

City Garden Montessori School

Board Meeting

Date and Time

Tuesday April 21, 2026 at 5:00 PM CDT

This is an in-person meeting at 4209 Folsom Ave.

We will be live streaming the meeting via Zoom webinar at this link:

<https://us02web.zoom.us/j/88115198576?pwd=Rnl0cWNYaDZsdkdES3o2VE9hQnNMdz09>

The meeting will also be recorded and posted on the City Garden website (citygardenschool.org/board)

Agenda

	Purpose	Presenter	Time
I. Strategic Plan Community Engagement			5:00 PM
Prior to the Board addressing board business, there will be a strategic plan community engagement session.			
A. Strategic plan community engagement	FYI	Jesse Dixon	75 m
II. Opening Items			6:15 PM
Opening Items			
A. Call the Meeting to Order		Jesse Dixon	1 m
B. Record Attendance and Guests		Sarah Miner	1 m
C. Welcome, Land Acknowledgement, and Board Meeting Agreements		Jesse Dixon	2 m
Welcome and Land Acknowledgement			

	Purpose	Presenter	Time
<p>We, the community of City Garden Montessori, honor the Illiniwek (Eel-Ly-neh-wehk) people, the original protectors of the lands that we now call St. Louis, MO. Let's give a respectful and brief moment of silence.</p>			
<p>Acknowledge Board Meeting Agreements</p> <ul style="list-style-type: none"> • We prioritize and value our relationships with one another. • We come to meetings prepared and stay present. • We use our meeting time responsibly to focus on what matters most. • We say what needs to be said, directly and with care. • We ask questions for clarity and transparency. • We slow down to ensure we're centering our mission and values. • We acknowledge that disagreement is inevitable, but commit to decisions as a team. • We follow through on our commitments to each other and to City Garden. 			
D.	Mission Statement	Jesse Dixon	1 m
<p>City Garden redefines education by centering children in an excellent, inclusive Montessori model that honors the humanity and potential of every learner. We nurture the whole child in partnership with families and cultivate a community where children and adults learn, grow, and build meaningful relationships.</p>			
E.	Introductions and Public Comment	Discuss Jesse Dixon	10 m
<ul style="list-style-type: none"> • Public Comment - Each individual will be given three minutes to speak. 			
III.	Action Items		6:30 PM
A.	Approve Minutes from February 2026 Board Meeting	Approve Minutes Jesse Dixon	1 m
B.	Approve Minutes from March 2026 Board Meeting	Approve Minutes Jesse Dixon	1 m
C.	Approve January and February 2026 Financials	Vote Benjamin Huebner	5 m

	Purpose	Presenter	Time
<ul style="list-style-type: none"> • Finance Loom Video 			
D. Approve Expenditures over \$10k	Vote	Benjamin Huebner	3 m
E. Approve 990	Vote	Benjamin Huebner	3 m
IV. Information Items			6:43 PM
A. Governance Committee Report Governance Loom Report	FYI	Jesse Dixon	3 m
B. 2025-26 Policies There are a number of policies required by the State of Missouri that City Garden must adopt. The board is asked to review these drafts of the policies and send any questions or comments to Jesse and Christie. Feedback from the board will be incorporated, and the board will vote to approve policies no later than June, 2026.	FYI	Christie Huck	3 m
C. CEO Report CEO Loom Report	FYI	Christie Huck	3 m
D. Tower Grove Building	FYI	David Blank	3 m
V. Final Items			6:55 PM
A. Questions and Comments	Discuss	Jesse Dixon	3 m
B. Reading Materials and Links • Link to the 2025-26 City Garden School Calendar	FYI		
VI. Upcoming Board/Committee Meetings			6:58 PM
A. Board and Committee Meetings Board Meeting Schedule The third Tuesday of every month, except for October 2025, March 2026, and May 2026	FYI		

	Purpose	Presenter	Time
Board Business and Community Engagement is the 4th Friday in October 2025 and May 2026			
Board Retreats - January 10 and June 12			

Committee Meeting Schedule

Finance Committee - Next meeting 5/15/26

Governance Committee - Next meeting 4/27/26

Whole Child Success Committee - Next meeting 5/14/26

VII. Closing Items

- | | | |
|------------------------------------|------|-------------|
| A. Adjourn Meeting | Vote | |
| B. Convene a Closed Session | Vote | Jesse Dixon |

Coversheet

Introductions and Public Comment

Section: II. Opening Items
Item: E. Introductions and Public Comment
Purpose: Discuss
Submitted by:
Related Material: April 2026 Public Comment CGMS Board of Directors Meeting.pdf

April 2026 Board Meeting Public Comment	
Please provide your name.	AJ Arena
Please tell us your relationship to City Garden (Parent, staff, community member, etc.).	parent
Please provide the topic of your comment? (This is not the place for the actual comment, that will be later on the form.)	discipline and unsafe learning environments
Would you like to present your comment verbally during the next board meeting? This must take place in person during the Public Comment timeframe on the meeting agenda, and will be allotted a maximum time of 3 minutes.	Yes
Please tell us what's on your mind.	There have been some very serious violence and bullying problems in the Kindergarten classrooms this year. Myself and other parents feel we are not being heard and not enough change is happening. We feel unsafe sending out children to school. I would like to speak to the Board about this matter and offer my help and partnership in evolving City Garden's policies so ALL children can feel safe and get the education they deserve.
Confirm that you would like to make a public comment during the next board meeting.	Yes, and will be at the meeting in person no later than 5 minutes before the scheduled start time to check in.

Coversheet

Approve Minutes from February 2026 Board Meeting

Section: III. Action Items
Item: A. Approve Minutes from February 2026 Board Meeting
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Board Meeting on February 17, 2026

DRAFT

City Garden Montessori School

Minutes

Board Meeting

Date and Time

Tuesday February 17, 2026 at 5:00 PM

This is an virtual meeting.

We will be live streaming the meeting via Zoom webinar at this link:

<https://us02web.zoom.us/j/88115198576?pwd=RnI0cWNYaDZsdkdES3o2VE9hQnNMdz09>

The meeting will also be recorded and posted on the City Garden website (citygardenschool.org/board)

Directors Present

B. Huebner (remote), K. Shaffer (remote), L. Vowell (remote), M. Howard (remote), N. Johnson (remote), S. Haigler (remote)

Directors Absent

J. Dixon, M. Chlebowski

Guests Present

A. Willems (remote), C. Huck (remote), D. Blank (remote), K. Lohrum (remote), K. Young (remote), M. Flohr (remote), P. Garrett (remote), S. Miner (remote)

I. Opening Items

A. Call the Meeting to Order

M. Howard called a meeting of the board of directors of City Garden Montessori School to order on Tuesday Feb 17, 2026 at 5:02 PM.

B. Record Attendance and Guests

C. Welcome, Land Acknowledgement, and Board Meeting Agreements

D. Mission Statement

E. Introductions and Public Comment

There was no public comment this month.

II. Action Items

A. Approve Minutes from December 2025 Board Meeting

L. Vowell made a motion to approve the minutes from Board Meeting on 12-16-25.

B. Huebner seconded the motion.

The board **VOTED** unanimously to approve the motion.

Roll Call

L. Vowell	Aye
K. Shaffer	Aye
S. Haigler	Aye
M. Howard	Aye
B. Huebner	Aye
M. Chlebowski	Absent
J. Dixon	Absent
N. Johnson	Aye

B. Approve November and December 2025 Financials

L. Vowell made a motion to Approve the November and December 2025 Financial.

K. Shaffer seconded the motion.

- Mia Howard asked about the fundraising projection being 7% over budget for the year and what was contributing to that estimate
 - Kitty Lohrum stated that some of this projection is due to funds that were received in July 2025 instead of June 2025 and that the projections only include expected donations \$1k and over.

The board **VOTED** unanimously to approve the motion.

C. Approve Tuition and Before/After Care Increase for 2026-27 School Year

N. Johnson made a motion to Approve the Tuition and Before/After Care increase for the 2026-27 school year.

L. Vowell seconded the motion.

- Ben Huebner stated that a smaller tuition increase was chosen in the hope there would more potential for fundraising efforts.

- The before and after care increase is larger, but these fees haven't been increased in 3 years.
- Mia Howard asked about the potential for staff and caregiver budget discussions for them to understand the decisions behind the increase and provide transparency.
- Mia Howard asked about the impact of the ECEC SPED classroom and the decrease in enrollment.
 - Christie Huck stated that several factors were weighed and investment in the children is what matters the most.
 - Christie Huck stated that the Finance Committee analyzed the ECEC SPED room last fiscal year and decided to stick with it for this fiscal year.

The board **VOTED** unanimously to approve the motion.

D. Approve Contracts over 10k

L. Vowell made a motion to approve contracts over \$10k.

K. Shaffer seconded the motion.

The board **VOTED** unanimously to approve the motion.

E. Approve 2026-27 School Calendar

B. Huebner made a motion to approve the 2026-27 School Calendar.

L. Vowell seconded the motion.

- Christie Huck discussed that the proposed calendar is staying mostly the same.
 - We will start on Wednesday, August 12th.
 - We will continue to have early release/enrichment Friday's

The board **VOTED** unanimously to approve the motion.

III. Information Items

A. FY27 Budget Draft

- Jesse Dixon asked via the spreadsheet about personnel considerations in light of strategic planning and the budget constraints due to WADA.
 - Christie Huck stated that this topic is very important during budget implementation and in discussions with Principals.
- Ben Huebner highlighted the importance of hitting the enrollment goal and the impact of not making that goal over the last couple of years. This is especially important in light of the SLPS data changes and financial impact.
- We are currently pausing on backfilling some staff positions that are not lead/assistant guides or mission critical at this time.
- We are continuing with Phase 2 of the staff salary increase as planned.

- We are looking at other areas where we can save money to have a conservative budget.
- Mia Howard asked about plans around attrition and what support is needed from the Whole Child Success Committee.
 - Christie Huck stated that David Blank had completed a deep dive on attrition numbers to determine trends and we are targeting retention strategies and enrollment numbers around those trends.
- DESE is changing how we are paid to a combination of WADA and membership, so that is won't be based solely on attendance.
- More research is needed in the areas of Healthcare, Food Service, and Special Education.

B. CEO Report and Strategic Plan Update

- The final Strategic Plan will be voted on at the March 9th Board Meeting.
- The final 2026-27 Budget will be voted on at the March 9th Board Meeting.

C. Whole Child Success Committee Report

- Mia Howard discussed the Middle of the Year report for the Whole Child Success Committee.
 - Students in the Reading Interventionist Program have shown lots of growth and been able to exit the program which has allowed for more Math Intervention.
 - Math Interventions are starting before and after school for students who need it.
 - There was no specific program for Math Intervention at the start of the year, but students that would have been eligible were marked as such for data purposes.
- Mike Flohr discussed the integration of Montessori lessons in Math and Reading Interventions.
- The ECEC is doing What I Need (WIN) time. Targeting specific needs based on the data and trends to help children make their goal by the end of the school year.

D. Tower Grove Building

- The lease for the building at 1618 Tower Grove Ave will end in the summer of 2027.
- City Garden is working with a consulting organization to determine if we should re-sign a lease, purchase the building, or option C.

E. Board Fundraising Accountability and Board Chair Report

- Kitty and Jesse have been having one on one meetings and meetings with each Board Member to discuss board member engagement.

- Christie discussed the change in the Missouri school ratings from APR scores to letter grades A - F. More details will be shared as we learn more about what this means for us.

IV. Closing Items

A. Adjourn Meeting

L. Vowell made a motion to Adjourn the February Board Meeting.

B. Huebner seconded the motion.

The board **VOTED** unanimously to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 5:59 PM.

Respectfully Submitted,

S. Miner

Coversheet

Approve Minutes from March 2026 Board Meeting

Section: III. Action Items
Item: B. Approve Minutes from March 2026 Board Meeting
Purpose: Approve Minutes
Submitted by:
Related Material: Minutes for Board Meeting on March 9, 2026

DRAFT

City Garden Montessori School

Minutes

Board Meeting

Date and Time

Monday March 9, 2026 at 4:00 PM

Location

Virtual

This is an virtual meeting.

We will be live streaming the meeting via Zoom webinar at this link:

<https://us02web.zoom.us/j/88115198576?pwd=Rnl0cWNYaDZsdkdES3o2VE9hQnNMdz09>

The meeting will also be recorded and posted on the City Garden website

(citygardenschool.org/board)

Directors Present

B. Huebner (remote), J. Dixon (remote), K. Shaffer (remote), L. Vowell (remote), M. Chlebowski (remote), M. Howard (remote)

Directors Absent

N. Johnson, S. Haigler

Guests Present

C. Huck (remote), C. Schell (remote), D. Blank (remote), Jo Pang (remote), S. Miner (remote)

I. Opening Items

A. Call the Meeting to Order

J. Dixon called a meeting of the board of directors of City Garden Montessori School to order on Monday Mar 9, 2026 at 4:03 PM.

B.

Record Attendance and Guests

C. Welcome, Land Acknowledgement, and Board Meeting Agreements

D. Mission Statement

E. Introductions and Public Comment

There was no public comment this month.

II. Action Items

A. Approve 2026-29 Strategic Plan

M. Chlebowski made a motion to Approve the 2026-29 Strategic Plan.

K. Shaffer seconded the motion.

- Christie Huck thanked Claire Schell and Jo Pang for all of their work on this plan and the process getting a final plan.
- Claire Schell thanked the Board and Principals for their participation, planning, and involvement in the plan.
- Jo Pang celebrate the growth of City Garden in planning and community involvement in the planning over the years.
- Christie walked everyone through the strategic plan flipbook highlighting the need for something that is visually appealing and can be shared with the community.
 - The flipbook includes:
 - The process for the strategic plan
 - Key findings from internal and external resources
 - Learnings from research
 - Updated mission, vision, and core values
 - Our Model
 - Graduate Profile
 - Core Principles and what they look like in practice
 - Our Priorities
- Christie walked through the Strategic Plan Financial Projection
 - How we can increase revenue through enrollment and philanthropy
 - Creating a long term plan for the Early Childhood Education Center
 - New Market Tax Credits
 - Maintain a 10% or higher fund balance
- Mia Howard asked about the growth in philanthropy while not growing enrollment to the same extent
 - Christie stated this would be a way of getting back to what our philanthropy has been in the past
 - The Chief of Learning position will allow Christie more time and resources to focus on philanthropy.

- Board involvement in development will also be a component of this growth.
- Christie walked through the Outcomes for the Strategic Plan
 - We looked at what research says, what other schools are doing, best practices, and our own students' growth and development.
 - These are the outcomes that will move the needle the most and are the most important to keep our eyes on.
 - Annual goals will focus on yearly growth to help students meet the three-year growth outcomes.
 - The big work is with students that are below grade level, FRL, Black, or have IEPs.
- Christie shared the Strategic Plan Management Framework
 - This is important from a Governance perspective because it will ensure that we are progressing towards our outcomes and progressing in our plan.
 - There will be quarterly Leadership Strategy Sessions and quarterly board oversight updates
 - An annual planning session will occur every year to make pivots and celebrate wins and determine where we need to focus more attention.
- Jesse Dixon highlighted the great work in this strategic plan and the involvement of the community and thoughtful planning to create this plan.

The board **VOTED** unanimously to approve the motion.

B. Approve FY27 Budget

L. Vowell made a motion to Approve the FY27 Budget.

M. Chlebowski seconded the motion.

- Ben Huebner shared that Christie Huck and David Blank put a lot of time into explaining how we got to this budget
- Two questions were asked in advance regarding some of the major changes between budget 2 and budget 3
 - The expected student retention changed from 90% to 95% based on historical data
 - There was a decrease in Supplies and Professional Development (PD) investment and being very intentional in planning and utilizing in-house PD as much as possible. Additionally, being intentional with external PD, the investment in strategic planning, chief of staff, and HR.
 - Benefits decrease will come from negotiating a more compelling benefits package for staff members.
 - A more conservative approach was taken to make sure we are in a good financial position, by having a more conservative WADA and keeping fundraising flat.
 - No MOQPK Grants in this budget, but we may be able to retain some, if not all.
- Areas that may not be accurate for the upcoming year include

- WADA
- Enrollment
- SPED
- Food Service
- Liability Insurance

The board **VOTED** unanimously to approve the motion.

III. Closing Items

A. Adjourn Meeting

L. Vowell made a motion to Adjourn the March 2026 Board Meeting.

M. Howard seconded the motion.

The board **VOTED** unanimously to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 4:51 PM.

Respectfully Submitted,
S. Miner

Coversheet

Approve January and February 2026 Financials

Section:	III. Action Items
Item:	C. Approve January and February 2026 Financials
Purpose:	Vote
Submitted by:	
Related Material:	January 2026 Financials and Notes.pdf February 2026 Financials and Notes.pdf FY26 Fundraising Dashboard as of 04082026.pdf

Actual and Budget

Revenue				
Source	Actual January 2025 YTD	Actual January 2026 YTD	Budget 25-26 YTD	Variance to Budget
State	\$ 4,205,242	\$ 4,868,405	\$ 5,297,826	\$ (429,421)
Federal	590,991	216,922	324,408	(107,486)
Prop C	448,985	455,027	457,917	(2,890)
Annual Fund Philanthropy	117,348	372,073	400,000	(27,927)
Restricted/Capital Philanthropy	141,180	-	-	-
Preschool Tuition	302,092	284,718	280,000	4,718
Other	204,533	228,704	198,367	30,337
Total	\$ 6,010,372	\$ 6,425,849	\$ 6,958,518	\$ (532,669)

Expenses				
Category	Actual January 2025 YTD	Actual January 2026 YTD	Budget 25-26 YTD	Variance to Budget
Salaries	\$ 3,083,176	\$ 3,334,452	\$ 3,523,938	\$ (189,485)
Benefits	1,044,370	1,150,530	1,240,426	(89,896)
Purchased Services	810,369	1,224,923	1,092,344	132,579
Supplies	290,911	314,974	151,146	163,828
Occupancy	774,039	763,732	755,708	8,024
Capital/Debt Services	382,409	357,347	353,788	3,558
Total	\$ 6,385,274	\$ 7,145,958	\$ 7,117,350	\$ 28,607
Net Income\Loss	\$ (374,902)	\$ (720,109)	\$ (158,832)	\$ (561,277)

Financial Health Check

Category	FY 23-24	FY 24-25	Actual January 2026 YTD	Budget FY 25-26
Ending Cash Fund Balance	\$ 1,138,259	\$ 1,791,648	\$ 1,183,281	\$ 1,920,726
Cash Days on Hand*	39	57	34	56
State Reimbursement per Comb WADA and WAM	\$ 11,994	\$ 14,699	\$ 14,850	\$ 15,075
Revenue per Student*	\$ 18,152	\$ 20,006	\$ 10,569	\$ 19,493
Cost per Student*	\$ 17,747	\$ 19,435	\$ 11,753	\$ 19,291
Excess/(Deficit) Per Student	\$ 405	\$ 571	\$ (1,184)	\$ 201

Accountability Plan

202-23

Measure	FY 24-25	YTD January 2026	Budget FY-25-26	Measure Met?
Debt to Asset Ratio < 0.9	0.82	0.86	0.82	Yes
Enrollment Variance >= 95%	93.2%	94.9%	94.9%	No
Fund Balance >= 10% Unrestricted	16.0%	9.6%	10.4%	No

Annual Trends

Revenue				
Source	Actual FY 23-24	Actual FY 24-25	Forecast FY 25-26	Budget FY 25-26
State	\$ 6,208,853	\$ 7,547,011	\$ 8,553,839	\$ 9,222,558
Federal	980,074	1,125,687	781,768	757,600
Prop C	552,361	726,475	800,000	785,000
Annual Fund Philanthropy	825,930	789,396	962,947	962,947
Restricted/Capital Philanthropy	1,009,490	561,860	-	-
Preschool Tuition	573,039	494,764	574,950	544,950
Other	324,224	358,239	191,700	221,700
Total Revenue	\$ 10,473,971	\$ 11,603,432	\$ 11,865,204	\$ 12,494,755

Expenses				
Category	Actual FY 23-24	Actual FY 24-25	Forecast FY 25-26	Budget FY 25-26
Salaries	\$ 5,032,529	\$ 5,324,856	\$ 6,044,362	\$ 6,188,562
Benefits	1,702,215	1,763,641	2,097,329	2,178,373
Purchased Services	1,351,495	1,843,410	2,006,226	1,856,226
Supplies	360,212	469,540	320,047	250,047
Occupancy	1,126,711	1,261,250	1,305,979	1,285,979
Capital Outlay/Debt Services	667,818	609,611	596,490	606,490
Total Expenses	\$ 10,240,980	\$ 11,272,308	\$ 12,370,434	\$ 12,365,677
Net Income\Loss	\$ 232,991	\$ 331,124	\$ (505,229)	\$ 129,078

School Stats

Category	FY 23-24	FY 24-25	January 2026	FY25-26 Budget
Charter School Enrollment	450	482	515	541
Pre-School Enrollment	118	98	93	100
Average Daily Attendance - Charter # / %	415.0639 / 92.2%	454.8339 / 93.2%	490.52 / 94.6%	506 / 93.5%
Free & Reduced Lunch Count - Charter	223	239	277	271
Free & Reduced Lunch % - Charter	50%	50%	54%	50%
<small>New 2025/2026- Combined Weighted Average Daily Attendance and Weighted Average Membership</small>	483.30	532.57	571.4508	606.6

** Per current Payment

Points to Note- January

State below budget due to SLPS Data issue and reduced per student amount and lower than budgeted enrollment

Philanthropy below budget due to timing of receipts

Prek Tuition over budget due to timing.

