

MONTHLY NTA AND PORTFOLIO UPDATE

AS AT 30 SEPTEMBER 2026

NSC aims to provide investors with a long-term concentrated exposure to Australian and New Zealand emerging companies (excluding resource companies) which will generally be of a slightly larger size compared to the investee companies held in NAOS Emerging Opportunities Company Ltd (ASX: NCC).

NET TANGIBLE ASSET VALUE BREAKDOWN

Pre Tax NTA	Post Tax & Pre Unrealised Gains Tax NTA	Post Tax NTA	Share Price	Number of Holdings	Total Dividends Since Inception [#]	Dividend Yield [*]
\$0.24	\$0.31	\$0.33	\$0.305	8	\$0.4350	16.39%

[#] On a grossed-up basis, including the effect of franking credits, total dividends declared since inception amount to \$0.5940 per share.

^{*} Dividend yield is based on the most recent four declared dividends, totalling 5.0 cents per share and is calculated using the 30 September 2026 closing share price of \$0.305.

INVESTMENT PORTFOLIO PERFORMANCE^{*}

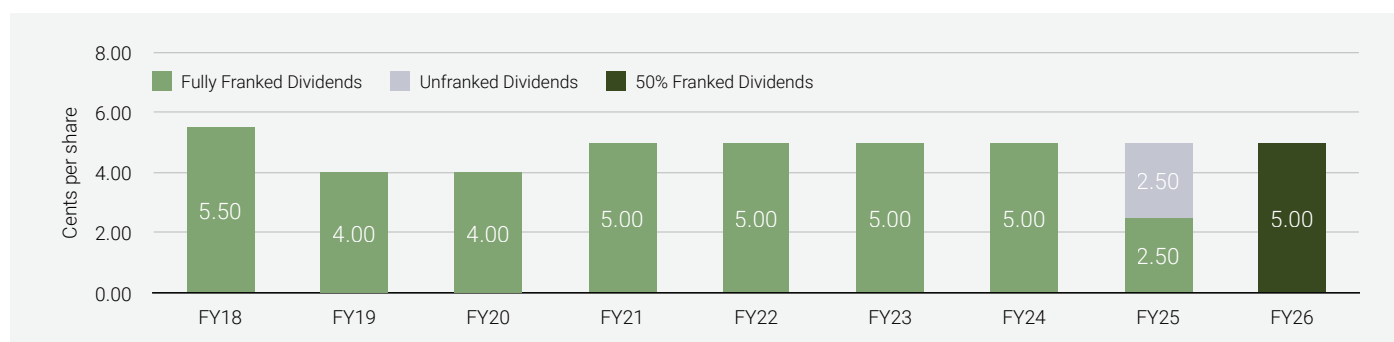
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total Return ^{**}
FY27	+0.66%	-1.84%	-4.72%										-5.86%
FY26	+4.33%	+3.37%	+4.07%	+4.29%	-7.24%	+1.03%	-1.93%	-3.44%	-4.75%	-4.01%	-3.22%	-1.92%	-9.86%
FY25	+18.18%	-11.98%	+2.22%	-0.78%	-4.30%	+0.78%	+2.72%	-30.14%	+5.16%	+5.21%	+8.07%	+4.14%	-9.08%
FY24	-2.23%	+0.79%	-2.99%	-2.37%	+0.63%	+1.35%	-2.66%	+0.01%	-1.12%	-7.60%	-8.37%	-0.64%	-22.93%
FY23	+3.46%	+4.41%	-6.07%	-4.66%	+2.77%	-2.21%	+5.97%	+4.92%	-3.35%	-1.12%	+1.80%	-2.42%	+2.62%
FY22	-0.68%	-0.18%	-0.77%	+4.15%	-2.17%	+3.89%	-6.51%	-2.96%	-1.21%	+9.32%	-9.24%	-7.91%	-14.72%
FY21	+1.53%	+3.17%	-0.09%	+2.38%	+6.19%	+4.25%	+1.05%	+11.30%	+4.51%	+6.33%	+6.52%	+0.32%	+58.40%
FY20	-0.18%	+12.91%	+8.10%	+0.17%	-1.80%	-0.57%	+2.50%	-10.15%	-18.50%	-1.65%	+8.22%	+7.77%	+2.59%
FY19	-0.60%	+4.07%	-1.34%	-7.61%	-3.04%	-3.21%	+4.16%	-3.88%	+1.14%	+0.69%	-5.17%	+1.33%	-13.29%
FY18						+1.11%	-0.93%	-0.57%	+0.25%	-3.35%	-1.16%	+1.24%	-3.44%

