

Software Market Review & Analysis



Alkali Partners

Technology Investment Banking

# TABLE OF CONTENTS

Market Coverage & Analysis	03-05
Segmented Comparables and Index Performance	06
Most Active Strategic Acquirers	07
Market Map	80
Transaction Multiples	09
M&A Timeline	10
Coverage Team	11
Appendix - Selected M&A Transactions	12-13

# Top Priorities for MarTech: Increasing Combined CX and Al Investment

### Market Coverage & Analysis

MarTech M&A transaction volume decreased in Q1 2025 compared to Q1 2024. Consolidation efforts were notable with strategic acquisitions by key players, leading to a focused integration of advertising, commerce, and creator-marketing stacks

### **Notable transactions include**

- Group.one acquired SocialPilot, a social media marketing solution in July 2025.
- DoubleVerify acquired Rockerbox, an outcome measurement solution in February 2025. The whisper multiple on the street is ~8x revenue.
- Banzai's \$52m acquisition of Act-On failed after funding fell through.

### **Martech Investment Outlook and Signal**



MarTech leaders are cautiously optimistic about available resources as they work to improve MarTech quality.



Managers look to rebuild foundational competencies, determine what customers need, design & test solutions, and deliver seamlessly.



Buyers will seek capabilities that directly improve measurable MarTech quality and ROI under inflation-adjusted budget pressures.



Operators want a data-driven budgeting approach. They need to decide where to increase, decrease, or experiment across the MarTech stack for 2025.

### **Challenges Moving Forwards**



Ongoing financial stress on customers and businesses tightens resources and patience.



Stakeholders expect visible generative AI "magic," raising the performance bar. Raising pressure for employees to adopt AI and higher efficiency.



Employee burnout is high; straining teams charged with improving experiences resulting in a third consecutive year of global declines in MarTech quality.



Of CX leaders plan to increase their overall CX investments above inflation in the next 12 months.



Of CX program budgets will be spent on technology on average.



ROI per dollar invested achieved by CRM implementation



of decision-makers plan to hire third-party service providers for customer research, voice-of-thecustomer, and other customer service activities.









# **Quarterly Spotlight: CX Investments**

### Market Coverage & Analysis

CX leaders aim for a balanced approach to technology, data, services, and self-led improvements, yet inflation threatens the real value of their budgets. Their spending focus tilts toward digital tools and customer-experience projects, relying on external partners while internal headcount investments take a back seat.

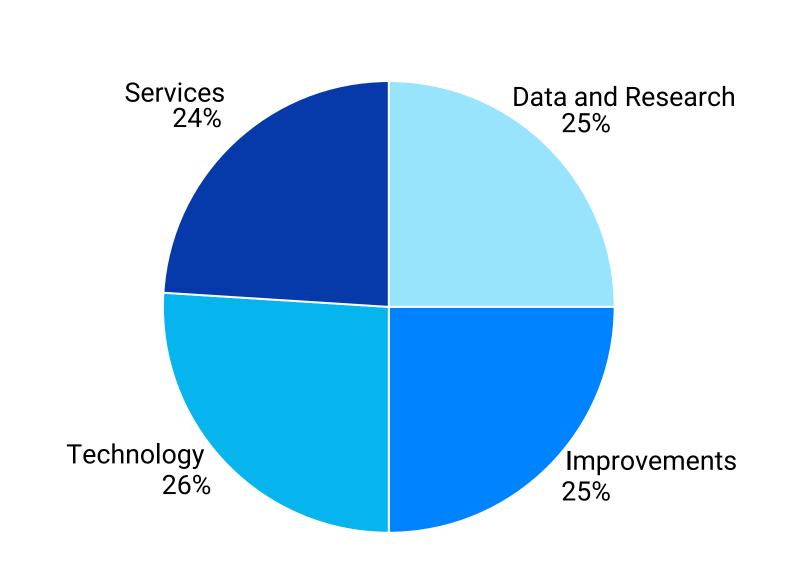
### **CX Budgets Stay Balanced**

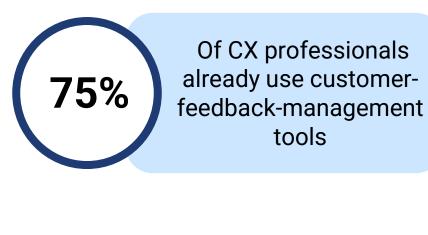
- Leaders juggle equal shares across tech, data, services, and self-directed projects, forcing tough trade-offs.
- Organizations are expected to hire service providers for both customer insights and experience delivery activities. Services include customer research, voice-of-the-customer (VoC), business process improvement, and customer service activities.

