

SAF Market Development

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Our opportunity for outsized **impact**



Microsoft sustainability

Taking care of our own
environmental footprint

Customer sustainability

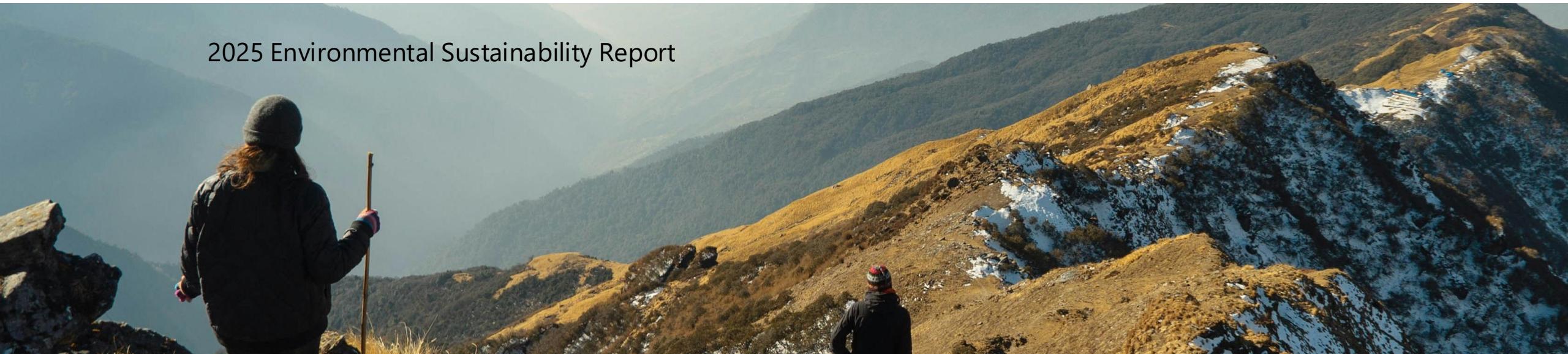
Accelerating progress
through technology

Global sustainability

Catalyzing global impact

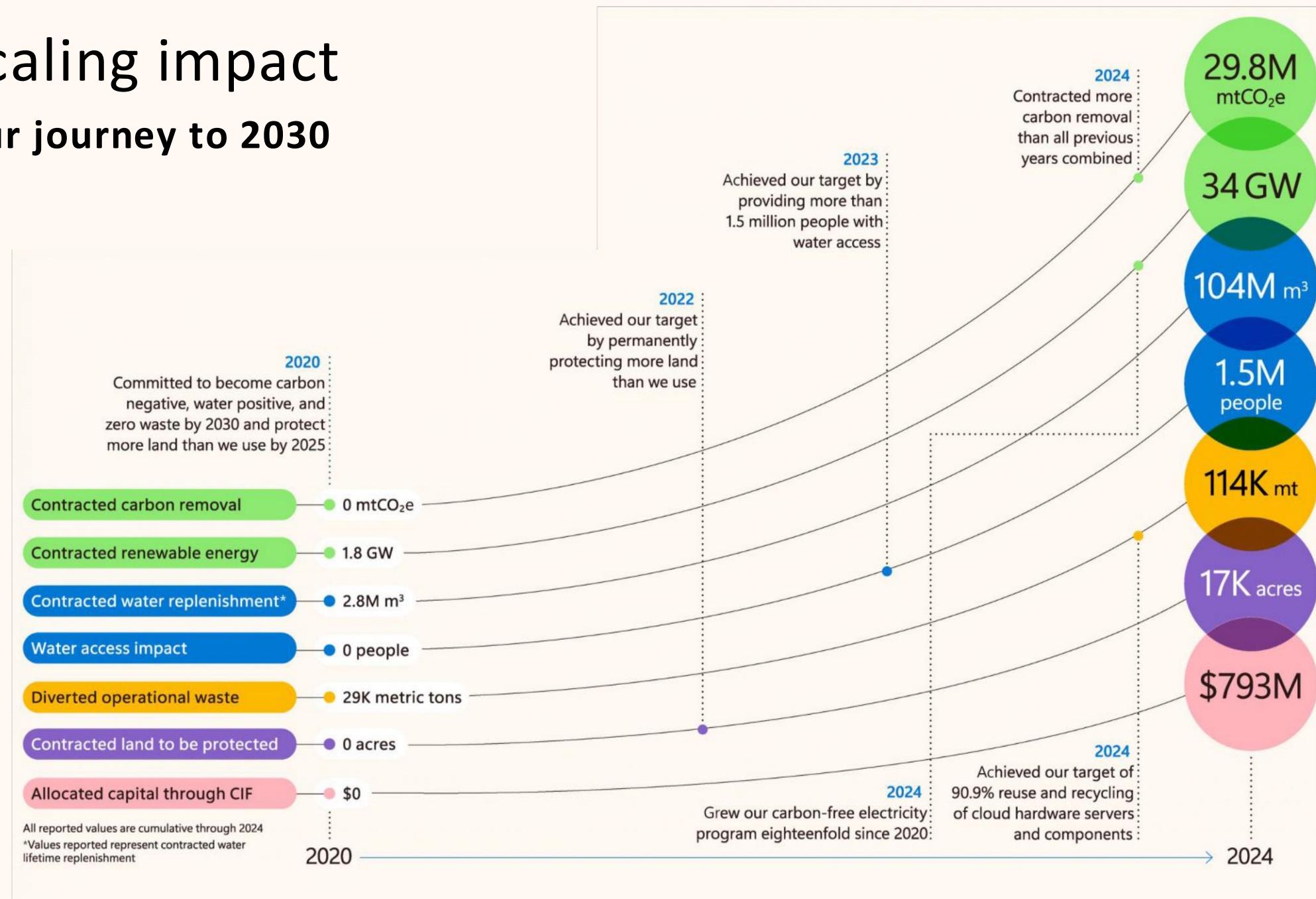
“ As Microsoft continues to grow and innovate, our commitment to environmental sustainability remains a core value... As we enter the second half of the decade, Microsoft remains steadfast in our dedication to achieving the company's 2030 environmental sustainability commitments. ”

