
PROCEDURE S3. 7-P3.8

STUDENT COMPLAINTS AND APPEALS

1.0 INTRODUCTION

1.1 Related Policy

Student Complaints and Appeals Policy.

1.2 Purpose

This procedure should be read in conjunction with the Student Complaints and Appeals policy and outlines the responsibility and processes involved in the resolution and management of student complaints at the Australasian College of Health and Wellness (ACHW).

1.3 Scope

This procedure applies to complaints and appeals made by students of ACHW and ACHW's third party partners.

1.4 Scope Exceptions

This procedure does not apply to complaints made by staff.

2.0 RESPONSIBILITIES

1. Students are responsible for complying with this procedure, including timelines, when lodging a complaint, or appeal.
2. Students who are party to a complaint must comply with requests from ACHW for attendance at meetings or to provide information.
3. The Student Support Team is responsible for referring complaints or appeals to the nominated staff as outlined in Schedule 1 of this Procedure.
4. The Student Support Team Leader is responsible for receiving appeals from the student, notifying the appropriate panel of the appeal and communicating the decision of the panel to the student.
5. All ACHW staff responsible for responding to informal and formal complaints and appeals are responsible for ensuring timely communication to the student, as outlined in this procedure.

3.0 PROCEDURE

3.1 Informal Resolution

- a. In any issue or complaint, students are encouraged to raise complaints at the point of origin so that the matter can be resolved immediately where feasible.
- b. If resolution cannot be achieved through discussion with the persons or department involved, complaints will normally be taken to the Head of School, ACHW (or delegate) or Student Support for informal resolution.
- c. Where the matter is not resolved by informal resolution, the student will be advised of the formal process to lodge a complaint.
- d. All the information and correspondence relating to informal complaints are recorded in the student management system database.
- e. All complaints and appeals, irrespective of whether the matter is resolved by informal resolution or further escalated, are recorded in the Complaints and Appeals Register.

3.2 Lodging a Complaint

- a. If a complaint cannot be resolved informally or the student is not satisfied with the outcome, and wishes to lodge a formal complaint, the student should submit the complaint in writing, providing their name, contact details, details of the complaint and any steps already taken to resolve the issue.
- b. Lodging a formal complaint is a serious matter (as distinct from informal processes and the provision of feedback) that will be investigated. Other parties who are the subject of a complaint, including in particular those about whom a complaint is made, will be informed that they are the subject of a complaint.
- c. The receipt of a formal complaint from a student will be acknowledged in writing by the Student Support Team Leader within five (5) business days. The acknowledgement will:
 - advise that the assessment of the complaint will commence within ten (10) business days of receipt of the complaint in writing.
 - outline the investigation process, including that the assessment of the complaint will be conducted in a professional, fair and transparent manner.
 - advise that a student will be given an opportunity to formally present their case and be accompanied or assisted by a support person at any relevant meetings.
 - advise that a decision will normally be made by ACHW within twenty-one (21) business days of receiving notice of the complaint in writing, or as soon as practicable.
 - advise that the complaint will be kept confidential and will not disadvantage the student in any way; and

- identify any foreseeable delays and inform the student of progress as required.
- d. The Head of School, ACHW will ensure the complaint has been recorded in the Complaints and Appeals Register (as applicable).
- e. All formal complaints are recorded in the Complaints and Appeals Register and should be presented at the subsequent ACHW Teaching and Learning Committee (TLC) and Academic Board.

3.3 The Investigation Process

The Head of School, ACHW will:

- a. Declare any perceived, actual or potential conflict of interest prior to investigating a complaint, or appeal.
- b. Arrange a meeting with the student, if required, and provide a reasonable opportunity for the student to explain the complaint and to provide any relevant documentation, with the option to be accompanied or assisted by a support person.
- c. Arrange a meeting with the other parties involved to gather relevant information.
- d. Record outcomes of any meetings as a formal record.
- e. Make every effort to advise the student and other parties of the outcome of any investigation, including any final decision made in respect of the complaint (and provide reasons), within twenty-one (21) business days of receiving written notice of the complaint and no more than ten (10) days after the final decision has been reached.
- f. Enter formal resolutions, including statements of the outcome, reasons for decisions and actions to be taken on the Complaints and Appeals Register.
- g. Advise affected parties that the decision may be appealed if they are not satisfied with the process or outcome and that appeals may be made as outlined in the Student Complaints and Appeals Procedure.

3.4 Formal Resolution by Head of School ACHW

- a. Following an investigation, a Formal Resolution decision is made by the Head of School, ACHW and communicated to the student in writing. The decision may be:
 - That further investigation is required.
 - To provide more information about the situation or reasons for the decision.
 - To remedy a mistake.
 - To revoke a decision.
 - To change a policy or procedure.