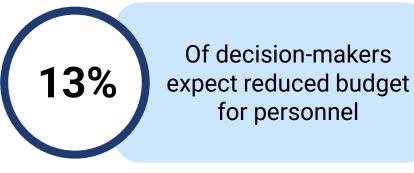
### **Keep the Budget Ahead of Inflation**

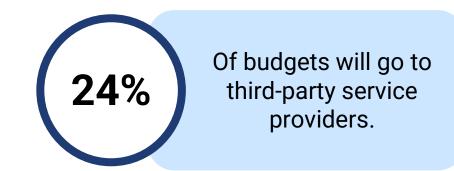
- Many leaders expect to raise budgets enough to stay ahead of inflation in both technology and the initiatives their CX teams drive—suggesting a clear vote of confidence in digital tools and CX-led innovation.
- Spending is set to tilt toward tech and CX-centric projects while headcount faces the sharpest cuts, indicating companies hope smarter systems will deliver bigger gains than simply adding staff.

### **Operators Percentage of CX Budget Breakdown**

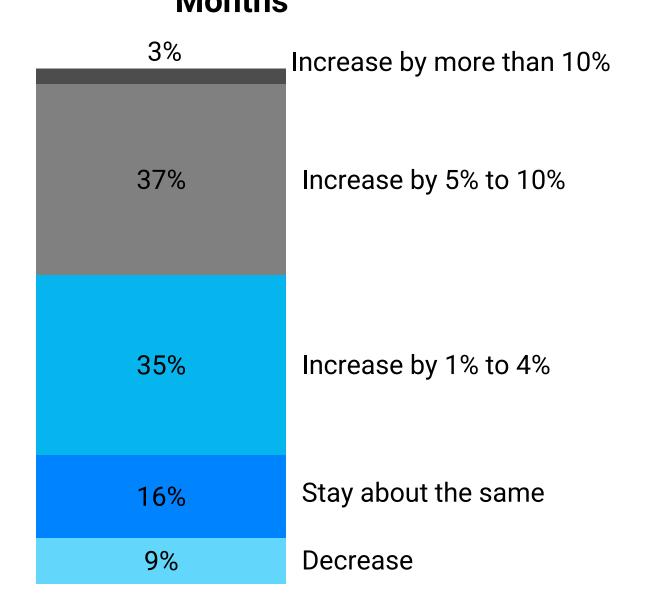








# Planned Budget Changes in CX Initiatives in the Next 12 Months





# Overhauling MarTech for Impact

### Market Coverage & Analysis

Technology alone will not fix MarTech; real value comes from strategically aligning people, processes, and platforms around what matters most to customers.

### **Overhaul CX Capabilities**



Align marketing, digital and martech roadmaps around a shared journey atlas and a joint "break/fix" budget.



Build qualitative research muscle through ethnography, projective interviews and experience-research platforms.



Use driver-impact analysis to simulate which improvements will move revenue-critical martech metrics in 2025.



Faster revenue growth when marketing, digital and CX teams are highly aligned



of martech leaders list data storytelling as a current employee competency



of global martech decision-makers say their employees possess qualitative research skills



of martech programs actively use customer journey orchestration (CJO) tools

### **Lack of Strategic Fit**

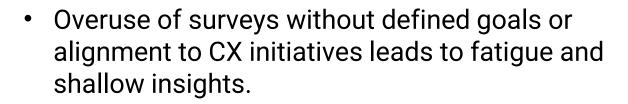
- Halt journey-mapping exercises that describe projects rather than decision tools.
- Eliminate survey over-collection and redeploy resources to text, speech and unsolicited-feedback mining.
- Replace generic "why CX" trainings with role-based, on-the-job skill building and job-rotation programs.