Wage and Benefits under budget due to open positions and timing of hiring

Service over due to timing of 24-25 bill payments, substitutes, and timing of Strat plan prof fees

Supplies over due to timing of remaining purchases for two additional classrooms.

**City Garden Montessori Charter School
Statement of Financial Position**

As of January 31, 2026

	Total	
	As of Jan 31, 2026	As of Jan 31, 2025 (PY)
ASSETS		
Current Assets		
Bank Accounts		
1000 Cash on Hand	200	200
1113 Simmons Operating 9865	828,616	438,969
1115 US Bank 1830	1,352	1,377
1118 Simmons-4200 Folsom 9012	4,683	4,779
1120 Simmons- MM 8644	202,648	202,720
1122 Simmons- Junior High 8636	16,205	13,456
1130 USB Blocked Account FBO IFF-3851	2,662	1,053
1131 USB Interest Reserve-4222	0	25,306
1149 Edward Jones Investment 0317	126,914	116,072
Total Bank Accounts	\$ 1,183,281	\$ 803,931
Other Current Assets		
1199 Undeposited Funds	15,723	0
1205 Note Receivable	10,408,800	10,408,800
1210 Accrued Interest Receivable	8,674	8,674
1215 Due to/From 4209 Folsom Owner	13,481	137,293
1217 Due To/From 4209 Managing Member	(118)	
1230 Debt Issuance Costs	180,259	211,859
1231 Accumulated Amortization-Debt Issuance Costs	(118,847)	(122,102)
1245 Investment in 4209 Folsom Managing Member, LLC	2,668,639	2,668,639
Total Other Current Assets	\$ 13,176,612	\$ 13,313,162
Total Current Assets	\$ 14,359,893	\$ 14,117,092
Fixed Assets		
1511 Fixed Assets- Land	50,000	50,000
1521 Fixed Assets- Building	233,487	233,487
1531 Leasehold Improvements	475,268	475,268
1539 Accum. Depreciation- Leasehold Improvements	(333,244)	(283,818)
Total Fixed Assets	\$ 425,510	\$ 474,937
TOTAL ASSETS	\$ 14,785,403	\$ 14,592,029
LIABILITIES AND EQUITY		
Liabilities		
2155 Ramp Card	(6,348)	(94)
Total Credit Cards	\$ (6,524)	\$ (270)
2235 Paylocity Clearing	1,327	
Total 2200 Payroll Clearing	\$ 127,923	\$ 2,332
2240 Other Current Liabilities	8,309	12,500
2242 Accrued Rent Payable	36,201	90,903
2245 Accrued Interest Payable	125,622	95,028
Total Other Current Liabilities	\$ 298,055	\$ 200,763
Total Current Liabilities	\$ 291,532	\$ 200,493
Long-Term Liabilities		
2130 Note Payable-IFF Source Loan	7,160,853	7,160,853
2131 Note Payable-Catalytic Holdings-Fed Bridge	0	1,057,620
2132 Note Payable-4209 Folsom Mngng Mbr-State Source Loan	2,136,418	2,136,418
2133 Note Payable 4209 Prime Tenant- Fed Source Loan	1,483,302	306,662
2134 Note Payable-IFF Close-Out Loan	1,875,000	1,875,000
Total Long-Term Liabilities	\$ 12,655,573	\$ 12,536,553
Total Liabilities	\$ 12,947,104	\$ 12,737,046
Equity		
3111 Fund Balance	1,675,923	1,354,313
3119 Fund Balance- 4209 Project	889,934	908,296
Net Revenue	(727,559)	(407,626)
Total Equity	\$ 1,838,299	\$ 1,854,983
TOTAL LIABILITIES AND EQUITY	\$ 14,785,403	\$ 14,592,029

City Garden Montessori
 Revenue -Actual vs. Budget
 2025-2026
 01/31/2026

		January			January YTD			Notes
		Actual	Budget	Variance	Actual	Budget	Variance	
Prop C	Prop C	64,895	65,417	(522)	455,027	457,917	(2,890)	
Interest	Interest	9,589	8,667	922	88,055	60,667	27,388	
Student Food Sales	Student Food Sales	-	4,580	(4,580)	22,473	27,480	(5,007)	
Student Activity - JRH	Activity Fee/JH Fundraising	13	1,000	(987)	4,644	7,000	(2,356)	
Student Activity-Club/Athletics	Activity Fee/JH Fundraising	400	200	200	400	4,597	(4,197)	
Student Activity-Field Trips	Activity Fee/JH Fundraising	-	-	-	2,165	26,000	(23,835)	Likely perm.
Facility Rental	Other	-	-	-	-	-	-	
Donations	Philanthropy	35,795	50,000	(14,205)	372,073	400,000	(27,927)	Timing
Donations-Restricted Capacity	Philanthropy	-	-	-	-	-	-	
Preschool Tuition	Preschool Tuition	42,882	45,000	(2,118)	284,718	280,000	4,718	Timing of Tuition payments
After Care Tuition	Before and After Care	10,914	9,230	1,684	80,083	46,150	33,933	
Before Care Tuition	Before and After Care	2,834	1,800	1,034	21,628	15,640	5,988	
Institute Tuition	Institute Tuition	-	-	-	-	5,000	(5,000)	
Other	Other	1,052	833	219	9,256	5,833	3,423	
Total Local Revenue		168,374	186,727	(18,353)	1,340,522	1,336,284	4,238	
State Basic Formula/CTF	State	717,332	785,547	(68,215)	4,868,405	5,297,826	(429,421)	SLPS Data issue causing lower per student amount.
Medicaid Admin Billing	Federal	-	-	-	47,363	19,500	27,863	Perm.
CARES Act	Federal	-	-	-	-	-	-	
Preschool Expansion Grant	Federal	-	-	-	-	-	-	
Federal Grant	Federal	-	-	-	5,952	-	5,952	Timing
Special Ed Part B	Federal	-	-	-	30,303	77,950	(47,647)	Timing
Special Ed Early Childhood	Federal	-	8,750	(8,750)	-	26,250	(26,250)	Timing
Lunch Program	Federal	10,609	15,111	(4,502)	78,435	78,444	(9)	Timing
Breakfast Program	Federal	2,411	3,133	(722)	16,344	18,333	(1,989)	Timing
Snack Program	Federal	-	1,315	(1,315)	3,239	7,426	(4,187)	Timing
Other Federal	Federal	-	-	-	-	-	-	
Consolidated Federal Funds	Federal	-	23,418	(23,418)	35,285	96,505	(61,220)	Timing
Federal Revenue		13,020	51,727	(38,707)	216,922	324,408	(107,486)	
Total Revenue		898,726	1,024,001	(125,275)	6,425,849	6,958,518	(532,669)	

City Garden Montessori School

Wage and FTE Summary

01/31/2026

	2025-2026 Actual		2025-2026 Budget	Variance Over/(Under) Bud
	Wages	FTE	Wages	Wages
Lead Guide	\$ 742,817	21.0	\$ 861,155	\$ (118,337)
Assistant Guide	479,965	21.3	451,362	28,603
Other Instruction	256,606	8.0	253,530	3,076
School Support	296,276	11.4	264,551	31,726
SPED Instruction	203,262	5.2	215,721	(12,459)
SPED Support	199,152	6.0	142,370	56,781
Instruction	\$ 1,775,665	61.7	\$ 1,830,598	\$ (54,933)
Before/After Care	\$ 7,655	0.9	\$ 41,731	\$ (34,077)
Network Admin	620,820	13.0	673,821	(53,001)
School Admin	444,931	11.3	523,197	(78,266)
Summer School	82,967	-	96,499	(13,532)
Total Wages	\$ 3,334,452	98.0	\$ 3,523,938	\$ (189,486)
Benefits	1,150,530		1,240,426	\$ (89,896)
Wages and Benefits	\$ 4,484,982		\$ 4,764,364	\$ (279,382)

City Garden Montessori School

Services- Actual vs. Budget

01/31/2026

Cost Center	Totals			Elementary and Adolescent Education Center			Early Childhood Education Center			4202 Folsom and unallocated		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Instruction												
Elementary Instructioin	222,288.46	100,859.50	121,428.96	137,564.75	70,340.75	67,224.00	84,723.71	30,518.75	54,204.96	-	-	-
JH Instruction	32,370.21	3,249.17	29,121.04	32,370.21	3,249.17	29,121.04	-	-	-	-	-	-
Preschool Instruction	-	5,978.58	(5,978.58)	-	-	-	-	5,978.58	(5,978.58)	-	-	-
Summer School	33,127.86	5,913.25	27,214.61	15,629.14	3,963.75	11,665.39	17,498.72	1,949.50	15,549.22	-	-	-
SPED	56,150.65	99,544.67	(43,394.02)	47,950.65	74,542.42	(26,591.77)	7,200.00	25,002.25	(17,802.25)	1,000.00	-	1,000.00
Reading and other Instruction	-	130.08	(130.08)	-	130.08	(130.08)	-	-	-	-	-	-
Subtotal- Instruction	343,937.18	215,675.25	128,261.93	233,514.75	152,226.17	81,288.58	109,422.43	63,449.08	45,973.35	1,000.00	-	1,000.00
Student and Family Support												
Principal	1,370.09	17,772.42	(16,402.33)	1,370.09	13,873.42	(12,503.33)	-	3,899.00	(3,899.00)	-	-	-
Student Support	79,619.43	73,948.58	5,670.85	39,684.70	66,112.67	(26,427.97)	22,504.73	7,835.92	14,668.81	17,430.00	-	17,430.00
Nurse	4,000.00	38,753.17	(34,753.17)	-	24,757.25	(24,757.25)	-	13,995.92	(13,995.92)	4,000.00	-	4,000.00
Parental Support	536.50	4,827.67	(4,291.17)	50.00	1,764.00	(1,714.00)	-	3,063.67	(3,063.67)	486.50	-	486.50
Before/Aftercare	22,432.03	1,250.67	21,181.36	22,432.03	625.33	21,806.70	-	625.33	(625.33)	-	-	-
Student Activities and Athletics	8,725.00	6,497.75	2,227.25	8,725.00	6,497.75	2,227.25	-	-	-	-	-	-
Transportation	-	21,448.58	(21,448.58)	-	16,415.00	(16,415.00)	-	5,033.58	(5,033.58)	-	-	-
Food	175,810.82	136,135.42	39,675.40	117,087.18	80,905.42	36,181.76	58,711.64	55,230.00	3,481.64	12.00	-	12.00
Subtotal- Student and Family Sup.	292,493.87	300,634.25	(8,140.38)	189,349.00	210,950.83	(21,601.83)	81,216.37	89,683.42	(8,467.05)	21,928.50	-	21,928.50
Admin and Other												
Professional Development	83,108.35	84,480.67	(1,372.32)	44,637.54	73,619.00	(28,981.46)	7,968.39	10,861.67	(2,893.28)	30,502.42	-	30,502.42
Technology	61,414.70	51,984.33	9,430.37	40,696.50	35,089.25	5,607.25	14,000.00	16,895.08	(2,895.08)	6,718.20	-	6,718.20
Executive Admin	231,963.66	336,835.83	(104,872.17)	16,353.01	-	16,353.01	449.00	-	449.00	215,161.65	336,835.83	(121,674.18)
Business Office	88,930.77	39,785.67	49,145.10	9,266.89	-	9,266.89	1,035.95	-	1,035.95	78,627.93	39,785.67	38,842.26
Philanthropy	106,105.04	29,900.50	76,204.54	6,725.42	-	6,725.42	-	-	-	99,379.62	29,900.50	69,479.12
Institute	21,852.62	33,047.00	(11,194.38)	11,206.85	-	11,206.85	-	-	-	10,645.77	33,047.00	(22,401.23)
Subtotal- Admin and Other	593,375.14	576,034.00	17,341.14	128,886.21	108,708.25	20,177.96	23,453.34	27,756.75	(4,303.41)	441,035.59	439,569.00	1,466.59
Subtotal- Before Building	1,229,806.19	1,092,343.50	137,462.69	551,749.96	471,885.25	79,864.71	214,092.14	180,889.25	33,202.89	463,964.09	439,569.00	24,395.09
Building	633,463.63	620,465.71	12,997.92	313,464.25	318,387.40	(4,923.15)	288,054.41	286,420.83	1,633.58	31,944.97	15,657.48	16,287.49
Total	1,863,269.82	1,712,809.21	150,460.61	865,214.21	790,272.65	154,806.27	502,146.55	467,310.08	68,039.36	495,909.06	455,226.48	65,077.67

City Garden Montessori School

Supplies- Actual vs. Budget

01/31/2026

Cost Center

Instruction

Elementary Instruction

JH Instruction

Preschool Instruction

Summer School

SPED

Reading and other Instruction

Subtotal- Instruction

Student and Family Support

Principal

Student Support

Nurse

Parental Support

Before/Aftercare

Student Activities and Athletics

Transportation

Food

Subtotal- Student and Family Sup.

Admin and Other

Professional Development

Technology

Executive Admin

Business Office

Philanthropy

Institute

Subtotal- Admin and Other

Subtotal- Before Building

Building

Total

	Totals			Elementary and Adolescent Education Center			Early Childhood Education Center			4202 Folsom and unallocated		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Elementary Instruction	189,426.41	43,931.49	145,494.92	168,333.54	37,081.28	131,252.26	18,061.36	6,850.21	11,211.15	3,031.51	-	3,031.51
JH Instruction	4,643.43	3,196.68	1,446.75	4,593.03	3,196.68	1,396.35	50.40	-	50.40	-	-	-
Preschool Instruction	571.62	2,479.90	(1,908.28)	-	-	-	571.62	2,479.90	(1,908.28)	-	-	-
Summer School	1,954.85	-	1,954.85	1,083.67	-	1,083.67	871.18	-	871.18	-	-	-
SPED	5,685.58	1,179.57	4,506.01	3,146.25	780.20	2,366.05	2,539.33	399.37	2,139.96	-	-	-
Reading and other Instruction	3,373.76	799.33	2,574.43	3,373.76	799.33	2,574.43	-	-	-	-	-	-
Subtotal- Instruction	205,655.65	51,586.96	154,068.69	180,530.25	41,857.50	138,672.75	22,093.89	9,729.47	12,364.42	3,031.51	-	3,031.51
Student and Family Support												
Principal	20,136.27	13,186.26	6,950.01	15,381.70	7,991.51	7,390.19	4,754.57	5,194.75	(440.18)	-	-	-
Student Support	6,189.81	333.00	5,856.81	2,166.13	333.00	1,833.13	771.23	-	771.23	3,252.45	-	3,252.45
Nurse	615.40	975.10	(359.70)	410.06	649.87	(239.81)	205.34	325.23	(119.89)	-	-	-
Parental Support	4,647.59	5,139.75	(492.16)	3,341.65	3,269.66	71.99	1,132.00	1,870.09	(738.09)	173.94	-	173.94
Before/Aftercare	13,491.79	658.83	12,832.96	13,403.24	332.41	13,070.83	88.55	326.43	(237.88)	-	-	-
Student Activities and Athletics	636.08	6,755.15	(6,119.07)	636.08	6,755.15	(6,119.07)	-	-	-	-	-	-
Transportation	-	-	-	-	-	-	-	-	-	-	-	-
Food	6,529.58	10,782.29	(4,252.71)	4,308.97	8,059.66	(3,750.69)	2,220.61	2,722.63	(502.02)	-	-	-
Subtotal- Student and Family Sup.	52,246.52	37,830.38	14,416.14	39,647.83	27,391.26	12,256.57	9,172.30	10,439.12	(1,266.82)	3,426.39	-	3,426.39
Admin and Other												
Professional Development	2,787.02	133.32	2,653.70	955.87	81.31	874.56	351.47	52.01	299.46	1,479.68	-	1,479.68
Technology	8,118.70	21,316.79	(13,198.09)	6,546.00	-	6,546.00	1,273.00	-	1,273.00	299.70	21,316.79	(21,017.09)
Executive Admin	21,788.57	15,836.54	5,952.03	294.00	-	294.00	-	-	-	21,494.57	15,836.54	5,658.03
Business Office	5,903.39	333.00	5,570.39	1,177.72	-	1,177.72	-	-	-	4,725.67	333.00	4,392.67
Philanthropy	17,031.11	14,651.60	2,379.51	410.47	-	410.47	-	-	-	16,620.64	14,651.60	1,969.04
Institute	6,957.09	9,457.45	(2,500.36)	2,790.53	-	2,790.53	-	-	-	4,166.56	9,457.45	(5,290.89)
Subtotal- Admin and Other	62,585.88	61,728.70	857.18	12,174.59	81.31	12,093.28	1,624.47	52.01	1,572.46	48,786.82	61,595.38	(12,808.56)
Subtotal- Before Building	320,488.05	151,146.04	169,342.01	232,352.67	69,330.06	163,022.61	32,890.66	20,220.60	12,670.06	55,244.72	61,595.38	(6,350.66)
Building	130,278.71	135,242.73	(4,964.02)	85,918.65	81,938.06	3,980.59	40,919.50	48,314.35	(7,394.85)	3,440.56	4,990.32	(1,549.76)
Total	450,766.76	286,388.77	164,377.99	318,271.32	151,268.12	167,003.20	73,810.16	68,534.95	5,275.21	58,685.28	66,585.70	(7,900.42)

City Garden Montessori School

Facilities- Actual vs. Budget

01/31/2026

Supplies

	Totals			Elementary and Adolescent Education Center			Early Childhood Education Center			4202 Folsom and unallocated		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Building Supplies	43,671.89	45,258.88	(1,586.99)	29,007.21	24,466.65	4,540.56	13,921.68	19,255.05	(5,333.37)	743.00	1,537.17	(794.17)
Electric	82,466.06	83,312.43	(846.37)	55,259.65	55,574.57	(314.92)	25,175.63	25,610.52	(434.89)	2,030.78	2,127.34	(96.56)
Natural Gas	4,140.76	6,671.43	(2,530.67)	1,651.79	1,896.83	(245.04)	1,822.19	3,448.78	(1,626.59)	666.78	1,325.81	(659.03)
Subtotal- Supplies	130,278.71	135,242.73	(4,964.02)	85,918.65	81,938.06	3,980.59	40,919.50	48,314.35	(7,394.85)	3,440.56	4,990.32	(1,549.76)

Rent and Services

Rent	404,192.19	385,284.67	18,907.52	199,105.19	188,708.33	10,396.86	205,087.00	196,576.33	8,510.67	-	-	-
Cleaning Services	97,620.50	75,774.70	21,845.80	56,770.00	51,115.90	5,654.10	31,850.50	22,096.85	9,753.65	9,000.00	2,561.95	6,438.05
Maintenance	67,726.17	61,373.08	6,353.09	26,724.16	40,656.12	(13,931.96)	24,237.51	18,795.50	5,442.01	16,764.50	1,921.47	14,843.04
Trash	12,084.33	8,390.40	3,693.93	6,599.92	3,522.69	3,077.23	4,976.45	4,227.22	749.23	507.96	640.49	(132.53)
Other Property Services	34,194.92	16,394.90	17,800.02	18,297.36	9,380.69	8,916.67	14,727.62	4,452.26	10,275.36	1,169.94	2,561.95	(1,392.01)
Property Insurance	3,316.00	43,893.90	(40,577.90)	-	21,801.24	(21,801.24)	3,316.00	18,348.27	(15,032.27)	-	3,744.39	(3,744.39)
Communications	14,319.52	13,573.43	746.09	5,957.62	3,202.44	2,755.18	3,859.33	6,528.05	(2,668.72)	4,502.57	3,842.93	659.64
Property Taxes	-	15,780.65	(15,780.65)	-	-	-	-	15,396.35	(15,396.35)	-	384.29	(384.29)
Subtotal- Rent and Services	633,453.63	620,465.71	12,987.92	313,454.25	318,387.40	(4,933.15)	288,054.41	286,420.83	1,633.58	31,944.97	15,657.48	16,287.49

Capital and Debt Service

Capital Spending	-	-	-	-	-	-	-	-	-	-	-	-
Interest- Cash	311,980.46	306,419.30	5,561.16	311,980.46	306,419.30	5,561.16	-	-	-	-	-	-
Interest- Amortization of Debt Cost	16,534.07	18,200.00	(1,665.93)	16,534.07	18,200.00	(1,665.93)	-	-	-	-	-	-
Depreciation	28,832.16	29,169.00	(336.84)	-	-	-	24,292.10	5,831.00	18,461.10	4,540.06	23,338.00	(18,797.94)
Subtotal- Capital and Debt Service	357,346.69	353,788.30	3,558.39	328,514.53	324,619.30	3,895.23	24,292.10	5,831.00	18,461.10	4,540.06	23,338.00	(18,797.94)

