

**CONSERVATION SOCIETY OF
CALIFORNIA**

**FINANCIAL STATEMENTS WITH
INDEPENDENT AUDITOR'S REPORT**

**YEARS ENDED
SEPTEMBER 30, 2025 AND 2024**

INDEPENDENT AUDITOR’S REPORT

**Board of Trustees
Conservation Society of California
Oakland, California**

Opinion

We have audited the accompanying financial statements of Conservation Society of California (the Society), which comprise the statements of financial position as of September 30, 2025 and 2024 and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Society as of September 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Society and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Society's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor’s Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing

standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Society's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.



GILBERT CPAs
Sacramento, California

March 18, 2026

CONSERVATION SOCIETY OF CALIFORNIA

STATEMENTS OF FINANCIAL POSITION SEPTEMBER 30, 2025 AND 2024

	<u>2025</u>	<u>2024</u>
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 2,293,306	\$ 3,398,765
Accounts and other receivables	149,375	255,127
Current portion of pledges receivable	125,000	200,000
Current portion of grant receivable	100,000	100,000
Prepaid expenses and other	536,002	447,870
Short-term investments	<u>14,717,385</u>	<u>14,160,520</u>
Total current assets	17,921,068	18,562,282
NON-CURRENT ASSETS:		
Pledges receivable, net	231,250	348,250
Grant receivable, net	1,210,625	1,284,926
Investments	1,564,571	1,032,187
Charitable remainder trust asset	107,544	107,544
Property and equipment, net	<u>71,842,742</u>	<u>73,261,111</u>
TOTAL ASSETS	<u>\$ 92,877,800</u>	<u>\$ 94,596,300</u>
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES:		
Accounts payable	\$ 1,084,934	\$ 1,266,528
Accrued liabilities	2,420,994	2,120,690
Current portion of loan payable		149,411
Deferred revenue and unearned rental income	<u>3,646,752</u>	<u>3,780,221</u>
Total current liabilities	7,152,680	7,316,850
LOAN PAYABLE, Net		438,487
Total liabilities	<u>7,152,680</u>	<u>7,755,337</u>
NET ASSETS:		
Without donor restrictions		
Operating reserve	14,717,385	14,160,520
Board-designated fund	500,257	
Undesignated	66,984,317	69,293,003
With donor restrictions	<u>3,523,161</u>	<u>3,387,440</u>
Total net assets	<u>85,725,120</u>	<u>86,840,963</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 92,877,800</u>	<u>\$ 94,596,300</u>

The accompanying notes are an integral part of these financial statements.

CONSERVATION SOCIETY OF CALIFORNIA

STATEMENTS OF ACTIVITIES (Page 1 of 2) YEARS ENDED SEPTEMBER 30, 2025 AND 2024

	<u>2025</u>	<u>2024</u>
NET ASSETS WITHOUT DONOR RESTRICTIONS:		
REVENUES AND SUPPORT:		
Program revenues:		
Operating revenue	\$ 11,674,181	\$ 10,704,100
Membership revenue	5,349,272	4,956,804
Concessions	3,678,181	3,586,087
Special events	2,476,239	1,657,382
Education	963,957	1,096,593
Total program revenue	24,141,830	22,000,966
Other support:		
Contributions	6,649,273	4,340,173
Government funding	2,283,551	2,481,976
Investment income	690,982	844,447
Miscellaneous income	92,873	29,928
Satisfaction of restrictions - operations	1,069,132	948,076
Total other support	10,785,811	8,644,600
Total revenue and support	34,927,641	30,645,566
OPERATING EXPENSES:		
Program services:		
Operations	12,675,849	12,182,070
Animal management	11,013,499	10,994,580
Education	2,898,023	3,023,079
Concessions	1,321,854	1,387,777
Special events	717,813	635,843
Total program services	28,627,038	28,223,349
Supporting services:		
Administration	5,508,698	4,951,560
Fund development	1,029,274	983,548
Marketing and public relations	907,017	1,295,895
Total supporting services	7,444,989	7,231,003
Total operating expenses	36,072,027	35,454,352
NET LOSS FROM OPERATIONS	(1,144,386)	(4,808,786)

The accompanying notes are an integral part of these financial statements.