### **Data Collection is Vital to Businesses**





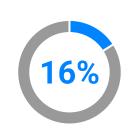
**Use Experience Research Platforms** 





Regularly Collect Surveys

• Organizations should streamline questions and complement them with unstructured data analysis.



Plan to Add Data
Storytelling Competency

### **Experiment with Emerging Tech**

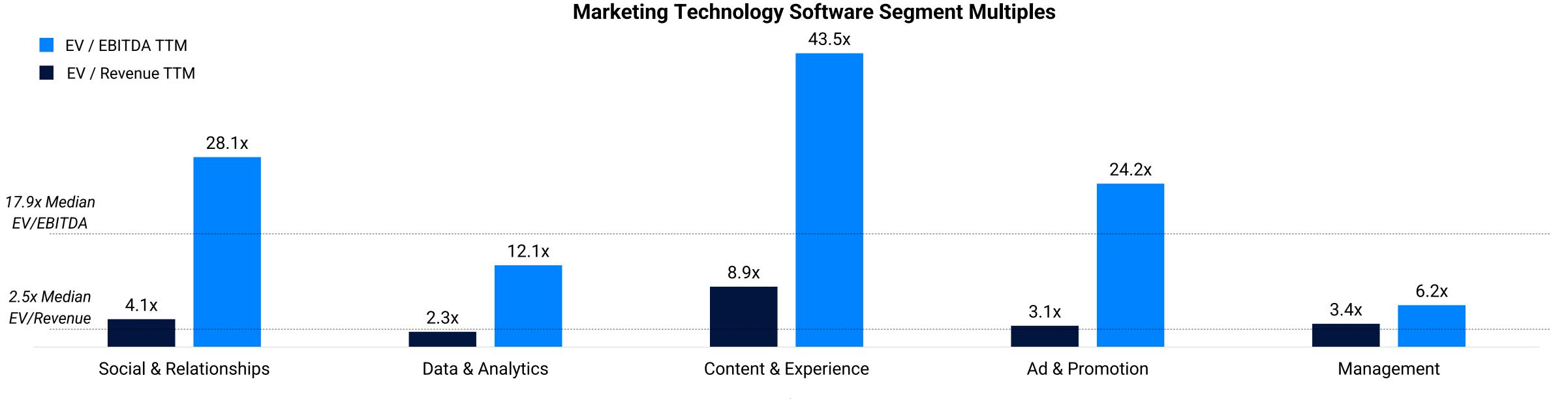
- Pilot CJO platforms against one key use case (e.g., predicting journey outcomes) once data foundations are ready.
- Explore human-like digital experience tech—generative, conversational or embodied interfaces—using human-centered design sprints.
- Test narrow, guard-railed AI use cases (e.g., chatbot assist for a single task), with clear success metrics and continuous bias monitoring.



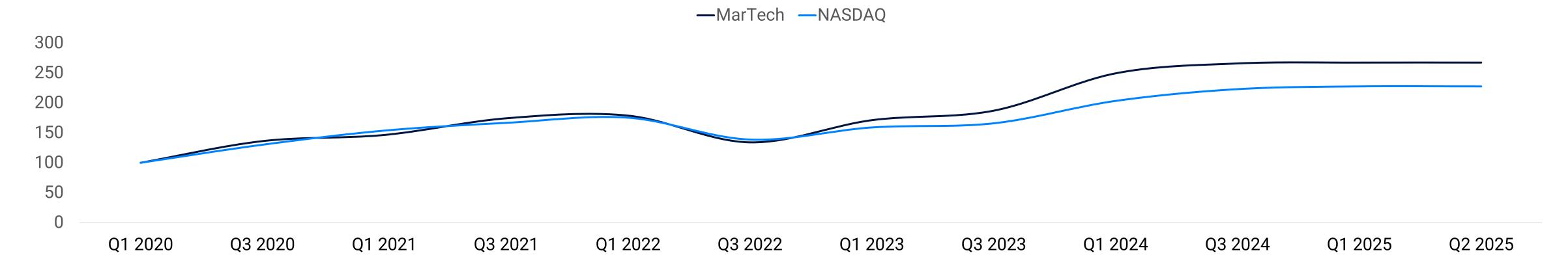
# **Content & Experience Lead Valuation Range**

Alkali MarTech Software Index Leading NASDAQ

Valuations rise for 2025 with increasing EV/EBITDA and EV/Revenue multiples.



