

Strategic Plan. 2025/2030



Our Core Purpose

At the Exposed Wildlife Conservancy (EWC), our core purpose is to <u>advocate</u> for these grizzlybears, wolves and cougars.

This strategic plan lays out our priorities for the next five years. It is grounded in our mission to cham pion the rights of Canada's apex predators and reflects our belief that change is not only possible, it is necessary.

Strategic Pillars.



Our five Strategic Pillars will guide our work:

Policy and WildlifeResearch/Managem ent Impact

Public Education, Advocacy and Awareness

Organizational Sustainability

Governance and Leadership

Strategic Partnerships

A Plan For Action

Each pillaris built to help us shift the social and political landscape, from outdated resource-focused managem ent to modern, science-based, and ethical conservation practices. From the classroom to the legislature, from the mountain trail to the media, EWC is committed to making change where it matters most.

This is a <u>plan for action</u>. A plan for <u>impact</u>. A plan for the <u>wild future</u> we believe in.

Strategic Pillar One



Policy and Wildlife Research/Managem ent Impact.

We are changing the system, exposing injustice, influencing legislation, and cham pioning a future where apex predators are protected, not persecuted by policy.

KRA 1.1:Policy Impact

<u>Objective 1.1.</u>1:Haveoneofour national or provincial cam paigns make progress towards, or result in, at least one major wildlife policy reform.

<u>Objective 1.1.2</u>:Positivelyaffectat least two wildlife managem ent regulations or quota changes/updates.

<u>Objective 1.1.</u>3:Securea seat at at least two policy advisory tables (e.g., Alberta wildlife advisory body, Parks Canada working group).

KRA 1.2: Advocacy and Research Impact

<u>Objective 1.2.</u>1:LeverageEWC'sflagship cam paigns, such as the TIP Cam paign, Trapping Reform, and Predator Protection Projects, to drive public discourse and policy engagement around unethical wildlife practices. Measured by: media reach, government responses, and mobilization outcomes (e.g. letters sent, petitions signed).

Objective 1.2.2:EnsurealImajoradvocacy cam paigns include a clear policy ask, measurable mobilizationgoals, and a follow-upstrategy that links public awareness to institutional change. Measured by: policy brief submissions, meetings with decision-makers, and cam paign-to-policy conversion rate.

<u>Objective 1.2.3</u>:Developa rapid-response fram ework that enables EWC to react swiftly to emerging wildlife issues with expert commentary, campaign activation, and public mobilization. Measured by: response time, reach of public messaging, and inclusion in media and government briefings.

<u>Objective 1.2.4</u>:Establisha wildlife research program to inform advocacy, guide education, and support policy reform. Measured by: research partnerships formed, studies initiated or supported, and data utilized in advocacy cam paigns or public education.



Public Education, Advocacy and Awareness.

We ignite curiosity, compassion and awareness through storytellingand education, empowering both current and future generations to understand, value, and give wildlife a voice.

KRA 2.1:Education Program Developm ent

Objective 2.1.1:Assistwith the development of youth wildlife education programs in Canadian classrooms.

Objective 2.1.2: Buildabusiness plan for a youth cam p and wilderness centre.

<u>Objective 2.1.3</u>:Expandour public-facing education program, including our Knowledgebase, with a plan for peer-reviewed resources and video to support individuals to advocate.

<u>Objective 2.1.4</u>:Supportyouthengagem ent by providing scholarship opportunities that promote conservation leadership.

KRA 2.2:Content and Outreach

<u>Objective 2.2.1</u>:PositionEWCas a leading digital voice in wildlife conservation by expanding reach and deepening engagem entacross priority digital platforms.

Objective 2.2.2: Launch an in-person education program.



Organizational Sustainability.

We are building a powerful, resilient organization, financially strong, people-powered, and ready to protect wildlife for generations to com e.

KRA 3.1: Financial Growth and Fundraising

Objective 3.1.1:Achieve\$1millionannual revenue.

<u>Objective 3.1.2</u>:Diversifyincome: major gifts, grants, recurring donations (e.g., Insiders), fundraising, merchandise, legacy/endowm ents.





Governance and Leadership.

We lead with integrity, strategy, and accountability, ensuring every decision moves us closer to a more ethical, science-based future for wildlife.

KRA 4.1:Board Developm ent

Objective 4.1.1: ExpandBoard to 5 active members by 2025 and 7 by 2026.

<u>Objective 4.1.2</u>:Strengthenboard governance by aligning recruitment, onboarding, and performance evaluation with strategic needs and long-termgrowth. Complete board skills matrix and onboarding package.

<u>Objective 4.1.3</u>:Ensureaccountable, strategic governance by activating board committees aligned with EWC's core pillars:Advocacy, Fundraising, and Oversight.

Objective 4.1.4:Form

an EWC Research Advisory Board.

KRA 4.2:Leadership Continuity and Credibility

Objective 4.2.1:Establishatransition and succession plan for key roles including ED and Board Chair.

<u>Objective 4.2.2</u>:EvolveEWC's public identity to reflect the strength of its team and institutional brand while honouring its co-founders' legacy.

Strategic Pillar Five



Strategic Partnerships.

We cultivate alliances that am plify our voice and expand our reach and influence.

KRA 5.1:Partnerships and NGO Engagem ent

<u>Objective 5.1.</u>1:Buildformalpartnerships with 5 new NGOs or coalitions (e.g., Raincoast, CPAWS, etc.).

<u>Objective 5.1.2</u>:EstablishEWC'spresence in key national and regional advocacy networks (ie.conferences, conventions, etc.).

<u>Objective 5.1.3</u>:Developtrusted relationships with policym akers to position EWC as a nonpartisan advisor in apex predator conservation.

KRA 5.2: Ambassadors and Volunteers

<u>Objective 5.2.1</u>:Recruit3high-profile public ambassadors (e.g., scientists, influencers, celebrities) to amplify major campaigns.

Objective 5.2.2:Increase public advocacy through an expanded am bassador program.

Objective 5.2.3: Expand volunteer program and engagem ent.

Conclusion.



A Defining Moment

This strategic plan marks a <u>defining</u> moment for the Exposed Wildlife Conservancy.

As a board, we are committed to turning this vision into action, building a Canada where apex predators are protected, respected, and valued.

In the coming months, our focus is clear: strengthen governance, grow our leadership team, and secure the funding needed to scale our advocacy, education, and research efforts. We will support the continued development of key cam paigns, deepen partnerships, and begin laying the foundation for a credible, science-informed research program.

This plan is not just a vision, it's a com mitment. With the support of our staff, volunteers, donors, and allies, we are ready to lead EWC into its next chapter.

Together, we will shape a future where wildlife has a voice, and where policy, people, and ecosystem s thrive in balance.

