Simplification centre

Simple action 1

Penalty charge notice a draft redesign

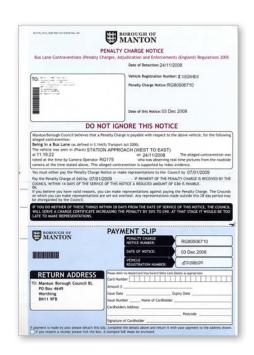
The Simplification Centre is a not-for-profit organisation that helps to make information clearer. Our Simple Actions bring together volunteer designers and writers to tackle communication problems no one appears to own.

The idea is to demonstrate how much better things can be, and to provide models of good practice.

You can find out more about this activity, and others, on our website:

www.simplificationcentre.org.uk

This Simple Action was developed by Rob Waller.





Assuming you are foolish or flustered enough to stray into a bus lane, which of these notices would you prefer to receive in the mail? Which would get you to the next step fastest: paying the penalty charge, or challenging on solid grounds?

Or, if you are a local authority, which one would be the most efficient, reduce the most enquiries and groundless appeals, and best represent your values?

We've used a real notice for this exercise, but have disguised the name of the local authority. This exercise was done in 2011 and current notices may look different.

Documents like this have often evolved over time, with new information added from time to time – for example, when the regulations change, or to cope with an operational problem.

- Everything competes for our attention, using bold type, capital letters, and black backgrounds including some things that are not very important, such as some of the headings highlighted in the payment slip.
- The 'story' is hidden.
 What has happened? What happens next?
- The language uses technical jargon, taken directly from the relevant government regulations:

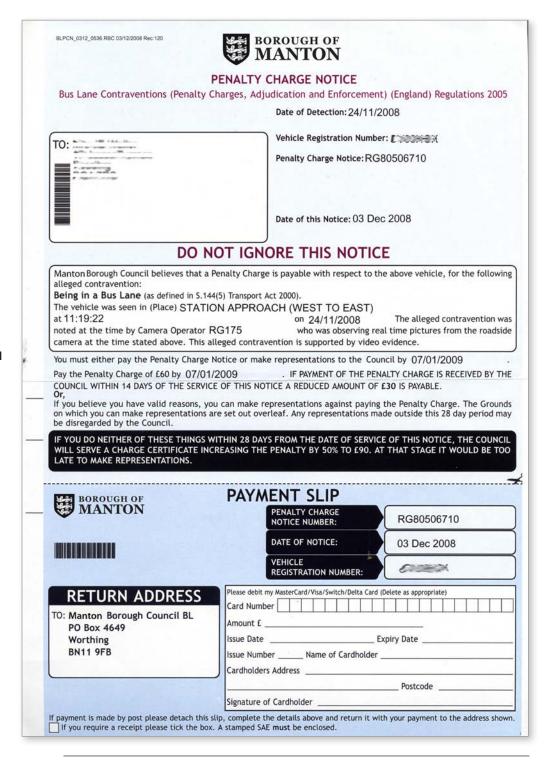
'The council will serve a charge certificate...' 'You can make representations...' 'The alleged contravention'

 It includes a number of features known to detract from legibility: long line lengths, extended passages in capital letters, white type on black, small print.

The original

If you've ever strayed into a bus lane, you may have received something like this in the post. You were probably unaware of your mistake, so this will have come as an unpleasant surprise.

The document has one merit at least – alarm bells ring when you open the envelope. It doesn't look like an everyday document you have seen before, and so know how to approach. Instead, everything competes for your attention, and you have to move around the page assembling your understanding of the situation piece by piece.

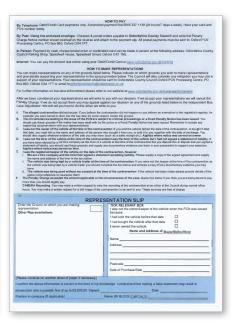


Penalty Charge Notices from other local authorities are similarly complex.

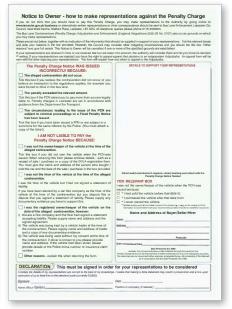


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The redesign

The new design uses a design pattern that's often used for complex information such as insurance documents, forms or user guides. Clear headings sit in their own space on the left, so you can read down them for the main story. Thick rules divide off the sections, so you read in short chunks. And the language is simplified to reflect what it means to people, not how the regulations are worded.

