



NS ENGINEERING

ONE TEAM – ONE MISSION – ONE GOAL

2026 NRC Conference

January 8, 2026

Ed Boyle
Vice President Engineering

2025 ONE TEAM Accomplishments

ZERO Fatalities and reduced FRA Reportable Injuries by 27%

- Laid 516.5 track miles of rail
- Installed 2,048,846 cross ties
- Surfaced 4,402 miles of track
- Built and Replaced 547 panel turnouts
- Installed 27,661 bridge timbers
- Completed 24,870 thermite welds / 13,294 flash butt welds
- Ballast cleaned 1,476 miles of track
- CRS produced 41 machines
- Tested 41,000 miles with 2 GEO Cars
- Tested 1.56M miles with ATGMS Locomotives
- Completed 28 Signal cut-ins
- Completed 369 CTC/ITCMS cut-ins finishing project
- Installed 16 Hot Bearing Detectors
- Installed 10 Hot Wheel Detectors
- Installed 375 Grade Crossing Protection Systems
- Replaced 302 Switch Machines
- Replaced 18 Retarders (3 group & 15 skates)
- Completed 84 Bridge Replacement / Rehabilitation projects - 39 are underway
- Completed 20 D&C projects, 157 Public Improvement projects and 79 Roadbed Stabilization projects
- In serviced 3 Digital Train Inspection Portals

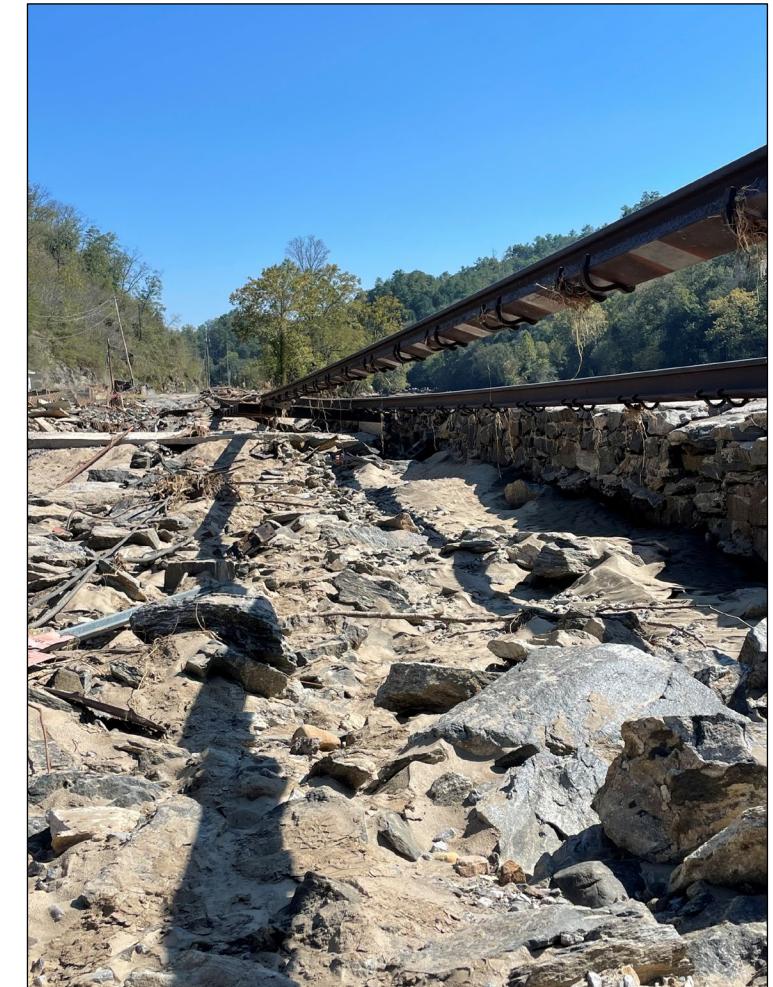
HURRICANE HELENE

Redmon Dam



HURRICANE HELENE

Marshall, NC



HURRICANE HELENE

Marshall, NC



HURRICANE HELENE

Restored service into Asheville on 3/31/25



THANK YOU!

