



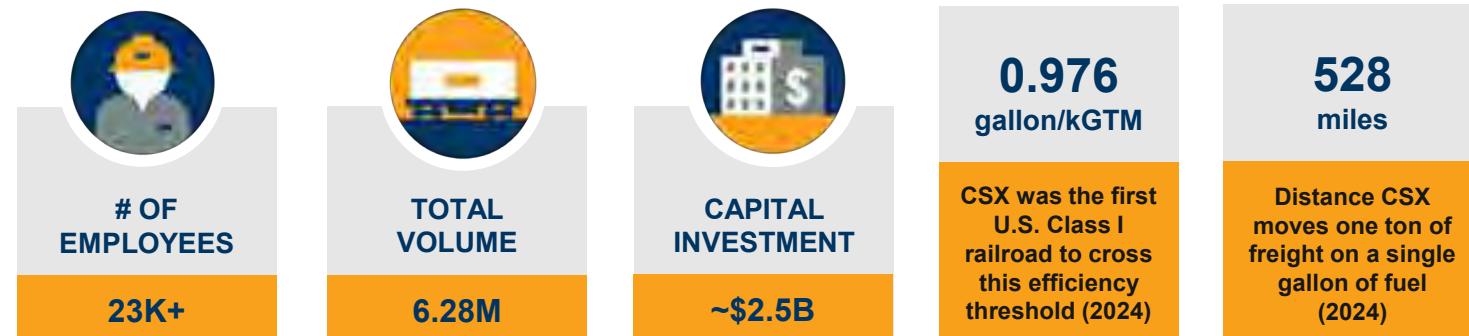
Capital Program & Opportunities for Contractors and Suppliers

January 7, 2026





- CSX Network reaches **nearly two-thirds of the U.S. population**
- Approximately **20,000 route miles** across 26 states, the District of Columbia, and two Canadian provinces
- **Most advanced** intermodal terminals in North America
- **Connection to 240+** short-line partners and **70+** port terminals
- **Reliable service with transparency** through Trip Plans





- \$474 Million project to eliminate a significant bottleneck in the CSX corridor through Chicago, IL.
- Untangles an interlocking between 5 passenger and freight railroads with 106 trains per day.
- \$134M Federal INFRA grant (Trump Administration)
- **OPENED NOVEMBER 2025**

CSX

CHICAGO CREATE P3 - 2023





CHICAGO CREATE P3 - 2024





CHICAGO CREATE P3 - 2025



CSX

CHICAGO CREATE P-3 LOOKING WEST





CHICAGO CREATE P3 – LOOKING SOUTH



Howard Street Tunnel CIP – MD, PA, DE

- \$466M project to double-stack CSX I-95 corridor
- \$125M Federal INFRA grant
- 15 of 18 projects complete, 3 under construction
 - **Howard Street Tunnel (Oct 2025)**
 - Harford Road Bridge (March 2026)
 - North Avenue Bridge (March 2026)
- Double-stack clearance expected early Q2 2026

BAYVIEW SOUTH STATUS



BAYVIEW NORTH STATUS



- Howard Street Tunnel
- Bridge Modifications
 - North Avenue
 - Guilford Avenue
 - Harford Road
- Track Lowering Sites
 - Mt. Royal Station
 - MTA Bridge
 - Sisson Street
 - Huntington Avenue
 - Charles Street
 - St. Paul/Calvert Street
 - Greenmount Avenue

- Eastwick Interlocking
- Site 2: 58th Street– 68th Street
- Site 3: Boone Tunnel
- Site 4: Clifton Avenue
- Site 6: Chichester Road
- Site 7: 4th St. & Lancaster Ave.
- *Mechanics Valley Road