CONSERVATION SOCIETY OF CALIFORNIA

STATEMENTS OF ACTIVITIES (Page 2 of 2) YEARS ENDED SEPTEMBER 30, 2025 AND 2024

	<u>2025</u>	<u>2024</u>
NET ASSETS WITHOUT DONOR RESTRICTIONS (CONTINUED):		
Loss on disposal of property and equipment	(107,178)	(155,854)
Satisfaction of restrictions - capital projects	<u> </u>	<u>387,096</u>
DECREASE IN NET ASSETS WITHOUT DONOR RESTRICTIONS	<u>(1,251,564)</u>	<u>(4,577,544)</u>
NET ASSETS WITH DONOR RESTRICTIONS:		
Contributions and grants	1,211,853	1,986,146
Provision for doubtful pledges receivable	(7,000)	(21,675)
Satisfaction of restrictions - operations	(1,069,132)	(948,076)
Satisfaction of restrictions - capital projects	<u> </u>	<u>(387,096)</u>
INCREASE IN NET ASSETS WITH DONOR RESTRICTIONS	<u>135,721</u>	<u>629,299</u>
DECREASE IN NET ASSETS	(1,115,843)	(3,948,245)
NET ASSETS, Beginning of Year	<u>86,840,963</u>	<u>90,789,208</u>
NET ASSETS, End of Year	<u>\$ 85,725,120</u>	<u>\$ 86,840,963</u>

CONSERVATION SOCIETY OF CALIFORNIA

STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED SEPTEMBER 30, 2025

	Program services				Supporting services				<u>Total</u>
	<u>Operations</u>	<u>Animal management</u>	<u>Education</u>	<u>Concessions</u>	<u>Special events</u>	<u>Administration</u>	<u>Fund development</u>	<u>Marketing and public relations</u>	
Personnel costs	\$ 5,870,714	\$ 6,880,630	\$ 2,367,012	\$ 1,114,270	\$ 244,172	\$ 2,779,182	\$ 688,843	\$ 410,152	\$ 20,354,975
Capital asset depreciation	1,320,285	1,999,729	323,697	114,327		240,833		6,169	4,005,040
Professional services	551,615	99,024	195	2,119	190,472	1,667,449	66,444	45,806	2,623,124
Utilities and telephone	1,925,631	23,040	5,000		2,057	194,110		1,000	2,150,838
Repair and maintenance of grounds	795,524	604,378	7,303	75,454	129,062	39,815	409	502	1,652,447
Animal care and feed		945,436							945,436
Insurance	722,661					64,293			786,954
Credit card processing and bank charges	633,389		18,567			92,069	13,503		757,528
Advertising and cultivation	14,820		3,365		100,496	145	173,280	416,970	709,076
Supplies	263,338	131,146	61,263	9,309	41,432	68,853	11,301	3,948	590,590
Dues and licenses	49,570	32,384	17,512	6,309		194,498	56,913	4,991	362,177
Printing and postage	276,344	76	1,743		3,522	5,525	8,211	98	295,519
Grants to others		247,654	34,762					66	282,482
Environmental easement	172,438								172,438
Uniforms	59,937	30,065	12,413	66		3,053			105,534
Meals and entertainment	624	300	88		6,600	43,970	2,492	763	54,837
Travel	120	8,880	1,091			6,827	67	4,665	21,650
Miscellaneous	18,839	10,757	44,012			108,076	7,811	11,887	201,382
Total	<u>\$ 12,675,849</u>	<u>\$ 11,013,499</u>	<u>\$ 2,898,023</u>	<u>\$ 1,321,854</u>	<u>\$ 717,813</u>	<u>\$ 5,508,698</u>	<u>\$ 1,029,274</u>	<u>\$ 907,017</u>	<u>\$ 36,072,027</u>

The accompanying notes are an integral part of these financial statements.