- A clear title says what it is, and includes the context ('bus lane'). We thought about changing the title to 'traffic fine', but we decided that 'penalty charge' is now fairly familiar as a term.
- The left hand column tells a story in headline form. 'Your car was photographed...' 'The penalty' Then a choice of two actions: Appeal or Pay.
- The penalties and deadlines are given clearly, in equivalent terms (amount and deadline) and in terms meaningful to the recipient.
- · Actual dates are given, not'14 days from service of this notice' (what does that mean? When it was sent or when it was received?)
- The photographic evidence is included, making a more convincing case and potentially reducing appeals and queries. Also reduces sense of injustice for people who were unaware of their error.
- The **payment slip** includes all the different ways to pay.
- The box around the return address is a **visual cue** that the payment slip can be used in a window envelope.



Mr Andrew Sample 12 Acacia Avenue Manton MN3 6XY

Bus Lane Penalty Charge Notice

This is an important notice. Do not ignore it. You must either pay the penalty charge or challenge it by 05 September 2013.

This Penalty Charge Notice is issued under the Bus Lane Contraventions (Penalty Charges, Adjudication & Enforcement) (England) Regulations 2005

06 August 2013 MN1234567

Your car was photographed in a bus lane

Date of photo 03 August 2013 Vehicle AB51HTY Place Station Approach Evidence Video (operator MN175)

You are entitled to view this. Write to us at the address below or phone us on 01234 000 0000.



The penalty

£30 if you pay by 22 Aug 2013

£60 if you pay by 05 Sept 2013

£90 if you pay later.

How to challenge

If you wish to challenge, see the back of this form for instructions You must contact us by 17.30 (5.30pm) on 05 September 2013. You will not have to pay the penalty while we consider your appeal. If we refuse your challenge we will give you a new date by which you will need to pay the penalty.

How to pay

Notice date

06 August 2013 MN1234567

By phone

Call 0845 1234567 with your credit or debit card details.

In person You can pay by cash,

cheque or card at the Civic Offices, Mon-Fri 9.30-5.30, Sat 9.30-1.00.

Signature of cardholde

Online https://secure.

manton.gov.uk/ parking/

Manton Borough Council PO Box 2323 Worthing **BN119XY**

By post

Send this slip with a cheque paid to Manton Borough Council, or enter your card details here. Send a stamped address envelope if you need a receipt.

Name on card Card number Start date Expiry date Issue number Address



The back: original

Packed with words, printed in long lines of small type, this is off-putting and intimidating.

- The language includes unusual terms rarely found in everyday usage: representation, mitigation, cite..
- You have to choose a code letter and write it at the bottom of the page – giving scope for mistakes. This also implies that you can only give one reason, which we believe is not the case.
- The box at the bottom right could confuse some people, if they do not realise that it is linked only to reason C.

HOW TO PAY

Debit/Credit Cards are accepted by telephone: 0845 3108743 or alternatively complete the authorisation slip overleaf and return to the address shown.

By Post: Using the enclosed envelope. Cheques & postal orders payable to Manton Borough Council and write the Penalty Charge Notice number shown overleaf on the reverse and attach to the payment slip. All postal payments must be sent to: Manton Borough Council BL, PO Box 4649, Worthing, BN11 9FB.

In Person: Payment by cash, cheque/postal order or credit/debit card can be made in person at the following address: Civic Offices, Buckingham Street, Manton (Opening Hours Mon - Fri 9:00 am to 5.30 pm, Sat 9.00 am to 1.00 pm).

Internet: You can pay the amount due online using your Debit/Credit Card at https://secure.manton.gov.uk/parking/

HOW TO MAKE REPRESENTATIONS

You can make representations on any of the grounds listed below. Please indicate on which grounds you wish to make representations and give details supporting your representations in the space provided below. The Council will also consider any mitigation you may cite in support of your representations. Your representation should be sent to Manton Borough Council BL, PO Box 4649, Worthing, BN11 9FB or alternatively you may make representations against this notice at the councils secure internet site https://secure.reading.gov.uk.parking/ using the PIN number overleaf.

After we have considered your representations we will write to you with our decision. If we accept your representations we will cancel the Penalty Charge. If we do not accept them you will have a further 28 days to either pay the Penalty Charge or appeal against our decision to the independent Bus Lane Adjudicator. We will tell you how to do this when we write to you.

