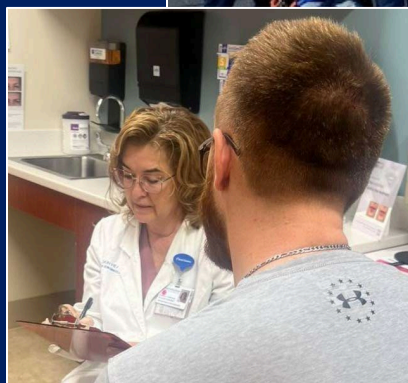


SALEM REGIONAL MEDICAL CENTER

2025-2028 IMPLEMENTATION PLAN



**Addressing the 2025-2028 Columbiana
County Health Needs Assessment**

SALEM REGIONAL MEDICAL CENTER: 2025-2028 Implementation Plan

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2025-2028 IMPLEMENTATION PLAN KEY DATES & ADOPTION PROCESS	
Activity	Key Date
Columbiana County Health Needs Assessment - Columbiana County Health Partners: Completed - SRMC Board of Directors: Approval & Adoption (Date CHNA Required by IRS to be Adopted by SRMC Board)	- June 2025 - June 19, 2025 - June 30, 2025
SRMC 2025-2028 Implementation Plan - SRMC Board of Directors: Approval & Adoption (Date SRMC Implementation Plan Required by IRS to be Adopted By Board)	- November 20, 2025 - November 30, 2025

BACKGROUND

Salem Regional Medical Center (SRMC) is an 87 bed, acute-care medical center located in Columbiana County, Ohio. Like other non-profit hospitals, SRMC is required by the Patient Protection and Affordable Care Act (PPACA) to conduct a community health needs assessment (CHNA) and create an Implementation Plan every three years that is easily accessible to the public.

SRMC collaborated with community health care providers to conduct the 2025-2028 CHNA. This multi-sector, county-wide partnership was designed to promote shared ownership of community health improvement activities; including assessment, planning, implementation and evaluation. SRMC provided financial support and consultative assistance throughout the development of the 2025-2028 CHNA. The CHNA was designed to:

- Provide a description of the community that is consistent with the Hospital's Service Area.
- Identify factors that affect population health.
- Determine the availability of existing resources that can be mobilized to improve community health status.
- Evaluate the Impact of actions taken by SRMC and other community partners to jointly improve population health since the preceding 2022-2025 CHNA was completed.
- Facilitate the development of evidence-based, population-wide interventions and measurable outcomes.

The CHNA was conducted between the Summer of 2024 and June 2025, in a joint process led by the Columbiana County Health Partners' Workgroup (CHNA Workgroup), which included:

- Akron Children's Hospital
- Columbiana County Educational Service Center
- Columbiana County Health District
- Columbiana County Family & Children First Council
- Columbiana County Mental Health & Recovery Services Board
- Columbiana County Job & Family Services
- Community Action Agency of Columbiana County
- Coordinated Action for School Health (CASH) Coalition
- East Liverpool City Health District
- East Liverpool City Hospital
- Family Recovery Center
- Salem City Health Department
- Salem Regional Medical Center

IRS Requirements for Implementation Plan & Purpose

In addition to collaborating with other organizations to conduct the required 2025-2028 CHNA, SRMC must fulfill the IRS requirement to adopt a written Implementation Plan with respect to its own hospital facility. This plan satisfies the requirements set forth in Internal Revenue Code Section 501(r)(3), to show how SRMC is addressing the priority health needs identified in the CHNA.

The overall purpose of the implementation strategy process is to align the Medical Center's limited resources, programs, services and activities with the findings of the 2025-2028 CHNA; and define the anticipated impact of each strategy for evaluating progress.

In summary, the CHNA and the Implementation are separate but interconnected requirements.

CHNA requirements include:

- Defining the community served by SRMC.
- Describing the quantitative and qualitative methodology used to identify and prioritize community needs.
- Listing existing community health or health-related resources.
- Prioritizing the list of community health needs to be included in the Implementation Plan.

Implementation Plan requirements include:

- Identifying which community needs the Hospital will address and how.
- Identifying which community needs the Hospital will not address and why.

The Community Health Improvement Plan (CHIP)'s Role in the Implementation Plan

Following approval of the 2025-2028 CHNA by the SRMC Board of Directors on June 19, 2025, SRMC launched its implementation planning process. This process was informed by the CHNA Workgroup via the joint initiation to develop a Community Health Improvement Plan (CHIP), which began in August 2025 and is tentatively scheduled for completion by the end of calendar 2025.

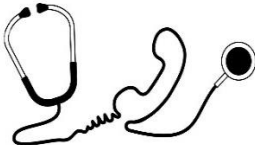
The CHIP is a requirement of the Public Health Accreditation Board for the accreditation of public health departments as a condition for state or local funding and/or to comply with federal mandates. It requires participation from hospitals and/or regional health systems and is designed to set priorities, guide resource allocation and develop and implement measurable projects, programs, and policies. The CHIP is developed with input from a broad range of community stakeholders. As a key member of the CHNA Workgroup, SRMC has actively participated in the CHIP development process.

Selected priorities, strategies, and indicators from the Columbiana County 2025–2028 CHIP were incorporated into SRMC's Implementation Plan and presented to the SRMC Board of Directors for approval in November 2025.

(Note: SRMC's 2025-2028 Implementation Plan was created in collaboration with the preliminary development of the 2025-2028 CHIP, so that the county's population health improvement activities and resources could be coordinated to address identified community needs. However, due to the IRS requirement that SRMC's Implementation Plan be adopted within five months after the end of the taxable year of its CHNA adoption, only about half of the CHIP had been completed by the CHIP Workgroup within that timeframe and available for integration within SRMC's Implementation Planning process.)

Summary of 2025-2028 CHNA Findings As Foundation For SRMC Implementation Plan

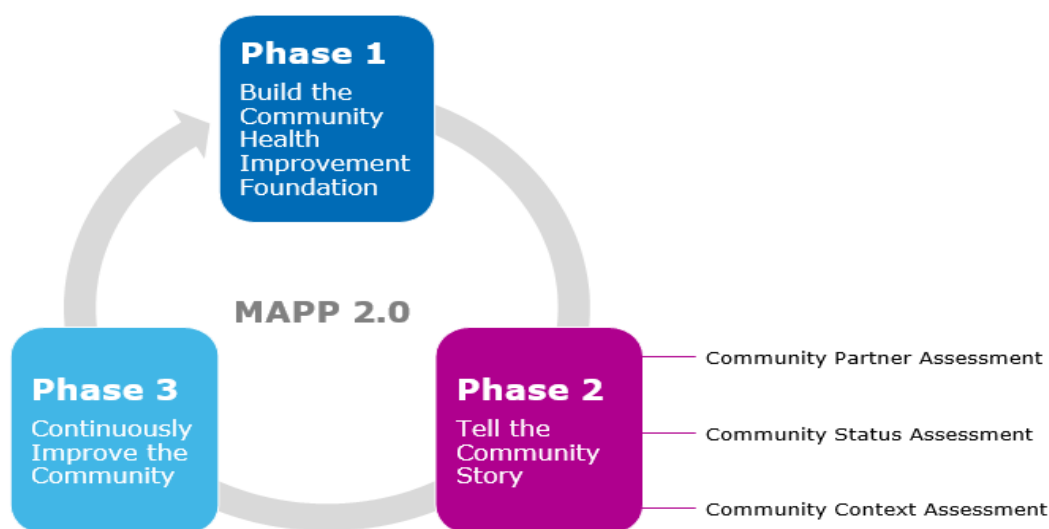
The health issues that form the basis of the Hospital's community health implementation strategies were identified in the 2025-2028 CHNA report, which was adopted in June 2025. A copy of the entire 2025-2028 CHNA can be found on the SRMC website at [685c00d3c9007242973cd0e5_CHNA_Final_06-25.pdf](https://www.salemregionalmedicalcenter.com/685c00d3c9007242973cd0e5_CHNA_Final_06-25.pdf).

SRMC's Community Served 	Salem Regional Medical Center's "community" is defined as its Service Area, which includes the following townships: - Columbiana County: Knox, Butler, Salem, Fairfield, Unity, West, Hanover, Center, Elkrun, Middleton, Franklin, Wayne, Madison, St. Clair and Washington townships - Mahoning County: Smith, Goshen, Green, Beaver and Springfield townships SRMC's 2025-2028 Implementation Plan does not include the zip codes of East Liverpool (43920) and Wellsville (43968), which were included in the 2025-2028 CHNA. These communities fall outside of SRMC's defined Service Area.																	
Vulnerable Populations 	Within SRMC's Service Area, vulnerable populations include: - Individuals living in poverty or facing socioeconomic disadvantage - Residents influenced by Appalachian cultural factors - Children and youth - Older adults - Individuals facing ethnic, linguistic or literacy barriers																	
Significant Community Health Needs* To Be Addressed 	The following health needs were identified in the 2025–2028 CHNA and form the basis of SRMC's Implementation Plan. These represent service gaps or unmet health issues that could benefit from additional support from SRMC and/or other organizations. The definition of "health-related needs" has evolved to include broader social determinants of health such as housing, transportation, poverty, and safety. <table><tr><th>Significant Health Need</th><th>Description</th><th>SRMC Will Address</th></tr><tr><td>BEHAVIORAL HEALTH</td><td>Increased depression, suicide rates and need for mental health treatment</td><td>X</td></tr><tr><td>OBESITY</td><td>Rising obesity and overweight rates, reduced physical activity and food insecurity as a social driver of health</td><td>X</td></tr><tr><td rowspan="2">CHRONIC DISEASE</td><td>Diabetes: Increased prevalence and earlier onset</td><td>X</td></tr><tr><td>Heart Disease & Stroke: Leading causes of death with rising morbidity and mortality risk factors</td><td>X</td></tr><tr><td>ACCESS TO CARE</td><td>Cross-cutting issues including limited access to primary care providers (PCPs), and shortages of local healthcare services</td><td>X</td></tr></table>	Significant Health Need	Description	SRMC Will Address	BEHAVIORAL HEALTH	Increased depression, suicide rates and need for mental health treatment	X	OBESITY	Rising obesity and overweight rates, reduced physical activity and food insecurity as a social driver of health	X	CHRONIC DISEASE	Diabetes: Increased prevalence and earlier onset	X	Heart Disease & Stroke: Leading causes of death with rising morbidity and mortality risk factors	X	ACCESS TO CARE	Cross-cutting issues including limited access to primary care providers (PCPs), and shortages of local healthcare services	X
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Strategies and Programs to Address Needs	SRMC intends to take the following actions and dedicate resources to address these priority needs: - Partner with diverse organizations to acquire resources for populations most at risk for health disparities.																	