### Alkali MarTech Software Index vs NASDAQ



Sources: Pitchbook



## **Most Active Strategic Acquirers**

### Where strategic capital meets next-gen marketing and automation

Strategic investments by Hubspot, Salesforce, Cvent, and Banzai focused on expanding digital media, licensing, advertising, and commerce capabilities across music, retail, and streaming platforms.

**Acquirers** 





**Undisclosed** 1/06/2025

**Targets** 

HubSpot acquired Frame AI to enhance its AIpowered customer platform with conversational data, improving customer interactions, automating insights, and personalizing experiences.



**Undisclosed** 12/01/2024

HubSpot acquired SinCode to strengthen its marketing technology with Al-driven content generation, helping businesses efficiently create high-quality, SEO-optimized marketing materials.



Undisclosed 10/11/2024

**HubSpot acquired Cacheflow to strengthen its** Commerce Hub with faster B2B quoting, billing, and renewals—streamlining the quote-to-cash process and unifying customer and transaction data.





**Undisclosed** 5/07/2025

ServiceNow acquired Data.World to supercharge its Workflow Data Fabric with a rich data catalog and governance, making enterprise data Already so its AI agents and workflows deliver smarter, faster outcomes.



Undisclosed 4/03/2025

ServiceNow acquired Logik.ai to boost its CRM with Al-driven CPQ, helping businesses accelerate deal cycles, reduce errors in quoting, and improve revenue efficiency across the sales lifecycle.



Undisclosed 1/17/2025

ServiceNow will embed Cuein's technology into its Workflow Data Fabric so Al Agents can ingest every chat, call and ticket, infer sentiment and CSAT in real time, and turn fragmented customer-interaction data into actionable workflow insights.



### splash

**Undisclosed** 9/04/2024

This strategic acquisition aims to integrate Splash's user-friendly event marketing tools with Cvent's comprehensive event management platform, enhancing the capabilities available to marketers and event organizers.



**Undisclosed** 5/07/2024

Through this acquisition, the company enhances its vendor and supplier sourcing offerings, enabling event professionals and third-party planners with broadened supplier discovery and coordination,.



**Undisclosed** 1/12/2024

.::iCAPTURE

Through both acquisitions, Cvent expands its Event Marketing and Management platform, offering enhanced solutions to help organizations.





\$2.7M

2/03/2025

Banzai's acquisition of Vidello enhances its event marketing suite with advanced video engagement, empowering marketers to drive higher conversions and measurable success.



Openreel

12/18/2024

\$19.6M

Banzai acquired OpenReel to expand its marketing tech with advanced video creation, enabling brands to streamline content production and boost engagement.