- A The alleged contravention did not occur: If you believe the contravention did not happen or you believe an exemption to the regulations applies, for example you were forced to drive into the bus lane for some reason, Quote this ground.
- B The circumstances leading to the issue of the PCN are subject to criminal proceedings: You should use these grounds if the matter has been dealt with by the police or a Fixed Penalty Notice has been issued. Remember to include any supporting documentation with your representations.
- C I was not the owner of the vehicle at the time of the contravention: If you sold the vehicle before the date of the contravention, or bought it after that date, you must tell us the name and address of the person who bought it from you, or sold it to you, together with the date of exchange. You should also supply whatever evidence of the sale you may have (such as a sales receipt etc.).
- D I was not the hirer of the vehicle at the time of the contravention: If you have been elected by a car hire company as the hirer of a vehicle at the time of the contravention but you dispute this, you should use these grounds and supply any documentary evidence you have in your possession to support your assertion.
- E I was the registered keeper of the vehicle on the date of the contravention, however:
- We are a hire company and the hirer had signed a statement accepting liability: Please supply a copy of the signed agreement and supply the name and address of the hirer in the box below.
- ii. The vehicle was being kept by a vehicle trader: If you were not the keeper at the time of the contravention as the vehicle was being kept by a vehicle trader you should complete the box below and enclose a copy of any documentary evidence you may have.
- The vehicle was being used without my consent: If the vehicle had been stolen please provide details of the police crime reference or insurance claim.
- The Penalty Charge exceeded the amount applicable in the circumstances of the case: Quote this below if you think you are being asked to pay more than you should legally pay.

CAMERA Recording: You may request to review the recording at the Civic Centre. This request should be made in writing and a date and time will be provided for you to view the footage. Alternatively you may request a still image of the contravention to be sent to you.

REPRESENTATION SLIP

| Enter the Ground on which you are making representation Other Representations | TICK RELEVANT BOX I was not the owner/keeper of the vehicle when the PCN was issued because: I had sold the vehicle before that date I had bought the vehicle after that date I never owned the vehicle Name and Address of Buyer/Seller/Hirer Name Address |
|--|--|
| | Postcode |
| | Date of Purchase/Sale |
| confirm the above information is correct to the best of my le | (Please continue on another sheet of paper if necessary nowledge. I understand that making a false statement may result in |
| | Date: |
| | Name (IN BLOCK CAPITALS) |

The back: redesign

By moving the How to Pay information to the front, the back can focus on a single topic: the different grounds for challenging the penalty. Again, the left hand column is used to display each heading in its own space, making it easy to skim-read. It's now less intimidating, and makes it more likely people will deal with the issue quickly, rather than put it off.

- The How to Pay information has been shortened and moved the front, on the payment slip. It is now all in one place, rather than split between front and back.
- The various reasons have been translated into plain English.
- **Tick boxes** remove the need to write a code letter in the form at the bottom of the page, and allow more than one reason to be given.
- Reasons should be ordered in order of likely occurrence (we don't have that data, so have guessed for this mock-up).
- Further explanation is asked for immediately after the reason (for example, the date the car was bought or sold).
- One disadvantage: people need to send the whole form in, not just a slip, so would need to get a photocopy made. Alternatively this could be sent as a second, separate page.

| If y | ou wish to challenge | To challenge this penalty charge, tick one or more of the possible reasons below and sign at the bottom, or write to us to explain why you think you should not pay the penalty. |
|--------|--|---|
| | | Send this form (or a copy) to us, together with any supporting documents, to Manton Borough Council, PO Box 4649. Worthing BN11 9FB. |
| | | Or appeal online at https://secure.manton.gov.uk/parking |
| | | If you wish to challenge, you must contact us by 5.30pm on 05 Sept 2013. |
| | I was forced into the bus lane | Tick here if you deny that you were in the bus lane, or if you had a good reason to be there - for example if you were forced into it for some reason. |
| | | Explain your reason here. Use another sheet of paper if you need to. |
| | Someone else was driving without my consent | If the car was stolen, give us the police crime reference or details of the insurance claim. |
| \Box | I was not the owner of the car | Tell us who owned the car, and give us evidence such as the receipt for |
| _ | at that time | when you bought or sold the car. |
| | | I bought the car after 6 Aug 2013. Give the date://_ |
| | | ☐ I sold the car before 6 Aug 2013. Give the date:// Name and address of the buyer/seller: |
| | | |
| _ | I was not the hirer of the vehicle at that time | Tick here if a hire company has identified you as the person who hired the car from them, but you deny it. Give us a copy of the hire agreement to prove when you hired the car. |
| | We are a hire company and the hirer is responsible | Give us a copy of the signed hire agreement and the name and address of the hirer. |
| | The offence is already being dealt with by the police or by a Fixed Penalty Notice | Tick here if you have been charged with a criminal offence in connection with the same event. Provide us with documents that prove this. |
| | The Penalty Charge is higher than the circumstances legally require | Give us the reasons why. Use another sheet of paper if you need to. |
| | Other reason | Explain your reason. Use another sheet of paper if you need to. |
| | Sign here | I confirm that the above information is correct to the best of my knowledge I understand that if I give false information I could be prosecuted and fined up to £3,000. Signed X |
| | | |