	- Provide education and outreach to help patients access medically necessary care; including prevention, screenings, treatment and post-discharge support. - Improve access to primary care providers and clinical staff throughout the Service Area through continued recruitment and retention efforts.
Overarching Goal 	To improve population health by increasing access to providers and services, reducing preventable hospitalizations and strengthening care coordination across the continuum of services.

2025-2028 SRMC'S IMPLEMENTATION STRATEGY PROCESS

Data from the most recent CHNA was organized into community priorities using the National Association of County and City Health Officials' (NACCHO) framework: Mobilizing for Action through Planning and Partnerships (MAPP 2.0). MAPP 2.0 is a community-driven strategic planning process designed to improve public health by helping communities prioritize health issues and identify resources to address them. The process unfolds in three phases as shown below:



During Phase 2 of MAPP 2.0, the CHNA Workgroup completed three required assessments to identify and prioritize strategic health issues and vulnerable populations. These findings formed the foundation for Columbiana County's 2025–2028 Community Health Improvement Plan (CHIP).

The prioritization results were categorized to ensure the CHIP serves as a catalyst for developing community partnerships and implementing evidence-based interventions. These interventions are designed to address priority health needs identified at the county and state levels. To further align with these top local, state, and national health priorities; SRMC has integrated many of the CHIP's findings into its 2025–2028 Implementation Plan.

SRMC's Implementation Plan outlines the strategies and program activities the hospital intends to deliver, fund or support through collaboration with other organizations. These efforts aim to address the county's

significant health needs over the next three years, including identifying necessary resources and anticipated impacts.

Planned activities are aligned with SRMC's mission, capabilities and the current health needs identified in the CHNA. The Hospital may revise the Implementation Plan as needed to reflect changes in community needs or available resources.

Significant Health Needs & Action Plans

Salem Regional Medical Center (SRMC) is committed to improving community health and delivering meaningful community benefit through the engagement of its staff, clinicians and Board of Directors; in collaboration with community partners. Input for the development of this Implementation Strategy was gathered from SRMC leadership, the CHNA Workgroup and the CHIP Workgroup.

Programs and initiatives selected for the 2025–2028 Implementation Plan were based on:

- Demonstrated success or impact in addressing community needs
- Strategies that reduce health disparities and promote health equity
- Efforts to increase access to care and services
- Expansion of proven programs

Note: Ohio's State Health Improvement Plan (SHIP) encourages hospitals and health departments to address at least one priority factor (e.g., community conditions, health behaviors, access to care) and one priority health outcome (e.g., mental health & addiction, chronic disease, maternal and infant health). SHIP promotes evidence-informed population health policies and programs designed to improve outcomes statewide. SRMC's strategies that align with Ohio's most recent 2020–2022 SHIP are indicated by the  symbol.

This Implementation Plan focuses on four priority areas identified in the 2025-2028 CHNA:

1. **Obesity and Related Lifestyle Factors**
2. **Mental and Behavioral Health**
3. **Chronic Disease Prevention and Management**
4. **Access to Care** (Cross-cutting factor)

Each Priority Section Includes:

- Goal – Desired long-term impact
- Strategies – Core approaches and activities
- Key Partners – Organizations and community groups involved
- Outcomes/Indicators – Measures of progress and success
- Resources/Timeframe – Scope and timeline for implementation

For each high-priority need identified in the CHNA, SRMC reviewed its current programs, outreach efforts, and collaborations and considered new initiatives. Each need was categorized as follows:

- Needs addressed through existing programs and activities: SRMC is already actively providing services to meet the need.
- Needs for which SRMC will enhance existing programs or establish new ones: SRMC may modify or expand current activities, or develop new initiatives to address the need.
- Needs SRMC will not address: These are beyond SRMC's capacity to impact effectively.

1. Behavioral Health and Community Need

Behavioral health encompasses mental health conditions, behavioral disorders and substance abuse. These issues often contribute to or worsen physical health problems. Substance abuse includes the use of illicit drugs, misuse of legal medications, and abuse of alcohol and tobacco.

Behavioral health challenges in Columbiana County are closely tied to socioeconomic factors. According to the 2025–2028 CHNA:

- Youth and adults report increased rates of depression and suicide attempts.
- Frequent mental distress has risen over the past three years.
- Suicide rates have increased, as documented by the County Coroner's Report.
- The county faces a shortage of mental health professionals, with a ratio of 770 residents per provider (compared to Ohio's average of 290:1).
- Inpatient treatment options remain limited.

Behavioral Health	
Goal	Improve access and utilization of behavioral health services along the continuum of care. 
Strategies	- Continue integrating behavioral health into primary care practices using PHQ-9 and other screening tools during intake. - Support behavioral health integration for Emergency Department (ED) patients and inpatients using the Columbia-Suicide Severity Rating Scale. - Maintain operational support for the SRMC Behavioral Medicine & Wellness Center and full-time psychiatric services. - Continue participation in the Mobile Crisis Team for ED patients and expand peer support and coordination through the Community Care Team (adults) and Mobile Response & Stabilization Team (adolescents). - Support a new county-wide initiative to review suicide and overdose deaths via a Suicide and Drug Overdose Review Board.
Partners	Family Recovery Center, Columbiana County Mental Health and Recovery Services Board, CASH Coalition (school-based crisis intervention) and local law enforcement.
Outcomes/Indicators	- Improved coordination of referrals between SRMC and county-wide behavioral health providers. - Reduction in SRMC ED visits related to mental health crises.
Resources/Timeframe	- New or expanded programs will be implemented from 2025 to 2028, with annual evaluation. - Existing initiatives—including the Behavioral Medicine & Wellness Center, psychiatric services, ED crisis response and screening tools—will continue as part of SRMC's operational infrastructure.

2. Obesity and Community Need

Obesity rates in Columbiana County have significantly increased over the past decade. Measured by the percentage of adults with a body mass index (BMI) of ≥ 30 kg/m², the county's obesity rate rose from 32.0% in 2016 to 36% in 2021, and reached 45% in 2024. Additionally, 29% of adults report no leisure-time physical activity, compared to 26.7% nationally, contributing to the rising obesity trend.

Findings from the 2025–2028 CHNA indicate that over half of survey participants have had some level of primary care provider involvement related to weight control, physical activity, and/or nutrition. Food insecurity also remains a concern: the county’s current rate is 12.9%, exceeding the national average of 11.5%. In 2021, 7.82% of residents reported skipping or cutting meals due to food scarcity, which has nearly doubled to 14.16% in 2024.

Obesity and Related Lifestyle Factors	
Goal	Reduce the prevalence of obesity and promote healthy lifestyles through education, prevention and improved access to nutrition and fitness resources. 
Strategies	- Collaborate with community partners to expand nutrition and weight management programs. - Partner with local schools to deliver healthy eating education and physical activity challenges. SRMC and other CASH Coalition members will support at least two school-based nutrition or physical activity projects annually. - Offer free community fitness opportunities, including virtual exercise classes. - Support increased participation in the Silver Sneakers program for seniors in Salem and other community locations. - Support primary care providers in implementing BMI screening and lifestyle counseling during patient visits. - Optimize the integrated Social Determinants of Health (SDOH) screening and referral system in both acute and outpatient settings: - Screenings are conducted for Medicare inpatients and during Medicare Annual Wellness Visits and Adult Annual Wellness Visits in SRMC Professional Corporation primary care practices. - Continue identifying and supporting organizations that connect patients and families to food resources, strengthening local food access.
Partners	Local school districts via CASH Coalition initiatives, Salem Community Center, local employers, Columbiana County and Salem health departments, food pantry resources, etc.
Outcomes/ Indicators	- Year 1: Establish baseline data on physician referrals for obesity management programs. - Years 2–3: Track increases in referrals to weight management and healthy food resources. - Improve self-reported nutrition and physical activity levels in community surveys. - Overall reduction in county obesity rates, as measured by health rankings and BMI data (e.g., RWJF 2021 benchmark).
Resources/ Timeframe	- Baseline programs will launch in 2025 with annual evaluation. - Funding will be provided through SRMC community benefit allocations and partner contributions. - New initiatives will be implemented from 2026 to 2028, with annual evaluation. - Inpatient and PCP office-based food insecurity screening—already in place prior to 2025—will continue as part of SRMC’s operational infrastructure, with ongoing support for local food access networks.

3. Chronic Disease & Community Need

Chronic diseases are long-term conditions that typically last one year or more and require ongoing medical attention or limit daily activities—or both. They are among the leading causes of death, disability and rising healthcare costs in the United States.

In Columbiana County, significant chronic health concerns include cardiovascular disease (heart disease, stroke, high blood pressure and high cholesterol), cancer, arthritis, asthma, and diabetes. According to secondary data from the 2025–2028 CHNA, more than half of all deaths in the county are attributable to chronic diseases.

The Robert Wood Johnson Foundation’s (RWJF) County Health Rankings highlight a notable disparity in Years of Potential Life Lost before age 75 per 100,000 population:

- Columbiana County (2024): 10,300 years
- Ohio average: 9,400 years
- U.S. average: 8,000 years

Additionally, preventable hospital admissions among Medicare beneficiaries in Columbiana County stand at 3,226 per 100,000—significantly higher than the national rate of 2,777 per 100,000.