2025 Environmental Sustainability Report



Scaling impact

Our journey to 2030

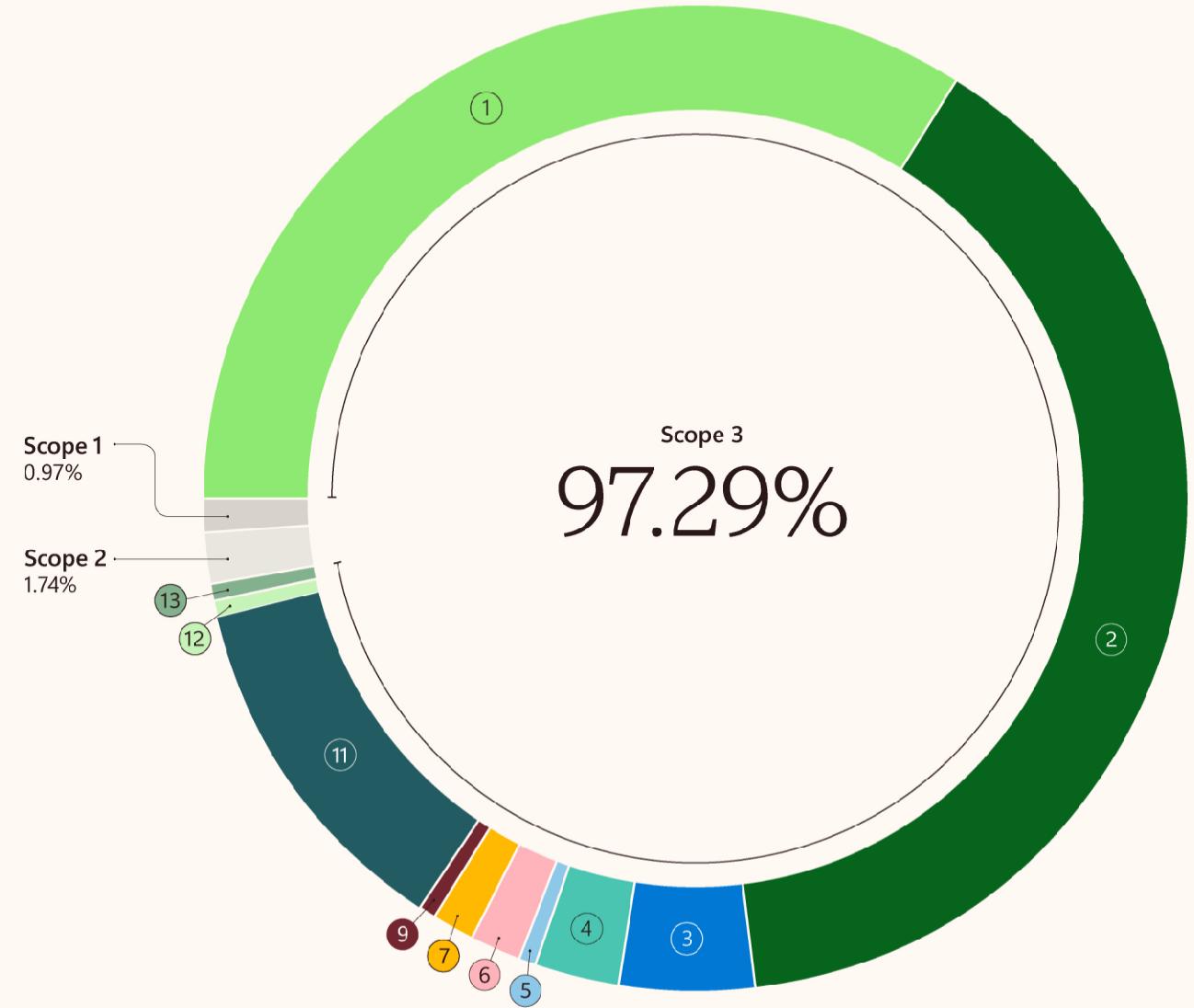


Our total emissions have increased by 23.4% compared to our 2020 baseline, led by AI growth and cloud expansion.