6

What does the law say?

We have checked our redesign against the regulations and, while we are not lawyers, we believe that we comply (or would be compliant with minor editing). We provide the information that is required, although we translate some of the technical wordings into plainer English. For example, instead of advising people to 'make representations' we use the term 'challenge'. In our first draft we used 'appeal' but were advised that this has a special meaning in law.

We sent our redesign to the local authority responsible for this notice, and they took us seriously enough to send a detailed critique, largely based on the requirements of the regulations, as they saw it, to communicate is a particular way.

Official documents often reflect the wording of the regulations that they are implementing – but legislation is written for the primary purpose of defining the law precisely, not for ease of understanding. For example, when this notice uses the term 'serve a charge certificate' it is directly quoting from the Bus Lane Contraventions (Penalty Charges, Adjudication and Enforcement) (England) Regulations 2005.¹

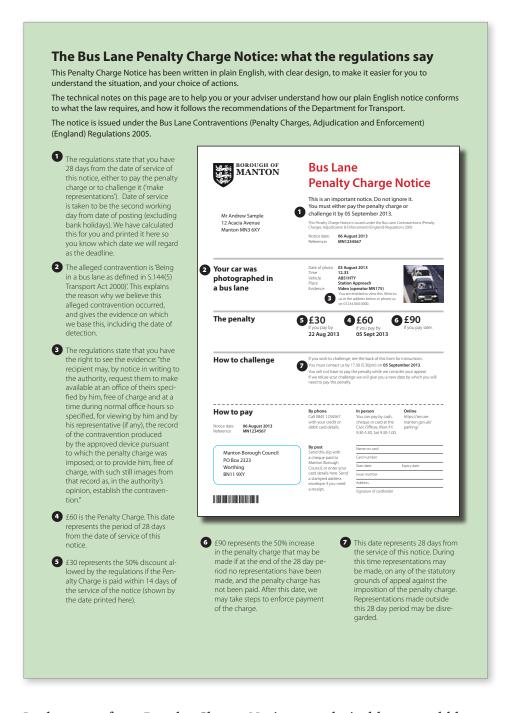
There is a great deal of case law in respect to both parking and bus lanes and some of the content of Penalty Charge Notices probably has the purpose of closing loopholes or responding to court judgements. There are a number of active websites advising people who have been sent Penalty Charge Notices about their various grounds for appeal.² Much of the discussion on these sites focuses on whether local authorities have communicated unambiguously and accurately – both on street signing, and on Penalty Charge Notices. In response, local authorities may feel more secure in their judgement if they sticking closely to the original regulatory wording.

One possible response to this concern is to use a layered communication, where the same message is communicated in more than one way, reflecting its different users, occasions of use, and motivations. Many everyday document genres use a layered approach – a news report typically starts with a heading, an introduction, then the story in depth. A story about a technical issue (for example, the latest financial scandal) may additionally include a glossary explaining specialist terminology, and historical summaries.

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¹ London has its own bus lane legislation: the London Local Authorities Act 1996. Scotland has The Bus Lane Contraventions (Charges, Adjudication and Enforcement) (Scotland) Regulations 2011.

 $^{^2\,}$ for example, www.parking-appeals.gov.uk/; www.appealnow.com/ ; www.penaltychargenotice. co.uk/ (subscription site).