CONSERVATION SOCIETY OF CALIFORNIA

STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED SEPTEMBER 30, 2024

	Program services				Supporting services				<u>Total</u>
	<u>Operations</u>	<u>Animal management</u>	<u>Education</u>	<u>Concessions</u>	<u>Special events</u>	<u>Administration</u>	<u>Fund development</u>	<u>Marketing and public relations</u>	
Personnel costs	\$ 5,617,811	\$ 6,580,688	\$ 2,369,130	\$ 1,214,746	\$ 191,655	\$ 2,677,769	\$ 683,564	\$ 627,521	\$ 19,962,884
Capital asset depreciation	1,486,628	2,088,538	408,965	93,192		197,104		6,470	4,280,897
Professional services	458,634	93,737	5,922		148,183	1,276,384	43,660	91,633	2,118,153
Utilities and telephone	2,147,095	859				177,783		2,000	2,327,737
Repair and maintenance of grounds	587,599	464,752	4,958	59,221	82,145	45,724	32	105	1,244,536
Animal care and feed		1,120,820							1,120,820
Insurance	657,121					76,626			733,747
Credit card processing and bank charges	562,372		41,862			157,757			761,991
Advertising and cultivation	21,578		4,009		83,752	3,333	170,162	546,029	828,863
Supplies	226,982	198,843	67,895	6,916	116,302	48,752	12,178	2,253	680,121
Dues and licenses	54,408	33,744	25,192	13,702		136,699	36,913	10,713	311,371
Printing and postage	270,374	72	4,358			6,812	33,019	120	314,755
Grants to others		297,318							297,318
Uniforms	59,860	33,271	11,289			11,264	551		116,235
Meals and entertainment	127	550	1,033		13,806	38,341	787	809	55,453
Special project costs		45,914				143			46,057
Travel	259	8,975	20,282			472		1,297	31,285
Miscellaneous	31,222	26,499	58,184			96,597	2,682	6,945	222,129
Total	<u>\$ 12,182,070</u>	<u>\$ 10,994,580</u>	<u>\$ 3,023,079</u>	<u>\$ 1,387,777</u>	<u>\$ 635,843</u>	<u>\$ 4,951,560</u>	<u>\$ 983,548</u>	<u>\$ 1,295,895</u>	<u>\$ 35,454,352</u>

The accompanying notes are an integral part of these financial statements.

CONSERVATION SOCIETY OF CALIFORNIA

STATEMENTS OF CASH FLOWS YEARS ENDED SEPTEMBER 30, 2025 AND 2024

	<u>2025</u>	<u>2024</u>
CASH FLOWS FROM OPERATING ACTIVITIES:		
Decrease in net assets	\$ (1,115,843)	\$ (3,948,245)
Reconciliation to net cash provided (used) by operating activities:		
Depreciation	4,005,040	4,280,897
Loss on disposal of property and equipment	107,178	155,854
Receipt of donated investments	(63,324)	(122,588)
Provision for doubtful pledges receivable	7,000	21,675
Net realized and unrealized gain on investments	(39,374)	(63,320)
Changes in:		
Accounts and other receivables	105,752	(63,385)
Pledges receivable	185,000	(460,062)
Grant receivable	74,301	72,845
Prepaid expenses and other	(88,132)	75,556
Accounts payable	(9,156)	(91,388)
Accrued liabilities	127,866	(358,974)
Deferred revenue and unearned rental income	(133,469)	212,261
Net cash provided (used) by operating activities	<u>3,162,839</u>	<u>(288,874)</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of investments	(29,943,684)	(27,306,007)
Proceeds from sale and maturities of investments	28,957,133	26,555,737
Purchases of property and equipment	(2,693,849)	(2,419,652)
Net cash used by investing activities	<u>(3,680,400)</u>	<u>(3,169,922)</u>
CASH FLOWS FROM FINANCING ACTIVITIES:		
Principal payments on loan payable	(587,898)	(140,262)
NET DECREASE IN CASH AND CASH EQUIVALENTS	(1,105,459)	(3,599,058)
CASH AND CASH EQUIVALENTS, Beginning of Year	<u>3,398,765</u>	<u>6,997,823</u>
CASH AND CASH EQUIVALENTS, End of Year	<u>\$ 2,293,306</u>	<u>\$ 3,398,765</u>

The accompanying notes are an integral part of these financial statements.

CONSERVATION SOCIETY OF CALIFORNIA

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2025 AND 2024

1. OPERATIONS AND AGREEMENT WITH THE CITY OF OAKLAND

The Conservation Society of California (the Society), dba, The Oakland Zoo, is a nonprofit public benefit corporation formed to operate a zoo and related facilities in Knowland Park, within the City of Oakland.