**Undisclosed** 1/18/2024

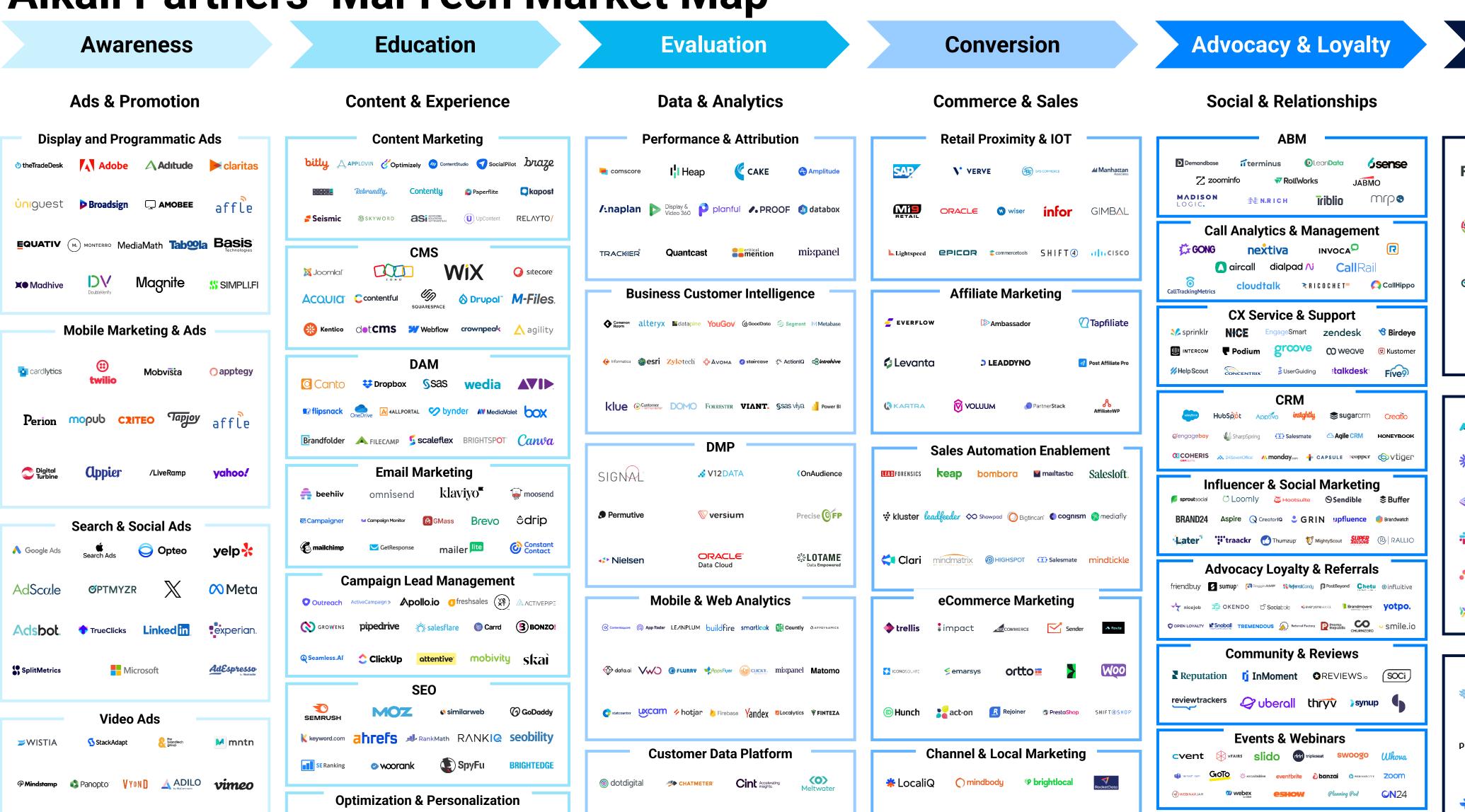
With this acquisition, Banzai enhances its marketing technology platform by integrating Cliently's Al-driven sales engagement tools.



## Alkali Partners' MarTech Market Map

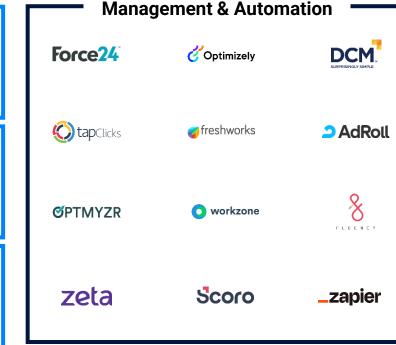
PDemandwell **hyto** Hyperise **PROOF** optimove

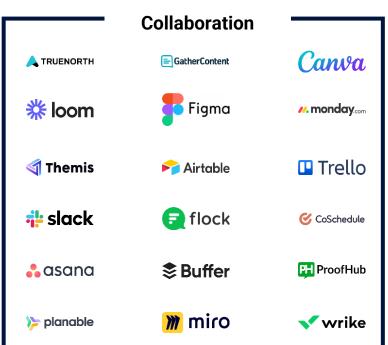
dynamic yield irockerbox downstream



**Success & Support** 

### Management









**balihoo balihoo** surefire local

Live Chat & Chatbots

QUALIFIED

Smartsupp

// minute media • mediaocean NEXXON (VIDEOVERSE VIANT.