CSX

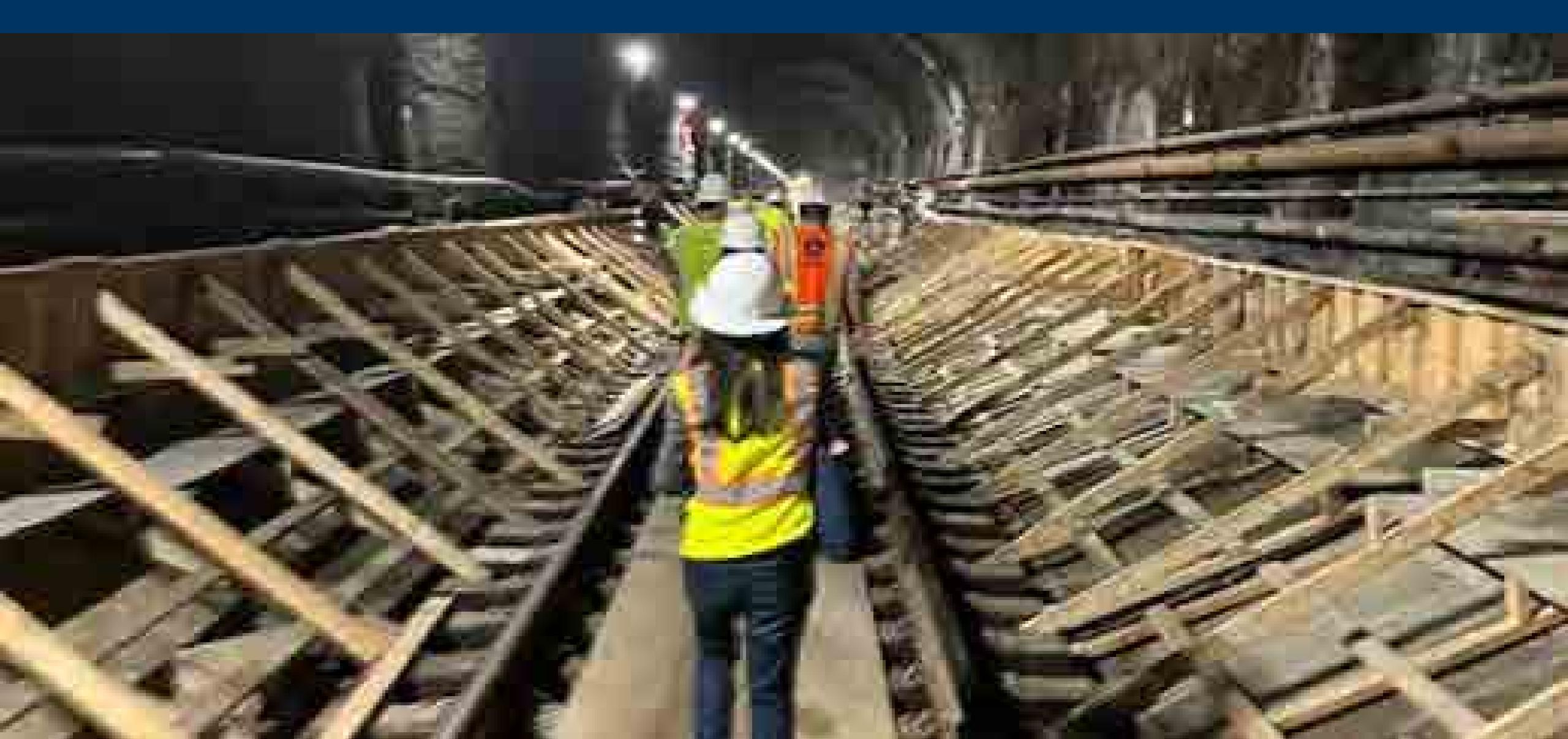
HOWARD STREET TUNNEL





CSX

HOWARD STREET TUNNEL



CSX

HOWARD STREET TUNNEL



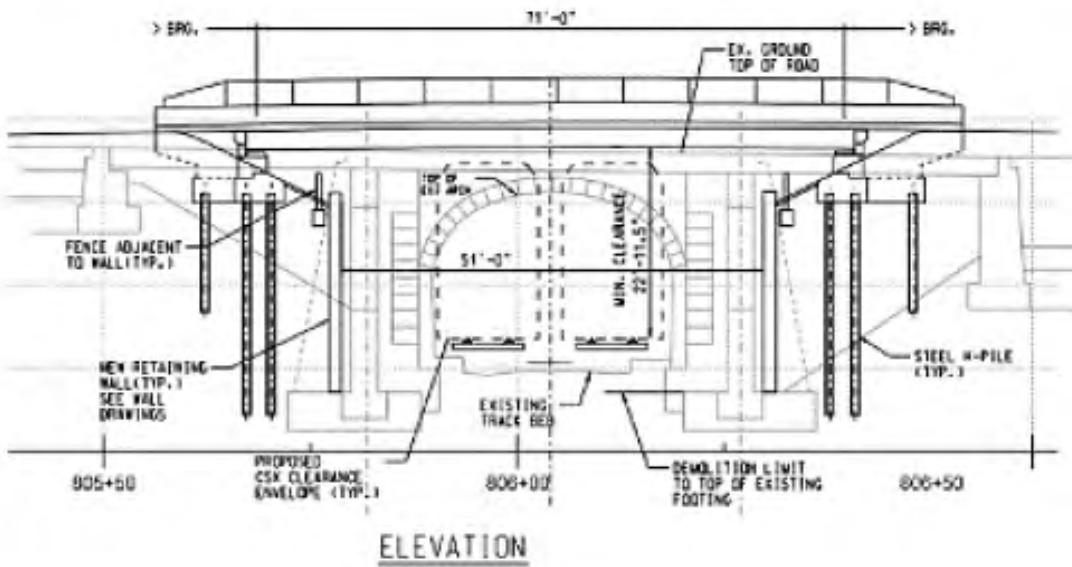


CSX

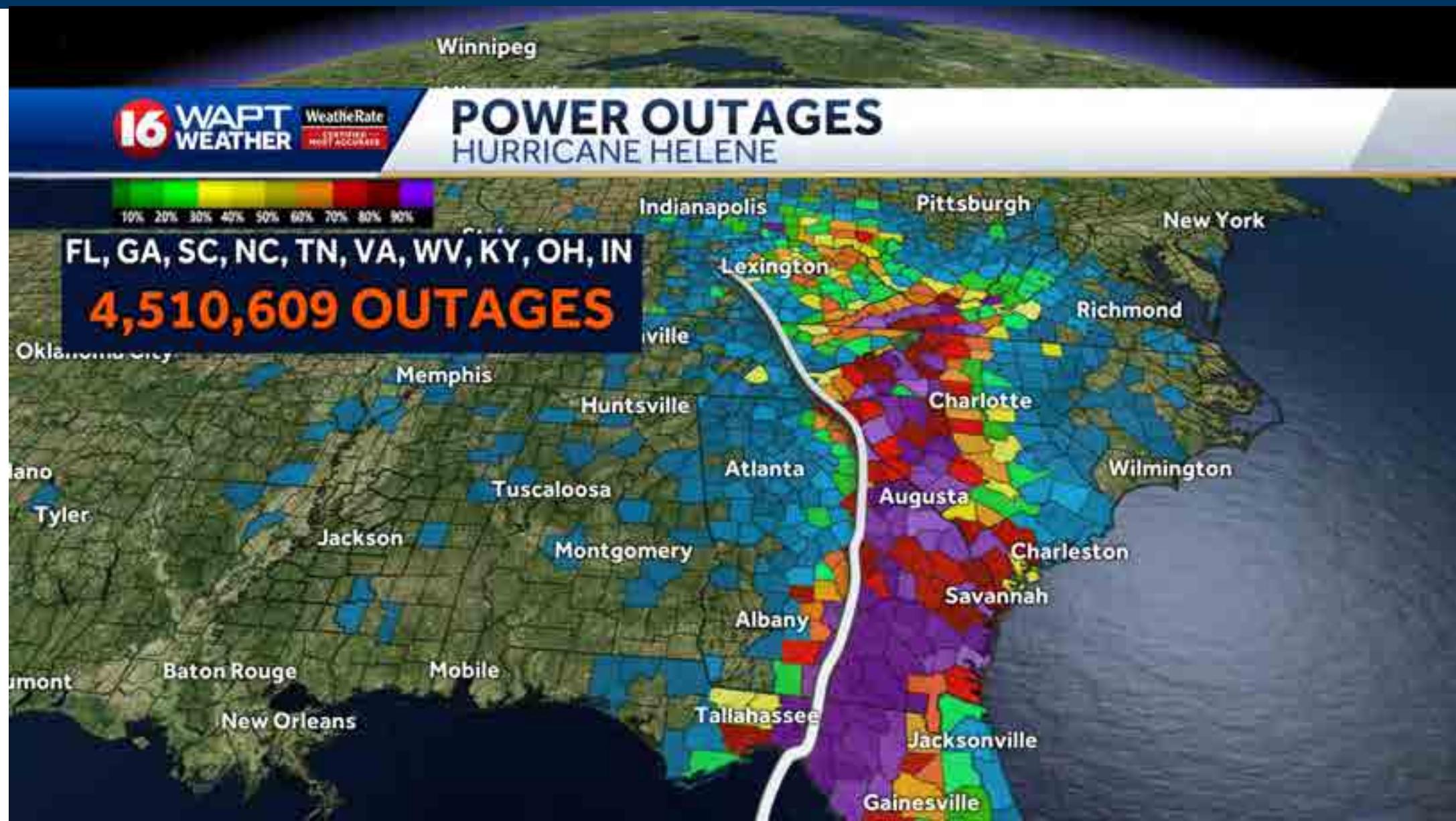
NORTH AVENUE BRIDGE



- Replace existing arch with single span, shallow girder bridge
- Required due to existing water main conflict
- Provide clearance for double stack and track profile adjustment