Oakland Zoo spans 100 acres and is home to over 850 native and exotic animals, many of which are rescues from the illegal wildlife trade, private ownership, or casualties of human-wildlife conflict needing sanctuary. The Society strives to provide the best in animal care and welfare, conservation-based education programs and quality guest experience to its 900,000+ annual visitors. With over 25 conservation partners and projects worldwide, the Society is committed to conservation-based education, saving species and their habitats in the wild, and leading an informed and inspired community to Taking Action for Wildlife both locally and globally. Fifty cents from every admission ticket and two dollars from every membership goes to support wildlife conservation programs worldwide.

The Zoo offers extensive and multi-platform educational and conservation-based messaging at its numerous exhibits for animals, from giraffes, lions, and primates in the main zoo to California Trail natives including Grizzly bears, bison, California condors, and mountain lions. Additionally, the Zoo conducts animal care-focused zookeeper talks for visitors and other experiences such as the Outback Adventure train, Sky Ride, restaurants, aerial gondola, and multiple playgrounds for children.

Accredited by the Association of Zoos and Aquariums (AZA), the national organization that sets the highest standards for animal welfare for zoos and aquariums, the Zoo is dedicated to the humane treatment of animals and is and has been recognized worldwide for its excellent animal management practices; trailblazing new techniques and methods that have since been adopted at other zoos worldwide.

The Society and the City of Oakland (City) have a management agreement for the Oakland Zoo and Knowland Park (Zoo and Park). Under the agreement, the Society has the exclusive right to maintain, operate, and control the zoological and botanical gardens and park areas in Knowland Park. The City retains ownership of the Zoo grounds real property, animal collection, and certain other fixed assets. The current management agreement expires on October 31, 2039.

In consideration for operating the Zoo and Park, the City provided \$171,414 to the Society in management fees during both 2025 and 2024.

2. SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation – The financial statements are presented in conformity with professional standards applicable to not-for-profit entities. Under professional standards, the Society reports information regarding its financial position and activities according to two classes of net assets: *net assets without donor restrictions* and *net assets with donor restrictions*.

Revenue recognition – Contributions and government funding are recognized in full when received or unconditionally promised, in accordance with professional standards. Conditional promises to give – that is, those with a measurable performance or other barrier and a right of return – are not recognized until the conditions on which they depend have been met. All contributions are considered available for unrestricted use unless specifically restricted by donors for future periods or specific purposes. Donor-restricted amounts are reported as increases in net assets with donor restrictions.

CONSERVATION SOCIETY OF CALIFORNIA

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2025 AND 2024

Net assets with donor restrictions become unrestricted and are reported in the statements of activities as net assets released from restrictions when the time restrictions expire or the contributions are used for the restricted purpose.

The Society's revenue from contracts with customers consists of operating revenue (admissions, parking, and service fees), membership revenue, concessions revenue, education and special events revenue, and rental revenue. Operating and concessions revenue is recognized at time of purchase or ticket redemption. Education, special events and rental revenue are recognized when the related events occur. Membership revenue is recognized over the term of the membership, typically one year. Funds received in advance of being earned are recorded as deferred revenue, which represents a contract liability.

The balances of receivables and liabilities from contracts with customers are as follows as of September 30:

	<u>2025</u>	<u>2024</u>	<u>2023</u>
Accounts receivable, net	\$ 149,375	\$ 255,127	\$ 191,742
Contract liabilities:			
Deferred revenue and unearned rental income	\$ 3,646,752	\$ 3,780,221	\$ 3,567,960

Donated materials, equipment, and professional services are recorded as in-kind donations and recognized at the estimated fair value as of the date of donation or service.

Contributed services that do not meet the criteria for recognition, including approximately 84,000 volunteer hours, are not reflected in the financial statements. The fair market value of these volunteer hours is estimated to be approximately \$1,707,000 and \$1,720,000 for 2025 and 2024, respectively.

Cash and cash equivalents – For financial statement purposes, the Society considers all investments with a maturity at purchase of three months or less to be cash equivalents, unless held for long-term investing purposes.

The Society maintains its cash in bank deposit accounts that, at times, may exceed federally insured limits. The Society's deposits held with financial institutions in excess of federal deposit insurance limits were \$2,013,524 and \$3,329,073 as of September 30, 2025 and 2024, respectively. The Society has not experienced any losses in such accounts. Management believes the Society is not exposed to any significant credit risk related to cash.