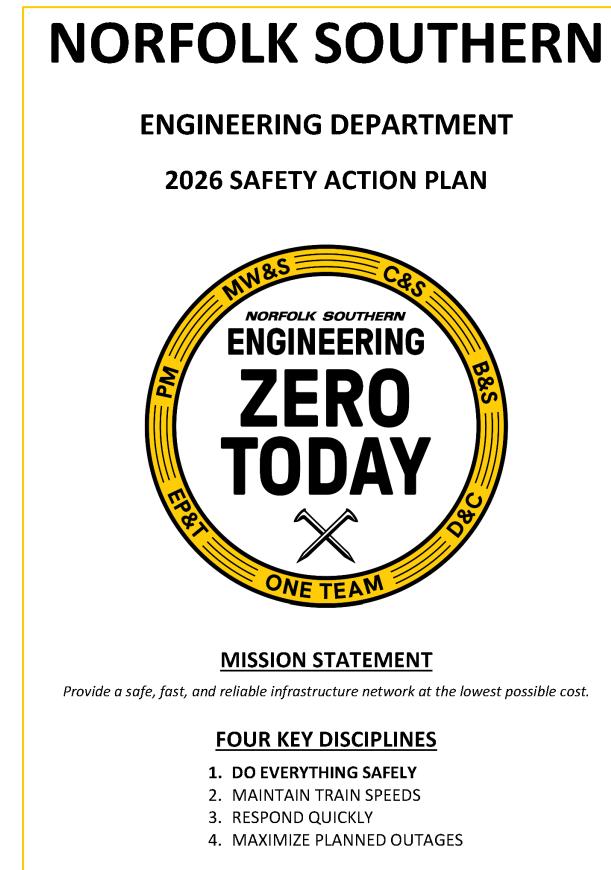
- RJ Corman
- ZA Construction
- American Services
- HG Railroad Services
- Cranemasters
- Genesis Rail Services
- Cleco Corporation
- HDR
- Boyd Utility Boring
- Hall Contracting of Kentucky
- JMG Global
- GSI
- United Rail Service
- Capital Railroad Services
- Dean Excavating
- Marine Solutions Inc.
- Schnabel Engineering

2025 NS CONTRACTORS SAFETY PERFORMANCE

	2025	2024	2025 vs 2024	% Change
Injury Incidents	9	21	-12	57%
Track Time / RWP	3	3	--	--
Machine Collisions	2	4	-2	50%
Crossing Accidents	2	1	+1	100%
Misc Incidents	15	12	+3	25%

NS ENGINEERING EXPECTATIONS WILL NOT CHANGE

SAFETY – QUALITY – PRODUCTIVITY – COST CONTROL



NS Engineering Contractor 2026 Safety Action Plan - Submit in INS by 2/1/26

2026 OPPORTUNITIES FOR OUR NRC PARTNERS

Bridges & Structures - 64 Bridge Replacement / Rehabilitation projects to be bid out

- Northern Region - 26
- Central Region - 19
- Southern Region - 19

Design & Construction - 32 projects to be bid out

- 19 in Q1
 - 2 new track construction projects - Nokesville, VA / Lemoyne, PA
 - 1 intermodal expansion project - Sharonville, OH
 - 3 major embankment stabilization projects – Coal Grove, OH / Prichard, WV / Mason, KY
 - 7 significant paving projects
 - 6 auto ramp security gate upgrade projects
- 6 in Q2
 - 1 new track construction project – Atlanta, GA
 - 1 embankment stabilization project – High Point, NC
 - 3 significant paving projects
 - 1 drainage project
- 2 in Q3
 - 2 new track construction projects – Max Meadows, VA / Hazleton, PA
- 5 in Q4
 - 4 new track construction projects – Pittsburgh, PA / Altoona, PA / Harrisburg, PA / North Charleston, SC
 - 1 intermodal expansion project – Detroit, MI

NS ENGINEERING & NRC PARTNERS

ONE TEAM - ONE MISSION

*Provide a safe, fast and reliable
infrastructure network at the
lowest possible cost.*

NS ENGINEERING & NRC PARTNERS

ONE GOAL



LEAD THE WAY

&

WIN THE DAY!