- Phased maintenance of traffic



Hurricane Helene – Widespread Impacts



A wide-angle photograph of a natural landscape. In the foreground, a rocky riverbed or stream bed is visible, with numerous small, light-colored stones and pebbles. In the middle ground, a bridge with a dark railing spans a valley. The background is filled with a dense forest of trees, their leaves in various shades of green, yellow, and orange, suggesting an autumn setting. The overall scene is a mix of rugged natural elements and human-made infrastructure.

Blue Ridge Subdivision



SR-1314, MP Z-155.92, Relief, NC Crossing
House Washed Away and Covered in Debris



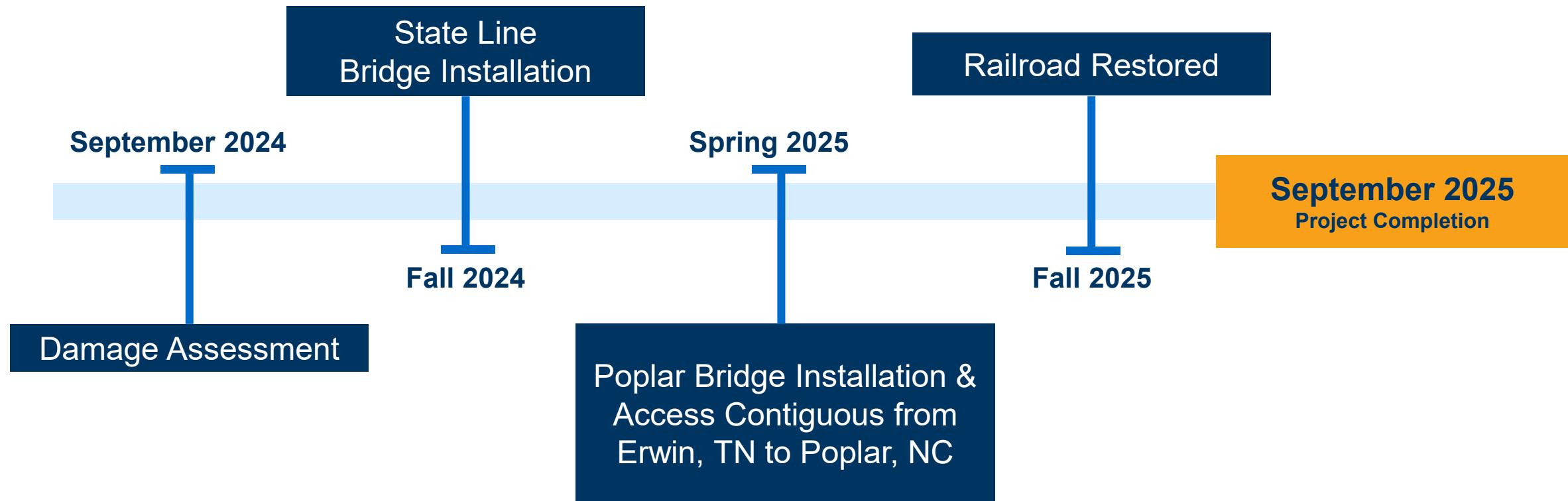
Southbound Signal Cantilever, MP Z-161.02,
Green Mountain, NC Washed Out/Destroyed