Investments consist of short-term investments that support ongoing operations and non-current investments held for long-term investing purposes. All investments are recorded at fair value. Short-term investments consist of U.S. Treasury bills, which are available for use in current operations. Non-current investments consist of cash equivalents, money market funds, mutual funds, and exchange-traded funds that are held for long-term purposes. All investments are included in Level 1 of the fair value hierarchy as they are based on quoted prices in active markets.

Property and equipment are recorded at cost and depreciated using the straight-line method over estimated useful lives of 3 to 60 years. The Society's policy is to capitalize such items with a cost of \$5,000 or more. Property and equipment represent costs the Society has incurred purchasing,

CONSERVATION SOCIETY OF CALIFORNIA

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2025 AND 2024

building, and improving exhibits on the premises of the Zoo and includes the value of the collection of animals purchased by the Society. These assets would become the property of the City of Oakland should the City and the Society terminate their agreement.

Functional expenses – The costs of providing the program and supporting services have been summarized on a functional basis in the statements of activities. The statements of functional expenses present the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited. The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. Accordingly, personnel costs are allocated based on estimates of employees' time incurred. All other expenses are allocated based on management's estimate of the usage of resources.

Income taxes – The Society is publicly supported and exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code but is subject to income taxes from activities unrelated to its tax-exempt purpose. The Society has applied the accounting principles related to accounting for uncertainty in income taxes and has determined that there is no material impact on the financial statements. With some exceptions, the Society is no longer subject to U.S. federal and state income tax examinations by tax authorities for years prior to 2021.

Use of estimates – The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Fair value measurements – Fair value is a market-based measurement, not an entity-specific measurement. For some assets and liabilities, observable market transactions or market information might be available. For other assets and liabilities, observable market transactions and market information might not be available. However, the objective of a fair value measurement in both cases is the same – to estimate the price at which an orderly transaction to sell the asset or to transfer the liability would take place between market participants at the measurement date under current market conditions (that is, an exit price at the measurement date from the perspective of a market participant that holds the asset or owes the liability). In order to increase consistency and comparability in fair value measurements, a fair value hierarchy that prioritizes observable and unobservable inputs is used to measure fair value into three broad levels, as follows:

Level 1 Inputs	Unadjusted quoted prices in active markets that are accessible at the measurement date for identical assets or liabilities.
Level 2 Inputs	Inputs other than quoted prices in active markets that are observable either directly or indirectly.
Level 3 Inputs	Unobservable inputs for the asset or liability.

Reclassification – Certain 2024 amounts have been reclassified to conform to the 2025 financial statement presentation.

Subsequent events have been evaluated through March 18, 2026, the date the financial statements were issued. Management concluded that no material subsequent events have occurred since September 30, 2025 requiring recognition or disclosure in such financial statements.

CONSERVATION SOCIETY OF CALIFORNIA

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2025 AND 2024

3. LIQUIDITY AND AVAILABILITY OF RESOURCES

The Society's financial assets available within one year of the statement of financial position date for general expenditure are as follows as of September 30:

	<u>2025</u>	<u>2024</u>
Cash and cash equivalents	\$ 2,293,306	\$ 3,398,765
Accounts and other receivables	149,375	255,127
Pledges receivables, net	356,250	548,250
Grant receivable, net	1,310,625	1,384,926
Investments	<u>16,281,956</u>	<u>15,192,707</u>
Total financial assets	20,391,512	20,779,775
Less:		
Amounts unavailable for general expenditures within one year, due to:		
Operating reserve	(14,717,385)	(14,160,520)
Board-designated fund	(500,257)	
Restriction by donors for time or purpose	<u>(3,423,161)</u>	<u>(3,287,440)</u>
Total financial assets available for general expenditure within one year	<u>\$ 1,750,709</u>	<u>\$ 3,331,815</u>

The Society's financial assets available for general expenditure, less accounts, pledges and grants receivables, as of September 30, 2025 and 2024 are immediately liquid and designed to allow for an average of 3-6 months of operating funds to be drawn upon in the event of financial strain caused by circumstances out of the Society's control (e.g., pandemic, weather/climate impacts) or an immediate liquidity need resulting from events outside of the typical course of business operations. In addition, the Society has a \$2,000,000 operating line of credit with Fremont Bank should it encounter an unanticipated liquidity need.