Chronic Disease	
Goal	Reduce the impact of chronic diseases and avoidable ED visits and hospital admissions through prevention, education and care coordination. 
Strategies	- Continue offering outpatient chronic disease management programs through Mainstreet Health and/or develop new initiatives via the Ohio High Value Health Network (OHVN). - Collaborate with University Hospitals Seidman Cancer Center at SRMC to support cancer prevention and survivorship programs. - Promote and provide cancer screenings (e.g., skin, colorectal, mammography) at SRMC and through partner organizations. SRMC will offer a minimum of two free or reduced-cost cancer screenings and one cancer prevention activity annually, in alignment with the Commission on Cancer (CoC) and the National Accreditation Program for Breast Centers (NAPBC). - Deliver education and other chronic disease screenings at community outreach events outside the clinical setting. - Explore and support care coordination models for patients with multiple chronic conditions.
Partners	Mainstreet Health, OHVN, University Hospitals Seidman Cancer Center, public health departments, including Salem City HD and community providers.
Outcomes/Indicators	- Improved control of blood pressure, cholesterol, and blood glucose levels among enrolled patients. - Improved cancer screening rates across the region.
Resources/Timeframe	- Initiatives will be continued and/or implemented from 2025 to 2028, with annual evaluation. - SRMC will monitor progress using internal quality metrics, OHVN’s population health platform, alternative payment models and other community health indicators. - SRMC has an established budget and dedicated staff to fulfill CoC and NAPBC requirements for cancer screening and prevention.

4. Access to Care: Cross-Cutting Factor

Whether through a doctor's or dentist's office, clinic, hospital, or other appropriate provider; access to care is a critical component of a community's healthcare ecosystem. Columbiana County, designated as part of the Appalachian region, faces persistent disparities in healthcare access. Some of these include high population-to-provider ratios for primary care physicians, dentists and mental health professionals.

The 2025–2028 CHNA consistently identified significant barriers to care, many of which are exacerbated by environmental and socioeconomic factors common in rural Appalachian counties. A lack of health insurance also remains a major obstacle. Uninsured individuals are less likely to have a primary care provider and are less likely to receive preventive, dental, chronic disease or behavioral health services. They are also more likely to be diagnosed at later, less treatable stages of illness, leading to poorer health outcomes, reduced quality of life and higher mortality rates.

Barriers to accessing and utilizing health services contribute to:

- Unmet health needs
- Delays in receiving appropriate care
- Limited access to preventive services
- Financial strain
- Preventable hospitalizations

In addition to insurance status, other cross-cutting drivers of health disparities include:

- Transportation challenges
- Poverty and low income
- Cultural beliefs and stigma
- Limited health education and awareness
- Health equity and health literacy gaps

Access To Care	
Goal	Expand access to primary and specialty care by increasing provider coverage and/or recruitment, ensuring timely and high-quality services. 
Strategies	- Collaborate with Columbiana County health providers to improve the local primary care provider (PCP) ratio by 2% annually (baseline: 1 PCP per 3,380 residents in 2021, per RWJF). - Evaluate service opportunities to expand access to primary and specialty care within the SRMC Service Area, i.e. continue supporting new access points, such as SRMC Urgent Care and SRMC Occupational Health in North Jackson. - Explore web-based, self-scheduling tools to streamline service access and create a more frictionless, system-wide digital front door. - Continue offering higher education financial incentives to recruit key healthcare professionals. - Expand employee education and mentorship programs to support retention, i.e. foster career training and job shadowing opportunities with high school and post-secondary students. - Evaluate and implement evidence-based discharge planning and health literacy tools to reduce readmissions and post-hospital ED visits. - Enhance community-based coordination and service delivery through implementation of Columbiana County's Health Improvement Plan. Select and implement intervention

	strategies that align with SRMC's mission and role as a healthcare leader and community partner.
Partners	County Health Partners, regional educational systems.
Outcomes/Indicators	- Reduction in the County's PCP-to-population ratio. - Decrease in hospital readmission rates. - Fewer post-discharge ED visits.
Resources/Timeframe	SRMC will continue to allocate funding and staffing resources to support the recruitment of key healthcare professionals within its Service Area, based on identified community needs. Operational support will also be maintained for new community access points, including SRMC Urgent Care and SRMC Occupational Health in North Jackson. SRMC will also meet at least annually with the CHIP workgroup to assess progress and adjust the CHIP work plan accordingly.

ADDRESSING SOCIAL DETERMINANTS OF HEALTH & HEALTH DISPARITIES

SRMC's 2025–2028 Implementation Plan incorporates strategies that address many of Ohio's top health priorities and aligns with the goals outlined in Columbiana County's Health Improvement Plan. However, clinical health issues are often rooted in systemic social inequities that lead to poor health outcomes. These underlying factors, which are known as Social Determinants of Health (SDOH), include both individual and community-level challenges.

SDOH are non-medical factors that influence health outcomes and are frequently identified as root causes of health disparities, which are defined by the National Institutes of Health as the differences in the incidence, prevalence, mortality and burden of disease and other adverse health conditions that exist among specific population groups in the United States.

According to the CMS Framework for Health Equity, there are five key domains:

- Economic Stability
- Education Access and Quality
- Health Care Access and Quality
- Neighborhood and Built Environment
- Social and Community Context

(Source: CMS Framework for Health Equity; 2020 Institute for Diversity and Health Equity's "Health Equity Snapshot: A Toolkit for Action")

Income, employment and economic self-sufficiency are critical social determinants that correlate with a wide range of health problems. Individuals with lower incomes or those who are unemployed or underemployed are less likely to have health insurance and may struggle to afford out-of-pocket healthcare and housing expenses. These economic challenges are also associated with:

- Difficulty securing reliable transportation to medical appointments
- Limited ability to purchase healthy, fresh food consistently
- Increased vulnerability to chronic and preventable health conditions

SRMC's priority populations for reducing health disparities include, but are not limited to:

- Minority racial and ethnic groups
- Individuals living with disabilities
- Residents near or below the poverty level
- Populations affected by social drivers, such as language barriers, housing or food insecurity, and transportation challenges
- Other underserved or marginalized groups identified through local and national resources

Beyond the requirements of the State Health Improvement Plan, SRMC has prioritized health equity, SDOH/HRSN and cultural competency in its 2025–2028 Strategic Planning update and annual Organizational Goals. The Chief Medical Officer, designated by the Governing Body, leads initiatives to reduce healthcare disparities among SRMC inpatients and select outpatient populations.

SRMC's "I CARE" Values Statement serves as the guiding framework for these efforts:

- **I – Integrity:** Do the right thing, even when no one is watching
- **C – Compassion:** Be empathetic to the needs of others
- **A – Accountability:** Act responsibly and be excellent stewards of our resources
- **R – Respect:** Value others and honor their dignity, diversity, and privacy
- **E – Excellence:** Strive for personal and professional best

EVALUATION & MONITORING

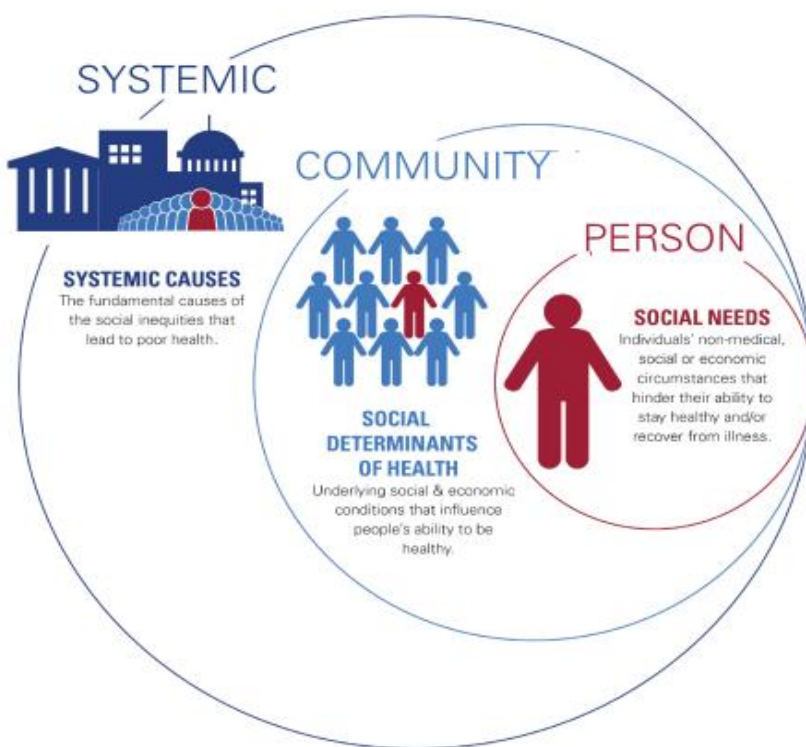
Progress toward the priorities outlined in SRMC's 2025–2028 Implementation Plan will be tracked using measurable indicators, evaluated at least annually by SRMC's Senior Leadership Team. An annual status update will be presented to the SRMC Board of Directors, and results will be summarized in SRMC's annual IRS Form 990, Schedule H filing.

SRMC will also collaborate on the implementation of the 2025–2028 Columbiana County Community Health Improvement Plan (CHIP) to ensure coordinated and integrated population health initiatives across the County. As a key member of the CHIP Steering Committee, SRMC will participate in semi-annual meetings during the first year of implementation. Depending on progress, meetings may shift to an annual cadence in subsequent years.

The Steering Committee will review action steps, responsible parties and timelines at the end of each year; making revisions to the CHIP as needed. In addition to outcome evaluation, process evaluation will be conducted continuously to assess the effectiveness of implementation efforts.

The Columbiana County Health Partners will continue to facilitate a county-wide Community Health Needs Assessment every three years. Primary data will be collected using nationally standardized survey instruments to enable comparisons at the local, state and national levels. This data will inform measurable outcomes for each priority area.