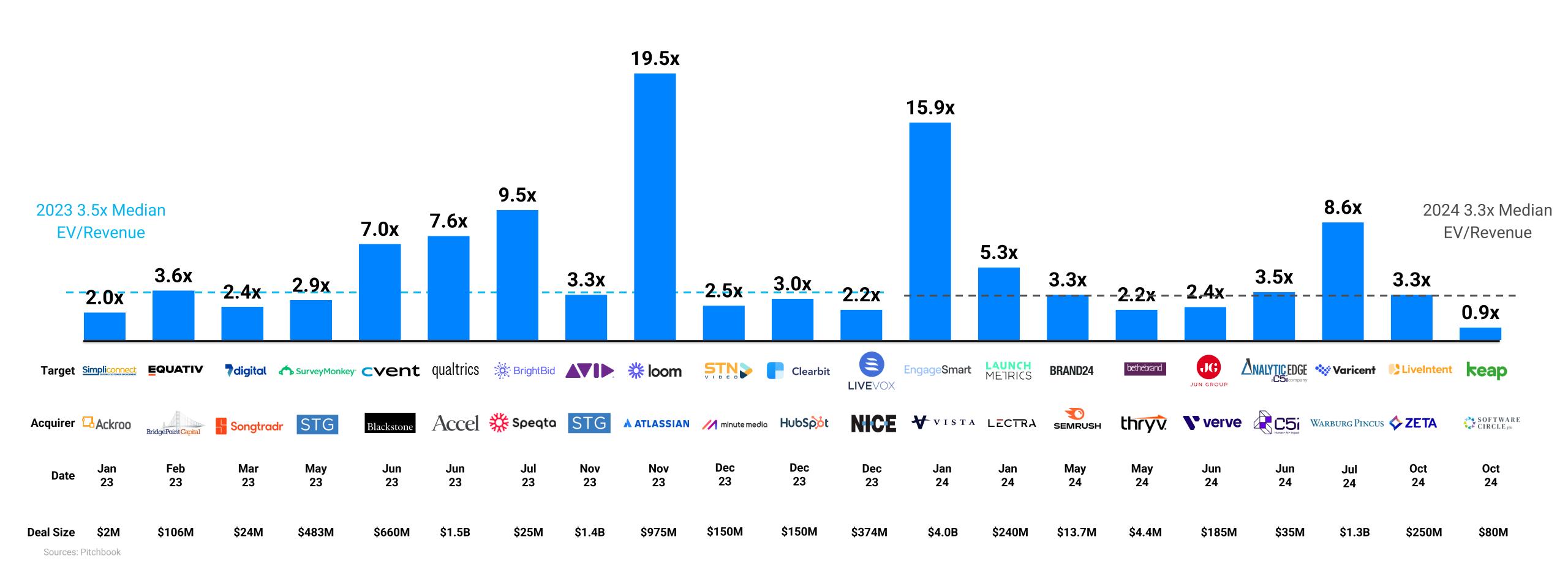
reachout.ai () covideo () siprocal () vibe

# Recent Marketing Technology Software Transaction Multiples

2023 to 2024 Transaction Multiples

Although the median EV/Revenue multiple was lower in 2024 compared to 2023, the highest valuation multiple of 19.5x occurred in November 2023 with Atlassian's acquisition of Loom, while the second highest, 15.9x, took place in January 2024 when Vista acquired EngageSmart. This trend highlights a sustained demand for high-quality software, with buyers remaining willing to pay a premium for opportunities that meet key criteria.

