDUCATION, EMPLOYMENT AND

**SCHEDULE O
(Form 990 or 990-EZ)**

Department of the Treasury
Internal Revenue Service

Name of the organization

NEW BRUNSWICK TOMORROW

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

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51-0137783

SELF-SUFFICIENCY AS ADULTS.

FORM 990, PART III, LINE 4A

NEW BRUNSWICK TOMORROW CONVENES ALL YOUTH STAKEHOLDERS IN THE CITY OF NEW BRUNSWICK, NEW JERSEY, TO IDENTIFY ISSUES THAT AFFECT OUR CITY'S YOUTH AND DEVELOP SOLUTIONS. THEO TO 21 TASK FORCE INCLUDES THE BOBADILLA SUMMER SOCCER ACADEMY, A 5-WEEK SUMMER CAMP FOR YOUTH, AGES 7-15. THE CAMP FOCUSES ON STRENGTHENING SOCCER SKILLS OF THE PARTICIPANTS, AND HAS AN EMPHASIS OF COMMUNITY WELLNESS, WITH FITNESS ACTIVITIES INTENSIFYING DURING THE LATTER HALF OF THE SUMMER. WHILE CAMPERS WALK AWAY WITH MEMORIES OF A FUN SUMMER, WE SEE DEEPER GROWTH IN SKILLS THEY ACHIEVED IN DISCIPLINE, COMMITMENT, TEAMWORK, FITNESS, AND COMMUNICATION. IN 2024, WE HAD OVER 140 STUDENTS PARTICIPATE DAILY AND EMPLOYED 12 HIGH SCHOOL STUDENTS. ADDITIONALLY, WE PROVIDED FINANCIAL SUPPORT FOR HIGHER EDUCATION THROUGH A PARTNERSHIP WITH NEW BRUNSWICK EDUCATION FOUNDATION TO IMPLEMENT TRAINING AND LEADERSHIP DEVELOPMENT WORKSHOPS FOR HIGH SCHOOL AVID STUDENTS, FOCUSED ON COLLEGE AND CAREER PATHWAYS. A KEY INITIATIVE OF THIS EXCITING PARTNERSHIP ARE 10 ANNUAL SCHOLARSHIPS THAT NBT SPONSORS THROUGH GENEROUS DONATIONS FOR THE NBEF SCHOLARSHIP PROGRAM. THIS YEAR AT THE AWARDS GALA, NBT ACCEPTED THE OUTSTANDING COMMUNITY PARTNER AWARD FROM THE NEW BRUNSWICK EDUCATION FOUNDATION, RECOGNIZING NBT FOR ITS LEADERSHIP AND SERVICE IN IMPACTING THE LIVES OF NEW BRUNSWICK'S YOUTH AND THEIR FAMILIES.

FORM 990, PART III, LINE 4B

THROUGH THE HEALTH TASK FORCE ACTIVITIES, RESPONDED TO HEALTH NEEDS RELATED COVID, THE FLU, RSV, AND FOOD SECURITY, AND MORE. THOUGH THE