STARTING AT THE FOUNDATION







- Partnering with NNEPRA to add six additional miles of second main track on the Portland Subdivision in Maine.
- Fed-State Partnership Grant to install 124k ties, 1,290 switch ties, and surface 124 miles
- Partnering with Amtrak to add PTC to the Portland Sub.



NORTHERN NEW ENGLAND
PASSENGER RAIL AUTHORITY

 **AMTRAK**®





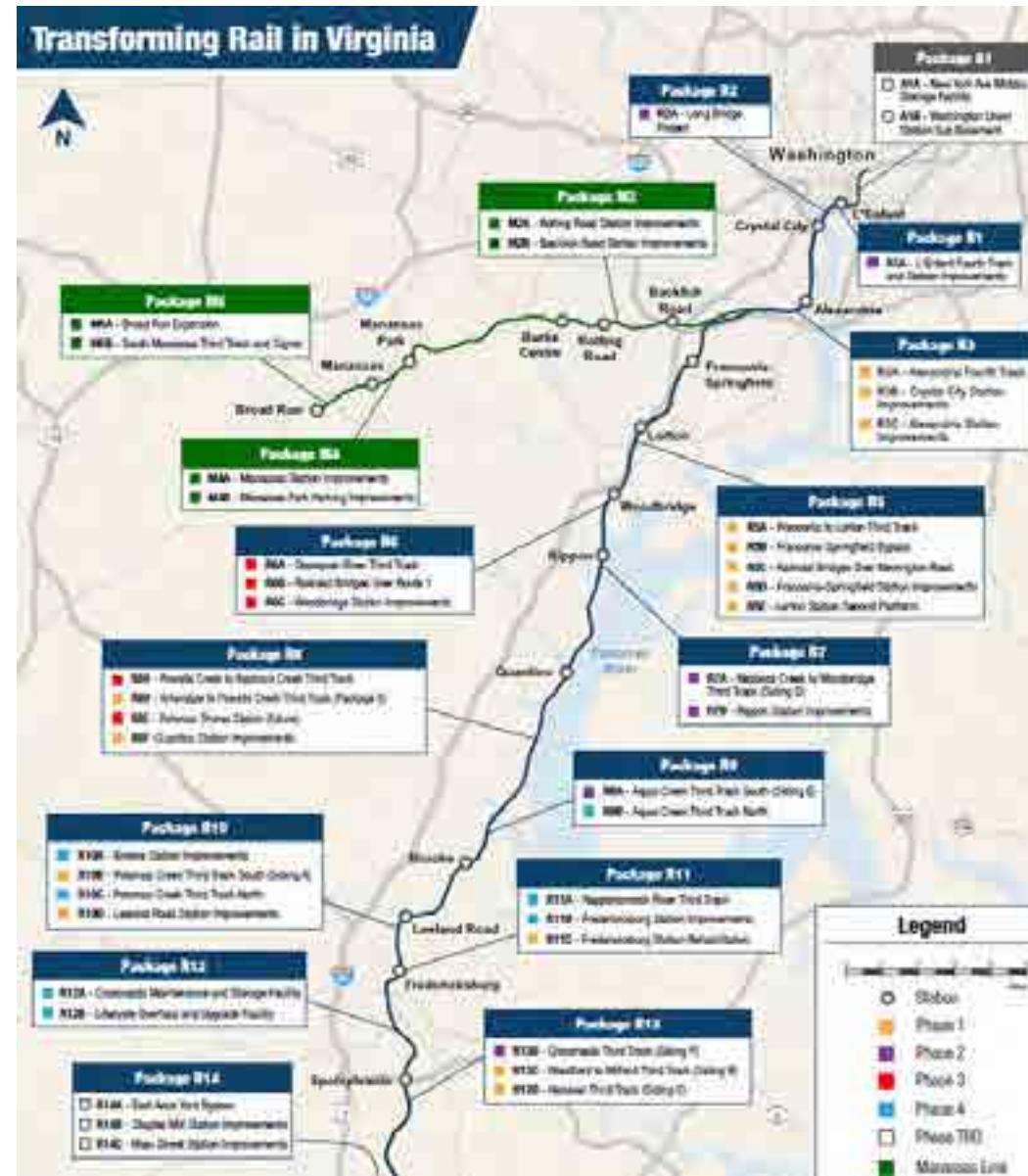
NOTABLE UPCOMING COMMERCIAL PROJECTS

NUCOR®



Novelis

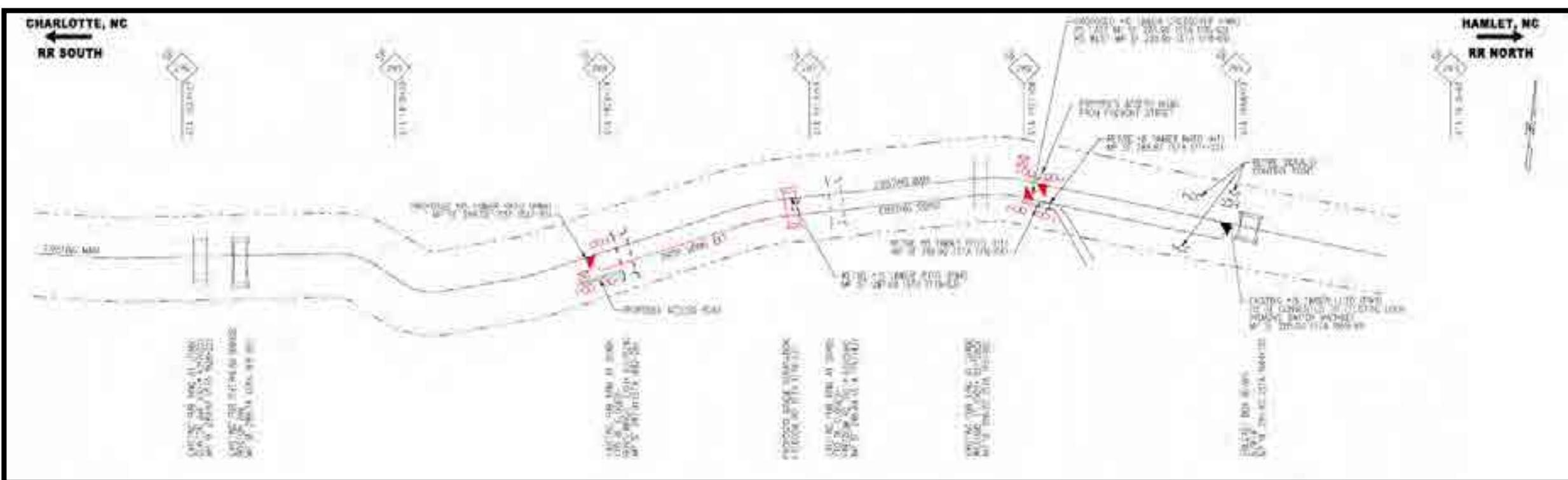
- CSX, VPRA, VRE, Amtrak partnering to expand passenger rail along RF&P
- Initial Program (Ph 1-2)
 - \$3.3B (2021-2030)
 - 11+ Projects
 - 39+ miles new track
- Future Phases
 - 11+ miles new track will create continuous VA owned/controlled track from DC to Spotsylvania
 - Future 3rd and 4th track from DC to NC
- Construction of early works began in mid 2024
- Alexandria 4th main roadbed and track construction contract awarded this month.



LOCATION: Polkton, NC – Monroe Subdivision

SCOPE: Extend existing siding 5,200 feet.

TIMELINE: Completion in mid-2026.



LOCATION: Wilmington, NC – Wilmington Subdivision

SCOPE: Realign existing mainline to remove restrictive curve and allow for speed increase.