Scope 3 Categories

1	Purchased Goods and Services	34.04%
2	Capital Goods	40.83%
3	Fuel- and Energy-Related Activities (Market-Based)	4.40%
4	Upstream Transportation and Distribution	2.69%
5	Waste Generated in Operations	0.05%
6	Business Travel	1.70%
7	Employee Commuting	1.40%
9	Downstream Transportation and Distribution	0.29%
11	Use of Sold Products	11.83%
12	End-of-Life Treatment of Sold Products	0.02%
13	Downstream Leased Assets	0.04%

Scope 2 and 3 emissions included in this chart are market-based.
Scope 3 emissions are management's criteria values.



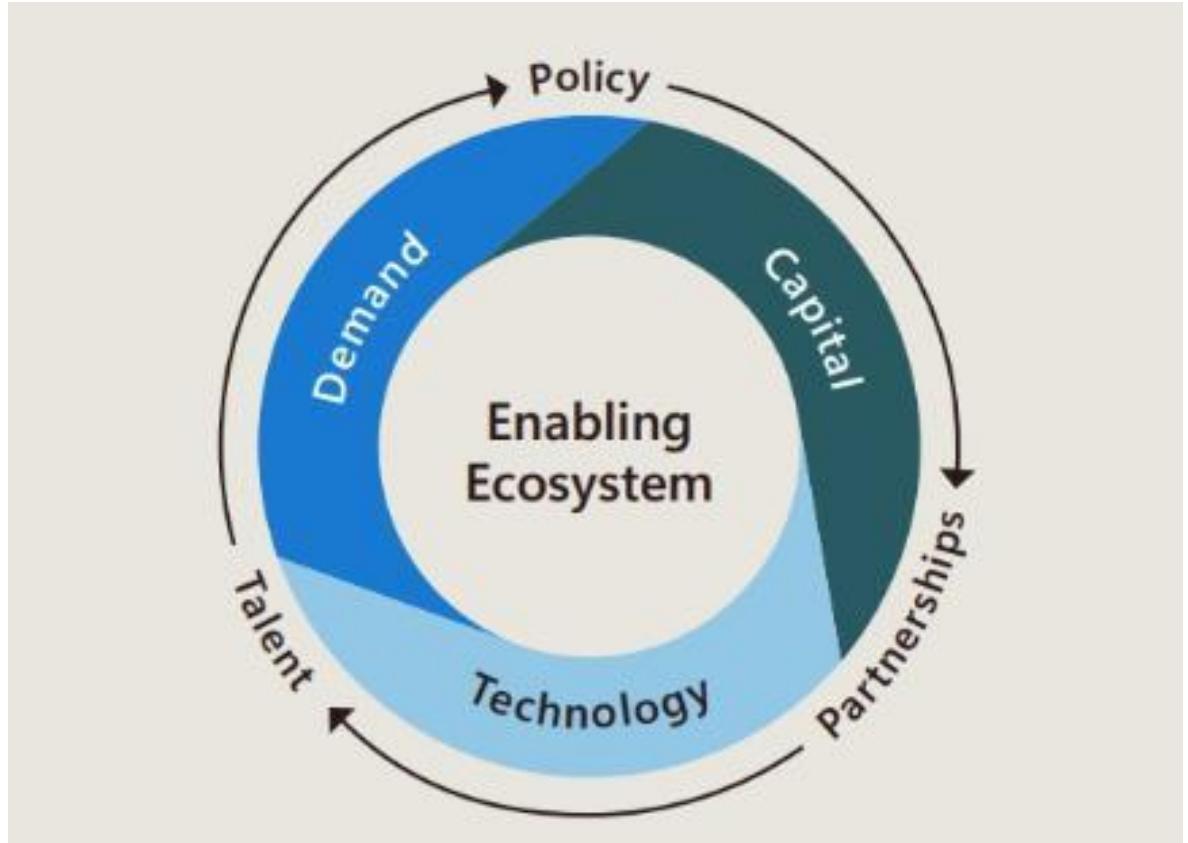
Scaling solutions depends on a flywheel

Key ingredients to make a market...

- A scalable **supply** of technology solutions
- Strong and growing **demand** signals
- **Capital** for development and deployment

Accelerated by...

- Policies that mitigate risk and incentivize growth
- Partnerships and talent
- An enabling ecosystem for efficient execution



Building markets through investment and procurement

2019

First procurement
of SAF

2021

Founding member
SABA

>15

Contracts
signed for SAF &
SMF

2023

FOAK long term SAF
contract signed

2024

Reported lower
emissions under
management criteria



Dimensional
Energy



twelve

Thank you