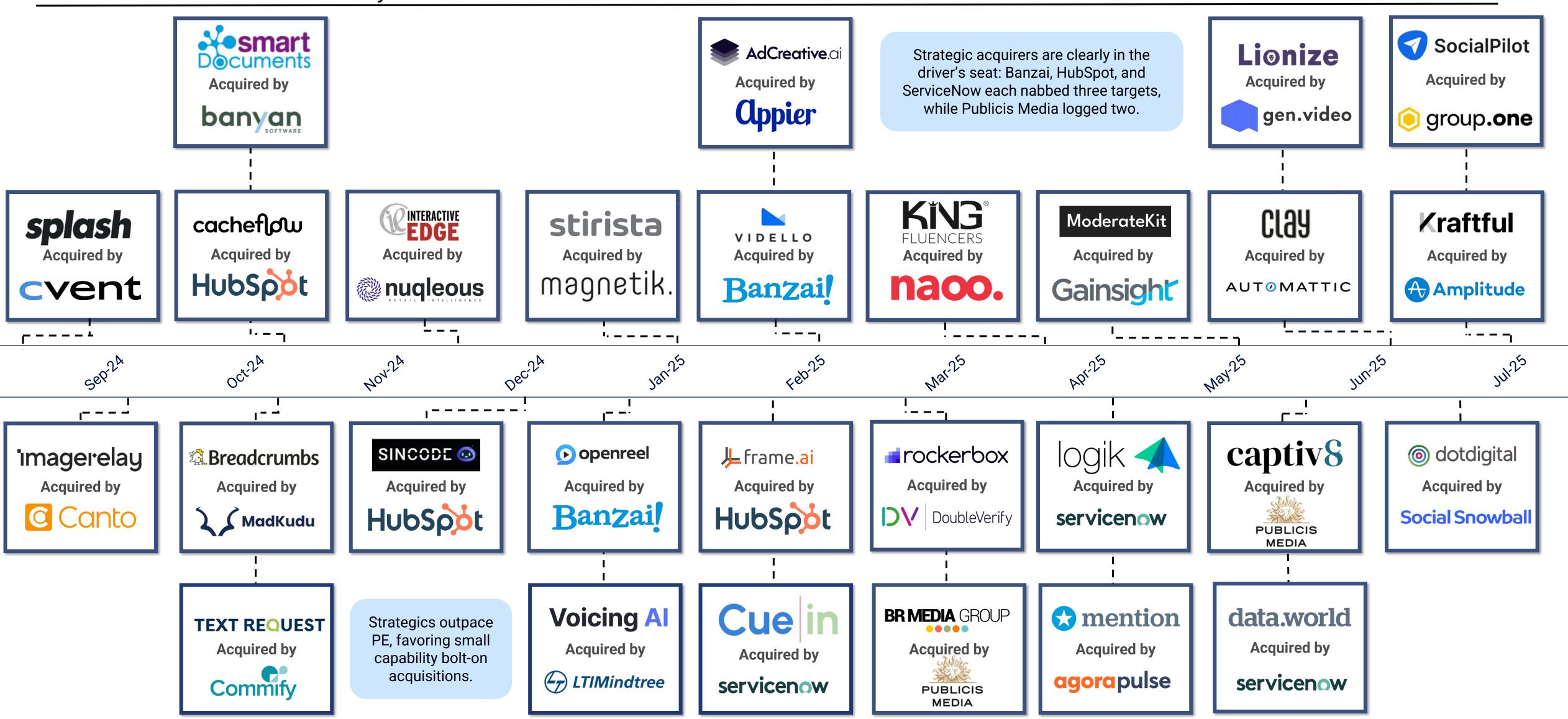
### **Selected Transactions with Disclosed EV/Revenue (2023-2024)**



Alkali Partners

### MarTech M&A Timeline Over the Last 12 Months

MarTech M&A Deal Activity





# **Marketing Technology Software**

Coverage Team

### **Overview**



# Mergers & Acquisitions

Advise sellers of privately held tech companies through M&A transactions

**Domain expertise:** Over 100 deals

closed in enterprises software and

technology in the last decade.



## **Growth Equity Investments**

Advise founders seeking capital for growth or risk diversification



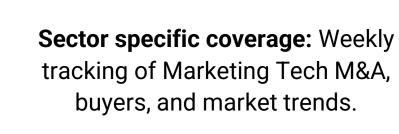
# Recapitalizations& Buyouts

Advise sellers of privately held tech companies to financial sponsors



# Operational & Strategic Advisory

Advise boards seeking to restructure, reorganize, or prepare for liquidity events



**Experience:** Multiple deals across Marketing Tech, CRM, and adjacent verticals.



# Shane Hubbell

## Founder & Managing Director shane@alkalipartners.com

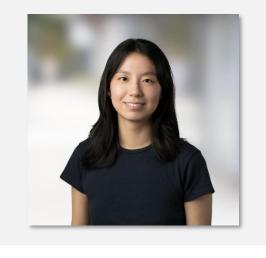
- \$5B+ sell-side engagements over 15+ years
- Previously at Arbor Advisors and Goldman Sachs



### **Mun Hoe Sze Tho**

### Director munhoe@alkalipartners.com

- \$1B+ sell-side engagements over 10+ years
- Previously corporate development in major retailers



### **Ashley Li**

Associate ashley@alkalipartners.com

• 3+ years banking experience in SaaS and media

### **Select Software Transactions**



































# Marketing Technology Software – M&A Transactions

### Appendix - YTD M&A Transactions

Strategic Acquirers the Charge: Strategic buyers have been more active than private equity firms, driven by fewer borrowing constraints and less stringent investment criteria. Companies like HubSpot, Salesforce, and ServiceNow are prominently featured, indicating that large corporations are aggressively expanding their technology stacks through acquisitions.