^{*} Investment Portfolio Performance is post all operating expenses, before fees, interest, taxes and capital raising costs. Performance has not been grossed up for franking credits received by shareholders.

^{**} Refers to the full year returns for a given Financial Year, or the year-to-date returns in the current Financial Year.

FRANKED DIVIDEND PROFILE (CENTS PER SHARE)

NSC aims to deliver shareholders a sustainable stream of dividends, franked to the maximum extent possible.



Notable Company Meetings*	ASX Code
Corporate Travel Management Limited	ASX: CTD
ikeGPS Group Limited	ASX: IKE
Joyce Corporation Ltd	ASX: JYC
MaxiPARTS Limited	ASX: MXI
Pharmx Technologies Limited	ASX: PHX
Schoolblazer Limited	ASX: SBZ
SkinKandy Limited	ASX: SK1
Tuas Limited	ASX: TUA

* Includes meetings with both existing investee companies and other companies of interest.

Portfolio Statistics	
Number of Investments	8
Weighted Investment Holding Period	73 months
Cash Weighting	0.37%
Weighted Average Market Capitalisation of Investee Companies	\$104.0 million

Quality and Valuation Ratios (Portfolio Weighted Average)*	
FY27 Estimated EBIT Growth	105.06%
FY27 Estimated EBIT Margin	3.70%
FY27 Estimated OCF Yield Post Leases	10.95%
FY27 Estimated Dividend Yield (net)	3.11%
FY27 Estimated Return on Invested Capital	6.02%
FY26 Actual Net Debt	\$7.2 million
Director Alignment (Ownership %)	39.65%

* NAOS investment team internal estimates. Internal estimates may vary month to month based on a number of factors including, but not limited to: investments held, portfolio weightings, company financial year end dates, company financial results & outlook statements and macroeconomic factors.

NSC Capital Structure	
Shares on Issue	132,001,294
Market Capitalisation	\$40.3 million
Gross Portfolio Value	\$45.0 million
Unlisted Notes on Issue	\$13,243,000
Directors Shareholding	3,635,294
Profits Reserve	6.7 cps

ABOUT NAOS

NAOS Asset Management is a specialist fund manager that provides concentrated exposure to quality Australian and New Zealand emerging companies. NAOS established its first Listed Investment Company (LIC) in 2013 with 400 shareholders. Today, NAOS manages three LICs and wholesale funds for approximately 5,500 investors. NAOS is also B Corp Certified. As a B Corp in the financial services industry, we are counted among businesses that are leading a global movement for an inclusive, equitable and regenerative economy.

RESPONSIBLE INVESTING WITH A FOCUS ON POSITIVE IMPACT

NAOS recognises its responsibility to act in the best interests of all stakeholders. We believe that high standards of conduct and consideration of ESG factors support long-term sustainable returns and positive social outcomes.

100% FEE REINVESTMENT COMMITMENT

NAOS Asset Management, the Investment Manager, has committed to purchase NSC shares on-market to a value equivalent to 100% of its estimated annual management fees for the 12 months from 1 October 2026 to 30 September 2027. The 100% Fee Reinvestment Commitment further aligns NAOS with NSC shareholders and demonstrates our conviction in the portfolio's significant long-term value, which we believe is not reflected in the current share price. For more information, please refer to the ASX announcement dated 1 October 2026.