COMMUNITY NEEDS NOT ADDRESSED BY THE SRMC IMPLEMENTATION PLAN



While SRMC is committed to improving community health, no single healthcare organization can address every need within its service area. SRMC remains focused on its mission, core competencies and strategic use of limited resources to deliver high-impact services and community benefits which yield the greatest opportunities to affect a positive change.

To maximize its effectiveness, SRMC will concentrate its efforts on the prioritized health needs identified earlier in this Implementation Plan. Other community needs, while important, fall outside the scope of SRMC's current capacity due to their societal magnitude.

Figure Source: 2020 Institute for Diversity and Health Equity's "Health Equity Snapshot: A Toolkit for Action"

For example, the top environmental needs identified in the 2025–2028 CHNA's community survey that are beyond SRMC's capacity or scope of focus to independently impact change include:

- Poverty
- Lack of health insurance
- Substandard housing conditions
- Homelessness
- Limited access to employment and better jobs
- Unsafe water and poor air quality
- Drug abuse
- Personal safety concerns

Focus group participants also cited:

- Weather related challenges
- Chemical waste exposure

These observations are supported by the 2025 County data from the Robert Wood Johnson Foundation (RWJF) shown below, reinforcing the need for multi-sector collaboration to address significant environmental determinants of health.

2025 RWJF County Health Rankings Community Conditions (Excerpts)			
Physical environment	Col. Cty.	Ohio	US
Severe Housing Problems	10%	13%	17%
Air Pollution: Particulate Matter	8.5%	7.9%	7.3%
Social and economic factors	Col. Cty.	Ohio	US
Income Inequality	4.6	4.6	4.9
Children in Poverty	20%	18%	16%

Injury Deaths/100,000	103	101	84
Social Associations	14.6	10.8	9.1
Child Care Cost Burden	31%	32%	28%
Children Eligible Free/Reduced Lunches	44%	35%	55%
Motor Vehicle Crash Deaths	13	11	12
Firearm Fatalities/100,000	15	15	13
Disconnected Youth	6%	6%	7%
Lack of Social and Emotional Support	23%	--	10%

A summary of the environmental and social determinants of health needs not addressed in SRMC's Implementation Plan includes:

Physical Environment (Natural environment that impacts health)	- Quality of air and water supply - Septic systems, lead poisoning and environmental hazards
Certain Social Determinants of Health	- Poverty/generational poverty and dependence on financial assistance - Poor economy/lack of job opportunities - Lack of transportation and infrastructure - Lack of adequate housing - Single-parent households - Lack of parenting skills - Growing number of non-traditional families - Low educational attainment - Lack of personal accountability/motivation

The following health concerns were also identified in the CHNA but are not included in SRMC's 2025–2028 Implementation Plan due to limitations in SRMC's clinical capacity, scope of services or the presence of other community-based providers:

- **Dental Health:** SRMC does not currently have the clinical resources to provide dental care.
- **Drug and Alcohol Abuse:** While SRMC offers immediate care in urgent and primary care settings, specialized assessment and treatment programs are provided by other community-based organizations.
- **Reproductive Health:** SRMC does not offer obstetric services or a maternity unit, and reproductive health care is limited to office-based services provided by primary care providers.
- **Smoking and Tobacco Use:** SRMC does not currently have the resources to provide smoking cessation education. Vaping is a growing concern and is being addressed through local school health initiatives supported by SRMC.

Despite these exclusions, SRMC recognizes that Columbiana County residents exceed state and national benchmarks in several health indicators. As one of several healthcare resources in the region, SRMC's leadership has adopted a multi-faceted strategy to improve population health:

1. Maintain current programs and services while evaluating their effectiveness.
2. Explore new programs and services based on best practices proven to address clinical health issues.

3. Partner with external organizations to implement evidence-based strategies that efficiently address regional health concerns.

FORCES OF CHANGE

The 2025–2028 CHNA identified several “forces of change”—external trends, events and factors that are currently impacting or are expected to impact the health of Columbiana County residents. These forces were considered in the development of both the County’s CHIP and SRMC’s Implementation Plan:

- Staff shortages at healthcare facilities, including local health districts and the Ohio Department of Health (ODH), resulting in limited capacity to deliver healthcare and public health services.
- Medical equipment supply-chain issues, affecting timely access to necessary resources.
- Post-COVID challenges, including increased public mistrust of healthcare workers, misinformation and resistance to vaccines—leading to safety risks and potential disease resurgence.
- Changing patient expectations, with reduced loyalty to individual providers and increased demand for convenient, “drive-through” healthcare services.
- Rising mental health needs, including acute mental illness, substance use and suicide—placing strain on limited behavioral health resources.
- A proven, long-standing collaborative infrastructure, built over years of partnership among health providers and community organizations, serving as a foundation to address these evolving challenges.

GAP ANALYSIS

As part of the CHIP planning process, the CHIP Workgroup will conduct a formal gap analysis to identify discrepancies between community health needs and the availability of viable resources to address those needs. This process will also assess strengths, weaknesses, evaluation strategies and guide strategic action planning.

The gap analysis is scheduled to occur after the selection of strategies and indicators for the CHIP. At the time of SRMC’s Implementation Plan’s Board approval in November 2025, the gap analysis had not yet been initiated. Once completed, its findings may be included as an appendix to this Implementation Plan.

PUBLIC AVAILABILITY OF THE IMPLEMENTATION PLAN

SRMC’s 2025–2028 Implementation Plan will be publicly accessible via the “About Us” section of the SRMC website. It will be linked to the publicly available 2025–2028 CHNA posted in the same location of the website. Hard copies will be available upon request, with printing costs covered by the requestor.

RESOURCES TO ADDRESS NEEDS

SRMC Resources

SRMC’s Implementation Plan positions the hospital as both a leader and partner in coordinating county-wide collaboration. SRMC will work with stakeholders to:

- Analyze healthcare utilization
- Explore barriers to access
- Identify partner needs and resources

- Plan and redesign services
- Measure outcomes against evidence-based benchmarks
- Share accountability for community health improvement

As a recognized leader in population health, SRMC annually allocates budgeted funds and administrative staff hours through its Community Benefit initiatives. These resources support the implementation of activities outlined in this plan and are combined with contributions from local nonprofit organizations to improve health and health equity—especially for low-income, underserved and vulnerable populations.

Overview of County Resources

The CHNA Workgroup identified a wide range of existing healthcare facilities and community resources within Columbiana County and the surrounding region. These resources are available to help address the county's significant health needs and include:

- Assistance programs
- Assisted living facilities
- Children's services
- Counseling and mental health services
- Drug and alcohol treatment programs
- Emergency assistance
- Food banks and pantries
- Free and low-cost clinics
- Home care and hospice services
- Housing assistance
- Medical and dental care
- Nutrition and recreation programs
- Senior services
- Shelters and support groups
- Transportation services
- Women's health programs

This information was compiled in 2025 from resource directories used by case managers, social service agencies and partner organizations. A full inventory of community and hospital-based resources and services is provided in Appendix I.

APPENDIX- I. Columbiana County Community Resources

Agency	Address	City	State	Zip	Phone Number
Assistance Programs					
A.I.D. (Action, Information, Direction)	436 East 2 nd Street	Salem	OH	44460	330-332-1373
Catholic Charities Regional Agency Emergency Assistance	319 West Rayen Avenue	Youngstown	OH	44502	330-744-3320 800-670-6089
Columbiana County Department of Job and Family Services	7989 Dickey Drive Suite 2	Lisbon	OH	44432	330-424-1471
Columbiana County Veteran's Service Commission	7989 Dickey Drive Suite 1	Lisbon	OH	44432	330-424-7214
Columbiana Meals on Wheels	865 East Park	Columbiana	OH	44408	330-482-0366
Community Action Agency of Columbiana County	7880 Lincole Place	Lisbon	OH	44432	330-424-7221
Family & Community Services, Inc.	705 Oakwood Street Suite 221	Ravenna	OH	44266	330-297-7027
Mahoning-Youngstown Community Action Partnership (MYCAP)	1325 5th Avenue	Youngstown	OH	44504	330-747-7921
Making Kids Count	7178 West Boulevard Suite E	Youngstown	OH	44512	330-758-3434
United Way Services of Northern Columbiana County FamilyWize-Discount Drug Program	713 East State Street	Salem	OH	44460	330-337-0310
WIC (Women, Infants, Children) Columbiana County	7876 Lincole Place	Lisbon	OH	44432	330-424-7293
Assisted Living					
Copeland Oaks	800 South 15 th Street	Sebring	OH	44672	330-938-1093
Crossroads at Beaver Creek	13280 Echo Dell Road	East Liverpool	OH	43920	330-385-2211
Grace Woods Senior Living	730 Youngstown Warren Road	Niles	OH	44446	330-652-4177
Grace Woods Senior Living of Salem	1166 Benton Road	Salem	OH	44460	330-332-1104
Senior Center of Mahoning County	1110 5 th Avenue	Sebring	OH	44672	330-744-5071
Whispering Pines Village	937 East Park Avenue	Columbiana	OH	44408	844-305-8813
Children's Services					
Akron Children's Hospital Beeghly Campus	6505 Market Street	Boardman	OH	44512	330-746-8100
Akron Children's Hospital Pediatrics Lisbon	330 North Market Street	Lisbon	OH	44432	330-424-9866
Alta Behavioral Healthcare Early Childhood Mental Health	711 Belmont Avenue	Youngstown	OH	44502	330-793-2487
Alta Head Start	142 Javit Court	Austintown	OH	44515	330-736-0071
Belmont Pines Hospital Children's Behavioral Health Hospital and Residential Treatment Center	615 Churchill-Hubbard Road	Youngstown	OH	44505	330-759-2700 800-423-5666
Boy Scouts of America Buckeye Council	2301 13 th Street NW	Canton	OH	44708	330-580-4272 800-589-9812
Children's Services, Continued					