Total	1,121,079.03	1,109,496.73	11,582.30	727,887.43	724,944.76	2,942.67	353,266.01	340,566.18	12,699.83	39,925.59	43,985.80	(4,060.21)
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City Garden Montessori Charter School Statement of Activity January 2026

	Total	
	Jan 2026	Jul 2025 - Jan 2026 (YTD)
Revenue		
5100001 Local Revenue		
5113001 Prop C,Local	64,895.01	455,026.81
5141001 Interest,Local	915.20	1,314.52
5141901 Interest-4209 Project,Local	8,674.00	86,740.00
5179A01 Activity Fee- Athletics	400.00	400.00
5180001 Tuition-Pre K, Before/After Care		
5181011 After School Care,Local	10,913.88	80,082.83
5181021 Before School Care,Local	2,833.50	21,628.28
5182P01 Preschool Tuition,Local	43,430.71	280,147.17
5182P21 Preschool Tuition- Deposit,Local		6,538.95
Total 5180001 Tuition-Pre K, Before/After Care	\$ 57,178.09	\$ 388,397.23
5192011 Donations,Local Annual Fund	35,795.00	372,073.26
5198901 Other Income-Local		
5151001 Student Food Sales,Local		22,473.05
5179001 Activity Fees ,Local		2,165.00
5179J01 Student Activity - JRH,Local	13.00	4,644.20
5188001 Facility Rental,Local		100.00
5198001 Other,Local	896.43	8,705.96
5198091 Misc Rev-Returned Check,Local		0.00
Total 5198901 Other Income-Local	\$ 1,065.43	\$ 38,538.21
Total 5100001 Local Revenue	\$ 168,922.73	\$ 1,342,490.03
5300003 State Revenue		
5311003 Basic Formula,State	692,797.88	4,625,291.88
5314003 ECSE- STATE		8,820.60
5319003 Classroom Trust,State	24,409.44	149,850.63
5333003 State Foodservice Revenue,State		32.19
5338003 MOQPK- Preschool State Funding		84,034.35
5397003 Charter School Closure Refund- State	125.00	375.00
Total 5300003 State Revenue	\$ 717,332.32	\$ 4,868,404.65
5400004 Federal Revenue		
5412004 Medicaid Revenue,Federal		47,363.43
5441004 Part B SPED,Federal		30,303.10
5445004 Lunch Program,Fed	10,609.32	78,435.39
5446004 Breakfast Program,Federal	2,410.68	16,344.30
5448004 Snack Program,Federal		3,239.21
5451004 Title I - Revenue,Federal		29,990.29
5461004 Title IV Revenue,Federal		1,989.19
5465004 Title II - Revenue, Federal		3,305.17
5497014 Federal Charter School Expansion		5,952.00
Total 5400004 Federal Revenue	\$ 13,020.00	\$ 216,922.08
Unapplied Cash Payment Revenue	-549.00	-1,968.07
Total Revenue	\$ 898,726.05	\$ 6,425,848.69
Gross Profit	\$ 898,726.05	\$ 6,425,848.69
Expenditures		

City Garden Montessori Charter School Statement of Activity January 2026

	Total	
	Jan 2026	Jul 2025 - Jan 2026 (YTD)
6100000 Salaries		
6110000 Certified Salaries		
6111001 FT Cert Salaries,Local	18,405.34	118,758.20
6111003 Full-Time Certified Salaries,State	169,100.72	1,197,420.89
6111004 FT Cert Salaries,Federal		13,344.00
6121003 Part-Time Certified Salaries,State	3,030.34	42,745.24
Total 6110000 Certified Salaries	\$ 190,536.40	\$ 1,372,268.33
6150000 Classified Salaries		
6151001 Classified Salaries,Local	16,516.03	111,967.86
6151003 Full-Time Classified Salaries,State	255,834.65	1,717,167.45
6161001 Part-time Classified Salaries,Local		1,453.22
6161003 Part-time Classified Salaries,State	13,285.28	131,595.43
Total 6150000 Classified Salaries	\$ 285,635.96	\$ 1,962,183.96
Total 6100000 Salaries	\$ 476,172.36	\$ 3,334,452.29
6200000 Employee Benefits		
6211001 Retirement- Teachers Local	2,983.96	13,826.20
6211003 Teachers' Retirement,State	26,591.60	167,541.56
6211004 Teachers' Retire,Federal		1,921.72
6221001 Employee Benefits;Non Teaher Retirement, Local	2,491.02	15,986.43
6221003 Non-Teacher Retirement,State	39,206.77	228,072.22
6231001 Social Security,Local	2,249.47	14,449.29
6231003 Social Security,State	26,943.83	189,198.25
6231004 Social Security,Federal		816.64
6232001 Medicare,Local	526.10	3,094.24
6232003 Medicare, State	6,301.36	44,480.46
6232004 Medicare, Federal		191.00
6241001 Employee Insurance,Local	6,374.36	36,679.24
6241003 Employee Insurance,State	56,594.63	391,688.94
6241004 Employee Insur,Federal		2,029.74
6241103 Employee Insurance-ded. Reimb Plan,State		7,774.50
6241T03 Employee Insurance- Term Empl,State		-2,094.00
6261003 Workers' Compensation,State	4,406.00	32,376.00
6271003 Unemployment Compensation,State	2,497.50	2,497.50
Total 6200000 Employee Benefits	\$ 177,166.60	\$ 1,150,529.93
6300000 Purchased Services		
6300B00 Purchase Service- Facilities		
6331003 Cleaning Services-State	14,470.00	97,620.50
6332003 Repairs & Maintenance,State	16,654.81	133,530.17
6332B23 HVAC Maintenance,State		-71,273.67
6332B33 Other Repairs & Maintenance,State	584.97	7,863.53
Total 6332003 Repairs & Maintenance,State	\$ 17,239.78	\$ 70,120.03
6332B13 Building Maintenance,State	375.95	3,131.14
6333003 Rent-Building,State	53,809.00	404,296.59
6339003 Other Property Services,State		9,948.00
6334003 Rental Equipment,State	1,424.96	7,607.11

City Garden Montessori Charter School Statement of Activity January 2026

	Total	
	Jan 2026	Jul 2025 - Jan 2026 (YTD)
6336003 Trash Removal,State	1,954.39	13,488.33
6339B13 Extermination,State	505.56	3,515.15
6339B23 Security,State	669.00	1,719.00
6339B33 Snow Removal,State	4,770.00	12,414.28
6339B43 Water/Sewer	834.15	6,598.49
Total 6339003 Other Property Services,State	\$ 10,158.06	\$ 55,290.36
6351003 Property Insurance,State		3,316.00
Total 6300B00 Purchase Service- Facilities	\$ 96,052.79	\$ 633,774.62
6300D00 Purchase Services- Development		
6319D11 Other Development Consulting/Design	15,487.88	32,684.02
6319D21 Development Consulting	4,335.00	47,356.25
6319D41 Website/Online Resources		3,344.98
6395001 Special Events,Local		6,008.66
6395DG1 Bloomarang, CC fees	483.45	3,685.06
6395DL1 Mid-Level Giving		152.71
Total 6395001 Special Events,Local	\$ 483.45	\$ 9,846.43
Total 6300D00 Purchase Services- Development	\$ 20,306.33	\$ 93,231.68
6300I00 Purchase Services- Instruction		
6311003 Professional Services,State	4,360.80	69,252.42
6311I33 Online Learning Subscriptions,State		3,905.19
6311I43 NWEA/iReady Assesment,State		37,837.91
6311I53 Substitutes,State	24,152.98	185,376.30
6311I63 Summer School-State		1,583.25
6319I13 Student Information System		19,159.30
Total 6300I00 Purchase Services- Instruction	\$ 28,513.78	\$ 317,114.37
6300S00 Prof. Services- Support		
6319S13 Student Information Systems	372.13	2,160.43
6319S33 Data Managment and Reporting		30,000.00
6341S14 McKinney-Vento Student Transportation,Federal	486.71	2,378.66
6391F13 FoodService, State		-1,597.00
6391F14 Food Service,Federal	20,968.19	176,867.82
Total 6300S00 Prof. Services- Support	\$ 21,827.03	\$ 209,809.91
6300T00 Purchase Services- Training		
6312T13 Montessori Training,State	15,820.41	32,775.42
6312T23 Common Core Training,State		14,337.72
6312T33 Administrative Staff PD,State		8,487.55
6312T91 PD- Outside Facilitation,Local	175.00	6,850.00
Total 6300T00 Purchase Services- Training	\$ 15,995.41	\$ 62,450.69
6300X00 Purchase Services- Admin		
6315003 Audit,State		17,760.00
6317003 Legal,State	1,384.50	20,491.50
6319003 Other Professional Services,State	31,407.16	265,663.84
6352003 Liability Insurance,State	-7,282.94	34,803.99
6361003 Communication,State	2,464.95	17,243.65
6363003 Prinitng & Copying,State		378.12

City Garden Montessori Charter School Statement of Activity January 2026

	Total	
	Jan 2026	Jul 2025 - Jan 2026 (YTD)
6371003 Dues & Memberships,State		12,206.28
6391003 Other Purchased Services,State	6,666.67	59,372.61
6343T91 Travel Expense to be Reimbursed		618.10
Total 6391003 Other Purchased Services,State	\$ 6,666.67	\$ 59,990.71
6392003 Admin Fees,State	1,029.44	6,843.08
Total 6300X00 Purchase Services- Admin	\$ 35,669.78	\$ 435,381.17
6312T43 Missouri Certification Training and Course Work		1,898.00
6312T94 Training Outside Facilitation, Federal		526.50
6319E03 Online other services	949.55	7,935.23
6341003 Transportation- Other Student, State	527.16	759.50
6341M03 Transportaion- McKinney-Vento,State	50.00	350.00
6343001 Travel,Local	1,916.60	14,377.53
6362E03 Advertising- Employee Recruitment	360.00	4,189.86
6362S03 Advertising for Student Recruitment	29.96	199.70
6391004 Professional Services, Federal	1,415.65	31,465.65
6391A03 HR IS Fees Zenefits/Trinet	2,697.17	10,442.00
6391A13 Payroll Service Fee Heartland		18,497.91
6391Y004 Consulting Fees, Federal		11,870.48
6392903 Admin Fees, 4209 Folsom Project, State		104.00
6397003 Scabies Costs		4,000.00
Total 6300000 Purchased Services	\$ 226,311.21	\$ 1,858,378.80
6312Y14 Montessori Training,Federal		7,450.00
6400000 Supplies & Materials		
6400B00 Supplies- Facilities		
6411B13 Building Supplies,State	451.04	37,026.56
6411B33 Other Supplies,State		615.79
6481003 Electirc,State	8,690.21	82,466.06
6483003 Gas,State	2,377.90	4,140.76
Total 6400B00 Supplies- Facilities	\$ 11,519.15	\$ 124,249.17
6400I00 Supplies- Instruction		
6411003 General Supplies,State	3,151.70	40,145.50
6411i13F Food and Drink- Staff- Prin. Discretion	521.55	17,145.70
6411I33 Outdoor Ed/Stem Supplies,State	306.52	2,204.45
6411J13 Supplies-JH 1,State		1,257.84
6411J23 Supplies-JH 2,State		661.20
6411L13 Supplies-Lower EL 1,State	172.65	869.22
6411L23 Supplies-Lower EI 2,State		721.47
6411L33 Supplies-Lower EI 3,State	517.15	915.33
6411L83 Supplies-Lower EL 8, State		167.28
6411P33 Supplies-Primary 3,State		290.24
Total 6411003 General Supplies,State	\$ 4,669.57	\$ 64,378.23
6411I13 Instruction Supplies, State	21,232.11	65,357.45
6411I23 Physical Ed Supplies,State		808.12
6411I43 ESL Supplies for Instruction,State		381.57
6411i63 Supplies-Art,State	93.93	1,976.82

City Garden Montessori Charter School Statement of Activity January 2026

	Total	
	Jan 2026	Jul 2025 - Jan 2026 (YTD)
6411I73 Supplies for Chickens		597.54
6411I93 General Office	3,544.02	17,283.54
6411i93F Staff Food and Beverage-BOM		522.30
6411J33 Supplies JH3		333.25
6411JS3 JH School Store, State		2,556.00
6411P11 Supplies & Materials Preschool,Local		79.33
6411P21 Supplies & Materials Preschool 2,Local	141.85	171.26
6411P31 Supplies & Materials Preschool 3, Local		29.40
6411P41 Supplies & Materials Preschool 4, Local	143.23	143.23
6411P51 Supplies & Materials Preschool 5, Local		29.42
Total 6400I00 Supplies- Instruction	\$ 29,824.71	\$ 154,647.46
6400S00 Supplies- Support		
6411A11 Supplies- Before/Aftercare,Local	88.55	88.55
6411F14 Food Supplies,Federal	59.47	2,016.23
6411S13 Character Ed/Family Support,State	749.52	5,558.49
6411S21 Supplies/Childcare-Events	38.15	38.15
6411S33 Supplies Nautius	84.56	84.56
6411S43 Supplies/Outreach,State	74.13	5,382.22
6471003 Food Supplies,State	1,184.85	3,842.49
Total 6400S00 Supplies- Support	\$ 2,279.23	\$ 17,010.69
6400T00 Supplies- Training		
6411T13 Montessori Training Supplies,State		884.56
6411T23 Other Training Supplies		3,681.09
6411T33 Training-Staff Resources,State	166.78	1,008.66
Total 6400T00 Supplies- Training	\$ 166.78	\$ 5,574.31
6400X00 Supplies- Admin		
6411001 Supplies,Local		2,878.05
6411X13 Board Supplies and Materials,State	394.95	771.60
6411X23 Admin Office Supplies	837.07	7,382.61
6411X31 Staff/Board Winter Party	1,395.00	3,272.16
6411X33 Staff Appreciation	-150.00	13,115.63
6491003 Other Supplies & Materials,State		409.49
Total 6400X00 Supplies- Admin	\$ 2,477.02	\$ 27,829.54
6411004 Supplies, Federal		891.47
6411a001 Accidental CC usage		1,666.45
6411A21 Supplies for After School Activities and Athletics		330.10
6411D11 Other Supplies-Development,Local	568.66	16,876.85
6411i83 Summer School Supplies		2,052.55
6411IC4 Supplies & Materials		1,039.12
6411iM3 Music Supplies	365.15	1,138.76
6411IR4 Supplies & Materials-Startup, Federal		80,846.74
6411K13 Supplies- Kindergarten 1,State	235.40	235.40
6411K23 Supplies- Kindergarten 2, State		290.24
6411K33 Supplies- Kindergarten 3, State	31.67	856.44
6411L43 Supplies-Lower EL 4,State		417.98

City Garden Montessori Charter School Statement of Activity January 2026

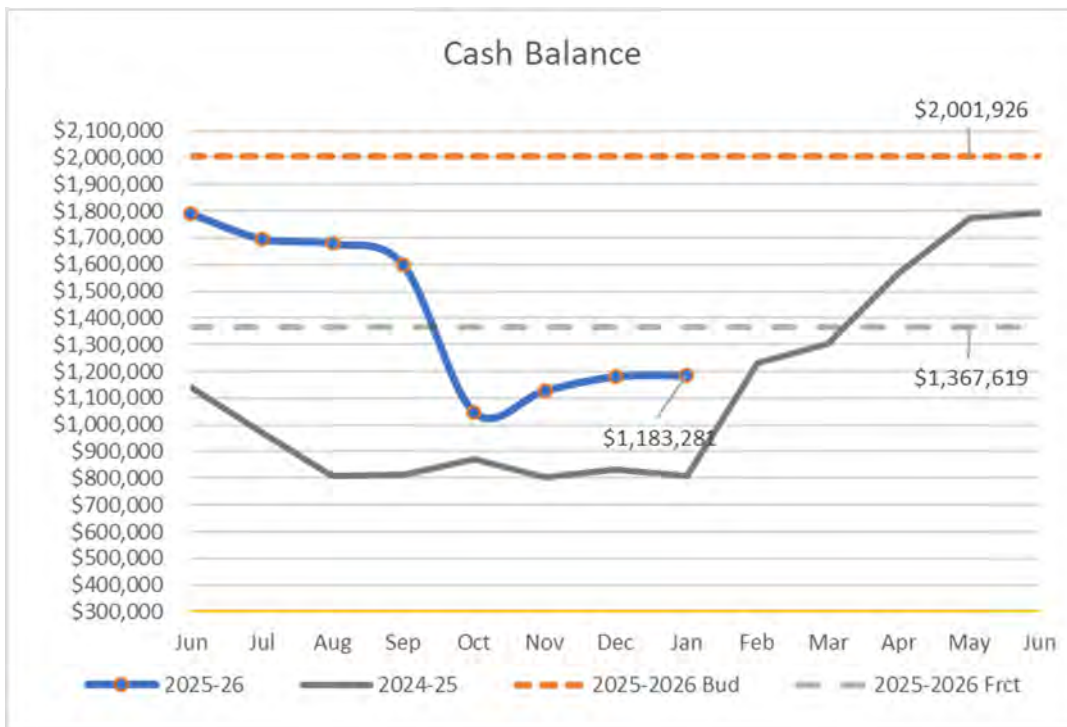
	Total	
	Jan 2026	Jul 2025 - Jan 2026 (YTD)
6411L63 Supplies-Lower EL 6,State	138.08	872.83
6411L73 Supplies-Lower EL 7,State		523.23
6411U13 Supplies Upper EL 1,State		284.96
6411U23 Supplies-Upper EI 2,State	16.73	147.79
6411U33 Supplies-Upper EI 3,State	404.77	840.23
6411u43 Supplies Upper EL 4,State		371.86
6411U63 Supplies Upper EL 6,State		1,584.59
6411Y04 Supplies- Institute, Federal		1,500.00
6412004 Supplies Tech,Federal		9,111.68
Total 6400000 Supplies & Materials	\$ 48,027.35	\$ 451,190.44
6624901 Interest- 4209,Local	42,060.52	311,980.46
6624911 Interest-4209 Debt Cost,Local	2,362.01	16,534.07
QuickBooks Payments Fees		-2.60
Unapplied Cash Bill Payment Expenditure	-43.50	-5,938.00
Total Expenditures	\$ 972,056.55	\$ 7,124,575.39
Net Operating Revenue	-\$ 73,330.50	-\$ 698,726.70
Other Expenditures		
6999000 Depreciatioin	4,118.88	28,832.16
Total Other Expenditures	\$ 4,118.88	\$ 28,832.16
Net Other Revenue	-\$ 4,118.88	-\$ 28,832.16
Net Revenue	-\$ 77,449.38	-\$ 727,558.86

Friday, Feb 13, 2026 09:49:27 AM GMT-8 - Cash Basis

City Garden Montessori School
 Notes Accompanying Financial Statements
 January 31, 2026

The period ending January 31, 2026 had a cash balance of \$1,183,281. This is a decrease of \$608,367 from June 30, 2025 and an increase of \$3,409 from December 31, 2025.

Highlights of Financial Statements and Budget:



Revenue:

- State below budget by \$429K due to SLPS data issue and City Garden enrollment below budget by 24 students. Perm.
- Prop C under budget by \$2.9K due to timing.
- Federal under budget by \$107.5K due to timing
- Philanthropy under budget \$27.9K due to timing of donation receipts.
- PreK Tuition over budget by \$4.7K due to timing of tuition receipts.
-

Expenses:

- Salary under budget by \$189.5K due to open positions and timing of hiring some 12 month roles.
- Benefits under budget by \$89.9K due to timing of benefit payments.
- Purchase Services over budget by \$132.6K due to timing of substitute invoice payment, continued substitute costs, and timing strategic plan payments.
- Supplies over by \$163.8K due to purchases for opening of new classrooms(perm) and beginning of the year spending (timing).
- Facilities over by \$8.0K due to timing of maintenance and rent payments.
- Capital/Debt service over by \$3.6K due to timing of interest payments.