**SCHEDULE O
(Form 990 or 990-EZ)**

Department of the Treasury
Internal Revenue Service

Name of the organization

NEW BRUNSWICK TOMORROW

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2023

**Open to Public
Inspection**

Employer identification number

51-0137783

COMMUNITY HAS LARGELY MOVED ON FROM THE COVID-19 PANDEMIC, THERE HAVE BEEN SURGES OF NEW VARIANTS OVER THE LAST YEAR CREATING THE NEED FOR A CONTINUED RESPONSE. ACCORDINGLY, WE COORDINATED LOCAL VACCINE AND TESTING PROVIDERS TO PROVIDE CONTINUED AWARENESS OF THE EFFECTS OF COVID-19, WHILE ALSO OFFERING FLU AND RSV VACCINES. NBT ORGANIZED AND PROMOTED DAILY STATIC AND/OR POP-UP CLINICS FOR RESIDENTS AND FACILITATED ABOUT 20 VACCINE CLINICS, PROVIDING TECHNICAL SUPPORT TO OVER 90% OF ALL POPUP CLINICS THROUGHOUT THE CITY. AS A RESULT, VACCINES WERE ADMINISTERED CITYWIDE. TRADITIONAL, FACE-TO-FACE, COMMUNITY OUTREACH IS CRITICAL IN REACHING OUR RESIDENTS; ESPECIALLY FOR THE DISSEMINATION OF HEALTH INFORMATION AND RESOURCES. THROUGHOUT THE YEAR, THE HEALTH TEAM ATTENDED A TOTAL OF 50 HEALTH-OUTREACH EVENTS, AND ENGAGED IN SEVERAL DOOR KNOCKING CAMPAIGNS, REACHING OVER 2000 RESIDENTS. DIGITAL COMMUNICATION ALSO PLAYS A LARGE ROLE IN REACHING OUR TARGET AUDIENCE. EVERY DIGITAL PLATFORM RECEIVED AN INCREASE IN FOLLOWERS, ENGAGEMENT, AND REACH (WITH THOUSANDS OF VIEWS AND UNIQUE IMPRESSIONS).

FORM 990, PART III, LINE 4C

THROUGH THE NEIGHBORHOOD TASK FORCE ACTIVITIES, NBT FOSTERS CONNECTIONS WITH AND AMONG NEIGHBORHOOD RESIDENTS AND LOCAL BUSINESS PEOPLE, BUILDING A SOCIAL INFRASTRUCTURE TO IDENTIFY CONCERNS AND EFFECTIVELY ADVANCE SOLUTIONS THAT MAXIMIZE NEIGHBORHOOD POTENTIAL. A PRIMARY PROGRAM AREA IS THE ESPERANZA NEIGHBORHOOD PROJECT - A COMPREHENSIVE NEIGHBORHOOD IMPROVEMENT AND REVITALIZATION INITIATIVE FOCUSED ON A 57-BLOCK AREA OF NEW BRUNSWICK, AND THE CENTERPIECE OF NBT'S NEIGHBORHOOD DEVELOPMENT STRATEGY. ESPERANZA WORKS WITH COMMUNITY RESIDENTS, BUSINESS PEOPLE,

**SCHEDULE O
(Form 990 or 990-EZ)**

Supplemental Information to Form 990 or 990-EZ

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NEW BRUNSWICK TOMORROW

51-0137783

STAKEHOLDERS, AND COLLABORATING ORGANIZATIONS TO ADVANCE SOLUTIONS TO
MAXIMIZE NEIGHBORHOOD POTENTIAL, PARTICULARLY IN THE AREAS OF
NEIGHBORHOOD CONDITIONS, ECONOMIC OPPORTUNITY, HOUSING, AND FAMILY
SERVICES. THROUGH THIS TASK FORCE, NBT DEVELOPS AND IMPLEMENTS
MULTI-PRONGED STRATEGIES FOR FAMILIES SEEKING TO ACHIEVE UPWARD ECONOMIC
MOBILITY, AND AN IMPROVED LIVING ENVIRONMENT. IN 2024, NBT DISTRIBUTED
OVER \$150,000 IN DOWN PAYMENT ASSISTANCE FOR FIRST TIME HOMEOWNERS, AND
LAUNCHED HUB CITY HOUSING TO DEVELOP AFFORDABLE HOUSING OPPORTUNITIES IN
DISTRESSED NEIGHBORHOODS. NBT'S WORK IN NEIGHBORHOODS AIMS TO SUPPORT OUR
COMMUNITY IN LONG-TERM, RESIDENT-DRIVEN NEIGHBORHOOD REVITALIZATION.