APPENDIX- I. Columbiana County Community Resources

Agency	Address	City	State	Zip	Phone Number
Camp Fire Tayanoka	2120 Macrum Street	East Liverpool	OH	43920	330-385-0645
Columbiana County Department of Job and Family Services	7989 Dickey Drive Suite 2	Lisbon	OH	44432	330-424-1471
Columbiana County Educational Service Center	38720 Saltwell Road	Liston	OH	44432	330-424-9591
Columbiana County Help Me Grow- Columbiana County Board of Developmental Disabilities	34947 State Route 172	Lisbon	OH	44432	330-424-0288
Columbiana County Juvenile Court Charles A. Pike Center	260 West Lincoln Way	Lisbon	OH	44432	330-424-4071
Community Action Agency of Columbiana County	7880 Lincole Place	Lisbon	OH	44432	330-424-7221
Community Action Agency of Columbiana County East Liverpool Campus Building 1	16480 Saint Clair Avenue	East Liverpool	OH	43920	330-386-7777
Community Action Agency of Columbiana County Lisbon Health Center	7880 Lincole Place	Lisbon	OH	44432	330-424-5686
Community Action Agency of Columbiana County Salineville Health Center	103 West Main Street	Salineville	OH	43945	330-679-2640
Community Action Agency of Columbiana County Salem Health Center	2376 Southeast Boulevard	Salem	OH	44460	234-575-6003
Community Resource Center	940 Pennsylvania Avenue	East Liverpool	OH	43920	330-385-1301
Counseling Center of Columbiana County	40722 State Route 154	Lisbon	OH	44432	330-424-9573
Counseling Center of Columbiana County East Liverpool Branch Office	15613 Pineview Drive Suite A	East Liverpool	OH	43920	330-386-9004
Counseling Center of Columbiana County Salem Branch Office	166 Vine Ave	Salem	OH	44460	330-332-1514
Easter Seals of Mahoning, Trumbull, and Columbiana	299 Edwards Street	Youngstown	OH	44502	330-743-1168
Family & Children First of Columbiana County	38720 Saltwell Road	Lisbon	OH	44432	330-424-9591
Girl Scouts of Northeast Ohio Youngstown	8580 South Avenue	Youngstown	OH	44514	330-652-5876 800-852-4474
Louis Tobin Attention Center	8363 County Home Road	Lisbon	OH	44432	330-424-9809
Making Kids Count	7178 West Boulevard Suite E	Youngstown	OH	44512	330-758-3434
Salem City Health District	230 North Lincoln Avenue #104	Salem	OH	44460	330-332-1618
Children's Services, Continued					
Salem Comprehensive Pediatric Health Center	1076 East State Street	Salem	OH	44460	330-332-2710

APPENDIX- I. Columbiana County Community Resources

Agency	Address	City	State	Zip	Phone Number
Second Harvest Food Bank of Mahoning Valley Backpack food program	2805 Salt Springs Road	Youngstown	OH	44509	330-792-5522
United Way Services of Northern Columbiana County	713 East State Street	Salem	OH	44460	330-337-0310
United Way Services of Northern Columbiana County FamilyWize-Discount Drug Program	713 East State Street	Salem	OH	44460	330-337-0310
Counseling and Mental Health Services					
Alta Behavioral Healthcare	711 Belmont Avenue	Youngstown	OH	44502	330-793-2487
Belmont Pines Hospital Children's Behavioral Health Hospital and Residential Treatment Center	615 Churchill-Hubbard Road	Youngstown	OH	44505	330-759-2700 800-423-5666
Community Action Agency Health & Behavioral Health Center at Lisbon	7880 Lincole Place	Lisbon	OH	44432	330-424-5686
Community Action Agency East Liverpool Campus Building #1	16480 Saint Clair Avenue	East Liverpool	OH	44432	330-386-7777
Community Action Agency East Liverpool Campus Building #2	16494 Saint Clair Avenue	East Liverpool	OH	44432	330-386-7870
Catholic Charities Regional Agency	319 West Rayen Avenue	Youngstown	OH	44502	330-744-3320 800-670-6089
Catholic Charities Regional Agency Christina Center	115 East Washington Street	East Liverpool	OH	44432	330-420-0845
Catholic Charities Regional Agency Christina House (undisclosed domestic violence shelter)	24-Hr Crisis Line: 330-420-0037				
Cleveland Clinic Akron General Acute Care In-Patient Psychiatric Treatment	1 Akron General Avenue	Akron	OH	44307	330-344-6000
Columbiana County Mental Health and Recovery Services Board	27 Vista Drive	Lisbon	OH	44432	330-424-0195
Comprehensive Behavioral Health Association, Inc.- Austintown	104 Javit Court	Austintown	OH	44515	330-797-4050 866-900-5590
Comprehensive Behavioral Health Association, Inc.- East Liverpool	321 West 5 th Street	E. Liverpool	OH	43920	330-385-8800 866-899-8318
Counseling Center of Columbiana County	40722 State Route 154	Lisbon	OH	44432	330-424-9573
Counseling and Mental Health Services, Continued					
Counseling Center of Columbiana County East Liverpool Branch Office	15613 Pineview Drive Suite A	East Liverpool	OH	43920	330-386-9004

APPENDIX- I. Columbiana County Community Resources

Agency	Address	City	State	Zip	Phone Number
Counseling Center of Columbiana County Salem Branch Office	188 North Lincoln Avenue	Salem	OH	44460	330-332-1514
East Liverpool City Hospital Behavioral Health Inpatient Center	425 West 5 th Street	East Liverpool	OH	43920	330-386-3590
Family Recovery Center Administrative, Counseling and Criminal Justice Office	964 North Market Street	Lisbon	OH	44432	330-424-1468
Family Recovery Center Fleming House	1300 Rose Drive	Lisbon	OH	44432	330-420-3760
Family Recovery Center Oxford House	320 Benton Road	Salem	OH	44460	330-337-7501
Family Recovery Center Prevention Office	966 North Market Street (Lower Level)	Lisbon	OH	44432	330-424-0531
Family Recovery Center Renaissance House	855 Newgarden Road	Salem	OH	44460	234-567-4746
HelpNetworkNEO		Youngstown	OH	44501	330-424-7767 800-427-3606
Insight Counseling and Wellness- Canfield	3685 Stutz Drive, Suite 103	Canfield	OH	44406	330-286-3558
Insight Counseling and Wellness- East Liverpool	45875 Bell School Road, Suite B	E. Liverpool	OH	43920	234-254-5656
Insight Counseling and Wellness- East Palestine	678 E. Taggart St, Ste 105	E. Palestine	OH	44413	330-932-2095
Insight Counseling and Wellness- Salem	2400 Southeast Blvd. Ste B	Salem	OH	44460	234-567-4660
Insight Counseling and Wellness- Wintersville	115 Main St.	Wintersville	OH	43953	740-996-3376
Louis Stokes Cleveland VA Medical Center East Liverpool/Calcutta Multi-Specialty Outpatient Clinic	5655 State Route 170 Suite A	Calcutta	OH	43920	330-386-4303
Neil Kennedy Recovery Clinic	2151 Rush Boulevard	Youngstown	OH	44507	330-744-1181 800-228-8287
New Day Counseling and Psychiatric Services	4450 Beldon Village St NW, Suite 606	Canton	OH	44718	330-305-9696
On Demand Counseling - Austintown	5760 Patriot Drive	Austintown	OH	44515	330-270-8610
On Demand Counseling - East Liverpool	658 Walnut Street, Suite 3	East Liverpool	OH	43920	330-932-0157
Counseling and Mental Health Services, <i>Continued</i>					
Behavioral Medicine and Wellness Center Intensive Outpatient Mental Health Services	Salem Regional Medical Center 2020 East State Street Suite J	Salem	OH	44460	330-337-4935

APPENDIX- I. Columbiana County Community Resources

Agency	Address	City	State	Zip	Phone Number
St. Elizabeth Youngstown Hospital Acute Care In-Patient Psychiatric Treatment	1044 Belmont Avenue	Youngstown	OH	44501	Main Number: 330-746-7211
Dr. Katherine Stutzman, Ph.D.	425 West Fifth Street	East Liverpool	OH	43920	330-386-2047
Summa St. Thomas Hospital Behavioral Health Services Acute Care In-Patient Psychiatric Treatment	444 North Main Street	Akron	OH	44310	330-379-9841
Drug and Alcohol Services					
Broadway Recovery Services	725 Boardman Canfield Rd, Suite C4	Youngstown	OH	44512	855-292-9778
Broadway Recovery House	1184 Third Street	Salem	OH	44460	
Community Action Agency East Liverpool Campus Building #1	16480 St. Clair Avenue	East Liverpool	OH	44432	330-386-7777
Counseling Center of Columbiana County	40722 State Route 154	Lisbon	OH	44432	330-424-9573
Counseling Center of Columbiana County East Liverpool Branch Office	15613 Pineview Drive Suite A	East Liverpool	OH	43920	330-386-9004
Counseling Center of Columbiana County Salem Branch Office	188 North Lincoln Avenue	Salem	OH	44460	330-332-1514
Coleman Crisis Services	2421 13 th Street NW	Canton	OH	44708	330-452-9812 800-956-6630
East Liverpool City Hospital Drug and Alcohol Medical Stabilization New Vision	425 West 5 th Street	East Liverpool	OH	43920	330-386-3193 800-939-2273
Family Care Ministries	119 W. 6 th Street	East Liverpool	OH	43920	330-368-0725
Family Recovery Center Administrative, Counseling and Criminal Justice Office	964 North Market Street	Lisbon	OH	44432	330-424-1468
Family Recovery Center Fleming House	7300 Rose Drive	Lisbon	OH	44432	330-420-3760
Family Recovery Center Oxford House	320 Benton Road	Salem	OH	44460	330-337-7501
Drug and Alcohol Services, Continued					
Family Recovery Center Prevention Office	966 North Market Street Lower Level	Lisbon	OH	44432	330-424-0531
Family Recovery Center Renaissance House	855 Newgarden Road	Salem	OH	44460	234-567-4746