EAEC	Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Present Percent
	1	79	48382	3223.5	51605.5	93.7535
	2	75	46554.05	2780.45	49334.5	94.364
	3	69	43141.7833	2719.2167	45861	94.0707
	4	72	45190.4667	2896.0333	48086.5	93.9774
	5	41	25893	1359	27252	95.0132
	6	33	19279.5	1811.5	21091	91.411
	7	35	21447.5	1393.5	22841	93.8991
	8	24	14996.5	1047.5	16044	93.471
	Totals EAEC	428	264884.8	17230.7	282115.5	93.89%
ECEC	Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Present Percent
	K	94	56349.1	3999.4	60348.5	93.3728
	PK	96	55530	5211	60741	91.4209
	Totals ECEC	190	111879.1	9210.4	121089.5	92.39%
Charter	Grade	Student Count	Present Hours	Absent Hours	Membership Hours	Present Percent
	1-8	428	264884.8	17230.7	282115.5	93.89%
	K	94	56349.1	3999.4	60348.5	93.3728
	Totals Charter	522	321233.9	21230.1	342464	93.80%

**City Garden Montessori School
2025-2026 Forecast**

	6/30/25 Budget	Adjustments	1/22/2026 Forecast	
Prop C	785,000	-	785,000	Adust for current trend
Interest	104,000	-	104,000	
Student Food Sales	45,800	-	45,800	
Student Activity - JRH	17,500	(10,000)	7,500	
Student Activity-Club/Athletics	2,800	-	2,800	
Student Activity-Field Trips	26,000	(20,000)	6,000	
Facility Rental	-	-	-	
Donations	962,947	-	962,947	
Donations-Restricted Capacity	-	-	-	
Donations-Restricted Debt Service	-	-	-	
Preschool Tuition	418,050	30,000	448,050	
After Care Tuition	92,300	30,000	122,300	
Before Care Tuition	34,600	5,000	39,600	
Institute Tuition	15,600	-	15,600	
Other	10,000	-	10,000	
Total Local Revenue	2,514,597	35,000	2,549,597	
State Basic Formula/CTF	9,222,558	(668,719)	8,553,839	Enrollment in Charter down 25 WADA from Budget
Medicaid Admin Billing	72,100	50,263	122,363	Timing of Medicaid Reimb
CARES Act	-	-	-	
Preschool Expansion Grant	-	-	-	
Federal Grant	-	-	-	
Special Ed Part B	155,900	(21,438)	134,462	Adj to final allocation
Special Ed Early Childhood	70,000	-	70,000	
Special Ed- High Needs	-	-	-	
Lunch Program	154,000	-	154,000	
Breakfast Program	34,000	-	34,000	
Snack Program	14,000	(11,000)	3,000	
Other Federal	-	-	-	
Consolidated Federal Funds	257,600	(4,657)	252,943	Adj to final allocation
Federal Revenue	757,600	13,168	770,768	
Total Revenue	12,494,755	(620,551)	11,874,204	
Salaries	6,188,562	(154,734)	6,033,828	
Benefits	2,178,373	(81,044)	2,097,329	
Supplies	250,047	110,000	360,047	Fed Expansion Grant Spending timing
Services	1,856,226	150,000	2,006,226	Substitute to fill open positions, hiring/recruiting cont
Occupancy	1,285,979	20,000	1,305,979	
Capital	-	-	-	
Interest-Cash	525,290	(10,000)	515,290	
Interest-Amort of Debt Cost	31,200	-	31,200	
Depreciation	50,000	-	50,000	
Total Expenses	12,365,677	34,223	12,399,900	
Surplus Deficit	129,078	(654,773)	(525,695)	
Cash Beginning Balance	1,791,648		1,791,648	
Surplus Deficit	129,078		(525,695)	
Add back Depreciatin	50,000		50,000	
Add back Amortization	31,200		31,200	
Cash from Deal				
Cash Ending Balance	2,001,926	-	1,347,153	
Fund Balance %	16%		10.9%	

Actual and Budget

Revenue				
Source	Actual February 2025 YTD	Actual February 2026 YTD	Budget 25-26 YTD	Variance to Budget
State	\$ 4,841,188	\$ 5,554,664	\$ 6,083,372	\$ (528,708)
Federal	632,596	233,535	402,120	(168,585)
Prop C	514,857	520,003	523,333	(3,330)
Annual Fund Philanthropy	178,714	424,760	450,000	(25,240)
Restricted/Capital Philanthropy	391,180	-	-	-
Preschool Tuition	359,418	328,168	325,000	3,168
Other	280,295	263,247	228,577	34,670
Total	\$ 7,198,248	\$ 7,324,378	\$ 8,012,402	\$ (688,024)

Expenses				
Category	Actual February 2025 YTD	Actual February 2026 YTD	Budget 25-26 YTD	Variance to Budget
Salaries	\$ 3,503,032	\$ 3,811,585	\$ 4,025,755	\$ (214,170)
Benefits	1,178,478	1,324,504	1,417,066	(92,561)
Purchased Services	955,906	1,397,283	1,245,120	152,163
Supplies	338,184	332,601	170,926	161,675
Occupancy	791,266	853,396	860,096	(6,701)
Capital/Debt Services	432,985	405,888	404,329	1,559
Total	\$ 7,199,850	\$ 8,125,257	\$ 8,123,292	\$ 1,965
Net Income\Loss	\$ (1,602)	\$ (800,879)	\$ (110,890)	\$ (689,989)

Financial Health Check

Category	FY 23-24	FY 24-25	Actual February 2026 YTD	Budget FY 25-26
Ending Cash Fund Balance	\$ 1,138,259	\$ 1,791,648	\$ 1,036,451	\$ 1,920,726
Cash Days on Hand*	39	57	30	56
State Reimbursement per Comb WADA and WAM	\$ 11,994	\$ 14,699	\$ 14,850	\$ 15,075
Revenue per Student*	\$ 18,152	\$ 20,006	\$ 12,147	\$ 19,493
Cost per Student*	\$ 17,747	\$ 19,435	\$ 13,475	\$ 19,291
Excess/(Deficit) Per Student	\$ 405	\$ 571	\$ (1,328)	\$ 201

Accountability Plan

202-23

Measure	FY 24-25	YTD February 2026	Budget FY-25-26	Measure Met?
Debt to Asset Ratio < 0.9	0.82	0.86	0.82	Yes
Enrollment Variance >= 95%	93.2%	94.1%	94.1%	No
Fund Balance >= 10% Unrestricted	16.0%	8.4%	10.2%	No

Annual Trends

Revenue				
Source	Actual FY 23-24	Actual FY 24-25	Forecast FY 25-26	Budget FY 25-26
State	\$ 6,208,853	\$ 7,547,011	\$ 8,553,839	\$ 9,222,558
Federal	980,074	1,125,687	770,768	757,600
Prop C	552,361	726,475	785,000	785,000
Annual Fund Philanthropy	825,930	789,396	962,947	962,947
Restricted/Capital Philanthropy	1,009,490	561,860	-	-
Preschool Tuition	573,039	494,764	609,950	544,950
Other	324,224	358,239	191,700	221,700
Total Revenue	\$ 10,473,971	\$ 11,603,432	\$ 11,874,204	\$ 12,494,755

Expenses				
Category	Actual FY 23-24	Actual FY 24-25	Forecast FY 25-26	Budget FY 25-26
Salaries	\$ 5,032,529	\$ 5,324,856	\$ 6,033,828	\$ 6,188,562
Benefits	1,702,215	1,763,641	2,097,329	2,178,373
Purchased Services	1,351,495	1,843,410	2,006,226	1,856,226
Supplies	360,212	469,540	360,047	250,047
Occupancy	1,126,711	1,261,250	1,305,979	1,285,979
Capital Outlay/Debt Services	667,818	609,611	596,490	606,490
Total Expenses	\$ 10,240,980	\$ 11,272,308	\$ 12,399,900	\$ 12,365,677
Net Income\Loss	\$ 232,991	\$ 331,124	\$ (525,695)	\$ 129,078

School Stats

Category	FY 23-24	FY 24-25	February 2026	FY25-26 Budget
Charter School Enrollment	450	482	511	541
Pre-School Enrollment	118	98	92	100
Average Daily Attendance - Charter # / %	415.0639 / 92.2%	454.8339 / 93.2%	490.52 / 94.6%	506 / 93.5%
Free & Reduced Lunch Count - Charter	223	239	276	271
Free & Reduced Lunch % - Charter	50%	50%	54%	50%
<small>new 2023/2023 - combined weighted average daily attendance and Weighted Average Membership</small>	483.30	532.57	571.4508	606.6

** Per current Payment

Points to Note- February

State below budget due to SLPS Data issue and reduced per student amount and lower than budgeted enrollment
Philanthropy and Federal below budget due to timing of receipts
Prek Tuition over budget due to timing.
Wage and Benefits under budget due to open positions and timing of hiring
Service over due to timing of 24-25 bill payments, substitutes, and timing of Strat plan prof fees
Supplies over due to timing of remaining purchases for two additional classrooms.

City Garden Montessori Charter School Statement of Financial Position

As of February 28, 2026

	Total	
	As of Feb 28, 2026	As of Feb 28, 2025 (PY)
ASSETS		
Current Assets		
Bank Accounts		
1000 Cash on Hand	200	200
1113 Simmons Operating 9865	681,650	859,425
1115 US Bank 1830	1,352	1,372
1118 Simmons-4200 Folsom 9012	4,683	4,767
1120 Simmons- MM 8644	202,652	202,699
1122 Simmons- Junior High 8636	16,225	13,442
1130 USB Blocked Account FBO IFF-3851	2,662	975
1131 USB Interest Reserve-4222	0	25,306
1149 Edward Jones Investment 0317	127,027	116,121
Total Bank Accounts	\$ 1,036,451	\$ 1,224,306
Other Current Assets		
1199 Undeposited Funds	13,580	0
1205 Note Receivable	10,408,800	10,408,800
1210 Accrued Interest Receivable	17,348	17,348
1215 Due to/From 4209 Folsom Owner	13,481	138,865
1217 Due To/From 4209 Managing Member	(118)	
1230 Debt Issuance Costs	180,259	211,859
1231 Accumulated Amortization-Debt Issuance Costs	(121,209)	(124,464)
1245 Investment in 4209 Folsom Managing Member, LLC	2,668,639	2,668,639
Total Other Current Assets	\$ 13,180,781	\$ 13,321,046
Total Current Assets	\$ 14,217,231	\$ 14,545,351
Fixed Assets		
1511 Fixed Assets- Land	50,000	50,000
1521 Fixed Assets- Building	233,487	233,487
1531 Leasehold Improvements	475,268	475,268
1539 Accum. Depreciation- Leasehold Improvements	(337,363)	(287,936)
Total Fixed Assets	\$ 421,392	\$ 470,818
TOTAL ASSETS	\$ 14,638,623	\$ 15,016,169
LIABILITIES AND EQUITY		
Liabilities		
2155 Ramp Card	(4,138)	(5,412)
Total Credit Cards	\$ (4,138)	\$ (5,588)
Total 2200 Payroll Clearing	4,654	2,282
2240 Other Current Liabilities	8,309	12,500
2242 Accrued Rent Payable	36,201	113,403
2245 Accrued Interest Payable	115,935	129,436
Total Other Current Liabilities	\$ 165,099	\$ 257,621
Total Current Liabilities	\$ 160,961	\$ 252,034
Long-Term Liabilities		
2130 Note Payable-IFF Source Loan	7,160,853	7,160,853
2131 Note Payable-Catalytic Holdings-Fed Bridge	0	1,057,620
2132 Note Payable-4209 Folsom Mngng Mbr-State Source Loan	2,136,418	2,136,418
2133 Note Payable 4209 Prime Tenant- Fed Source Loan	1,483,302	306,662
2134 Note Payable-IFF Close-Out Loan	1,875,000	1,875,000
Total Long-Term Liabilities	\$ 12,655,573	\$ 12,536,553
Total Liabilities	\$ 12,816,534	\$ 12,788,577
Equity		
3111 Fund Balance	1,675,923	1,354,313
3119 Fund Balance- 4209 Project	889,934	908,296
Net Revenue	(743,769)	(35,027)
Total Equity	\$ 1,822,089	\$ 2,227,583
TOTAL LIABILITIES AND EQUITY	\$ 14,638,623	\$ 15,016,169

Tuesday, Mar 24, 2026 03:59:04 PM GMT-7 - Cash Basis

City Garden Montessori

Revenue -Actual vs. Budget

2025-2026

02/28/2026

	February			February YTD			Notes
	Actual	Budget	Variance	Actual	Budget	Variance	
Prop C	64,976	65,417	(441)	520,003	523,333	(3,330)	
Interest	8,790	8,667	123	96,844	69,333	27,511	
Student Food Sales	5,654	4,580	1,074	28,127	32,060	(3,933)	
Student Activity - JRH	665	3,000	(2,335)	5,309	10,000	(4,691)	
Student Activity-Club/Athletics	490	200	290	890	4,797	(3,907)	
Student Activity-Field Trips	-	-	-	2,165	26,000	(23,835)	Likely perm.
Facility Rental	-	-	-	-	-	-	
Donations	52,687	50,000	2,687	424,760	450,000	(25,240)	Timing
Donations-Restricted Capacity	-	-	-	-	-	-	
Preschool Tuition	43,421	45,000	(1,579)	328,168	325,000	3,168	Timing of Tuition payments
After Care Tuition	14,508	9,230	5,278	94,550	55,380	39,170	
Before Care Tuition	4,202	3,700	502	25,831	19,340	6,491	
Institute Tuition	-	-	-	-	5,000	(5,000)	
Other	265	833	(568)	9,531	6,667	2,864	
Total Local Revenue	195,657	190,627	5,030	1,536,179	1,526,910	9,269	
State Basic Formula/CTF	686,259	785,547	(99,288)	5,554,664	6,083,372	(528,708)	SLPS Data issue causing lower per student amount.
Medicaid Admin Billing	-	-	-	47,363	19,500	27,863	Perm.
CARES Act	-	-	-	-	-	-	
Preschool Expansion Grant	-	-	-	-	-	-	
Federal Grant	-	-	-	5,952	-	5,952	Timing
Special Ed Part B	-	25,983	(25,983)	30,303	103,933	(73,630)	Timing
Special Ed Early Childhood	-	8,750	(8,750)	-	35,000	(35,000)	Timing
Lunch Program	13,227	15,111	(1,884)	91,663	93,556	(1,894)	Timing
Breakfast Program	3,386	3,133	253	19,730	21,467	(1,737)	Timing
Snack Program	-	1,315	(1,315)	3,239	8,741	(5,502)	Timing
Other Federal	-	-	-	-	-	-	
Consolidated Federal Funds	-	23,418	(23,418)	35,285	119,923	(84,638)	Timing
Federal Revenue	16,613	77,710	(61,097)	233,535	402,120	(168,585)	
Total Revenue	898,529	1,053,884	(155,355)	7,324,378	8,012,402	(688,024)	

City Garden Montessori School

Wage and FTE Summary

02/28/2026

	2025-2026 Actual		2025-2026 Budget	Variance Over/(Under) Bud
	Wages	FTE	Wages	Wages
Lead Guide	\$ 851,389	21.0	\$ 989,986	\$ (138,597)
Assistant Guide	551,712	21.3	516,869	34,843
Other Instruction	292,494	8.0	291,959	535
School Support	342,457	11.4	303,128	39,329
SPED Instruction	233,428	5.2	247,342	(13,914)
SPED Support	233,781	6.0	162,999	70,782
Instruction	\$ 2,038,052	61.7	\$ 2,101,942	\$ (63,890)
Before/After Care	\$ 9,622	0.9	\$ 48,686	\$ (39,064)
Network Admin	702,932	13.0	770,097	(67,165)
School Admin	510,802	11.3	598,189	(87,387)
Summer School	82,967	-	96,499	(13,532)
Total Wages	\$ 3,811,584	98.0	\$ 4,025,755	\$ (214,170)
Benefits	1,324,504		1,417,066	\$ (92,561)
Wages and Benefits	\$ 5,136,089		\$ 5,442,820	\$ (306,732)

City Garden Montessori School

Services- Actual vs. Budget

02/28/2026

Cost Center

Instruction

	Totals			Elementary and Adolescent Education Center			Early Childhood Education Center			4202 Folsom and unallocated		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Elementary Instruction	244,769.81	111,085.00	133,684.81	148,583.11	77,043.00	71,540.11	96,186.70	34,042.00	62,144.70	-	-	-
JH Instruction	32,370.21	3,713.33	28,656.88	32,370.21	3,713.33	28,656.88	-	-	-	-	-	-
Preschool Instruction	-	6,832.67	(6,832.67)	-	-	-	-	6,832.67	(6,832.67)	-	-	-
Summer School	33,245.42	6,758.00	26,487.42	15,746.70	4,530.00	11,216.70	17,498.72	2,228.00	15,270.72	-	-	-
SPED	69,671.08	113,765.33	(44,094.25)	58,161.08	85,191.33	(27,030.25)	10,510.00	28,574.00	(18,064.00)	1,000.00	-	1,000.00
Reading and other Instruction	-	148.67	(148.67)	-	148.67	(148.67)	-	-	-	-	-	-
Subtotal- Instruction	380,056.52	242,303.00	137,753.52	254,861.10	170,626.33	84,234.77	124,195.42	71,676.67	52,518.75	1,000.00	-	1,000.00

Student and Family Support

Principal	1,370.09	20,311.33	(18,941.24)	1,370.09	15,855.33	(14,485.24)	-	4,456.00	(4,456.00)	-	-	-
Student Support	85,264.68	84,512.67	752.01	43,507.70	75,557.33	(32,049.63)	24,197.98	8,955.33	15,242.65	17,559.00	-	17,559.00
Nurse	4,000.00	44,289.33	(40,289.33)	-	28,294.00	(28,294.00)	-	15,995.33	(15,995.33)	4,000.00	-	4,000.00
Parental Support	536.50	5,517.33	(4,980.83)	50.00	2,016.00	(1,966.00)	-	3,501.33	(3,501.33)	486.50	-	486.50
Before/Aftercare	24,432.03	1,429.33	23,002.70	24,432.03	714.67	23,717.36	-	714.67	(714.67)	-	-	-
Student Activities and Athletics	9,565.00	7,426.00	2,139.00	9,565.00	7,426.00	2,139.00	-	-	-	-	-	-
Transportation	-	24,512.67	(24,512.67)	-	18,760.00	(18,760.00)	-	5,752.67	(5,752.67)	-	-	-
Food	212,825.81	155,583.33	57,242.48	140,527.18	92,463.33	48,063.85	72,286.63	63,120.00	9,166.63	12.00	-	12.00
Subtotal- Student and Family Sup.	337,994.11	343,582.00	(5,587.89)	219,452.00	241,086.67	(21,634.67)	96,484.61	102,495.33	(6,010.72)	22,057.50	-	22,057.50

Admin and Other

Professional Development	86,821.94	96,549.33	(9,727.39)	45,857.54	84,136.00	(38,278.46)	8,592.39	12,413.33	(3,820.94)	32,372.01	-	32,372.01
Technology	67,790.70	59,410.67	8,380.03	44,696.50	40,102.00	4,594.50	16,000.00	19,308.67	(3,308.67)	7,094.20	-	7,094.20
Executive Admin	283,377.16	385,865.67	(102,488.51)	21,141.51	-	21,141.51	549.00	-	549.00	261,686.65	385,865.67	(124,179.02)
Business Office	104,829.62	45,469.33	59,360.29	9,266.89	-	9,266.89	1,035.95	-	1,035.95	94,526.78	45,469.33	49,057.45
Philanthropy	116,936.51	34,172.00	82,764.51	6,725.42	-	6,725.42	-	-	-	110,211.09	34,172.00	76,039.09
Institute	23,391.94	37,768.00	(14,376.06)	11,206.85	-	11,206.85	-	-	-	12,185.09	37,768.00	(25,582.91)
Subtotal- Admin and Other	683,147.87	659,235.00	23,912.87	138,894.71	124,238.00	14,656.71	26,177.34	31,722.00	(5,544.66)	518,075.82	503,275.00	14,800.82

Subtotal- Before Building	1,401,198.50	1,245,120.00	156,078.50	613,207.81	535,951.00	77,256.81	246,857.37	205,894.00	40,963.37	541,133.32	503,275.00	37,858.32
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Building	710,018.72	709,103.67	915.05	308,562.13	363,871.32	(55,309.19)	322,735.60	327,338.10	(4,602.50)	78,720.99	17,894.26	60,826.73
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Total	2,111,217.22	1,954,223.67	156,993.55	921,769.94	899,822.32	99,204.43	569,592.97	533,232.10	77,324.24	619,854.31	521,169.26	136,543.37
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City Garden Montessori School

Supplies- Actual vs. Budget

02/28/2026

Cost Center

Instruction

Elementary Instruction

JH Instruction

Preschool Instruction

Summer School

SPED

Reading and other Instruction

Subtotal- Instruction

Student and Family Support

Principal

Student Support

Nurse

Parental Support

Before/Aftercare

Student Activities and Athletics

Transportation

Food

Subtotal- Student and Family Sup.