From time to time, the Board of Trustees can designate a portion of any operating surplus at the end of the fiscal year to its operating reserve to ensure the Society always maintains an adequate source of liquidity to meet its ongoing operations. Withdrawals from the operating reserve can be made as needed with board approval.

The Society also maintains board-designated net assets without donor restrictions that the Board intends to invest and hold for long-term purposes. While these amounts are available for use at the discretion of the Board, they are not intended to be used for general operations and, accordingly, are excluded from financial assets available for general expenditure.

4. PLEDGES RECEIVABLE

The Society recognizes pledges receivable at their estimated fair value, on a nonrecurring basis, at the time the pledge is made. Fair value is determined by calculating the net present value of the estimated future cash flows.

CONSERVATION SOCIETY OF CALIFORNIA

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2025 AND 2024

Pledges receivable consist of the following:

	<u>2025</u>	<u>2024</u>
Gross pledges receivable	\$ 375,000	\$ 575,000
Less: Reserve for uncollectible pledges	<u>(18,750)</u>	<u>(26,750)</u>
Pledges receivable, net	<u>\$ 356,250</u>	<u>\$ 548,250</u>

Pledges receivable are due to be collected as follows:

	<u>2025</u>	<u>2024</u>
Within one year	\$ 125,000	\$ 200,000
In one to five years	<u>231,250</u>	<u>348,250</u>
Pledges receivable, net	<u>\$ 356,250</u>	<u>\$ 548,250</u>

One donor accounted for 100% and approximately 87% of the Society's pledges receivable as of September 30, 2025 and 2024, respectively.

5. GRANT RECEIVABLE

Grant receivable represents funding provided through Measure FF in the form of a local agency grant administered by the East Bay Regional Park District. The grant totaling \$2,000,000 is to be paid as part of the Measure FF parcel tax in the amount of \$100,000 per year for twenty years to the Society. The Society received \$100,000 in both fiscal years 2025 and 2024. Management believes that all outstanding amounts are collectible in full and therefore, an allowance for uncollectible accounts was not considered necessary. The discount rate used in determining the net present value of the grant receivable for both September 30, 2025 and 2024 was 2%.

Grant receivable consists of the following:

	<u>2025</u>	<u>2024</u>
Gross grant receivable	\$ 1,500,000	\$ 1,600,000
Less: Unamortized discount	<u>(189,375)</u>	<u>(215,074)</u>
Grant receivable, net	<u>\$ 1,310,625</u>	<u>\$ 1,384,926</u>

Grant receivable payments are due to be collected as follows:

	<u>2025</u>	<u>2024</u>
Within one year	\$ 100,000	\$ 100,000
In one to five years	500,000	500,000
Thereafter	<u>900,000</u>	<u>1,000,000</u>
Total	<u>\$ 1,500,000</u>	<u>\$ 1,600,000</u>

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6. INVESTMENTS

Investments consist of the following:

	<u>2025</u>	<u>2024</u>
Cash and cash equivalents	\$ 17,277	
Money market funds	1,064,314	\$ 1,032,187
U.S. Treasury bills	14,717,385	14,160,520
Mutual funds – fixed income	169,573	
Exchange-traded funds – equity:		
Large blend	97,049	
Large growth	67,284	
Large value	67,242	
Foreign large blend	50,640	
Mid-cap blend	21,210	
Small blend	9,982	
Total investments	<u>\$ 16,281,956</u>	<u>\$ 15,192,707</u>

7. CHARITABLE REMAINDER TRUST ASSET

Charitable remainder trust asset reflects the estimated fair value of an irrevocable charitable trust, held by a third-party trustee, for which the Society is a remainder beneficiary. The trust agreement provides annual payments to a designated lead beneficiary equaling 4% of trust net assets. The fair value of the charitable remainder trust asset is measured on a recurring basis and was determined using an investment return consistent with the composition of the asset portfolio, life expectancy of the lead beneficiary, and a discount rate of 3.0% as of September 30, 2025 and 2024. The charitable remainder trust asset is classified within Level 3 of the fair value hierarchy because determination of the present value of future cash flows is based on little or no market data and requires management to develop their own assumptions. There was no change in fair value for the year ended September 30, 2025 and 2024.

8. PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

	<u>2025</u>	<u>2024</u>
Buildings and structures	\$ 106,188,591	\$ 105,464,836
Land improvements	15,368,249	14,569,900
Equipment	8,133,543	6,409,599
Construction in progress	918,936	1,732,133
Vehicles	1,722,730	1,568,910
Furniture and fixtures	389,732	389,732
Zoological collection	175,457	175,457
Total	<u>132,897,238</u>	<u>130,310,567</u>
Less accumulated depreciation	<u>(61,054,496)</u>	<u>(57,049,456)</u>
Total	<u>\$ 71,842,742</u>	<u>\$ 73,261,111</u>

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9. LOAN PAYABLE

In March 2023, the Society purchased a CT scanner financed via a loan agreement with a bank at an interest rate of 6.99%, payable in monthly principal and interest installments of \$15,478 through April 2028. In October 2024, the Society paid off this loan in full.

10. BOARD-DESIGNATED FUND

In 2025, the Society's Board of Trustees established a board-designated fund to support the Society's medium- and long-term needs, strategic opportunities, and financial challenges. Although the fund is intended to be maintained for long-term purposes, it is not subject to donor-imposed restrictions and is therefore classified within net assets without donor restrictions.

Amounts placed in the board-designated fund may be designated, appropriated for expenditure, or undesignated at the discretion of the Board of Trustees. The fund may receive transfers from operating surpluses or reserves, unrestricted contributions, and unrestricted bequests.

The fund is invested in accordance with the Society's investment policy statement, which emphasizes long-term investment objectives and prudent risk management. The Board intends to preserve the principal for long-term purposes, while recognizing that both principal and earnings may be appropriated for expenditure with Board approval and in a manner consistent with the Society's long-term investment objectives and liquidity considerations.

During the year, the Board designated \$500,000 of net assets without donor restrictions to establish the board-designated fund. The fund earned \$257 in investment return during the year and had no Board-approved appropriations, resulting in an ending balance of \$500,257 as of September 30, 2025.

11. DONOR RESTRICTED NET ASSETS

Net assets with donor restrictions that are temporary in nature are restricted for the following:

	<u>2025</u>	<u>2024</u>
Measure FF tax parcel funding – time restricted	\$ 1,310,625	\$ 1,384,926
Education	533,779	691,779
Wild California	416,195	217,369
Exhibit fund	319,660	327,564
Conservation	292,071	199,455
Gondola fund	223,446	
Animal enrichment	185,807	171,694
Other projects	80,184	86,184
Energy efficiency fund	53,850	
Charitable remainder trust asset – time restricted	107,544	107,544
Elephant barn		200,925
Total	<u>\$ 3,523,161</u>	<u>\$ 3,387,440</u>

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12. LINE OF CREDIT

The Society has a line of credit agreement with a bank to borrow up to \$2,000,000. The line of credit carries a variable interest rate equal to the prime rate as published in the Wall Street Journal plus 0.50%, with a floor of 7.0%. Interest payments on borrowings are due monthly and the principal and any unpaid interest are due and payable on July 2026. There was no outstanding balance on this line of credit as of September 30, 2025 and 2024.

13. ENVIRONMENTAL EASEMENT LIABILITY AND RELATED LETTERS OF CREDIT

In July 2020, the Society opened a line of credit agreement with a bank for \$1,433,492. The line of credit carries a variable interest rate equal to the prime rate as published in the Wall Street Journal plus 0.50%, with a floor of 7.0%. Interest payments on borrowings are due monthly and the principal and any unpaid interest are due and payable in September 2026. This line of credit was opened in relation to letters of credit established by the California Department of Fish and Wildlife (CDFW) in 2016 for the permits granted to the Society by the CDFW for the California Trail Project (Project). As a condition of these permits the Society must secure a conservation easement over lands to be permanently protected, complete certain land enhancement and restoration requirements for this area and manage the conservation easement lands appropriately. The Society is in the process of securing regulatory approvals for the on-site conservation easement as defined by the approvals for the California Trail exhibit expansion. As part of the final approvals, a conservation easement holder has been identified and this agency is reviewing all documents and costs to establish an endowment that would allow for the maintenance of the easement. The Society has recorded a liability within accrued liabilities on the statements of financial position related to a third-party obligation established in 2015 to support project approvals. The liability totaled \$485,824 as of September 30, 2024, representing the initial amount recorded. During the year ended September 30, 2025, the Society updated the liability to reflect inflationary adjustments since the obligation was originally established in 2015, resulting in a revised liability of \$658,262 as of September 30, 2025. Although the Project has been completed, the Society still has the ongoing conservation requirements noted above with the CDFW. The CDFW will assess the conservation efforts of the Society and if not satisfactory, they will complete these requirements themselves by potentially drawing on the letters of credit. The bank would in turn draw on the line of credit to pay out the letters of credit. The line of credit limit represents the amount the CDFW would expend to complete the conservation requirements and would be paid using the line of credit. This line of credit was opened as collateral for the letters of credit and the Society cannot draw on this line for other purposes. There were no draws on the letters of credit during the years ended September 30, 2025 and 2024.