APPENDIX- I. Columbiana County Community Resources

Agency	Address	City	State	Zip	Phone Number
Louis Stokes Cleveland VA Medical Center East Liverpool/Calcutta Multi-Specialty Outpatient Clinic	5655 State Route 170 Suite A	Calcutta	OH	43920	330-386-4303
Neil Kennedy Recovery Clinic	2151 Rush Boulevard	Youngstown	OH	44507	330-744-1181 800-228-8287
New Start Treatment Center St. Joseph Warren Hospital	1296 Tod Avenue NW Suite 205	Warren	OH	44485	330-306-5010
Trinity Health System Behavioral Medical Center Drug and Alcohol Rehabilitation Center	380 Summit Avenue	Steubenville	OH	43952	740-283-7024
Emergency Assistance					
American Red Cross of Lake to River	3530 Belmont Avenue Suite 7	Youngstown	OH	44505	330-392-2551
Catholic Charities Regional Agency Emergency Assistance	319 West Rayen Avenue	Youngstown	OH	44502	330-744-3320 800-670-6089
Christians' Concern of Leetonia	764 Columbia Street	Leetonia	OH	44431	330-427-6827
Salvation Army East Liverpool Corps	413 East 4 th Street	East Liverpool	OH	43920	330-385-2086
Salvation Army Salem	1249 North Ellsworth Avenue	Salem	OH	44460	330-332-5624
Food Banks, Pantries, and Programs					
Big Reach Center of Hope	11767 Lisbon Rd., P.O. Box 53	Greenford	OH	44422	330-533-3278
Community Action Agency of Columbiana County	7880 Lincole Place	Lisbon	OH	44432	330-424-7221
Farmers and Hunters Feeding the Hungry Northeast Ohio Chapter					330-424-7221
Making Kids Count	7178 West Boulevard Suite E	Youngstown	OH	44512	330-758-3434
Salem Community Pantry	794 East 3 rd Street	Salem	OH	44460	330-332-5166
Second Harvest Food Bank Food Assistance Columbiana County					330-747-2696 330-424-7767
Second Harvest Food Bank of Mahoning Valley BackPack food program	2805 Salt Springs Road	Youngstown	OH	44509	330-792-5522
Second Harvest Food Bank of Mahoning Valley Mobile Pantry Program Fellowship of the Beloved	13696 Bethesda Road	Hanoverton	OH	44423	
Salvation Army East Liverpool Corps	413 East 4 th Street	East Liverpool	OH	43920	330-385-2086
Salvation Army Salem	1249 North Ellsworth Avenue	Salem	OH	44460	330-332-5624

APPENDIX- I. Columbiana County Community Resources

Agency	Address	City	State	Zip	Phone Number
Waystation	125 West 5 th Street	East Liverpool	OH	43920	330-932-0353
Free or Low-Cost Clinics					
Columbiana County Health District	7360 State Route 45	Lisbon	OH	44432	330-424-0272
Community Action Agency East Liverpool Campus Building #1	16480 Saint Clair Avenue	East Liverpool	OH	43920	330-386-7777
Community Action Agency East Liverpool Campus Building #2	16494 Saint Clair Avenue	East Liverpool	OH	44432	330-386-7870
Community Action Agency Health and Behavioral Health Center at Lisbon	7880 Lincole Place	Lisbon	OH	44432	330-424-5686
Community Action Agency Dental Center at Lisbon	38722 Saltwell Road	Lisbon	OH	44432	330-424-4192
Community Action Agency Health and Dental Center at Melhorn, Salineville	103 West Main Street	Salineville	OH	43945	330-679-2640
The Dental Van East Liverpool Department of Health	940 Pennsylvania Avenue	East Liverpool	OH	43920	Call for Appointment: 330-385-1301
Quota Club International of Salem Salem Speech and Hearing Clinic	Salem		OH	44460	330-337-8136
Home Care					
Columbiana County Senior Services Levy Board	7989 Dickey Drive	Lisbon	OH	44432	330-420-6695
Community Caregivers	888 Boardman- Canfield Road Suite D	Boardman	OH	44512	330-533-3427
OVHH- Katie Hughes, Director of Home Health Services	15549 State Route 170, Suite 7	East Liverpool	OH	43920	330-385-2333
Home Care Advantage, Inc.	718 East 3 rd Street Suite C	Salem	OH	44460	330-337-HOME (4663)
mvi HomeCare and mvi Hospice Care (Salem)	2350 East State Street	Salem	OH	44460	330-332-1272
mvi HomeCare (Youngstown)	4891 Belmont Avenue	Youngstown	OH	44505	330-759-9487 800-449-4684
Home Care, Continued					
Salem Area Visiting Nurse Association	718 East 3 rd Street Suite A	Salem	OH	44460	330-332-9986 800-879-6070
Hospice					
All Caring Hospice	6715 Tippecanoe Road, Suite B-101	Canfield	OH	44406	330-286-3435 855-286-3435
Grace Hospice Ohio	7206 Market Street	Youngstown	OH	44512	330-729-2924
Hospice of the Valley Columbiana County	2388-B Southeast Boulevard	Salem	OH	44460	330-337-3182
Hospice of the Valley The Hospice House	9803 Sharrott Road	Poland	OH	44514	330-549-5850
mvi HomeCare / Hospice (Salem)	2350 E State Street	Salem	OH	44460	330-332-1272

APPENDIX- I. Columbiana County Community Resources

Agency	Address	City	State	Zip	Phone Number
Hospitals					
Akron Children’s Hospital in Boardman	6505 Market Street	Boardman	OH	44512	330-746-8040
Aultman Alliance Community Hospital	200 East State Street	Alliance	OH	44601	330-596-6000
East Liverpool City Hospital	425 W 5 th Street	East Liverpool	OH	43920	330-385-7200
Mercy Health - Boardman	8401 Market Street	Boardman	OH	44512	330-729-2929
Mercy Health - Youngstown	1044 Belmont Avenue	Youngstown	OH	44501	330-746-7211
Salem Regional Medical Center	1995 East State Street	Salem	OH	44460	330-332-1551
The Surgical Hospital at Southwoods	7630 Southern Blvd.	Boardman	OH	44512	330-729-8000
Hotline and Resource Numbers					
AIDS National Hotline	800-342-2437				
AIDS Treatment Information Services	800-448-0440				
Alcoholics Anonymous Youngstown Area Intergroup	3373 Canfield Road	Youngstown	OH	44511	330-270-3000
Al-Anon Family Group Headquarters, Inc.	800-356-9996				
Al-Anon/Alateen Hotline	800-344-2666				
Alzheimer’s Association	800-272-3900				
American Cancer Society	800-227-2345				
American Lung Association	800-548-8252				
American Red Cross of Lake to River	3530 Belmont Avenue Suite 7	Youngstown	OH	44505	330-392-2551
Autism Society	800-328-8476				
Hotline and Resource Numbers, Continued					
Gay and Lesbian National Hotline	888-843-4564				
Gay, Lesbian, Bisexual, and Transgender (GLBT) Youth Support Line	800-850-8078				
HelpNetworkNEO	*211				
National Adolescent Suicide Hotline	800-621-4000				
National Alcoholism and Substance Abuse Information Center	800-784-6776				
National Child Abuse Hotline	800-4-A-CHILD				
National Cocaine Hotline	800-COCAINE				
National Domestic Violence Hotline	800-799-7233 TTY: 800-787-3224				

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Agency	Address	City	State	Zip	Phone Number
National Heroin Hotline	800-9-HEROIN				
National Runaway Hotline	800-621-4000				
National Suicide Prevention Lifeline	800-273-8255				
National Teen Dating Abuse Hotline	866-331-9474				
National Youth Crisis Hotline	800-HIT-HOME				
Panic Disorder Information Hotline	800-64-PANIC				
Poison Control	800-222-1222				
Substance Abuse and Mental Health Services Administration National Helpline	800-784-6776				
Suicide Hotline Community Resources Information	330-424-7767 1-800-427-3606 or *211				
Vet2Vet Veteran's Crisis Line	877-838-2838				
Veterans Crisis Line	800-273-8255 and Press 1				
Warmline - Columbiana County	330-385-7000; M-F 8AM-4PM				
Housing Assistance					
Catholic Charities Regional Agency Housing Counseling	319 West Rayen Avenue	Youngstown	OH	44502	330-744-3320 800-670-6089
Community Action Agency of Columbiana County	7880 Lincole Place	Lisbon	OH	44432	330-424-7221
Family and Community Services, Inc.	705 Oakwood Street Suite 221	Ravenna	OH	44266	330-297-7027
Housing Assistance, Continued					
Habitat for Humanity of Northern Columbiana County	468 Prospect Street	Salem	OH	44460	330-337-1003
Medical and Dental Care Services					
Adult Endocrinology-Saira Mammen, M.D.	16761 Saint Clair Avenue, Suite 2	East Liverpool	OH	43920	330-385-9670
Akron Children's Hospital Beeghly Campus	6505 Market Street	Boardman	OH	44512	330-746-8100
Akron Children's Hospital Pediatrics East Liverpool	15655 State Route 170	East Liverpool	OH	43920	330-385-1477
Akron Children's Hospital Pediatrics Lisbon	330 North Market Street	Lisbon	OH	44432	330-424-9866
American Cancer Society Reach to Recovery	525 North Broad Street	Canfield	OH	44406	Regional Office: 888-227-6446