FORM 990, PART III, LINE 4D

OTHER TASK FORCE ACTIVITIES INCLUDE:

NEW BRUNSWICK COMMUNITY SURVEY: NBT REGULARLY COMMISSIONS SURVEYS, THE
LATEST BEING THE 2024 NEW BRUNSWICK COMMUNITY SURVEY. THIS DATA INFORMS
NBT'S PLANNING AND ACTION, FOCUSING RESOURCES ON SEVERAL IMPORTANT
PRIORITIES TO ADDRESS NEW BRUNSWICK'S HEALTH AND HUMAN SERVICE NEEDS.
THIS IS ALSO AN AREA OF GROWTH FOR NBT - - TO STRENGTHENING METRICS TO GO
BEYOND DATA BASED ON PROGRAMMING OUTCOMES (STRATEGIES), TO ENCOMPASS A
GREATER UNDERSTANDING ON THE IMPACT NBT HAS ON THE COMMUNITY (RESULTS).
OVER THE LAST YEAR, WE WORKED WITH EAGLETON AND ABOUT 25 SELECTED
COMMUNITY AND EXPERT PARTNERS TO VET AND DEPLOY AN EFFECTIVE SURVEY TOOL
FOR MAKING IMPROVEMENTS AND CAPTURING MEANINGFUL IMPACT. IN 2025, NBT
WILL HOST A SERIES OF COMMUNITY FORUMS AND COMMUNICATIONS TO SHARE SURVEY
RESULTS.

Name of the organization

Employer identification number

NEW BRUNSWICK TOMORROW

51-0137783

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

=====

NEW BRUNSWICK TOMORROW IS COMMITTED TO IMPROVING THE QUALITY OF LIFE FOR EVERY RESIDENT IN THE CITY BY FOSTERING PUBLIC/PRIVATE NETWORKS OF AGENCIES, INSTITUTIONS AND VOLUNTEER ORGANIZATIONS TO ENRICH LIVES AND PROMOTE SELF SUFFICIENCY AND PERSONAL DIGNITY FOR THE PEOPLE OF NEW BRUNSWICK.

Name of the organization

Employer identification number

NEW BRUNSWICK TOMORROW

51-0137783

FORM 990, PART IX - OTHER FEES

=====

DESCRIPTION -----	(A) TOTAL FEES -----	(B) PROGRAM SERVICE EXP. -----	(C) MANAGEMENT AND GENERAL -----	(D) FUNDRAISING EXPENSES -----
OTHER PROFESSIONAL FEES	266,693.	262,102.	4,591.	
TOTALS	----- 266,693. -----	----- 262,102. -----	----- 4,591. -----	----- ----- -----

Name of the organization

Employer identification number

NEW BRUNSWICK TOMORROW

51-0137783

FORM 990, PART X - PREPAID EXPENSES AND DEFERRED CHARGES

=====

DESCRIPTION -----	BEGINNING BOOK VALUE -----	ENDING BOOK VALUE -----
PREPAID EXPENSES	13,948.	5,388.
TOTALS	----- 13,948. =====	----- 5,388. =====

Name of the organization

Employer identification number

NEW BRUNSWICK TOMORROW

51-0137783

FORM 990, PART X - INVESTMENTS - PUBLICLY TRADED SECURITIES

DESCRIPTION	BEGINNING BOOK VALUE	ENDING BOOK VALUE	COST OR FMV
GOVERNMENT BONDS	364,110.	403,650.	FMV
CORPORATE BONDS	233,626.	207,950.	FMV
COMMON STOCK	1,926,388.	2,056,847.	FMV
MUTUAL FUNDS	NONE	6,926.	FMV
TOTALS	2,524,124.	2,675,373.	

Name of the organization

Employer identification number

NEW BRUNSWICK TOMORROW

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FORM 990, PART X - DEFERRED REVENUE

=====

DESCRIPTION -----	BEGINNING BOOK VALUE -----	ENDING BOOK VALUE -----
DEFERRED REVENUE	NONE	175,974.
TOTALS	----- NONE	----- 175,974.
	=====	=====