- To retrain/discipline a student.
- To retrain/discipline a staff member.

The Head of School, ACHW advises the student that they must provide notice of any intention to lodge an appeal of the Formal Resolution, in writing, within twenty-one (21) business days of receiving notice of the decision.

3.5 Internal Appeals Procedure

Where the student is dissatisfied with the formal resolution, the student can lodge an appeal to Student Complaints. The Head of Compliance will:

- a. Acknowledge the appeal in writing within five (5) business days of the appeal being lodged.
- b. Where the complaint concerns the refund of fees, arrange for the Remissions Committee to investigate the complaint fairly and impartially. The Remissions Committee must make a decision in respect of any appeal within twenty-one (21) business days of the receipt of the complaint. The resolution of the complaint must be provided by the Remissions Committee to the Head of School, ACHW to be entered in the Complaints Register, and the decision communicated to the student within ten (10) business days of the decision being reached.
- c. For all other complaints, arrange for the Student Complaints and Appeals Panel to conduct an independent investigation that is professional, fair, transparent and impartial. The Student Complaints and Appeals Panel must make a decision in respect of any appeal within twenty-one (21) business days.
- d. Make every effort to arrange for the outcome of the appeal to be communicated to the student and other involved parties in writing within twenty-one (21) business days of receipt of the complaint, or no more than ten (10) business days after the final decision has been reached, outlining the reasons for the decision and any actions to be taken.
- e. Provide the student with information on ACHW's external complaint procedure that is available if a student is not satisfied with the outcome of the internal appeals procedure, including advising the student of their right to access an external complaints process at low or minimal cost.
- f. Advise the student that they must provide notice of any intention to lodge an external appeal of the decision on the internal appeal, in writing, to the Student Complaints Panel via the Head of Compliance within twenty-one (21) business days of receiving the outcome of the internal appeal.

3.6 External Appeals Procedure

- a. In the event that the internal appeal process does not resolve a complaint (for example, where the student remains dissatisfied with the outcome of the internal appeal) the student may provide written notice to the Student Complaints Panel via the Head of Compliance that they request independent

external review of the complaint. Notice must be provided within twenty-one (21) business days of receiving the outcome of the internal appeal.

- b. ACHW has appointed the following to conduct the external appeal procedure:
- Negocio Resolutions, an external qualified dispute resolver, will identify the issues and provide the parties advice about appropriate methods to resolve the complaint.
 - Negocio Resolutions may:
 - at the election of the student, conduct mediation between the complainant and respondent in the first instance to try to reach a negotiated outcome.
 - if the student elects, or if an acceptable final resolution is not reached by mediation within ten (10) business days, Negocio Resolutions will appoint an independent arbitrator (at ACHW's cost) to conduct arbitration proceedings between the parties in accordance with the Resolution Institute Arbitration Rules 2020 and the arbitrator will make a final and binding decision in respect of the complaint..
 - The external appeals procedure, including the dispute resolution services provided by Negocio Resolution, is available to the student at no cost.
 - Further details in respect of Negocio Resolution can be found at www.negocio.com.au. Contact details:
- Mr Stephen Lancken
0418 272 449
mediator@negocio.com.au
- c. The student may also elect to contact:
- The Equal Opportunity Commissioner - this will be state based with information on the relevant website.
 - [National Student Ombudsman](#)
 - Legal Advice/Assistance- this may be at the student's expense depending upon State provided legal assistance services.
- d. Any agreed resolution or decision (where applicable) in relation to a complaint that is made under an external appeal procedure will be implemented, wherever practicable, by ACHW within twenty-one (21) business days of the resolution/decision.
- e. All students shall be referred to appropriate external support groups for assistance as needed to help them cope with their studies or work commitments.

3.7 Review and Assurance

- a. Issues identified during investigations and resolution processes that warrant improvement by ACHW. Those issues (and any recommendations or actions) are incorporated into the ACHW Quality Improvement Register (on an anonymized basis) to inform continuous improvement. The Quality and Compliance Risk Management Committee (QCRMC) is responsible for maintaining the ACHW Quality Improvement Register.
- b. The QCRMC provides a report on the student Complaints and Appeals Register to the Academic Board and Audit and Risk. Reports on emerging risks related to complaints are provided to the Corporate Board.
- c. If the internal or external complaints handling or appeals process results in a decision or recommendation in favour of the student, ACHW will implement the decision or recommendation and/or take preventative or corrective action required by the decision and advise the student of that action. ACHW will endeavour to take any such remedial action immediately where practicable.