14. RETIREMENT PLANS

The Society sponsors a retirement plan under Internal Revenue Code 403(b) for eligible employees. The Society makes matching contributions to the plan up to three percent of the participant's compensation. Employer matching and discretionary contributions vest immediately upon employee participation. The Society's contributions to this plan amounted to \$203,210 and \$199,439 during 2025 and 2024, respectively.

Beginning October 2023 with the signing of the collective bargaining agreement, the Society has a defined contribution plan covering apprentices and regular full-time employees covered by the collective bargaining agreement. The plan requires employer contributions on a per compensable hour

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basis. Apprentices are subject to a contribution rate of \$0.12 per compensable hour. For regular full-time employees covered by the collective bargaining agreement, the contribution rate was \$0.50 per compensable hour for calendar year 2024 and increased to \$0.70 per compensable hour effective January 1, 2025. The Society's total plan costs amounted to \$57,510 and \$42,194 for the years ended September 30, 2025 and 2024, respectively.

15. FOOD, BEVERAGE, AND CONCESSIONS AGREEMENT

The Society entered into a concessionaire agreement (the Agreement) effective February 1, 2017, with Service Systems Associates, Inc. (Concessionaire) to provide exclusive food service, catering, and retail operations at the Zoo through September 30, 2029. The agreement was extended, effective July 29, 2022, and remains in effect through September 30, 2034. During the term of the Agreement, the Society will receive monthly commissions based on a percentage of gross sales. Commission revenue totaled \$1,733,993 for the year ended September 30, 2025, and \$1,657,608 for the year ended September 30, 2024. In addition, the Concessionaire will make an investment over the term of the Agreement for various start-up costs, facility alterations, and contributions to Society capital projects. These investments are recognized as revenue over the term of the Agreement. Contract commitment fee revenue totaled \$231,250 for both 2025 and 2024. In the event the Society terminates the Agreement prior to September 30, 2034, the Society will be required to repay a portion of the Concessionaire's investment depending on the circumstances of the termination as detailed in the Agreement.

16. RISKS AND UNCERTAINTIES

The Zoo's location exposes it to high risk of a natural disaster. The Zoo is located in a Very High Fire Hazard Severity Zone as determined by CAL FIRE. In partnership with the City of Oakland, the Society maintains the vegetation in Knowland Park to minimize this threat. The Zoo is also located on an active fault line, the Hayward Fault. A strong earthquake or wildfire in Knowland Park may lead to revenue disruptions due to extended closure or damage to facilities.

On November 8, 2022, Oakland voters approved Measure Y, which authorized an annual parcel tax of \$68 per parcel for 20 years "to fund Oakland Zoo operations, staffing, maintenance and capital improvements, including but not limited to animal care and rehabilitation, educational and conservation programs, fire prevention, accessibility, and visitor services." There is litigation challenging the legality of the ballot measure. As of February 2026, the legal matter had not been settled in court. Consequently, disbursement of the collected Measure Y funds to the Society is on hold. Measure Y would provide the Society with approximately \$12,000,000 per year for 20 years. The Society has not included the Measure Y funds in its operating budget and will not do so until receipt is certain.

The Society is in the process of correcting certain employee eligibility requirements in its 403(b) retirement plan through the Internal Revenue Service's Self-Correction Program. The corrections will require the Society to make additional contributions to the plan on behalf of certain employees. No amount has been accrued for this matter as the amount of the correction is not yet determinable.