NAOS Small Cap Opportunities Company Limited

David Rickards OAM	Independent Chair
Sebastian Evans	Director
Warwick Evans	Director
Sarah Williams	Independent Director
Trevor Carroll	Independent Director
Management Fee	1.15%
Performance Fee	20% (with any prior period under-performance to be recouped)
Benchmark	S&P/ASX Small Ordinaries Accumulation Index

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CORE INVESTMENT PORTFOLIO EXAMPLES

The holdings listed below are the Company's current investments, representing the types of opportunities the Investment Manager identifies for the Company's investment portfolio.

**BIG RIVER INDUSTRIES**

ASX: BRI

Big River Industries Limited (BRI) is a leading manufacturer and distributor of value-added timber and building material products in Australia and New Zealand. BRI has gained scale in recent years through the acquisition of bolt-on businesses to diversify its product offering and expand its geographic network, now at 25 sites. BRI operates in the commercial sector, with customers using BRI products in real estate developments (detached and multi-residential), commercial construction projects and civil construction, among others. BRI has over 9,000 active trading accounts, serviced by ~570 staff members.

**SOMNOMED**

ASX: SOM

SomnoMed (SOM) is a global leader in providing oral appliances for the treatment of sleep apnea, operating in 28 countries. Since 2004, the company has delivered over one million devices, offering a comfortable alternative to CPAP machines. By repositioning the jaw to keep airways open during sleep, SomnoMed's high-quality, medically certified devices improve sleep quality for patients and their families worldwide.

**MAXIPARTS**

ASX: MXI

MaxiPARTS (MXI) is a supplier of commercial truck and trailer aftermarket parts to the road transportation industry. In operation for over 30 years, MXI is one of the largest operators in Australia, with a unified support and distribution network providing over 162,000 different parts across 30 sites nationwide.

INVESTMENT PORTFOLIO PERFORMANCE

	1 Month	1 Year	3 Years (p.a.)	5 Years (p.a.)	Inception (p.a.)	Inception (Total Return)
NSC Investment Portfolio Performance*	-4.72%	-24.39%	-14.63%	-11.96%	-3.83%	-29.20%
S&P/ASX Small Ordinaries Accumulation Index	-2.34%	-6.74%	+10.41%	+2.18%	+5.42%	+59.40%
Outperformance Relative to Benchmark	-2.38%	-17.65%	-25.04%	-14.14%	-9.25%	-88.60%

* Investment Portfolio Performance is post all operating expenses, before fees, interest, taxes and capital raising costs. Returns compounded for periods greater than 12 months. Performance has not been grossed up for franking credits received by shareholders. Inception performance (P.A. and Total Return) is from 1 December 2017.

NAOS ASSET MANAGEMENT GIVING BACK

NAOS Asset Management Pty Ltd, the Investment Manager, donates approximately 1% of all management fees to the following charities.



Important Information: NTA figures are unaudited and approximate. This material has been prepared by NAOS Asset Management Pty Ltd (ABN 23 107 624 126, AFSL 273529) (NAOS) as investment manager of the listed investment company referred to herein (Company). This material is provided for general information purposes only and must not be construed as investment advice. It does not take into account the investment objectives, financial situation or needs of any particular investor. Before making an investment decision, investors should consider obtaining professional investment advice that is tailored to their specific circumstances. Past performance is not necessarily indicative of future results and neither NAOS nor the Company guarantees the future performance of the Company, the amount or timing of any return from the Company, or that the investment objectives of the Company will be achieved. To the maximum extent permitted by law, NAOS and the Company disclaims all liability to any person relying on the information contained herein in relation to any loss or damage (including consequential loss or damage), however caused, which may be suffered directly or indirectly in respect of such information. This material must not be reproduced or disclosed, in whole or in part, without the prior written consent of NAOS.