Admin and Other

Professionnal Development

Technology

Executive Admin

Business Office

Philanthropy

Institute

Subtotal- Admin and Other

Subtotal- Before Building

Building

Total

	Totals			Elementary and Adolecent Education Center			Early Childhood Education Center			4202 Folsom and unallocated		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Elementary Instruction	192,989.33	49,841.59	143,147.74	171,748.18	42,069.83	129,678.35	19,852.56	7,771.76	12,080.80	1,388.59	-	1,388.59
JH Instruction	6,468.26	3,626.73	2,841.53	6,417.86	3,626.73	2,791.13	50.40	-	50.40	-	-	-
Preschool Instruction	892.38	2,813.52	(1,921.14)	-	-	-	1,155.96	2,813.52	(1,657.56)	(263.58)	-	(263.58)
Summer School	1,954.85	-	1,954.85	1,083.67	-	1,083.67	871.18	-	871.18	-	-	-
SPED	5,725.56	1,338.25	4,387.31	3,146.25	885.16	2,261.09	2,579.31	453.09	2,126.22	-	-	-
Reading and other Instruction	3,373.76	906.86	2,466.90	3,373.76	906.86	2,466.90	-	-	-	-	-	-
Subtotal- Instruction	211,404.14	58,526.96	152,877.18	185,769.72	47,488.59	138,281.13	24,509.41	11,038.37	13,471.04	1,125.01	-	1,125.01
Student and Family Support												
Principal	22,852.90	14,960.21	7,892.69	16,496.22	9,066.61	7,429.61	6,356.68	5,893.60	463.08	-	-	-
Student Support	6,269.03	377.80	5,891.23	2,166.13	377.80	1,788.33	850.45	-	850.45	3,252.45	-	3,252.45
Nurse	639.96	1,106.28	(466.32)	434.62	737.29	(302.67)	205.34	368.99	(163.65)	-	-	-
Parental Support	5,887.40	5,831.20	56.20	4,032.18	3,709.53	322.65	1,132.00	2,121.67	(989.67)	723.22	-	723.22
Before/Aftercare	14,836.61	747.47	14,089.14	14,748.06	377.13	14,370.93	88.55	370.34	(281.79)	-	-	-
Student Activities and Athletics	632.08	7,663.92	(7,031.84)	636.08	7,663.92	(7,027.84)	-	-	-	(4.00)	-	(4.00)
Transportation	-	-	-	-	-	-	-	-	-	-	-	-
Food	6,861.86	12,232.83	(5,370.97)	4,632.62	9,143.93	(4,511.31)	2,229.24	3,088.90	(859.66)	-	-	-
Subtotal- Student and Family Sup.	57,979.84	42,919.70	15,060.14	43,145.91	31,076.21	12,069.70	10,862.26	11,843.50	(981.24)	3,971.67	-	3,971.67
Admin and Other												
Professionnal Development	2,787.02	151.26	2,635.76	955.87	92.25	863.62	351.47	59.01	292.46	1,479.68	-	1,479.68
Technology	8,410.51	23,631.03	(15,220.52)	6,546.00	-	6,546.00	1,273.00	-	1,273.00	591.51	23,631.03	(23,039.52)
Executive Admin	25,596.04	17,967.03	7,629.01	294.00	-	294.00	-	-	-	25,302.04	17,967.03	7,335.01
Business Office	6,921.79	377.80	6,543.99	1,177.72	-	1,177.72	-	-	-	5,744.07	377.80	5,366.27
Philanthropy	17,869.08	16,622.68	1,246.40	410.47	-	410.47	-	-	-	17,458.61	16,622.68	835.93
Institute	6,979.46	10,729.76	(3,750.30)	2,812.90	-	2,812.90	-	-	-	4,166.56	10,729.76	(6,563.20)
Subtotal- Admin and Other	68,563.90	69,479.56	(915.66)	12,196.96	92.25	12,104.71	1,624.47	59.01	1,565.46	54,742.47	69,328.30	(14,585.83)
Subtotal- Before Building	337,947.88	170,926.22	167,021.66	241,112.59	78,657.04	162,455.55	36,996.14	22,940.88	14,055.26	59,839.15	69,328.30	(9,489.15)
Building	143,386.84	150,992.58	(7,605.74)	93,062.22	91,261.73	1,800.49	45,958.61	54,118.81	(8,160.20)	4,366.01	5,612.05	(1,246.04)
Total	481,334.72	321,918.81	159,415.91	334,174.81	169,918.77	164,256.04	82,954.75	77,059.69	5,895.06	64,205.16	74,940.35	(10,735.19)

City Garden Montessori School

Facilities- Actual vs. Budget

02/28/2026

Supplies

	Totals			Elementary and Adolescent Education Center			Early Childhood Education Center			4202 Folsom and unallocated		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Building Supplies	46,553.57	51,724.43	(5,170.86)	29,401.90	27,961.89	1,440.01	16,408.67	22,005.77	(5,597.10)	743.00	1,756.77	(1,013.77)
Electric	88,727.10	91,643.67	(2,916.57)	61,107.92	61,132.03	(24.11)	25,175.63	28,171.57	(2,995.94)	2,443.55	2,340.07	103.48
Natural Gas	8,106.17	7,624.49	481.68	2,552.40	2,167.81	384.59	4,374.31	3,941.47	432.84	1,179.46	1,515.21	(335.75)
Subtotal- Supplies	143,386.84	150,992.58	(7,605.74)	93,062.22	91,261.73	1,800.49	45,958.61	54,118.81	(8,160.20)	4,366.01	5,612.05	(1,246.04)

Rent and Services

Rent	458,051.19	440,325.33	17,725.86	221,771.19	215,666.67	6,104.52	236,280.00	224,658.67	11,621.33	-	-	-
Cleaning Services	109,770.50	86,599.65	23,170.85	63,302.00	58,418.17	4,883.83	33,718.50	25,253.54	8,464.96	12,750.00	2,927.95	9,822.05
Maintenance	72,140.21	70,140.66	1,999.55	(9,962.93)	46,464.13	(56,427.06)	24,237.51	21,480.57	2,756.94	57,865.63	2,195.96	55,669.67
Trash	13,890.34	9,589.03	4,301.31	7,516.46	4,025.93	3,490.53	5,790.27	4,831.11	959.16	583.61	731.99	(148.38)
Other Property Services	35,605.34	18,737.03	16,868.31	19,309.99	10,720.79	8,589.20	15,033.99	5,088.29	9,945.70	1,261.36	2,927.95	(1,666.59)
Property Insurance	3,316.00	50,164.45	(46,848.45)	-	24,915.70	(24,915.70)	3,316.00	20,969.45	(17,653.45)	-	4,279.31	(4,279.31)
Communications	17,235.14	15,512.49	1,722.65	6,615.42	3,659.93	2,955.49	4,359.33	7,460.63	(3,101.30)	6,260.39	4,391.92	1,868.47
Property Taxes	-	18,035.03	(18,035.03)	-	-	-	-	17,595.83	(17,595.83)	-	439.19	(439.19)
Subtotal- Rent and Services	710,008.72	709,103.67	905.05	308,552.13	363,871.32	(55,319.19)	322,735.60	327,338.10	(4,602.50)	78,720.99	17,894.26	60,826.73

Capital and Debt Service

Capital Spending	-	-	-	-	-	-	-	-	-	-	-	-
Interest- Cash	354,040.98	350,193.48	3,847.50	354,040.98	350,193.48	3,847.50	-	-	-	-	-	-
Interest- Amortization of Debt Cost	18,896.08	20,800.00	(1,903.92)	18,896.08	20,800.00	(1,903.92)	-	-	-	-	-	-
Depreciation	32,951.04	33,336.00	(384.96)	-	-	-	27,762.40	6,664.00	21,098.40	5,188.64	26,672.00	(21,483.36)
Subtotal- Capital and Debt Service	405,888.10	404,329.48	1,558.62	372,937.06	370,993.48	1,943.58	27,762.40	6,664.00	21,098.40	5,188.64	26,672.00	(21,483.36)

Total	1,259,283.66	1,264,425.74	(5,142.08)	774,551.41	826,126.53	(51,575.12)	396,456.61	388,120.90	8,335.71	88,275.64	50,178.31	38,097.33
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City Garden Montessori Charter School Statement of Activity February 2026

	Total	
	Feb 2026	Jul 2025 - Feb 2026 (YTD)
Revenue		
5100001 Local Revenue		
5113001 Prop C,Local	64,976.44	520,003.25
5141001 Interest,Local	115.53	1,430.05
5141901 Interest-4209 Project,Local	8,674.00	95,414.00
5179A01 Activity Fee- Athletics	490.00	890.00
5180001 Tuition-Pre K, Before/After Care		
5181011 After School Care,Local	14,507.63	94,549.56
5181021 Before School Care,Local	4,202.03	25,831.32
5182P01 Preschool Tuition,Local	43,995.86	322,402.30
5182P21 Preschool Tuition- Deposit,Local		6,538.95
Total 5180001 Tuition-Pre K, Before/After Care	\$ 62,705.52	\$ 449,322.13
5192011 Donations,Local Annual Fund	52,687.20	424,760.46
5198901 Other Income-Local	57.00	507.00
5151001 Student Food Sales,Local	5,653.60	28,126.65
5179001 Activity Fees ,Local		2,165.00
5179J01 Student Activity - JRH,Local	665.00	5,309.20
5188001 Facility Rental,Local		100.00
5198001 Other,Local	207.90	8,924.22
5198091 Misc Rev-Returned Check,Local		0.00
Total 5198901 Other Income-Local	\$ 6,583.50	\$ 45,132.07
Total 5100001 Local Revenue	\$ 196,232.19	\$ 1,536,951.96
5300003 State Revenue		
5311003 Basic Formula,State	672,929.00	5,298,220.88
5314003 ECSE- STATE		8,820.60
5319003 Classroom Trust,State	13,329.86	163,180.49
5333003 State Foodservice Revenue,State		32.19
5338003 MOQPK- Preschool State Funding		84,034.35
5397003 Charter School Closure Refund- State		375.00
Total 5300003 State Revenue	\$ 686,258.86	\$ 5,554,663.51
5400004 Federal Revenue		
5412004 Medicaid Revenue,Federal		47,363.43
5441004 Part B SPED,Federal		30,303.10
5445004 Lunch Program,Fed	13,227.11	91,662.50
5446004 Breakfast Program,Federal	3,386.08	19,730.38
5448004 Snack Program,Federal		3,239.21
5451004 Title I - Revenue,Federal		29,990.29
5461004 Title IV Revenue,Federal		1,989.19
5465004 Title II - Revenue, Federal		3,305.17
5497014 Federal Charter School Expansion		5,952.00
Total 5400004 Federal Revenue	\$ 16,613.19	\$ 233,535.27
Unapplied Cash Payment Revenue	-575.15	-772.96
Total Revenue	\$ 898,529.09	\$ 7,324,377.78
Gross Profit	\$ 898,529.09	\$ 7,324,377.78
Expenditures		

City Garden Montessori Charter School Statement of Activity February 2026

	Total	
	Feb 2026	Jul 2025 - Feb 2026 (YTD)
6100000 Salaries		
6110000 Certified Salaries		
6111001 FT Cert Salaries,Local	18,405.34	137,163.54
6111003 Full-Time Certified Salaries,State	168,936.90	1,366,357.79
6111004 FT Cert Salaries,Federal		13,344.00
6121003 Part-Time Certified Salaries,State	4,153.59	46,898.83
Total 6110000 Certified Salaries	\$ 191,495.83	\$ 1,563,764.16
6150000 Classified Salaries		
6151001 Classified Salaries,Local	18,683.48	130,651.34
6151003 Full-Time Classified Salaries,State	250,048.76	1,967,137.77
6161001 Part-time Classified Salaries,Local		1,453.22
6161003 Part-time Classified Salaries,State	16,982.68	148,578.11
Total 6150000 Classified Salaries	\$ 285,714.92	\$ 2,247,820.44
Total 6100000 Salaries	\$ 477,210.75	\$ 3,811,584.60
6200000 Employee Benefits		
6211001 Retirement- Teachers Local	2,983.96	16,810.16
6211003 Teachers' Retirement,State	26,538.34	194,079.90
6211004 Teachers' Retire,Federal		1,921.72
6221001 Employee Benefits;Non Teaher Retirement, Local	2,781.76	18,768.19
6221003 Non-Teacher Retirement,State	37,309.34	265,381.56
6231001 Social Security,Local	2,390.92	16,840.21
6231003 Social Security,State	26,860.21	216,058.46
6231004 Social Security,Federal		816.64
6232001 Medicare,Local	559.18	3,653.42
6232003 Medicare, State	6,281.81	50,762.27
6232004 Medicare, Federal		191.00
6241001 Employee Insurance,Local	6,374.36	43,053.60
6241003 Employee Insurance,State	59,884.42	451,573.36
6241004 Employee Insur,Federal		2,029.74
6241103 Employee Insurance-ded. Reimb Plan,State	658.00	8,432.50
6241T03 Employee Insurance- Term Empl,State		-2,094.00
6261003 Workers' Compensation,State		32,376.00
6271003 Unemployment Compensation,State	1,352.04	3,849.54
Total 6200000 Employee Benefits	\$ 173,974.34	\$ 1,324,504.27
6300000 Purchased Services		
6300B00 Purchase Service- Facilities		
6331003 Cleaning Services-State	12,150.00	109,770.50
6332003 Repairs & Maintenance,State	4,084.53	137,614.70
6332B23 HVAC Maintenance,State		-71,273.67
6332B33 Other Repairs & Maintenance,State		7,863.53
Total 6332003 Repairs & Maintenance,State	\$ 4,084.53	\$ 74,204.56
6332B13 Building Maintenance,State	329.51	3,460.65
6333003 Rent-Building,State	53,859.00	458,155.59
6339003 Other Property Services,State		9,948.00
6334003 Rental Equipment,State	2,020.43	9,627.54

City Garden Montessori Charter School Statement of Activity February 2026

	Total	
	Feb 2026	Jul 2025 - Feb 2026 (YTD)
6336003 Trash Removal,State	1,955.01	15,443.34
6339B13 Extermination,State	505.56	4,020.71
6339B23 Security,State	25.00	1,744.00
6339B33 Snow Removal,State		12,414.28
6339B43 Water/Sewer	879.86	7,478.35
Total 6339003 Other Property Services,State	\$ 5,385.86	\$ 60,676.22
6351003 Property Insurance,State		3,316.00
Total 6300B00 Purchase Service- Facilities	\$ 75,808.90	\$ 709,583.52
6300D00 Purchase Services- Development		
6319D11 Other Development Consulting/Design	7,743.94	40,427.96
6319D21 Development Consulting	2,175.00	49,531.25
6319D41 Website/Online Resources	20.00	3,364.98
6395001 Special Events,Local		6,008.66
6395DG1 Bloomarang, CC fees	282.70	3,967.76
6395DL1 Mid-Level Giving		152.71
Total 6395001 Special Events,Local	\$ 282.70	\$ 10,129.13
Total 6300D00 Purchase Services- Development	\$ 10,221.64	\$ 103,453.32
6300I00 Purchase Services- Instruction		
6311003 Professional Services,State	600.25	69,852.67
6311I33 Online Learning Subscriptions,State		3,905.19
6311I43 NWEA/iReady Assesment,State		37,837.91
6311I53 Substitutes,State	20,460.92	205,837.22
6311I63 Summer School-State	117.56	1,700.81
6319I13 Student Information System	3,021.25	22,180.55
Total 6300I00 Purchase Services- Instruction	\$ 24,199.98	\$ 341,314.35
6300S00 Prof. Services- Support		
6319S13 Student Information Systems	372.00	2,532.43
6319S33 Data Managment and Reporting		30,000.00
6341S14 McKinney-Vento Student Transportation,Federal	473.00	2,851.66
6391F13 FoodService, State		-1,597.00
6391F14 Food Service,Federal	36,764.99	213,632.81
Total 6300S00 Prof. Services- Support	\$ 37,609.99	\$ 247,419.90
6300T00 Purchase Services- Training		
6312T13 Montessori Training,State		32,775.42
6312T23 Common Core Training,State		14,337.72
6312T33 Administrative Staff PD,State	5,070.00	13,557.55
6312T91 PD- Outside Facilitation,Local		6,850.00
Total 6300T00 Purchase Services- Training	\$ 5,070.00	\$ 67,520.69
6300X00 Purchase Services- Admin		
6315003 Audit,State	7,130.00	24,890.00
6317003 Legal,State	4,618.00	25,109.50
6319003 Other Professional Services,State	42,503.77	308,167.61
6352003 Liability Insurance,State		34,803.99
6361003 Communication,State	3,143.12	20,386.77
6363003 Prinitng & Copying,State		378.12

City Garden Montessori Charter School Statement of Activity February 2026

	Total	
	Feb 2026	Jul 2025 - Feb 2026 (YTD)
6371003 Dues & Memberships,State	11,250.00	23,456.28
6391003 Other Purchased Services,State	7,116.85	66,489.46
6343T91 Travel Expense to be Reimbursed		618.10
Total 6391003 Other Purchased Services,State	\$ 7,116.85	\$ 67,107.56
6392003 Admin Fees,State	1,384.10	8,227.18
Total 6300X00 Purchase Services- Admin	\$ 77,145.84	\$ 512,527.01
6312T43 Missouri Certification Training and Course Work	99.00	1,997.00
6312T94 Training Outside Facilitation, Federal		526.50
6319E03 Online other services	1,540.78	9,476.01
6341003 Transportation- Other Student, State		759.50
6341M03 Transportaion- McKinney-Vento,State	750.00	1,100.00
6343001 Travel,Local	4,897.25	19,274.78
6362E03 Advertising- Employee Recruitment		4,189.86
6362S03 Advertising for Student Recruitment	29.96	229.66
6391004 Professional Services, Federal	9,180.43	40,646.08
6391A03 HR IS Fees Zenefits/Trinet		10,442.00
6391A13 Payroll Service Fee Heartland	2,362.00	20,859.91
6391Y004 Consulting Fees, Federal		11,870.48
6392903 Admin Fees, 4209 Folsom Project, State		104.00
6397003 Scabies Costs		4,000.00
Total 6300000 Purchased Services	\$ 248,915.77	\$ 2,107,294.57
6312Y14 Montessori Training,Federal		7,450.00
6400000 Supplies & Materials		
6400B00 Supplies- Facilities		
6411B13 Building Supplies,State	2,881.68	39,908.24
6411B33 Other Supplies,State		615.79
6412003 Supplies- Tech Related,State	233.65	233.65
6481003 Electirc,State	6,261.04	88,727.10
6483003 Gas,State	3,965.41	8,106.17
Total 6400B00 Supplies- Facilities	\$ 13,341.78	\$ 137,590.95
6400I00 Supplies- Instruction		
6411003 General Supplies,State	3,455.40	43,600.90
6411i13F Food and Drink- Staff- Prin. Discretion	1,064.65	18,210.35
6411I33 Outdoor Ed/Stem Supplies,State	106.60	2,311.05
6411J13 Supplies-JH 1,State	83.33	1,341.17
6411J23 Supplies-JH 2,State	308.17	969.37
6411L13 Supplies-Lower EL 1,State		869.22
6411L23 Supplies-Lower EI 2,State		721.47
6411L33 Supplies-Lower EI 3,State		915.33
6411L83 Supplies-Lower EL 8, State		167.28
6411P33 Supplies-Primary 3,State	112.18	402.42
Total 6411003 General Supplies,State	\$ 5,130.33	\$ 69,508.56
6411I13 Instruction Supplies, State	3,327.10	68,684.55
6411I23 Physical Ed Supplies,State	81.02	889.14
6411I43 ESL Supplies for Instruction,State		381.57

City Garden Montessori Charter School Statement of Activity February 2026

	Total	
	Feb 2026	Jul 2025 - Feb 2026 (YTD)
6411i63 Supplies-Art,State	51.24	2,028.06
6411I73 Supplies for Chickens		597.54
6411I93 General Office	2,658.16	19,941.70
6411i93F Staff Food and Beverage-BOM		522.30
6411IR3 Curriculum, Furniture and Fixtures	567.50	567.50
6411J33 Supplies JH3	83.33	416.58
6411JS3 JH School Store, State	1,350.00	3,906.00
6411P11 Supplies & Materials Preschool,Local	372.52	451.85
6411P21 Supplies & Materials Preschool 2,Local		171.26
6411P31 Supplies & Materials Preschool 3, Local	19.94	49.34
6411P41 Supplies & Materials Preschool 4, Local	79.70	222.93
6411P51 Supplies & Materials Preschool 5, Local	37.99	67.41
6411P61 Supplies & Materials Preschool 6, Local	-263.58	-263.58
Total 6400I00 Supplies- Instruction	\$ 13,495.25	\$ 168,142.71
6400S00 Supplies- Support		
6411A11 Supplies- Before/Aftercare,Local		88.55
6411F14 Food Supplies,Federal		2,016.23
6411S13 Character Ed/Family Support,State	1,284.49	6,842.98
6411S21 Supplies/Childcare-Events		38.15
6411S33 Supplies Nautius		84.56
6411S43 Supplies/Outreach,State	294.75	5,676.97
6471003 Food Supplies,State	332.28	4,174.77
Total 6400S00 Supplies- Support	\$ 1,911.52	\$ 18,922.21
6400T00 Supplies- Training		
6411T13 Montessori Training Supplies,State		884.56
6411T23 Other Training Supplies		3,681.09
6411T33 Training-Staff Resources,State		1,008.66
Total 6400T00 Supplies- Training	\$ 0.00	\$ 5,574.31
6400X00 Supplies- Admin		
6411001 Supplies,Local		2,878.05
6411X13 Board Supplies and Materials,State		771.60
6411X23 Admin Office Supplies	3,350.83	10,733.44
6411X31 Staff/Board Winter Party		3,272.16
6411X33 Staff Appreciation	798.38	13,914.01
6491003 Other Supplies & Materials,State		409.49
Total 6400X00 Supplies- Admin	\$ 4,149.21	\$ 31,978.75
6411004 Supplies, Federal		891.47
6411a001 Accidental CC usage		418.21
6411A21 Supplies for After School Activities and Athletics	-4.00	326.10
6411D11 Other Supplies-Development,Local	622.97	17,499.82
6411i83 Summer School Supplies		2,052.55
6411IC4 Supplies & Materials		1,039.12
6411iM3 Music Supplies	370.00	1,508.76
6411IR4 Supplies & Materials-Startup, Federal		80,846.74
6411K13 Supplies- Kindergarten 1,State		235.40