Select Industry	Transactions	, TTM Jul	y 2025
-----------------	--------------	-----------	--------

Date	Target	Acquirer	Deal type	Sector	EV/Revenue	Deal Value (US\$ M	illions)
16-Jul-2025	Whistle	One10	Merger/Acquisition	Management; Social & Relationships			
10-Jul-2025	SocialPilot	group.one	Merger/Acquisition	Social Media Management			
10-Jul-2025	Kraftful	Amplitude	Merger/Acquisition	AI; Data & Analytics			
26-Jun-2025	Social Snowball	Dotdigital	Merger/Acquisition	Social & Relationships; Content & Experience			
12-Jun-2025	Clay	Automattic	Merger/Acquisition	CRM; Social & Relationships			
11-Jun-2025	Symbiosys	DoorDash	Merger/Acquisition	AI; Data & Analytics			
27-May-2025	Informatica	Salesforce	Merger/Acquisition	Data & Analytics; CRM	3 700	, please contact ipartners.com or	
21-May-2025	Captiv8	Publicis Groupe	Merger/Acquisition	Social & Relationships	ashley@alka	lipartners.com	
07-May-2025	data.world	ServiceNow	Merger/Acquisition	Data & Analytics			
01-May-2025	Census	Fivetran	Merger/Acquisition	Data & Analytics			
16-Apr-2025	Dashworks	HubSpot	Merger/Acquisition	AI; Data & Analytics; CRM			
15-Apr-2025	Hilos	ActiveCampaign	Merger/Acquisition	Social & Relationships			
08-Apr-2025	Yodel Mobile	NP Digital	Merger/Acquisition	Content & Experience			
02-Apr-2025	P97 Networks	PDI Technologies	LBO Buyout	Commerce			



# Marketing Technology Software – M&A Transactions

## Appendix - YTD M&A Transactions

These transactions reflect a clear trend of large strategic acquirers, particularly platform providers and agency groups, consolidating Al-driven and data-analytics marketing technologies to bolster their CRM, automation, and customer-experience offerings.

### Select Industry Transactions, TTM July 2025

Date	Target	Acquirer	Deal type	Sector
10-Mar-2025	Moveworks	ServiceNow	Merger/Acquisition	AI; CRM
06-Mar-2025	Lotame	Publicis Groupe	Merger/Acquisition	Data & Analytics
05-Mar-2025	Blis	T-Mobile	Merger/Acquisition	Data & Analytics; Social & Relationships
26-Feb-2025	Rockerbox	DoubleVerify	Merger/Acquisition	Outcome Measurement
18-Feb-2025	BR Media Group	Publicis Groupe	Merger/Acquisition	Social & Relationships
14-Feb-2025	GroupBy	Rezolve Al	Merger/Acquisition	Al; Data & Analytics
13-Feb-2025	Innovid	Mediaocean	Merger/Acquisition	Content & Experience; Data & Analytics
12-Feb-2025	AdCreative.ai	Appier	Merger/Acquisition	AI; Content & Experience
04-Feb-2025	Brightcove	Bending Spoons	Merger/Acquisition	Management
17-Jan-2025	Cuein	ServiceNow	Merger/Acquisition	Al; Data & Analytics; Management
06-Jan-2025	Frame Al	HubSpot	Merger/Acquisition	AI; CRM; Data & Analytics
03-Jan-2025	Mavely	Later	Merger/Acquisition	Social & Relationships; Content & Experience

EV/Revenue

Deal Value (US\$ Millions)

For more info, please contact munhoe@alkalipartners.com or ashley@alkalipartners.com





Associate +1 (510) 701-8096 ashley@alkalipartners.com