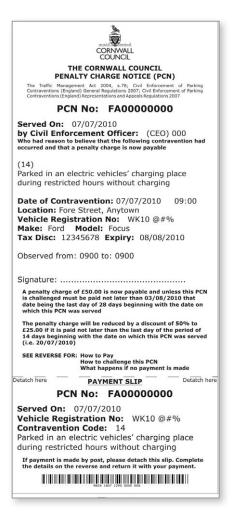
In the case of our Penalty Charge Notice, a technical layer could be provided on a separate sheet that explicitly shows how the notice conforms to regulations. For example, the statement '£60 if you pay by 5 September 2013' could be explained thus: '£60 is the Penalty Charge. This date represents the period of 28 days from the date of service of this notice'.

Bus lane and parking appeals are handled in England and Wales by the Traffic Penalty Tribunal (formerly known as the National Parking Adjudication Service). Their annual reports are refreshingly well written (entertaining, even) and pull no punches. Referring to new regulations that came into force in 2008, they comment that: Cornwall Council's Penalty
Charge Notice is closely based
on the model notice published
by PATROL. Reduced from
67mm x 160mm (as published
in Cornwall's guidelines, which
may not have printed it at
actual size)..
Cornwall Council Civil Parking
Enforcement Procedures,
downloaded October 2013

from www.cornwall.gov.uk.

"It must be said the Adjudicators were somewhat disappointed by the complexity of the new legislation. The new Civil Enforcement of Parking Provisions are introduced in no fewer than six sets of Regulations for England and another set of Regulations that apply for Wales. These replace what now seems simple legislation of the Road Traffic Act 1991 itself and the Adjudicators' Regulations. Furthermore, the language used in the Regulations is obtuse and confusing.' (TPT 2008 page 8).

This 'obtuse and confusing' language cannot have helped efforts to develop clearer documents. PATROL² is the body tasked with civil enforcement of parking regulations in England and Wales. In 2008 they commissioned an independent review of parking notices³ which developed model documents which most local authorities use for parking enforcement (although they did not extend their work to bus lanes, as far as we have been able to tell).



| | By Telephone Credit / Debit card payments only. Automate |
|-----|--|
| | payment line 0845 452 4538 (24 hours / 7 days a week). have th PCN Number and vehicle details ready. |
| | Online at www.cornwall.gov.uk/parkingpayments |
| | By Post using the payment slip provided to: Parking Services |
| | PO Box 664, Truro, TR1 9DH. Allow 2 working days for 1st class post and 5 for 2nd class. Please do not send cash through the post |
| | The payment is no deemed to be received until it reaches th |
| | payment office. In Person at any outlet displaying the PayPoint logo or at any brace. |
| | of the Post Office |
| | you believe that the Penalty should not be paid |
| aı | nd wish to challenge this PCN |
| | Write to: Parking Services, PO Box 664, Truro, TR1 9DH or Online at www.cornwall.gov.uk/parking. |
| If. | you are unable to write or apply online or have any other enquir |
| ple | ase telephone 0300 1234 222 and we can offer advice on how t |
| pr | oceed. |
| Ple | ease quote the PCN Number, the vehicle registration and your address |
| | all contacts. |
| De | tails of the Council's policy and approach to challenges can be found a |
| w | ww.cornwall.gov.uk/parking or a hard copy can be provided - a |
| ca | ses will be considered on their individual circumstances. |
| | ou challenge this PCN within 14 days and the challenge is rejected th |
| Co | uncil will usually re-offer the 14 day discount period. |
| If | the Penalty Charge is not paid or challenged |
| If | the penalty charge is not paid on or before the end of the 28 day perio |
| as | specified on the front of this notice or successfully challenged th |
| | uncil may serve a Notice to Owner (NtO) on the owner of the vehic |
| re | quiring payment of the penalty charge. The owner can then make presentations to the Council and my appeal to an independent |
| | judicator if those representations are rejected. The NtO will conta |
| | tructions for doing this. The Council will consider representation selved before an NtO is issued. If you challenge a PCN but the Council |
| SS | ues an NtO anyway, the owner must follow the instructions on th |
| Nt | 0. |
| | rther information about Civil Parking Enforcement (including PCN |
| | d NtOs) is available online at www.patrol-uk.info or in a leafle alible from the Council. |
| av | alible from the Council. |
| | tatch here Detatch her |
| | |
| | ase complete your details before returning this slip with your payment. |
| | me: Mr/Mrs/Miss/Ms |
| Ad | dress: |
| ••• | |
| Po | stcode; |
| | |
| | ke cheques or postal orders payable to Cornwall Council and write the PCN |
| | mber on the reverse. |
| nu | |

Stephen Sauvain Q.C., who chaired the review, remarks in his foreword that:

'Over the last few months the Committee has produced a series of specimen documents which attempt to combine the essential requirements of the statutory regulations with principles of good practice and use of plain English. Inevitably conflicts have occurred between the desire to produce simple and easily understandable documents and the sometimes complex requirements of the regulations and statutory guidance.' (page 3).