APPENDIX- I. Columbiana County Community Resources

Agency	Address	City	State	Zip	Phone Number
					National Office: 800-227-2345
American Heart Association Great Rivers Affiliate: Youngstown Metro	840 Southwestern Run	Youngstown	OH	44514	330-965-9230
Arthritis Foundation, Great Lakes Region, Northeastern Ohio Chapter	4630 Richmond Road, Suite 240	Cleveland	OH	44128	800-245-2275 Ext. 114
Belmont Pines Hospital Children's Behavioral Health Hospital and Residential Treatment Center	615 Churchill-Hubbard Road	Youngstown	OH	44505	330-759-2700 800-423-5666
Community Action Agency of Columbiana County East Liverpool Campus Building 1	16480 Saint Clair Avenue	East Liverpool	OH	43920	330-386-7777
Community Action Agency of Columbiana County East Liverpool Campus Building 1	16494 Saint Clair Avenue	East Liverpool	OH	44432	330-386-7870
Community Action Agency of Columbiana County Lisbon Health Center	7880 Lincole Place	Lisbon	OH	44432	330-424-5686
Community Action Agency of Columbiana County Lisbon Dental Center	38722 Saltwell Road	Lisbon	OH	44432	330-424-4192
Community Action Agency of Columbiana County Salineville Health Center	103 West Main Street	Salineville	OH	43945	330-679-2640
Community Action Agency of Columbiana County Salem Health Center	2376 Southeast Boulevard	Salem	OH	44460	234-575-6003
Columbiana County General Health District	7360 State Route 45	Lisbon	OH	44432	330-424-0272
Medical and Dental Care Services, Continued					
Columbiana County General Health District Cancer Detection Clinic	7360 State Route 45	Lisbon	OH	44432	330-424-0272
Columbiana Medical Center affiliated with Salem Regional Medical Center	750 East Park Avenue	Columbiana	OH	44408	330-482-3871
Easter Seals of Mahoning, Trumbull, and Columbiana - J. Ford Crandall Rehabilitation Center - Youngstown Hearing and Speech Center	299 Edwards Street	Youngstown	OH	44502	330-743-1168
East Liverpool City Health District	126 West 6 th Street	East Liverpool	OH	43920	330-385-5123
East Liverpool City Hospital	425 West 5 th Street	East Liverpool	OH	43920	330-385-7200
Family Practice- Dr. Rikita Sharma, M.D.	15655 State Route 170	East Liverpool	OH	43920	330-932-0183

APPENDIX- I. Columbiana County Community Resources

Agency	Address	City	State	Zip	Phone Number
Healthy Start & Healthy Families Columbiana Columbiana County Department of Jobs and Family Services	7989 Dickey Drive Suite 2	Lisbon	OH	44432	330-424-1471
Salem City Health District	230 North Lincoln Avenue #104	Salem	OH	44460	330-332-1618
Salem Regional Medical Center	1995 East State Street	Salem	OH	44460	330-332-1551
Louis Stokes Cleveland VA Medical Center East Liverpool/Calcutta Multi-Specialty Outpatient Clinic	5655 State Route 170 Suite A	Calcutta	OH	43920	330-386-4303
Premier Health-Alliance	22792 Harrisburg Westville Rd	Alliance	OH	44601	330-823-4000
Premier Health-Sebring	116 South 15 th Street	Sebring	OH	44672	330-938-9920
Salem Area Visiting Nurse Association	718 East 3rd Street Suite A	Salem	OH	44460	330-332-9986 800-879-6070
Sleep Clinic-Dr. Aziz	16218 St. Clair Avenue	East Liverpool	OH	43920	330-382-9355
SRMC at Firestone Farms	116 Carriage Drive	Columbiana	OH	44408	330-482-3871
SRMC Primary Care-Lisbon	38506 Saltwell Road	Lisbon	OH	44432	330-424-1404
Medical and Dental Care Services, Continued					
SRMC Primary Care-Damascus	28885 US 62	Damascus	OH	44619	330-537-4661
Salem Regional Medical Center Wound Healing Center	1995 East State Street	Salem	OH	44460	330-332-7415
Wound Care Clinic	425 West 5 th Street	East Liverpool	OH	43920	330-386-5870
Nutrition					
Community Action Agency of Columbiana County Elderly Nutrition Program	7880 Lincole Place	Lisbon	OH	44432	330-424-7221
Community Resource Center	940 Pennsylvania Avenue	East Liverpool	OH	43920	330-385-1301
East Liverpool City Hospital Dietician- Debra Wick, RD	425 West 5 th Street	East Liverpool	OH	43920	330-386-2079
Recreation					
Beaver Creek State Park	12021 Echo Dell Road	East Liverpool	OH	43920	330-385-3091

APPENDIX- I. Columbiana County Community Resources

Agency	Address	City	State	Zip	Phone Number
Boy Scouts of America Buckeye Council	2301 13 th Street NW	Canton	OH	44708	330-580-4272 800-589-9812
Camp Fire Tayanoka	2120 Macrum Street	East Liverpool	OH	43920	330-385-0645
The Firestone Pool	338 East Park Avenue	Columbiana	OH	44408	330-482-1026
Girl Scouts of Northeast Ohio Youngstown	8580 South Avenue	Youngstown	OH	44514	330-652-5876 800-852-4474
Salem Community Center	1098 North Ellsworth Avenue	Salem	OH	44460	330-332-5885
Salem Worlds War Memorial Building	785 East State Street	Salem	OH	44460	330-332-5512
Scenic Vista Park	11523 Township Highway 764	Lisbon	OH	44460	330-424-9078
Thompson Park	2626 Park Way	East Liverpool	OH	44460	330-385-2255
Senior Services					
Area Agency on Aging 11	5555 Youngstown Warren Road Suite 2685	Niles	OH	44446	800-686-7367
Catholic Charities Senior Center	600 East 4 th Street	East Liverpool	OH	43920	330-385-4732
Ceramic City Senior Center	600 East 4th Street	East Liverpool	OH	43920	330-385-4732
Senior Services, Continued					
Community Action Agency of Columbiana County Elderly Nutrition Program	7880 Lincole Place	Lisbon	OH	44432	330-424-7221
Columbiana County Senior Services Levy Board	7989 Dickey Drive	Lisbon	OH	44432	330-420-6695
Columbiana County Department of Job and Family Services	7989 Dickey Drive Suite 2	Lisbon	OH	44432	330-424-1471
Columbiana Meals on Wheels	865 East Park	Columbiana	OH	44408	330-482-0366
Columbiana Metropolitan Housing Authority	325 Moore Street	East Liverpool	OH	43920	330-386-5970
Community Caregivers	888 Boardman- Canfield Road Suite D	Boardman	OH	44512	330-533-3427
Community Resource Center	940 Pennsylvania Avenue	East Liverpool	OH	43920	330-385-1301
Counseling Center of Columbiana County	40722 State Route 154	Lisbon	OH	44432	330-424-9573
Counseling Center of Columbiana County - East Liverpool Branch Office	15613 Pineview Drive Suite A	East Liverpool	OH	43920	330-386-9004
Counseling Center of Columbiana County, Salem Branch Office	188 North Lincoln Avenue	Salem	OH	44460	330-332-1514
Direction Home of Northeast Ohio	1030 North Meridian Road	Youngstown	OH	44509	330-505-2300 800-686-7367

APPENDIX- I. Columbiana County Community Resources

Agency	Address	City	State	Zip	Phone Number
Family & Community Services, Inc. Medication Assistance Program (MAP)	705 Oakwood Street Suite 221	Ravenna	OH	44266	330-297-7027
Family & Community Services, Inc. R.S.V.P. (Retired Senior Volunteer Program)	Lisbon		OH	44432	330-692-9980
Home Care Advantage, Inc.	718 East 3 rd Street Suite C	Salem	OH	44460	330-337-HOME (4663)
Lifeline - East Liverpool City Hospital Women's Auxiliary	425 West 5 th Street	East Liverpool	OH	43920	330-386-2003
Mobile Meals of Salem, Inc.	1995 East State Street	Salem	OH	44460	330-332-2160
mvi HomeCare and mvi Hospice Care (Salem)	2350 East State Street	Salem	OH	44460	330-332-1272
mvi HomeCare (Youngstown)	4891 Belmont Avenue	Youngstown	OH	44505	330-759-9487 800-449-4684
Quota Club International of Salem, Inc. Salem Area Speech and Hearing Clinic	Salem		OH	44460	330-337-8136
Senior Services, Continued					
Salem Area Adult Daycare Center Salem Area Visiting Nurse Association	718 East 3 rd Street Suite B	Salem	OH	44460	330-332-9986 800-879-6070
Salem Area Visiting Nurse Association	718 East 3 rd Street Suite A	Salem	OH	44460	330-332-9986 800-879-6070
Salem Community Center Silver and Fit	1098 North Ellsworth Avenue	Salem	OH	44460	330-332-5885
Salem Worlds War Memorial Building	785 East State Street	Salem	OH	44460	330-332-5512
Senior Center of Mahoning County	1110 5 th Avenue	Sebring	OH	44672	330-744-5071
Senior Link Adult Day Services	16351 State Route 267	East Liverpool	OH	43920	330-385-5111
Social Security Office East Liverpool	120 East 4 th Street	East Liverpool	OH	43920	800-772-1213
Wellsville Area Resource Center	1335 Main Street	Wellsville	OH	43968	330-532-4507
Shelters					
Catholic Charities Regional Agency Christina House (undisclosed domestic violence shelter)	24-Hour Crisis Line: 330-420-0037				

APPENDIX- I. Columbiana County Community Resources

Agency	Address	City	State	Zip	Phone Number
Community Action Agency of Columbiana County Homeless Prevention Program	7880 Lincole Place	Lisbon	OH	44432	330-424-5686
Support Groups					
Autism Support Group East Liverpool City Hospital	425 West 5 th Street	East Liverpool	OH	43920	330-386-2054
CAUSE (Connection, Autism, Understanding, Support, and Education) Salem Public Library-Quaker Meeting Room	821 East State Street	Salem	OH	44460	330-337-6193
Coping With Cancer SRMC Behavioral Medicine and Wellness Center	2020 East State Street, Suite J	Salem	OH	44460	330-337-4935
Families Coping With Cancer SRMC Behavioral Medicine and Wellness Center	2020 East State Street, Suite J	Salem	OH	44460	330-337-4935
Heroes and Halos	P.O. Box 392	Columbiana	OH	44408	
Support Groups, Continued					
HIV Support Group Counseling Center of Columbiana County	260 West Lincoln Way	Lisbon	OH	44432	330-424-0604
Support Meeting - First Methodist Church of Salem	244 South Broadway Avenue	Salem	OH	44460	330-337-9531
Survivors of Suicide Support Group Meets at Columbiana County Counseling Center	40722 State Route 154	Lisbon	OH	44432	330-747-5111
Transportation					
Ambulance Service Inc. Ambulette Service	231 Webber Way	East Liverpool	OH	43920	330-385-4903
CARTS (Community Action Rural Transit System)	7880 Lincole Place	Lisbon	OH	44432	330-424-4015
Life Team EMS Ambulette Services	740 Dresden Avenue	East Liverpool	OH	43920	330-396-5505
Women's Health					
The Center for Women	4139 Boardman-Canfield Road	Canfield	OH	44406	330-702-1281
Columbiana County Health District-Cancer Detection Clinic (screenings)	7360 State Route 45	Lisbon	OH	44432	330-424-0272