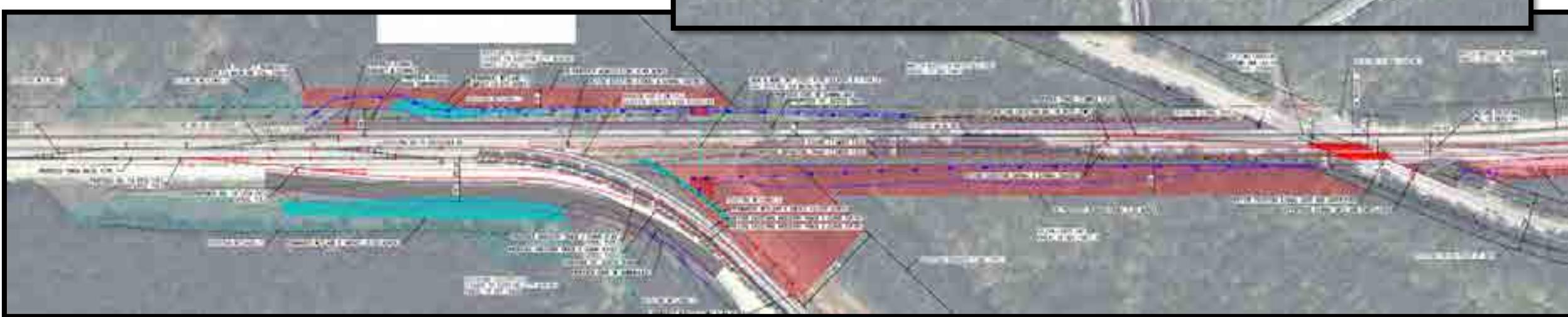
TIMELINE: Completion in mid-2026.



LOCATION: Junction City, GA – Fitzgerald Subdivision

SCOPE: Rebuild wye track and add siding tracks to improve network fluidity.