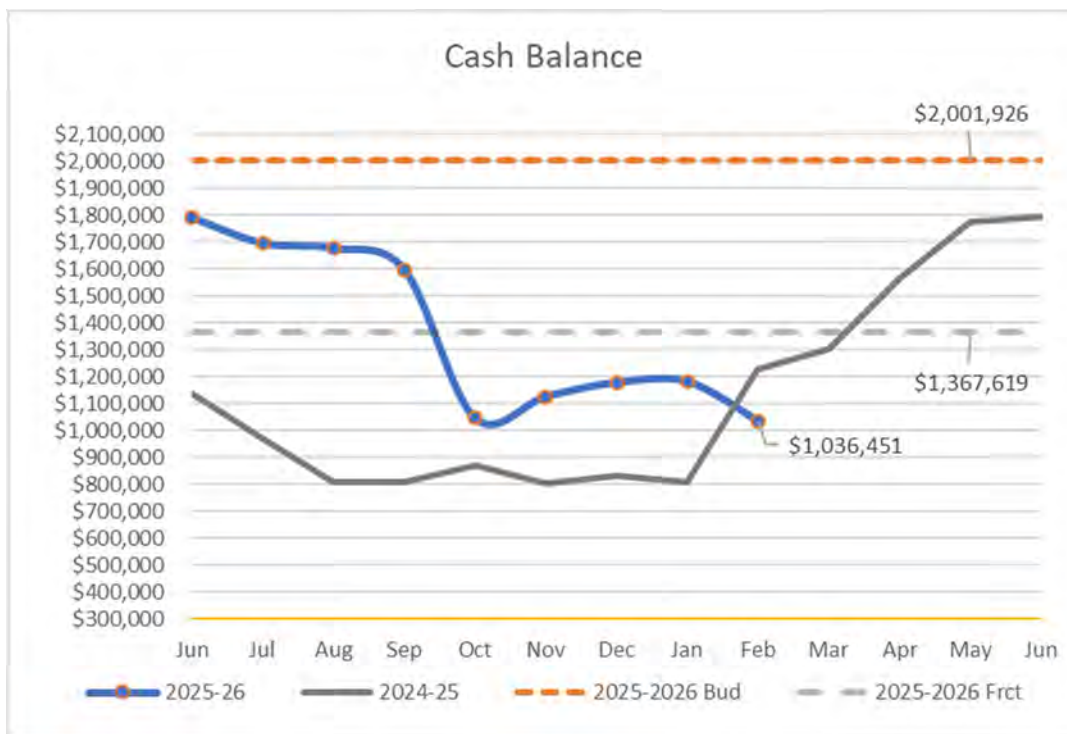
City Garden Montessori Charter School Statement of Activity February 2026

	Total	
	Feb 2026	Jul 2025 - Feb 2026 (YTD)
6411K23 Supplies- Kindergarten 2, State	102.00	392.24
6411K33 Supplies- Kindergarten 3, State		856.44
6411L43 Supplies-Lower EL 4,State		417.98
6411L63 Supplies-Lower EL 6,State		872.83
6411L73 Supplies-Lower EL 7,State	-263.58	259.65
6411U13 Supplies Upper EL 1,State		284.96
6411U23 Supplies-Upper EI 2,State		147.79
6411U33 Supplies-Upper EI 3,State	-2,250.00	-1,409.77
6411u43 Supplies Upper EL 4,State		371.86
6411U53 Supplies Upper EI 5,State	450.78	450.78
6411U63 Supplies Upper EL 6,State		1,584.59
6411Y04 Supplies- Institute, Federal		1,500.00
6412004 Supplies Tech,Federal	58.16	9,169.84
Total 6400000 Supplies & Materials	\$ 31,984.09	\$ 481,926.29
6624901 Interest- 4209,Local	42,060.52	354,040.98
6624911 Interest-4209 Debt Cost,Local	2,362.01	18,896.08
QuickBooks Payments Fees		-2.60
Unapplied Cash Bill Payment Expenditure	0.00	-5,938.00
Total Expenditures	\$ 976,507.48	\$ 8,099,756.19
Net Operating Revenue	-\$ 77,978.39	-\$ 775,378.41
Other Expenditures		
6999000 Depreciatioin	4,118.88	32,951.04
Total Other Expenditures	\$ 4,118.88	\$ 32,951.04
Net Other Revenue	-\$ 4,118.88	-\$ 32,951.04
Net Revenue	-\$ 82,097.27	-\$ 808,329.45

Tuesday, Mar 24, 2026 04:11:24 PM GMT-7 - Cash Basis

City Garden Montessori School
 Notes Accompanying Financial Statements
 February 28, 2026

The period ending February 28, 2026 had a cash balance of \$1,036,451. This is a decrease of \$755,197 from June 30, 2025 and a decrease of \$146,831 from January 31, 2026.



Highlights of Financial Statements and Budget:

Revenue:

- State below budget by \$528K due to SLPS data issue and City Garden enrollment below budget by 24 students. Perm.
- Prop C under budget by \$3.3K due to timing.
- Federal under budget by \$168.6K due to timing
- Philanthropy under budget \$25.2K due to timing of donation receipts.
- PreK Tuition over budget by \$3.2K due to timing of tuition receipts.
-

Expenses:

- Salary under budget by \$214.2K due to open positions and timing of hiring some 12 month roles.
- Benefits under budget by \$92.6K due to timing of benefit payments.
- Purchase Services over budget by \$152.2K due to timing of substitute invoice payment, continued substitute costs, and timing strategic plan payments.
- Supplies over by \$161.7K due to purchases for opening of new classrooms(perm) and beginning of the year spending (timing).
- Facilities under by \$6.7K due to timing of maintenance and rent payments.
- Capital/Debt service over by \$1.6K due to timing of interest payments.

Enrollment and Attendance as of 3/2:

- Charter Enrollment was 511, which is 30 below budget of 541.
- Charter Attendance was 93.27% which is 0.23% below budget of 93.5%

FY26 Fundraising Dashboard

Actuals, Benchmarks, & Forecast

4/8/2026

FY26 Fundraising Progress	
FY26 Goal	\$962,947
Total Raised (Cash + Commitments)	\$469,174
Percent to Goal	48.7%
Remaining to Goal	\$493,773

FY26 Fundraising Projection	
Revenue to Date + Expected Revenue	\$937,674
Projected % to Goal	97.4%

Monthly Projections Planning FY26

Monthly Analysis & Projections	Historical Performance						Historical Benchmark		Revenue Forecast		Current-Year Actuals & Performance					
	FY23 Monthly	FY23 Cum	FY24 Monthly	FY24 Cum	FY25 Monthly	FY25 Cum	3-Year Avg Monthly	3-Year Avg Cumulative	FY26 Expected Monthly	FY26 Expected Cumulative	Dollars Raised (Commitments)	Cash Received	Cash Received Cum	Total Raised (Cash + Commit)	% to Goal	Gap to Goal
Jul	\$35,952	\$35,952	\$7,225	\$7,225	\$4,428	\$4,428	\$15,868	\$15,868	\$8,200	\$8,200		\$129,163	\$129,163	\$129,163	13.4%	\$833,784
Aug	\$66,250	\$102,203	\$11,705	\$18,930	\$15,730	\$20,159	\$31,229	\$47,097	\$1,000	\$9,200		\$3,640	\$132,803	\$132,803	13.8%	\$830,144
Sep	\$8,313	\$110,515	\$15,828	\$34,758	\$7,279	\$27,438	\$10,473	\$57,570	\$17,040	\$26,240		\$20,835	\$153,638	\$153,638	16.0%	\$809,309
Oct	\$1,964	\$112,479	\$9,190	\$43,948	\$3,262	\$30,700	\$4,805	\$62,376	\$0	\$26,240		\$1,692	\$155,330	\$155,330	16.1%	\$807,617
Nov	\$10,082	\$122,561	\$7,693	\$51,641	\$810	\$31,510	\$6,195	\$68,571	\$55,000	\$81,240		\$56,727	\$212,057	\$212,057	22.0%	\$750,890
Dec	\$121,349	\$243,911	\$156,361	\$208,002	\$79,543	\$111,053	\$119,084	\$187,655	\$124,500	\$205,740	\$110,796	\$113,652	\$325,709	\$436,505	45.3%	\$526,442
Jan	\$12,674	\$256,585	\$31,694	\$239,696	\$3,810	\$114,863	\$16,059	\$203,714	\$0	\$205,740	\$106,704	\$29,503	\$355,212	\$461,916	48.0%	\$501,031
Feb	\$12,267	\$268,852	\$7,396	\$247,092	\$65,476	\$180,339	\$28,380	\$232,094	\$56,500	\$262,240	\$53,200	\$53,096	\$408,308	\$461,508	47.9%	\$501,439
Mar	\$107,223	\$376,074	\$82,998	\$330,090	\$10,950	\$191,289	\$67,057	\$299,151	\$71,000	\$333,240	\$52,850	\$7,082	\$415,389	\$468,239	48.6%	\$494,708
Apr	\$118,144	\$494,218	\$141,720	\$471,809	\$31,917	\$223,206	\$97,260	\$396,411	\$80,500	\$413,740	\$51,204	\$2,566	\$417,970	\$469,174	48.7%	\$493,773
May	\$86,990	\$581,208	\$326,665	\$798,474	\$95,085	\$318,290	\$169,580	\$565,991	\$370,000	\$783,740						
Jun	\$310,366	\$891,573	\$26,909	\$825,383	\$471,730	\$790,021	\$269,668	\$835,659	\$18,000	\$801,740						
	\$891,573		\$825,383		\$790,021		\$835,659		\$801,740							

** Projections are based on historical giving patterns, confirmed commitments, and expected revenue through fiscal year-end.

** Raised to Date (Cash + Commitments) includes \$125,000 received in July that would typically be recorded in June, as well as projected Dollars Raised through year-end, neither of which are reflected in the Cumulative 3-Year Average

Coversheet

Approve Expenditures over \$10k

Section:	III. Action Items
Item:	D. Approve Expenditures over \$10k
Purpose:	Vote
Submitted by:	
Related Material:	Contracts over \$10K.pdf

City Garden Montessori School - Board Meeting - Agenda - Tuesday April 21, 2026 at 5:00 PM

City Garden Montessori School

Expenditures over \$10,000

3/25/2026

Vendor	Category	Description	Estimate	12 months Ending 4/30/2024	Contract End Date	Notes
<u>New 3/25/2026</u>						
Insurance Companies	Property, Liability and Workers Compensation	Premium for Insurance increased from \$131,583 to 180,209. This is due to multiple 6 figure claims in last 3 years.	\$48,626 increase, \$180,209 Total for 12 months		3/15/2027	
<u>Approved after original budget</u>						
Anthony Beasley	HR Consulting	-Performing the hiring and recruiting function. -Finishing our implementation of SPARK hire as our new Recruitment and Applicant Tracking system. -Consulting on other HR issues as needed	\$ 50,000		6/30/2025	Anthony has already started with an \$8,000 agreement. The proposal is to increase by \$42K. Fees will be offset by reduction in Wages and benefits due to resignation of Director of Talent and Culture.
Montessori for All	Professional Development	Teacher training on Monarch Reader. Including PRK teachers who will be instruction Kindergartners for 26-27.	\$ 13,000		6/30/2026	Additional Training for Reading Instruction
Woodard	Repairs	Final Payment on Flood	\$ 242,000		10/17/2025	Received \$200,000 to offset
Cbabi	Buildings	Painting of BikeWorks Shipping container	\$ 10,000		10/17/2025	Offset by grant
Lisa Simoneau	Instruction and Academic Support	Interim JH Lead Guide and Montessori Consultant	\$ 20,000	\$ -	12/31/2024	Short term replace JH teacher
<u>Approved with Original Budget</u>						
Public Retirement System of the City of St. Louis	Employee Benefits	City Garden Contribution for Staff Retirement	\$ 660,000	\$ 641,789	N/A	City Garden Portion
United Health Care	Employee Benefits	Health Insurance	\$ 600,000	\$ 555,949	9/1/2024	City Garden Portion
IFF	Buildings	Interest on 4209 Folsom Source Loan	\$ 500,000	\$ 497,942	N/A	
1618 Tower Grove Master Landlord	Buildings	Rent at 1618 Tower Grove	\$ 335,000	\$ 377,595	N/A	
4209 Folsom Managing Member	Buildings	Rent for 4209 Folsom	\$ 325,000	\$ 253,036	N/A	
Propel Kitchens	FoodService	Lunch, Breakfast and Snack	\$ 227,000	\$ 171,754	6/30/2028	
Ameren UE	Buildings	Electric	\$ 130,000	\$ 97,597	N/A	
BIC Healthcare	Academic Support	Nurse and Social worker	\$ 124,000	\$ 81,473	5/31/2025	
Goinet, Inc	Technology	IT services and Hardware	\$ 92,000	\$ 109,668	Year to Year	
Jan-Pro of St. Louis	Buildings	Cleaning at 4209 Folsom	\$ 85,500	\$ 79,252	Year to Year	
St. Louis University Speech and Language	Academic Support	Speech services	\$ 75,000	\$ 92,515	5/31/2025	
Wright Insurance Company	Building/Administration	Property, General Liability, Crime, Educators, Auto, Umbrella	\$ 60,901	\$ 17,758	3/15/2025	New Carrier effective 3/15/2024
TBD	Academic Support	IEP Evaluator	\$ 60,000	\$ 45,000	5/31/2025	Was St. Louis University
Guardian	Employee Benefits	Dental, Vision, and Life Insurance	\$ 53,000	\$ 39,561	N/A	City Garden Portion
Allisons Montessori	Supplies and Equipment	Montessori Classroom Curriculum for new classrooms	\$ 50,000	\$ 8,759	N/A	
University of Missouri- St. Louis	Professional Development	Certification Classes for Preschool Leads	\$ 50,000	\$ 46,148	5/31/2026	
AM Trust	Employee Benefits	Workers Compensation	\$ 43,528	\$ 13,057	3/15/2025	New Carrier effective 3/15/2024
Public Montessori In Action	Professional Development	School Executive Coaching	\$ 40,000	\$ 22,295	Year to Year	
Cintas	Supplies and Equipment	School Paper products and rugs	\$ 40,000	\$ 34,995	Reviewing	
Buildingstars Operations Inc	Buildings	Cleaning at 1618 Towr Grove	\$ 35,000	\$ 33,274	Year to Year	
Brad White Educational Consulting LLC	Professional Development	School Executive Coaching	\$ 13,800	\$ 56,600	Year to Year	
CTL	Technology	ChromeBook Purchases	\$ 30,000	\$ 24,922	N/A	
Tueth, Keeney, Cooper, Mohan & Jackstadt	Administration	Legal Services	\$ 30,000	\$ 25,005	N/A	
Curriculum Associates	Academic Support	iReady- Online learning and assessment	\$ 28,400	\$ 26,727	Year to Year	
Schmersahl Treloar & Co.	Administration	Financial Statement Audit and 990	\$ 27,000	\$ 23,160	Year to Year	
EMD Consulting	Philianthropy	Development Consulting	\$ 25,000	\$ 41,243	Year to Year	
Indeed	Administration	Employee Recruitment	\$ 25,000	\$ 21,373	N/A	
Shannon Spradling	Administration	Accounting Work	\$ 24,000	\$ 24,000	N/A	
Infinite Campus	Academic Support	Student Information System	\$ 20,000	\$ 8,454	Year to Year	
Panorama	Academic Support	Community Surveys, Acadmic and Behavioral Tracking, Behavioral analytics, incident tracking	\$ 18,000	\$ 12,750	Year to Year	
Pam King	Professional Development	Coaching and PD	\$ 15,000		6/30/2025	
Nikkeia Lee	Professional Development	Coaching and PD	\$ 15,000		6/30/2025	
Craig Vaughn	Supplies and Equipment	Montessori Shelves and Furniture	\$ 15,000	\$ 14,750	N/A	
AWS Service Center	Buildings	Trash and Recycling	\$ 15,000	\$ 16,224	Year to Year	
Tom Berry	Administration	4209 Folsom Tax Credit work	\$ 12,000	\$ 54,381	N/A	
Transparent Classroom	Academic Support	Montessori Based Student Info System	\$ 12,000	\$ 10,535	Year to Year	
Spire	Buildings	Natural Gas	\$ 11,000	\$ 10,387	N/A	
Molly Couture	Professional Development	Coaching and PD	\$ 10,000		6/30/2025	
AT&T	Administration	Cell Phones and Internet	\$ 10,000	\$ 11,350	N/A	
AC Systems	Buildings	Heating and Cooling Maintance at 1618	\$ 10,000	\$ 4,013	N/A	
Board on Track	Administration	Board/Committee Meeting tracking	\$ 10,000	\$ 10,500	Year to Year	
Zenefits	Administration	HR system, adding applicant tracking and PTO	\$ 10,000	\$ 7,091	N/A	
Heartland	Administration	Payroll System	\$ 10,000	\$ 11,392	N/A	
Charter Communications	Buildings	Internet for 1618	\$ 10,000	\$ 17,693	6/30/2025	

Coversheet

Approve 990

Section: III. Action Items

Item: E. Approve 990

Purpose: Vote

Submitted by:

Related Material:

2024 990 DRAFT rev20260417.1 - City Garden Montessori School Client Copy.pdf

TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

June 30, 2025

Prepared For:

City Garden Montessori School
1618 Tower Grove Avenue
Saint Louis, MO 63110

Prepared By:

Schmersahl Treloar & Company PC
10805 Sunset Office Drive, Suite 400
Saint Louis, MO 63127-1028

Amount Due or Refund:

Not applicable

Make Check Payable To:

Not applicable

Mail Tax Return and Check (if applicable) To:

Not applicable

Return Must be Mailed On or Before:

Not applicable

Special Instructions:

This return has qualified for electronic filing. After you have reviewed the return for completeness and accuracy, please sign, date and return Form 8879-TE to our office. We will transmit the return electronically to the IRS and no further action is required. **Return Form 8879-TE to us by May 15, 2026**

Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

2024

Do not enter social security numbers on this form as it may be made public.

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

A For the **2024** calendar year, or tax year beginning **JUL 1, 2024** and ending **JUN 30, 2025**

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization CITY GARDEN MONTESSORI SCHOOL Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite 1618 TOWER GROVE AVENUE City or town, state or province, country, and ZIP or foreign postal code SAINT LOUIS, MO 63110 F Name and address of principal officer: JESSE DIXON 1618 TOWER GROVE AVE., ST. LOUIS, MO 63110	D Employer identification number 43-1671014 E Telephone number 314-664-7646 G Gross receipts \$ 11,603,437. H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. See instructions H(c) Group exemption number
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		
J Website: WWW.CITYGARDENSCHOOL.ORG		
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other		L Year of formation: 2008 M State of legal domicile: MO

Part I Summary

	1	Briefly describe the organization's mission or most significant activities: TO PROVIDE A HIGH-QUALITY EDUCATION TO A DIVERSE STUDENT POPULATION.		
	2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
Activities & Governance	3	Number of voting members of the governing body (Part VI, line 1a)	3	10
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	10
	5	Total number of individuals employed in calendar year 2024 (Part V, line 2a)	5	188
	6	Total number of volunteers (estimate if necessary)	6	415
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
	7b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.
	Revenue	8	Contributions and grants (Part VIII, line 1h)	Prior Year
9		Program service revenue (Part VIII, line 2g)	9,610,781.	10,836,104.
10		Investment income (Part VIII, column (A), lines 3, 4, and 7d)	758,479.	688,109.
11		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	104,709.	79,224.
12		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	0.	0.
12			10,473,969.	11,603,437.
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.	0.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	6,734,745.	7,088,498.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
	b	Total fundraising expenses (Part IX, column (D), line 25)	392,522.	
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	3,451,673.	4,193,334.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	10,186,418.	11,281,832.
	19	Revenue less expenses. Subtract line 18 from line 12	287,551.	321,605.
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21	Total liabilities (Part X, line 26)	14,948,502.	15,389,127.
	22	Net assets or fund balances. Subtract line 21 from line 20	12,536,553.	12,655,573.
	22		2,411,949.	2,733,554.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer JESSE DIXON, BOARD CHAIRPERSON	Date
	Type or print name and title	
Paid Preparer Use Only	Preparer's name MICHAEL J. LABELLE, CPA	Preparer's signature
	Date 04/17/26	Check if self-employed <input type="checkbox"/> PTIN P01325186
	Firm's name SCHMERSAHL TRELOAR & COMPANY PC	Firm's EIN 43-1540459
	Firm's address 10805 SUNSET OFFICE DRIVE, SUITE 400 SAINT LOUIS, MO 63127-1028	Phone no. (314) 966-2727

May the IRS discuss this return with the preparer shown above? See instructions Yes No

Form **8868**
(Rev. January 2025)

**Application for Extension of Time To File an Exempt Organization
Return or Excise Taxes Related to Employee Benefit Plans**

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

**File a separate application for each return.
Go to www.irs.gov/Form8868 for the latest information.**

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filing of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Part I - Identification

Type or Print <small>File by the due date for filing your return. See instructions.</small>	Name of exempt organization, employer, or other filer, see instructions. CITY GARDEN MONTESSORI SCHOOL	Taxpayer identification number (TIN) 43-1671014
	Number, street, and room or suite no. If a P.O. box, see instructions. 1618 TOWER GROVE AVENUE	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. SAINT LOUIS, MO 63110	

Enter the Return Code for the return that this application is for (file a separate application for each return) 01

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 4720 (other than individual)	09
Form 4720 (individual)	03	Form 5227	10
Form 990-PF	04	Form 6069	11
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 8870	12
Form 990-T (trust other than above)	06	Form 5330 (individual)	13
Form 990-T (corporation)	07	Form 5330 (other than individual)	14
Form 1041-A	08	Form 990-T (governmental entities)	15

• After you enter your Return Code, complete either Part II or Part III. Part III, including signature, is applicable only for an extension of time to file Form 5330.