4.0 DEFINITIONS

- **Appeal** - A formal application in writing to a higher authoritative figure or body to have a decision reversed.
- **Arbitration / Mediation** - The intervention of a third party in a dispute in order to resolve it in a fair and equitable manner.
- **Complaint** - the term complaint refers to an expression of dissatisfaction about ACHW that requires review, investigation and/or action, and that is drawn to the attention of ACHW either informally or formally.
- **Grievance** - the term grievance is often used interchangeably with the term complaint as both deal with issues a student may have with ACHW services, products or a member of staff, or involve a perceived breach of terms or conditions.
- **Complaints Register** is the register of all formal complaints and appeals.
- **Formal Complaint** is a complaint that is recorded in the Complaint Form.
- **Independent review** is when a Complainant has exhausted the internal complaint and review processes and is not satisfied with the outcome of the complaint appeal. In this case, the Complainant may apply for an external review (by an independent third party) to resolve the dispute.

5.0 REFERENCES AND ASSOCIATED INFORMATION

- Student Complaints and Appeals Policy

- Assessment and Examination (including Reassessment) Procedure
- Complaints Form
- Complaints and Appeals Register

6.0 POLICY/PROCEDURE OWNERSHIP

Policy Owner	Chief Quality Officer
Status	Reviewed in September 2025
Approval Authority	ACHW Academic Board
Date of Approval	23 October 2025
Effective Date	27 October 2025
Implementation Owner	Head of School, ACHW
Maintenance Owner	Senior Manager Compliance Higher Education
Review Due	October 2028

7.0 AMENDMENTS

Version	Amendment Approval (Date)	Amendment Made By (Position)	Amendment Details
S3.0-P3.0	10 July 2017	Head of Compliance / Director of Education	Initial document review after purchase of MHMHE
S3.1-P3.1	10 March 2020	Academic Board	General review
S3.2-P3.2	18 January 2021	Academic Board	Differentiating between Grievances and Remissions, process for managing complaints and remissions, addition of independent advice at no cost to the student, review process to inform changes and continuous improvement.
S3.3-P3.3	22 January 2021	Academic Board	Further changes to Grievances and Remissions Procedure. Change of name to Grievances and Complaints.
S3.4-P3.4	1 June 2021	Head of School, ACHW	'Student' added to title which is now Student Grievances and Complaints. Definitions of Grievance and Complaint clarified.
S3.4-P3.5	04 March 2022	Executive Director / Head of School ACHW	Update to reflect change in organisation chart. Appeals to be addressed to Student and Grievance Panel, coordinated via the Senior Policy and Compliance Officer.

Version	Amendment Approval (Date)	Amendment Made By (Position)	Amendment Details
S3.4-P3.6	30 May 2023	Head of Compliance	Minor administrative change: Removal of reference to State Ombudsman replaced with external Legal Service. Update of staffing titles
S3.5-P3.6	25 June 2024	Executive Director	Reference to behavioural expectations, information provided to student, continuous improvement and conflict of interest.
S3.6-P3.7	13 January 2025	Executive Director	Changes to staffing
S3.7-P3.8	23 October 2025	Senior Manager Compliance Higher Education	<ul style="list-style-type: none"> • Change of title to Complaints and Appeals • Update of policy to align with TEQSA Statement of Regulatory Expectations and benchmarking, • Addition of policy statements for under 18-year-old students • Addition of National Student Ombudsman • Update to staff titles • Template slightly revised following benchmarking

Schedule 1: ACHW Nominated Staff for investigation of informal and formal complaints and appeals

1. Academic Appeals and Complaints

Includes progress, assessment, marking, academic misconduct, curriculum, results, facilitators/success coaches.

Stage	Staff/Panel Responsible
Informal	Facilitator/ Academic Coaches
Formal	Program Manager
Internal Appeal	Student Complaints and Appeals Panel

2. Non-Academic Appeals and Complaints

Includes personal information (records), awards, admin matters, fees etc.

Stage	Staff/Panel Responsible
Informal	Student Support
Formal	Registrar Senior Manager Compliance Higher Education
Internal Appeal	Remissions Committee (refund/ fee related only) Student Complaints and Appeals Panel

3. Student/ Non-Academic Staff or Student/Student Complaints

Stage	Staff/Panel Responsible
Informal	Resolve directly with person involved
Formal	Student to Student: Head of Student Engagement Student to Staff: Refer to Manager of staff member
Internal Appeal	Student to Student: Student Complaints and Appeals Panel Student to Staff: Chief People Officer