Their recommended notice (left) is perhaps in plainer English than its predecessor, but many people will still struggle not only with the language, but also the lack of visual structure and the small size of type.

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 $^{^1\} P$ is not just for parking, Traffic Penalty Tribunal Annual Report 2007/2008, page 8. (downloadable from http://www.trafficpenaltytribunal.gov.uk/).

² PATROL is the mercifully short abbreviation for the Joint Committee of England and Wales for the Civil Enforcement of Parking and Traffic Regulations Outside London.

³ Independent Committee on the Review of Parking Documentation and Notices in relation to the Traffic Management Act 2004: Report to the Parking and Traffic Regulations Outside London (PATROL) Joint Committee. 2008 (downloadable from www.patrol-uk.info).

A technical word

The original is a template with spaces left for data to drop in. Our new design assumes a more complete and seamless data merge. That way, there are no awkward gaps, and precise dates can be merged in, instead of '14 days from the service of this notice'. This technology is very accessible, either in print centres of the sort used for direct mail or billing, or even on office PCs using Word mailmerge templates.

Learnings

Assuming our redesign works, we might look to it not just for tips about penalty charges notices, but for some general principles of information design. For example:

- Use headlines to tell a story.
- Anticipate questions (for example, by including the photo evidence).
- Group related activities together (for example, where people
 have ticked that they did not own the car at the time, ask for the
 information about who bought or sold the car immediately, not
 at the foot of the form).
- Explain things from the user's viewpoint (for example, the three levels of penalty charge, with deadlines).
- Use visual cues about possible responses (for example, the dotted line means 'tear off and send'; or the vertical column of tick boxes means 'choose one of these').
- Making very sparing use of visual disruption (that is, bold type, flashes, icons, etc. Here, the x to help you remember to sign depends for its effect on everything around it being 'quiet').

What might we expect the effect to be?

On the general principle that people engage more accurately and quickly with documents that are approachable and comprehensible, we would expect payments to speed up, but we would also expect more informed appeals, as the process would be more transparent. Faster payments could reduce local authority income because they are charged at a lower rate, but accurate appeals might be quicker to deal with, and the clearer photo evidence might mean there are fewer of them. It's not possible to say for sure without trying it.

But we think there's a more fundamental reason to communicate clearly. Literacy statistics show that a large proportion of the UK population struggle with complex information,² and both local and central government have a duty of care to their citizens. They frequently demonstrate this duty of care in the way they communicate – for example, by providing translations of key communications into other languages, and by conforming to RNIB guidelines on the legibility of type. There seems no reason why documents about civil enforcement of driving regulations should be any different.

¹ The guidance on parking enforcement states that 'raising revenue should not be an objective of CPE [civil parking enforcement]'.

² According the 2011 Skills for Life Survey, 43% of the UK population have literacy skills below Level 1, the level required to cope with the Penalty Charge Notice. See 'Skill for Life Survey 2011: Headline findings', BIS Research Paper 57, Department of Business, Innovation & Skills.



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About Simple Actions

Most of us don't complain when we come across information that's poorly written or designed – for example, a mobile phone contract, an application form, or a user guide. We cope and make do, we blame ourselves for not being clever enough, we make mistakes, or if we have a choice we might just chuck it away. For one thing, it's probably not worth complaining, and we wouldn't know who to complain to anyway.

It's not obvious to everyone how to improve poor documents. A lot of everyday information could be better, but we've got used to it and assume that, like the rain, there's nothing we can do. But that's often not true, and with a little effort we can set much higher standards.

So the Simplification Centre has got together a group of volunteer information designers and writers to challenge the quality of everyday information.

They work together to take on 'orphan design projects' – those communications that no one seems to own or look after, but that really matter. Their work is published on the Simplification Centre website, where anyone can comment, or borrow the ideas under a Creative Commons license (www.simplificationcentre.org.uk/simple-actions).



One of our Simple Actions days, with a group of volunteer information designers.