• If this application is for an extension of time to file Form 5330, you must enter the following information.

Plan Name _____
 Plan Number _____
 Plan Year Ending (MM/DD/YYYY) _____

Part II - Automatic Extension of Time To File for Exempt Organizations (see instructions)

The books are in the care of **DAVID BLANK**
1618 TOWER GROVE AVE. - ST. LOUIS, MO 63110

Telephone No. **314-664-7646** Fax No. _____

- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four-digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until **MAY 15**, 20 **26**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

calendar year 20 _____ or
 tax year beginning **JUL 1**, 20 **24**, and ending **JUN 30**, 20 **25**

2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return
 Change in accounting period

3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	0.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	0.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	0.

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8868** (Rev. 1-2025)

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III []

1 Briefly describe the organization's mission: PROVIDE A HIGH-QUALITY EDUCATION TO A DIVERSE STUDENT POPULATION, FOLLOWING THE PHILOSOPHY OF DR. MARIA MONTESSORI, AND TO CULTIVATE YOUNG PEOPLE WHO VALUE AND RESPECT THEMSELVES, OTHERS, THE ENVIRONMENT AND THE WORLD COMMUNITY.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 6,758,951. including grants of \$) (Revenue \$ 48,179.) CHARTER SCHOOL: TO PROVIDE A HIGH-QUALITY EDUCATION TO A DIVERSE STUDENT POPULATION, FOLLOWING THE PHILOSOPHY OF DR. MARIA MONTESSORI, AND TO CULTIVATE YOUNG PEOPLE WHO VALUE AND RESPECT THEMSELVES, OTHERS, THE ENVIRONMENT AND THE WORLD COMMUNITY. THE SCHOOL SERVES STUDENTS IN KINGERGARTEN THROUGH EIGHTH GRADE.

4b (Code:) (Expenses \$ 1,732,939. including grants of \$) (Revenue \$ 639,930.) PRESCHOOL: TO PROVIDE A HIGH-QUALITY EDUCATION TO A DIVERSE STUDENT POPULATION, FOLLOWING THE PHILOSOPHY OF DR. MARIA MONTESSORI, AND TO CULTIVATE YOUNG PEOPLE WHO VALUE AND RESPECT THEMSELVES, OTHERS, THE ENVIRONMENT AND THE WORLD COMMUNITY. THE SCHOOL PROVIDES SERVICES FOR CHILDREN AGES THREE THROUGH SIX YEARS.

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 8,491,890.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	X	
c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>		X
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>		X
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>		X
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>	X	
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>		X
b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i>		X
c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in noncash contributions? <i>If "Yes," complete Schedule M</i>		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	X	
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	X	

Note: All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		
b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 188		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
b	If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation on Schedule O</i>		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
b	If "Yes," enter the name of the foreign country _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? ...		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the sponsoring organization make any taxable distributions under section 4966?		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12 10a		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b		
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders 11a		
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state?		
	Note: See the instructions for additional information the organization must report on Schedule O.		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b		
c	Enter the amount of reserves on hand 13c		
14a	Did the organization receive any payments for indoor tanning services during the tax year?		X
b	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i>		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?		X
	If "Yes," see the instructions and file Form 4720, Schedule N.		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?		X
	If "Yes," complete Form 4720, Schedule O.		
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?		
	If "Yes," complete Form 6069.		

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
	1a 10		
b	Enter the number of voting members included on line 1a, above, who are independent		
	1b 10		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6	Did the organization have members or stockholders?		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body?	X	
b	Each committee with authority to act on behalf of the governing body?	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O.		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
10b			
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done	X	
12c			
13	Did the organization have a written whistleblower policy?		X
14	Did the organization have a written document retention and destruction policy?		X
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	X	
b	Other officers or key employees of the organization	X	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		
16b			

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed NONE
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records
DAVID BLANK - 314-664-7646
1618 TOWER GROVE AVE., ST. LOUIS, MO 63110

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

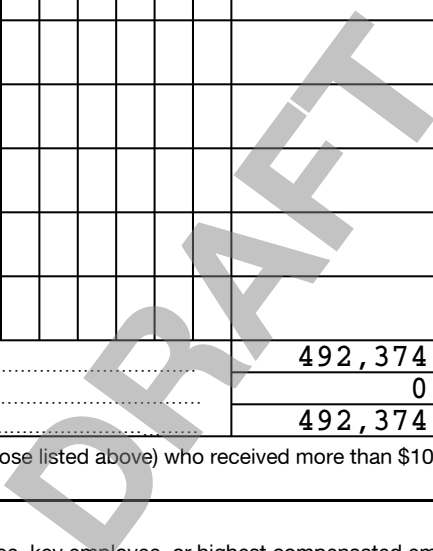
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
 - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
 - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
 - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) SHERITA HAIGLER DIRECTOR	10.00	X					0.	0.	0.	
(2) BENJAMIN HUEBNER DIRECTOR	10.00	X					0.	0.	0.	
(3) SUSIE SHELTON-DODGE DIRECTOR	10.00	X					0.	0.	0.	
(4) JOEL ACHTENBERG DIRECTOR	10.00	X					0.	0.	0.	
(5) LAURA VOWELL DIRECTOR	10.00	X					0.	0.	0.	
(6) DONNA SMITH IMMEDIATE PAST CHAIR	10.00	X					0.	0.	0.	
(7) JESSE DIXON SECRETARY	10.00	X		X			0.	0.	0.	
(8) MIA HOWARD VICE-CHAIR	10.00	X		X			0.	0.	0.	
(9) JOELLE FOUSE TREASURER	10.00	X		X			0.	0.	0.	
(10) SISOU PHANH (SYSCO) DEUANEPHENH CHAIRPERSON	10.00	X		X			0.	0.	0.	
(11) CHRISTINE HUCK CEO	40.00			X			147,483.	0.	30,211.	
(12) DAVID BLANK COO	40.00			X			116,031.	0.	26,200.	
(13) CRYSTAL ISOM PRINCIPAL	40.00				X		106,132.	0.	24,693.	
(14) MICHAEL FLOHR CURRICULUM DIR	40.00				X		122,728.	0.	20,164.	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
1b Subtotal							492,374.	0.	101,268.	
c Total from continuation sheets to Part VII, Section A							0.	0.	0.	
d Total (add lines 1b and 1c)							492,374.	0.	101,268.	



2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **4**

	Yes	No
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
NONE		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

				(A)	(B)	(C)	(D)	
				Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a	Federated campaigns	1a					
	b	Membership dues	1b					
	c	Fundraising events	1c					
	d	Related organizations	1d					
	e	Government grants (contributions)	1e	9,399,174.				
	f	All other contributions, gifts, grants, and similar amounts not included above ...	1f	1,436,930.				
	g	Noncash contributions included in lines 1a-1f	1g	\$				
	h	Total. Add lines 1a-1f			10,836,104.			
Program Service Revenue	2 a	PRESCHOOL TUITION	Business Code	611110	639,930.	639,930.		
	b	STUDENT ACTIVITY		611110	48,179.	48,179.		
	c							
	d							
	e							
	f	All other program service revenue						
	g	Total. Add lines 2a-2f			688,109.			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)			79,224.		79,224.	
	4	Income from investment of tax-exempt bond proceeds						
	5	Royalties						
	6 a	Gross rents	6a	(i) Real				
				(ii) Personal				
	b	Less: rental expenses ...	6b					
	c	Rental income or (loss)	6c					
	d	Net rental income or (loss)						
	7 a	Gross amount from sales of assets other than inventory	7a	(i) Securities				
				(ii) Other				
	b	Less: cost or other basis and sales expenses	7b					
	c	Gain or (loss)	7c					
d	Net gain or (loss)							
8 a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	8a						
b	Less: direct expenses	8b						
c	Net income or (loss) from fundraising events							
9 a	Gross income from gaming activities. See Part IV, line 19	9a						
b	Less: direct expenses	9b						
c	Net income or (loss) from gaming activities							
10 a	Gross sales of inventory, less returns and allowances	10a						
b	Less: cost of goods sold	10b						
c	Net income or (loss) from sales of inventory							
Miscellaneous Revenue	11 a		Business Code					
	b							
	c							
	d	All other revenue						
	e	Total. Add lines 11a-11d						
12	Total revenue. See instructions			11,603,437.	688,109.	0.	79,224.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	320,025.	292,180.	16,814.	11,031.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	5,061,342.	4,620,958.	265,920.	174,464.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits	1,275,037.	1,147,558.	93,262.	34,217.
10 Payroll taxes	432,094.	389,131.	31,227.	11,736.
11 Fees for services (nonemployees):				
a Management				
b Legal				
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)				
12 Advertising and promotion				
13 Office expenses				
14 Information technology				
15 Royalties				
16 Occupancy				
17 Travel				
18 Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
19 Conferences, conventions, and meetings				
20 Interest	544,271.		544,271.	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	77,771.		77,771.	
23 Insurance				
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a PURCHASED SERVICES	2,916,815.	1,605,465.	1,172,681.	138,669.
b SUPPLIES	654,477.	436,598.	195,474.	22,405.
c _____				
d _____				
e All other expenses _____				
25 Total functional expenses. Add lines 1 through 24e	11,281,832.	8,491,890.	2,397,420.	392,522.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	1,139,012.	1	1,779,216.
	2 Savings and temporary cash investments		2	
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net	109,490.	4	12,683.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net	10,408,800.	7	10,408,800.
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges		9	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 758,755.		
	b Less: accumulated depreciation	10b 304,412.	503,770.	10c 454,343.
	11 Investments - publicly traded securities		11	
	12 Investments - other securities. See Part IV, line 11	2,693,639.	12	2,668,639.
	13 Investments - program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11	93,791.	15	65,446.
16 Total assets. Add lines 1 through 15 (must equal line 33)	14,948,502.	16	15,389,127.	
Liabilities	17 Accounts payable and accrued expenses		17	
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties	12,536,553.	23	12,655,573.
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		25	
	26 Total liabilities. Add lines 17 through 25	12,536,553.	26	12,655,573.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	2,411,949.	27	2,733,554.
	28 Net assets with donor restrictions		28	
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	2,411,949.	32	2,733,554.
	33 Total liabilities and net assets/fund balances	14,948,502.	33	15,389,127.

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	11,603,437.
2	Total expenses (must equal Part IX, column (A), line 25)	2	11,281,832.
3	Revenue less expenses. Subtract line 2 from line 1	3	321,605.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	2,411,949.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	2,733,554.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

1 Accounting method used to prepare the Form 990: Cash Accrual Other **MODIFIED CASH**

If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:

Separate basis Consolidated basis Both consolidated and separate basis

b Were the organization's financial statements audited by an independent accountant?

If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:

Separate basis Consolidated basis Both consolidated and separate basis

c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits

	Yes	No
1		
2a		X
2b	X	
2c	X	
3a	X	
3b	X	

Form 990 (2024)

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2024 (line 6, column (f), divided by line 11, column (f))	14	%
15 Public support percentage from 2023 Schedule A, Part II, line 14	15	%
16a 33 1/3% support test - 2024. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 33 1/3% support test - 2023. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2024. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2023. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2024 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2023 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2024 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2023 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2024. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2023. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
b A family member of a person described on line 11a above?		
c A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.</i>		
11a		
11b		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>		
1		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		
1		
2		
3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).		
2 Activities Test. Answer lines 2a and 2b below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
3 Parent of Supported Organizations. Answer lines 3a and 3b below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No," provide details in Part VI.</i>		
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		
2a		
2b		
3a		
3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). **See instructions.**
 All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5
6	Other distributions (describe in Part VI). See instructions.	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8
9	Distributable amount for 2024 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2024	(iii) Distributable Amount for 2024
1	Distributable amount for 2024 from Section C, line 6		
2	Underdistributions, if any, for years prior to 2024 (reasonable cause required - explain in Part VI). See instructions.		
3	Excess distributions carryover, if any, to 2024		
a	From 2019		
b	From 2020		
c	From 2021		
d	From 2022		
e	From 2023		
f	Total of lines 3a through 3e		
g	Applied to under distributions of prior years		
h	Applied to 2024 distributable amount		
i	Carryover from 2019 not applied (see instructions)		
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
4	Distributions for 2024 from Section D, line 7: \$		
a	Applied to underdistributions of prior years		
b	Applied to 2024 distributable amount		
c	Remainder. Subtract lines 4a and 4b from line 4.		
5	Remaining underdistributions for years prior to 2024, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.		
6	Remaining underdistributions for 2024. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.		
7	Excess distributions carryover to 2025. Add lines 3j and 4c.		
8	Breakdown of line 7:		
a	Excess from 2020		
b	Excess from 2021		
c	Excess from 2022		
d	Excess from 2023		
e	Excess from 2024		

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

DRAFT

**Schedule B
(Form 990)**

(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF.
Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Name of the organization CITY GARDEN MONTESSORI SCHOOL	Employer identification number 43-1671014
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Organization type (check one):

Filers of:

Section:

- Form 990 or 990-EZ 501(c)(3) (enter number) organization
- 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
- 527 political organization
- Form 990-PF 501(c)(3) exempt private foundation
- 4947(a)(1) nonexempt charitable trust treated as a private foundation
- 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (Rev. 12-2024)

Name of organization CITY GARDEN MONTESSORI SCHOOL	Employer identification number 43-1671014
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	ANONYMOUS DONOR 1618 TOWER GROVE AVE ST. LOUIS, MO 63110	\$ 550,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2	THE OPPORTUNITY TRUST 5501 DELMAR BLVD., SUITE A300 ST LOUIS, MO 63112	\$ 273,610.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
3	STRANAHAN FOUNDATION 4169 N. HOLLAND-SYLVANIA RD. #201 TOLEDO, OH 43623	\$ 50,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
4	DONNA AND HOWARD SMITH 1712 DEER CREEK LN ST. LOUIS, MO 63124	\$ 50,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
5	THE FOUR LEAF CLOVER FOUNDATION 189 AMERICAN GRAIN ST CAHOKIA, IL 62206	\$ 25,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
6	JOEL ACHTENBERG 4501 LINDELL BLVD UNIT 6H ST. LOUIS, MO 63108	\$ 16,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization CITY GARDEN MONTESSORI SCHOOL	Employer identification number 43-1671014
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	BILL KLING 725 LYNKIRK LN ST. LOUIS, MO 63122	\$ 10,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
8	HANK WEBBER 1 HORTENSE PL ST. LOUIS, MO 63108	\$ 5,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
9	PETTUS FOUNDATION 190 CARONDELET PLAZA - SUITE 100 ST. LOUIS, MO 63105	\$ 5,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
10	THOMPSON COBURN LLP 505 N 7TH ST ST. LOUIS, MO 63101	\$ 9,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
11	ALISON AND AUSTIN FRANK 4208 CLEVELAND AVE ST. LOUIS, MO 63110	\$ 6,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
12	AMAGLAMATED CHARITABLE FOUNDATION 1825 K STREET NW WASHINGTON, DC 20006	\$ 5,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization CITY GARDEN MONTESSORI SCHOOL	Employer identification number 43-1671014
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13	PHILPOTT FAMILY FOUNDATION 44 SOUTH SPOEDE RD ST. LOUIS, MO 63141	\$ 5,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
14	THE BOEING COMPANY 6300 JAMES S MCDONNELL BLVD ST. LOUIS, MO 63134	\$ 12,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
15	JESSICA DROSTE YAGAN 5633 S WOODLAND AVE CHICAGO, IL 60637	\$ 11,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
16	THE DANA BROWN CHARITABLE TRUST 505 N 7TH ST, 16TH FLOOR ST LOUIS, MO 63101	\$ 60,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
17	JACK ALBRECHT 4050 BOTANICAL AVE ST LOUIS, MO 63110	\$ 5,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
18	ELIZABETH MALINAK 302 S. SPOEDE RD ST LOUIS, MO 63141	\$ 5,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization CITY GARDEN MONTESSORI SCHOOL	Employer identification number 43-1671014
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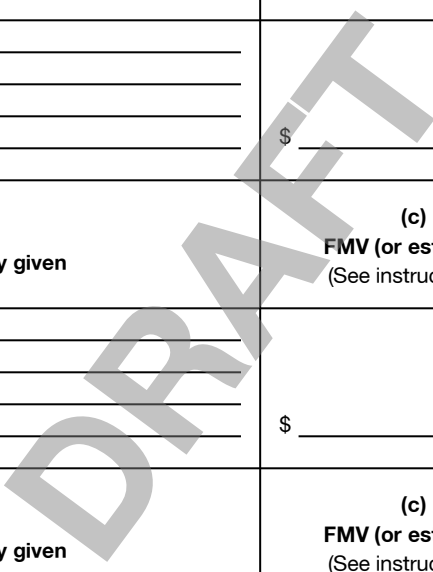
Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19	ST. LOUIS COMMUNITY FOUNDATION 2 OAK KNOLL PARK CLAYTON, MP 63105	\$ 50,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
20	FIDELITY CHARITABLE GIFT FUND PO BOX 770001 CINCINNATI, OH 45277	\$ 10,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
21	CATHERINE UNDERWOOD 850 WILD CHERRY LM ST LOUIS, MO 63130	\$ 9,700.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
22	SAINT LOUIS UNIVERSITY 3545 LINDELL BLVD ST LOUIS, MO 63103	\$ 8,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
23	US BANK FOUNDATION EMPLOYEE MATCHING GIFT PROGRAM 1618 TOWER GROVE AVE ST LOUIS, MO 63110	\$ 6,050.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
_____	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization CITY GARDEN MONTESSORI SCHOOL	Employer identification number 43-1671014
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Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

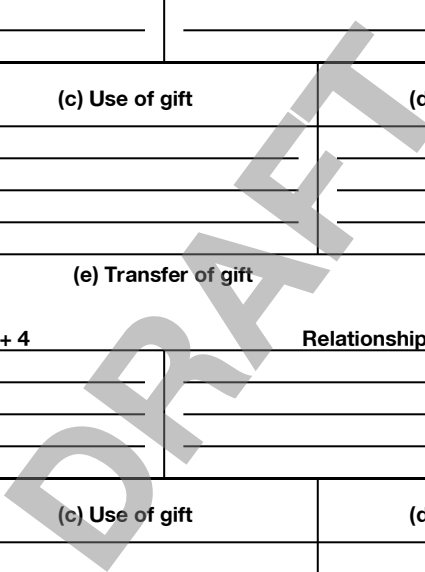
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____
	_____	\$ _____	_____



Name of organization CITY GARDEN MONTESSORI SCHOOL	Employer identification number 43-1671014
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Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this info. once.) \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	



SCHEDULE D
(Form 990)

(Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization **CITY GARDEN MONTESSORI SCHOOL** Employer identification number **43-1671014**

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	<input type="checkbox"/> Yes <input type="checkbox"/> No	
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	<input type="checkbox"/> Yes <input type="checkbox"/> No	

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area

Protection of natural habitat Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included on line 2a	2c
d Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year _____

4 Number of states where property subject to conservation easement is located _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

Yes No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year _____

8 Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

Yes No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items.

(i) Revenue included on Form 990, Part VIII, line 1 \$ _____

(ii) Assets included in Form 990, Part X \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 \$ _____

b Assets included in Form 990, Part X \$ _____

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) (Rev. 12-2024)

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply).
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange program
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian, or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment _____ %
 - b Permanent endowment _____ %
 - c Term endowment _____ %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|--------|----|
| (i) Unrelated organizations? | 3a(i) | |
| (ii) Related organizations? | 3a(ii) | |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | 3b | |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		50,000.		50,000.
b Buildings				
c Leasehold improvements				
d Equipment				
e Other		708,755.	304,412.	404,343.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, line 10c, column (B))				454,343.