TIMELINE: Start construction early 2026

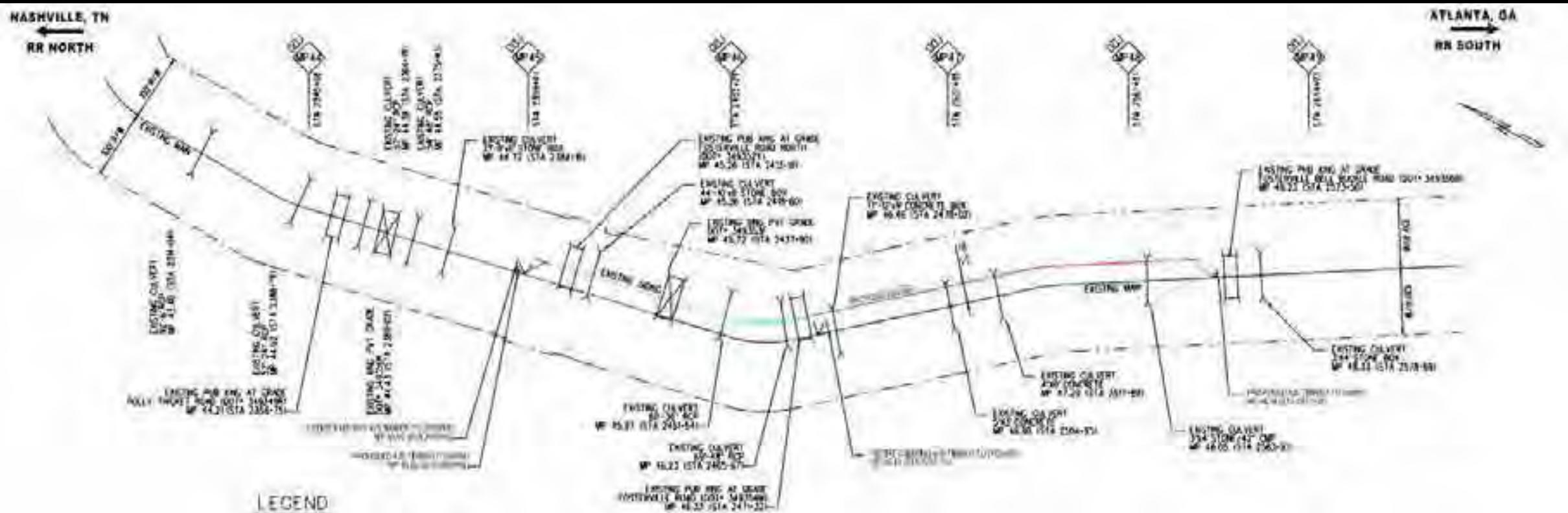


FOSTERVILLE SIDING EXTENSION

LOCATION: Bell Buckle, TN– Chattanooga Subdivision

SCOPE: Siding extension to 14,000 feet

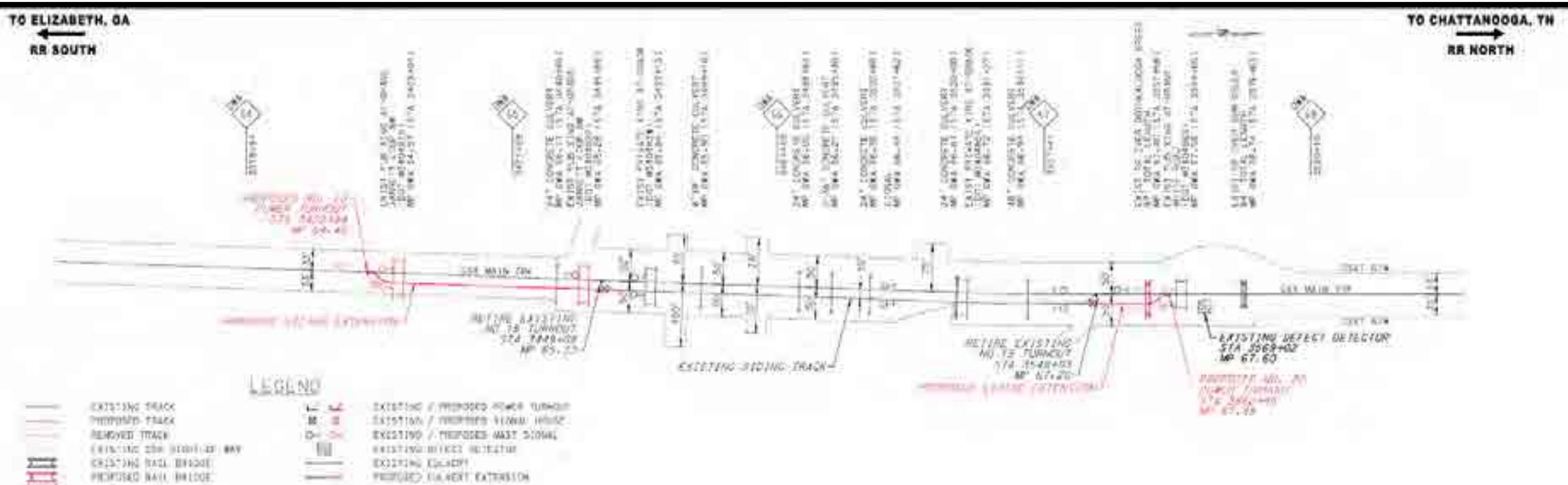
TIMELINE: Design 2026. Start construction fall 2026.



LOCATION: Adairsville, GA – W&A Subdivision

SCOPE: Siding extension to 14,000 feet

TIMELINE: Design 2026. Start construction fall 2026.



**SUBSIDIARY
TERMINAL
TRACK
MAINTENANCE
PROGRAM**

Work Type	Intermodal	TDSI	Transflo
Rail Relay	9 Terminals 5,320 LF	5 Terminals 10,140 LF	9 Terminals 6,280 LF
Track Ties	13,250 EA	3,380 EA	6,460 EA
Switch Ties	1,290 EA	568 EA	750 EA
Surfacing	75,100 TF	29,100 TF	30,300 TF
Turnout Renewal	4 EA	0 EA	0 EA
Field Welds	159 EA	260 EA	36 EA
Crossing Renewal	864 TF	1,936 TF	554 TF

CSX