APPENDIX- I. Columbiana County Community Resources

Agency	Address	City	State	Zip	Phone Number
Community Action Agency of Columbiana County East Liverpool Campus Building 1	16480 Saint Clair Avenue, Suite 203	East Liverpool	OH	43920	330-386-7777
Community Action Agency of Columbiana County Lisbon Health Center	7880 Lincole Place	Lisbon	OH	44432	330-424-5686
Community Action Agency of Columbiana County Salem Health Center	2376 Southeast Boulevard	Salem	OH	44060	234-575-6003
Community Action Agency of Columbiana County Salineville Health Center	103 West Main Street	Salineville	OH	43945	330-679-2640
East Liverpool City Hospital OB/GYN Heather Hissom, WHNP,OB/GYN	16761 St. Clair Avenue, Suite #2	East Liverpool	OH	43920	330-385-9670
Gynecology- Constantine G. Economus, M.D.	2020 East State Street, Suite G	Salem	OH	44460	330-884-2400
Louis Stokes Cleveland VA Medical Center East Liverpool/Calcutta Multi-Specialty Outpatient Clinic	5655 State Route 170 Suite A	Calcutta	OH	43920	330-386-4303

Appendix II: Findings from Significant Data Indicators by Key Issue & Population at Risk

Findings from Significant Data Indicators by Key Issue & Population at Risk	
Access to Care	Pop. At Risk
Ratio of the population to primary care providers (2021) (Source: 2025 County Health Rankings)	3,380 to 1
Ratio of the population to dentists (2022) (Source: 2025 County Health Rankings)	3,720:1
Ratio of the population to mental health providers (2023) (Source: 2025 County Health Rankings)	770:1
Adults who were uninsured (2021) (Source: 2022 County Health Rankings)	11%
One of the most significant barriers identified in access involved the lack of transportation to local providers and even greater problems finding transportation to providers outside of the County (Source: 2024 Columbiana County Stakeholders & Focus Groups)	All/Vulnerable populations
Additional resources and supplies to promote current programs and provide health education that are available in Spanish would benefit community members. (Source: 2024 Columbiana County Stakeholders & Focus Groups)	Vulnerable populations
Percentage of residents who report not taking medication as prescribed due to cost. (Source: 2024 Columbiana County CHNA Community Survey)	20.92%
Obesity	Pop. At Risk
Adults who were overweight or obese (2021) (Source: 2025 County Health Rankings)	45%
Ohio is 38 th in the nation, 36.4% of adults in Ohio have a Body Mass Index of 30.0 or higher. (Source: 2023 America's Health Rankings)	All

Percentage of Children ages 6-17 who are considered obese in Ohio is 17.8%, ranking 29 th in the Nation. (Source: 2024 The State of Obesity)	All
Additional resources that provide low-cost fitness options, opportunities for kids to participate in local sports activities and after school programs are needed in the community. (Source: 2024 Columbiana County Stakeholders & Focus Groups)	All/Youth
Percentage of residents who report speaking with their health care professional about weight control. (Source: 2024 Columbiana County CHNA Community Survey)	56.7%
Percentage of residents who reported participating in no physical activity outside of work. (Source: 2022 County Health Rankings)	29%
Mental Health	Pop. At Risk
Suicide mortality rate 2017-2021 (Source: Ohio Department of Health, Preliminary Data Summary: Ohio Suicide Deaths, 2023)	18.4/100,000
Youth who attempted suicide one or more times (Source: 2024 Columbiana County Profiles of Student Life: Attitudes and Behaviors Survey)	18% Youth
Youth who felt depressed most or all the time within last month (Source: 2024 Columbiana County Profiles of Student Life: Attitudes & Behaviors Survey)	31% Youth
Focus groups and stakeholders also identified concerns about the growing incidence of mental health issues and stigma related to them as well as a lack of mental health providers and limited mental health treatment options available (Source: 2024 Columbiana County Stakeholder and Focus Group Interviews)	All
Percentage of residents who report considering attempting suicide in the last 12 months. (Source: 2024 Columbiana County CHNA Community Survey)	5.8%
Drug Use/Substance Abuse	Pop. At Risk
In 2023, drug related incidents made up 55.7% of all accidental deaths in Columbiana County (Source: Columbiana County 2023 Coroner's Report)	All
The high volume of drug use was identified as a worrying factor regarding the health and safety of the community. (Source: 2024 Columbiana County Stakeholder and Focus Group Interviews)	All
There is growing concern expressed about the increasing perception among youth that vaping tobacco or marijuana is a less risky behavior than smoking or other types of drug use (Source: 2023 Columbiana County Stakeholder and Focus Group Interviews)	Youth
Columbiana County average age-adjusted unintentional drug overdose death rate per 100,000 from 2020-2023 (Source: Ohio Department of Health, 2023 Ohio Unintentional Durg Overdose Report)	43.8
Percentage of residents who have been concerned about their mental health or alcohol/drug use in the last 12 months. (Source: 2024 Columbiana County CHNA Community Survey)	24.52%
Number of drug arrests conducted by the Ohio State Highway Patrol in Columbiana County in 2022 (Source: Ohio State Highway Patrol, 2022 Operational Report)	91
Tobacco Use/Vaping	Pop. At Risk
Percentage of adults who are current smokers in Columbiana County (2021) (Source: 2024 County Health Rankings)	23%
Review of 2018-2022 data shows premature deaths as a top preventable death caused by mothers smoking while pregnant (Source: 2023 Child Fatality Review Board)	Infants
Columbiana County age-adjusted mortality rates for lung and bronchus cancer 2016-2020 (Source: Columbiana County Cancer Profile, 2023)	66/100,000
Estimated Age-adjusted percent of adults diagnosed with COPD in Columbiana County (Source: CDC, 2021)	8.5%
Cardiovascular Disease	Pop. At Risk
Diagnosed with angina or coronary heart disease (Source: 2024 Columbiana County CHNA Community Survey)	2.14%
Diagnosed with high blood pressure (Source: 2024 Columbiana County CHNA Community Survey)	36.12%

In Ohio, the prevalence of heart disease is significantly higher among adults with disabilities. (Source: Ohio Behavioral Risk Factor Surveillance System, 2022)	Vulnerable Populations
Cancer	Pop. At Risk
Incidence of female breast cancer 2016-2020 (Source: Ohio Annual Cancer Report 2023)	121.1/100,000
Incidence of colon and rectum cancer 2016-2020 (Source: Ohio Annual Cancer Report 2023)	43.3/100,000
Incidence of prostate cancer 2016-2020 (Source: Ohio Annual Cancer Report 2023)	98/100,000
Columbiana County age-adjusted mortality rate for all cancers 2016-2020 (Source: Ohio Annual Cancer Report 2023)	466.6/100,000
Percentage of adults who reported being diagnosed with a form of cancer. (Source: 2024 Columbiana County CHNA Community Survey)	14.7%
Diabetes	Pop. At Risk
Adults diagnosed with diabetes (Source: 2024 County Health Rankings)	11%
Obesity, high blood pressure, and high cholesterol are all considered major health concerns within the county and contribute to the diagnosis of diabetes and other chronic health conditions (Source: 2024 Columbiana County Stakeholders & Focus Groups)	All
Exercise programs, health education programs and chronic disease management were identified as important health needs that Columbiana County should address. (Source: 2024 Columbiana County Stakeholder and Focus Group Interviews)	All
Nutrition/Diet	Pop. At Risk
Percentage of residents who reported cutting the size of meals or skipping meals due to food costs. (Source: 2024 Columbiana County CHNA Community Survey)	21.98%
Percentage of residents who reported cost as the determining factor on the types of food they eat. (Source: 2024 Columbiana County CHNA Community Survey)	33%
Percentage of the population who lack adequate access to food (2021). (Source: 2024 County Health Rankings)	13%
Nutritional programs that focus on education and access to nutritious foods was identified as resources needed in the county. (Source: 2024 Columbiana County Stakeholder and Focus Group Interviews)	All
Preventive Medicine	Pop. At Risk
Adults who had a flu vaccine in the past 12 months (Source: 2024 Columbiana County CHNA Community Survey)	55%
Adults who had a pneumonia vaccine in their lifetime (Source: 2024 Columbiana County CHNA Community Survey)	32.95%
Adults who had colorectal cancer screening in the past 5 years (Source: 2024 Columbiana County CHNA Community Survey)	45.77%
Adults who had lung cancer screening in the past 3 years (Source: 2024 Columbiana County CHNA Community Survey)	8.43%
Men who had a prostate-specific antigen (PSA) test in the past year (Source: 2024 Columbiana County CHNA Community Survey)	43%
Women who had a mammogram within the past year (Source: 2024 Columbiana County CHNA Community Survey)	49%
Women who had a Pap smear in past year (Source: 2024 Columbiana County CHNA Community Survey)	28.79%
East Palestine Derailment Health Effects	Pop. At Risk
The lack of medical testing and health care monitoring for residents effected by the East Palestine Train was identified as needed resources in the community. (Source: 2024 Columbiana County Stakeholder and Focus Group Interviews)	Vulnerable Population