Part VII Investments - Other Securities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A) 4209 FOLSOM MANAGING		
(B) MEMBER, LLC	2,668,639.	COST
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))	2,668,639.	

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))		

Part IX Other Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, line 15, col. (B))	

Part X Other Liabilities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, line 25, col. (B))	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

**SCHEDULE E
(Form 990)**

(Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Schools

Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

CITY GARDEN MONTESSORI SCHOOL

Employer identification number

43-1671014

Part I

	YES	NO
1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3 Has the organization publicized its racially nondiscriminatory policy on its primary publicly accessible Internet homepage at all times during its tax year in a manner reasonably expected to be noticed by visitors to the homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II	<input checked="" type="checkbox"/>	<input type="checkbox"/>

4 Does the organization maintain the following:		
a Records indicating the racial composition of the student body, faculty, and administrative staff?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
d Copies of all material used by the organization or on its behalf to solicit contributions?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
If you answered "No" to any of the above, please explain. If you need more space, use Part II.		

5 Does the organization discriminate by race in any way with respect to:		
a Students' rights or privileges?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
b Admissions policies?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
c Employment of faculty or administrative staff?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
d Scholarships or other financial assistance?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
e Educational policies?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
f Use of facilities?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
g Athletic programs?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
h Other extracurricular activities?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.		

6a Does the organization receive any financial aid or assistance from a governmental agency?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b Has the organization's right to such aid ever been revoked or suspended?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
If you answered "Yes" on either line 6a or line 6b, explain in Part II.		

7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, as modified by Rev. Proc. 2019-22, 2019-22 I.R.B. 1260, covering racial nondiscrimination? If "No," explain in Part II	<input checked="" type="checkbox"/>	<input type="checkbox"/>

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule E (Form 990) (Rev. 12-2024)

Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information. See instructions.

LINE 6 - EXPLANATION OF GOVERNMENT FINAINCIAL AID:
THE ORGANIZATION IS A PUBLIC CHARTER SCHOOL PRINCIPALLY FUNDED BY
MISSOURI AND FEDERAL MONIES RECEIVED THROUGH THE MISSOURI DEPARTMENT OF
ELEMENTARY AND SECONDARY EDUCATION.

DRAFT

**SCHEDULE J
(Form 990)**

(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization CITY GARDEN MONTESSORI SCHOOL	Employer identification number 43-1671014
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Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|--|---|
| <input type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment? **4a**
- b** Participate in or receive payment from a supplemental nonqualified retirement plan? **4b**
- c** Participate in or receive payment from an equity-based compensation arrangement? **4c**
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization? **5a**
- b** Any related organization? **5b**
- If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization? **6a**
- b** Any related organization? **6b**
- If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1b		
2		
4a		X
4b		X
4c		X
5a		X
5b		X
6a		X
6b		X
7		X
8		X
9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) (Rev. 12-2024)

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) CHRISTINE HUCK CEO	(i)	147,483.	0.	0.	21,408.	8,803.	177,694.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							



Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 3

COMPENSATION IS DETERMINED BY THE BOARD OF DIRECTORS USING COMPARABLE INFORMATION FROM SIMILAR ENTITIES AND BENCHMARK COMPENSATION STUDIES.

DRAFT

**SCHEDULE O
(Form 990)**

(Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

**Open to Public
Inspection**

Name of the organization CITY GARDEN MONTESSORI SCHOOL	Employer identification number 43-1671014
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**FORM 990, PART VI, SECTION B, LINE 11B:
COPIES OF TAX RETURN ARE PROVIDED TO ALL BOARD MEMBERS PRIOR TO FILING.**

**FORM 990, PART VI, SECTION B, LINE 12C:
CONFLICTS OF INTEREST ARE REGULARLY REVIEWED. IF A BOARD MEMBER IS FOUND
TO HAVE A CONFLICT WITHIN THE SCHOOL, HE/SHE WILL STEP DOWN.**

**FORM 990, PART VI, SECTION B, LINE 15:
COMPENSATION OF THE CEO AND COO, IS DETERMINED BY THE BOARD OF DIRECTORS
USING COMPARABLE INFORMATION FROM SIMILAR ENTITIES AND BENCHMARK
COMPENSATION STUDIES. MANAGEMENT OF THE SCHOOL DETERMINES THE COMPENSATION
OF OTHER KEY EMPLOYEES USING BENCHMARK COMPENSATION STUDIES.**

**FORM 990, PART VI, SECTION C, LINE 19:
FINANCIAL AND TAX INFORMATION ARE AVAILABLE AND PROVIDED UPON REQUEST.**

**FORM 990, PART XII, LINE 1
THE FINANCIAL STATEMENTS HAVE BEEN PREPARED ON THE MODIFIED CASH BASIS
OF ACCOUNTING, WHICH IS A COMPREHENSIVE BASIS OF ACCOUNTING OTHER THAN
GENERALLY ACCEPTED ACCOUNTING PRINCIPLES IN THE UNITED STATES OF
AMERICA (GAAP). THIS BASIS OF ACCOUNTING DIFFERS FROM GAAP PRIMARILY
BECAUSE CERTAIN REVENUE AND RELATED ASSETS (SUCH AS ACCOUNTS RECEIVABLE
AND REVENUE FOR BILLED OR PROVIDED SERVICES NOT YET COLLECTED) HAVE
BEEN RECOGNIZED WHEN RECEIVED RATHER THAN WHEN EARNED AND CERTAIN
EXPENSES AND RELATED LIABILITIES (SUCH AS ACCOUNTS PAYABLE AND EXPENSES
FOR GOODS OR SERVICES RECEIVED BUT NOT YET PAID, AND OTHER ACCRUED
LIABILITIES HAVE BEEN RECOGNIZED WHEN PAID RATHER THAN WHEN THE
OBLIGATIONS WERE INCURRED.**

**SCHEDULE R
(Form 990)**

(Rev. January 2025)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

**Open to Public
Inspection**

Name of the organization **CITY GARDEN MONTESSORI SCHOOL** Employer identification number **43-1671014**

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
CITY GARDEN MONTESSORI SCHOOL FOUNDATION, LLC	REQUIRED LEGAL HOLDING ENTITY	MISSOURI			CITY GARDEN MONTESSORI SCHOOL
4200 FOLSOM OWNER, LLC (FORMELY 4200-4208 FOLSOM PROPERTY, LLC)	REAL ESTATE HOLDING ENTITY	MISSOURI			CITY GARDEN MONTESSORI SCHOOL

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
CITY GARDEN MONTESSORI FOUNDATION, INC 1618 TOWER GROVE AVE ST. LOUIS, MO 63110	SUPPORT EDUCATIONAL MISSION OF CITY GARDEN MONTESSORI SCHOOL	MISSOURI	501(C)(3)		CITY GARDEN MONTESSORI SCHOOL		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) (Rev. 1-2025)

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
4209 FOLSOM OWNER LLC - 85-1584808, 1618 TOWER GROVE AVENUE, ST. LOUIS, MO 63110	REAL ESTATE	MO	4209 FOLSOM MANAGING MEMBER LLC					X	N/A		X	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
4209 FOLSOM MANAGING MEMBER, LLC - 85-1552729, 1618 TOWER GROVE AVENUE, ST. LOUIS, MO 63110	HOLDING ENTITY FOR 4209 FOLSOM OWNER, LLC	MO	CITY GARDEN MONTESSORI SCHOOL	C CORP			100%		X

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		X
b Gift, grant, or capital contribution to related organization(s)		X
c Gift, grant, or capital contribution from related organization(s)		X
d Loans or loan guarantees to or for related organization(s)		X
e Loans or loan guarantees by related organization(s)		X
f Dividends from related organization(s)		X
g Sale of assets to related organization(s)		X
h Purchase of assets from related organization(s)		X
i Exchange of assets with related organization(s)		X
j Lease of facilities, equipment, or other assets to related organization(s)		X
k Lease of facilities, equipment, or other assets from related organization(s)		X
l Performance of services or membership or fundraising solicitations for related organization(s)		X
m Performance of services or membership or fundraising solicitations by related organization(s)		X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		X
o Sharing of paid employees with related organization(s)		X
p Reimbursement paid to related organization(s) for expenses		X
q Reimbursement paid by related organization(s) for expenses		X
r Other transfer of cash or property to related organization(s)	X	
s Other transfer of cash or property from related organization(s)	X	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) 4209 FOLSOM MANAGING MEMBER LLC	S	25,000.	FAIR MARKET VALUE
(2) 4209 FOLSOM OWNER LLC	R	12,683.	FAIR MARKET VALUE
(3)			
(4)			
(5)			
(6)			

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

PART V, LINE 2

DURING THE YEAR ENDED JUNE 30, 2025, 4209 FOLSOM MANAGING MEMBER, LLC.

TRANSFERRED \$25,000 TO CITY GARDEN MONTESSORI SCHOOL.

DRAFT

Coversheet

2025-26 Policies

Section: IV. Information Items
Item: B. 2025-26 Policies
Purpose: FYI
Submitted by:
Related Material: DRAFT 2025-26 Policies.pdf

Type: School Operations
Title: **Activity And Event Participation of Non-Students**
Date of Board Approval: **2026**
Notes: MCPSA Required list

Purpose

A student who is receiving instruction at a Family Paced Education ("FPE") school, home school, or virtual school as a full-time equivalent student shall be allowed the opportunity to try-out for (if applicable) or to participate in any event or activity offered by CGMS.

Section 1. In Accordance with the Following Conditions

- a. The student provides proof of residency within the boundaries of the school district within which CGMS sits;
- b. If participating in athletics, documentation of a physical, including details on any underlying conditions relevant to such participation;
- c. The student shall adhere to the same behavior, responsibility, performance, and code of conduct standards directly related to the event or activity as those students enrolled in CGMS; and
- d. The student shall fulfill the same financial requirements as those required of students enrolled in CGMS.

Section 1.2

If such student requests to participate in a fine arts activity, such student shall be required to participate in and complete any integral components of instruction provided during a course held during the school day, if applicable.

Section 1.3

If such student requests to participate in a career or technical student organization, such student shall be required to participate in any applied learning and engagement which are integral components of instructions for an approved career and technical education program in Missouri, if applicable.

Section 1.4

If such student requests to participate in an integrated cocurricular activity, such student shall be required to participate in any appropriate coursework and preparation of the related activities during the school day, if applicable.

Section 1.5

If a student whose academic performance or disciplinary status would preclude such student from eligibility to participate in any extracurricular event or activity at [charter school] disenrolls from [charter school] in order to receive instruction at an FPE school, home school, or virtual school as a full-time equivalent student, such student shall not be eligible to participate in any event or activity at [charter school] for twelve months from the date of disenrollment.

Section 1.6

Any records created or retained pursuant to this policy shall not be disclosed unless required by federal or state law.

Section 2. Definitions

For purposes of this policy, the following terms mean:

- a. Athletics, “any interscholastic athletic games, contests, programs, activities, exhibitions, or other similar competitions for students;
- b. “Event or activity”, athletics, fine arts activities, integrated cocurricular activities, or other extracurricular occurrences directly related to such athletics, fine arts activities, or integrated cocurricular activities that are sponsored, organized, or provided for students by [charter school];
- c. “FPE school”, a school, whether incorporated or unincorporated that: (1) has its primary purpose the provision of private or religious-based instruction; enrolls children between the ages of seven years and the compulsory attendance age for the school district in which the FPE school is located, of which no more than four are unrelated by affinity or consanguinity in the third degree; does not charge or receive consideration in the form of tuition, fees, or other remuneration in a genuine and fair exchange for provision of instruction; and may enroll children who participate in the Missouri Empowerment Scholarships Account Program;
- d. “Full-time equivalent”, a student who is enrolled in the instructional equivalent of six credits per regular term;
- e. “Home school”, a school, whether incorporated or unincorporated that: (1) has its primary purpose the provision of private or religious-based instruction; enrolls children between the ages of seven years and the compulsory attendance age for the school district in which the home school is located, of which no more than four are unrelated by affinity or consanguinity in the third degree; does not charge or receive consideration in the form of tuition, fees, or other remuneration in a genuine and fair exchange for provision of instruction; does not enroll children who participate in the Missouri Empowerment Scholarships Account Program; and is not an FPE school;
- f. “Integrated cocurricular activities”, activities that are outside of the regular school curriculum but complement and supplement such curriculum.

Legal Citation:

§ 167.790, RSMo

ADA Title II Digital Accessibility Model Policy [required]

The Board of City Garden Montessori School (CGMS) adopts the following policy, effective on the date of adoption by the Board.

SECTION 1. Purpose and Applicability

SECTION 1.1. The purpose of this policy is to ensure that all digital content, websites, mobile applications, and electronic documents published, distributed, or utilized by the School are accessible to individuals with disabilities in compliance with Title II of the Americans with Disabilities Act (ADA).

In April 2024, the federal government issued a final rule establishing website and mobile app accessibility requirements in compliance with Web Content Accessibility Guidelines (WCAG) Version 2.1 Level AA. This rule requires proactive design for accessibility rather than just individualized accommodations.

SECTION 1.2. This policy applies to all digital content created, published, or distributed by the School, including but not limited to websites, web portals, mobile applications, electronic documents, learning platforms, and social media content.

SECTION 2. Compliance Deadlines

SECTION 2.1. By April 26, 2027, the School shall ensure compliance with WCAG 2.1 Level AA standards.

SECTION 2.2. The School shall take all necessary steps to achieve full compliance prior to this deadline.

SECTION 3. Designation of ADA Coordinator

SECTION 3.1. The School shall designate an ADA Coordinator who shall be responsible for coordinating the School's efforts to comply with ADA Title II digital accessibility requirements.

SECTION 3.2. The ADA Coordinator's name, title, office address, electronic mail address, and telephone number shall be prominently displayed on the School's website.

SECTION 3.3. The School shall publish on its website information on how individuals may file a complaint regarding digital accessibility.

SECTION 4. Digital Accessibility Requirements

SECTION 4.1. Websites and Web Portals. All public-facing School websites, portals, and learning platforms must conform to WCAG 2.1 Level AA standards, and move towards WCAG 2.2 as adopted. Compliance standards include:

- Headings, labels, and navigation must be logical.
- Text must meet color contrast standards.
- Pages must work without a mouse (keyboard navigation).
- Content must be screen reader-friendly.

SECTION 4.2. Mobile Applications. Any School-provided mobile applications must meet the same accessibility standards as websites. Features such as enrollment, grades, transportation information, or event updates must be equally usable for individuals with disabilities.

SECTION 4.3. Electronic Documents. All documents posted online or shared digitally by the School must be accessible. This includes PDFs, flyers, newsletters, forms, reports, presentations, and emails. Accessible document requirements include:

- Tagged PDFs with correct reading order.
- Alternative text for all images.
- Meaningful bookmarks for longer documents.
- Fillable forms designed for assistive technology compatibility.

SECTION 4.4. Multimedia Content. All video and audio content must be accessible:

- Videos must include captions.
- Audio-only content must include transcripts.
- Live-streamed events must include real-time captioning or interpretation if requested.

SECTION 4.5. Social Media. Accessibility requirements apply to School social media posts and digital outreach. The School shall:

- Add alternative text (alt text) for all images posted on social media.
- Caption all video clips, including spoken words and relevant sounds.
- Avoid color-only communication to convey information and add text or symbols to clarify meaning.
- Use plain, clear text alongside graphics so posts are understandable to everyone.

SECTION 4.6. Testing and Learning Platforms. Digital platforms used for testing, grading, and learning management systems must be fully accessible, ensuring students with disabilities have equal access.

SECTION 4.7 The WCAG 2.1 Level AA standards may be found at:

<https://www.w3.org/TR/WCAG21/> and are hereby incorporated into this policy.

SECTION 5. Exceptions

SECTION 5.1. The following categories of content are exempt from the accessibility requirements of this policy:

- **Archived Content:** Archived web content that meets all the following criteria may be exempt: (1) truly inactive; (2) for reference only; (3) never updated; and (4) clearly stored in an archive. If archived content is edited or reposted, it must be made accessible.
- **Pre-Existing Conventional Electronic Documents:** Certain pre-existing conventional electronic documents that are no longer in use may be exempt. For this exemption to apply, the document must meet all of the following criteria: (1) word process, presentation, PDF, or spreadsheet files; (2) available on the School's website or mobile app before April 26, 2027; and (3) not currently in sue to apply for, access, or participate in the School's services, programs, or activities.
- **Third-Party Content:** Content posted by third parties that is not under the School's control, including content posted by students, parents, or community members. This exemption does not include any third-party content used by the School and posted on the School's website, content posted by the School's contractor or vendor, or tools and platforms that allow third parties to post content.
- **Individual-Specific Password-Protected Materials:** Password-protected materials specific to individual users. For this exemption to apply, the document must meet all the following criteria: (1) word process, presentation, PDF, or spreadsheet files; (2) about a specific person, property, or account; and (3) password-protected or otherwise secured.
- **Pre-Existing Social Media:** Social media posts made before April 26, 2027.

SECTION 5.2. The exceptions set forth in Section 5.1 shall be narrowly construed. Content that does not clearly meet all criteria for an exception must be made accessible.

SECTION 6. Training

SECTION 6.1. The School shall provide training on digital accessibility to all staff who create, post, or manage digital content, including websites, documents, and social media.

SECTION 6.2. Training shall include instruction on accessibility basics, including how to:

- Create accessible documents with proper structure, headings, and alternative text.
- Add captions to video content.
- Add alternative text to images, including social media images.
- Use accessibility evaluation tools to identify and correct accessibility issues.

SECTION 7. Evaluation and Monitoring

SECTION 7.1. The School shall regularly audit its digital content for accessibility compliance.

SECTION 7.2. The School shall review the digital tools it relies upon, including websites, applications, testing systems, learning platforms, and gradebooks, to ensure they are accessible to students, parents, and staff with disabilities.

SECTION 7.3. The School may request accessibility documentation from third-party digital service providers and shall consider accessibility capabilities when selecting digital platforms and tools.

SECTION 8. Grievance Procedure

SECTION 8.1. Any individual who believes that the School has failed to provide accessible digital content may file a complaint with the ADA Coordinator.

SECTION 8.2. The ADA Coordinator shall investigate all complaints and respond within a reasonable time. The School shall take prompt corrective action to remedy any identified accessibility barriers.

SECTION 8.3. No individual shall be subject to retaliation for filing a complaint, participating in an investigation, or otherwise asserting rights under this policy or the ADA.

Type: School Operations
Title: **Anti-Intruder Lock** ¹
Date of Board Approval: **2026**
Notes: MCPSA Required list

Purpose

Each interior door of the school shall be equipped with an anti-intruder lock.

Section 1.

- a. The school may be equipped with one or more master key boxes to contain the necessary keys and access tools for fire protection and law enforcement agencies to gain access to exterior or interior doors or entryways, including those equipped with an anti-intruder lock.
- b. Before or in conjunction with installing such anti-intruder locks, CGMS shall develop and implement school building access policies or practices that control access to individual classrooms, if such policies have not been implemented.

Section 2. Definitions

For purposes of this policy, the following terms mean:

- a. "Anti-intruder door lock", a mechanical or 4 electronic door-locking mechanism on an interior door that is designed to keep an intruder from entering an interior room that shall:
 - i. Be capable of
 - 1. Locking from inside or outside the room;
 - 2. Unlocking from outside the room with a key or other approved means; and
 - 3. Locking or unlocking from inside the room without the use of a key or special knowledge or effort; and
 - ii. Control access to the room
- b. "Exterior door or entryway", any location of normal ingress and egress into or out of a school building
- c. "Interior door", an egress door from a classroom, office, or other occupied room that provides access to the interior of a building
- d. "Master key box", an exterior secure master key box that meets the standards prescribed under Underwriters Laboratories Standard 1037 for use by fire protection and law enforcement.

*NOTE: This policy is only required subject to appropriation by the General Assembly. Except that, any door installed after August 28, 2029 shall be equipped with an anti-intruder door lock.

Legal Citation:
§ 160.663, RSMo

Type: School Operations
Title: **Bus Driver Background Check**
Date of Board Approval: **2026**
Notes: MCPSA Required list

Purpose

A criminal background check shall be conducted for all school bus drivers and drivers of other vehicles owned by City Garden Montessori School (CGMS) or operated under contract with the CGMS and used for the purpose of transporting school children.

Section 1.

- a. It shall be the responsibility of CGMS to conduct the background check for all drivers employed by the CGMS.
- b. It shall be the responsibility of the transportation company to conduct the background check for all drivers employed or contracted by the transportation company.

Legal Citation:
§ 168.133, RSMo

Type:	School Operations
Title:	Cardiac Emergency Response
Date of Board Approval:	2026
Notes:	MCPSA Required list

Purpose

This policy provides direction and detailed guidance for City Garden Montessori School's (CGMS) responding to a sudden cardiac arrest ("SCA") through a Cardiac Emergency Response Plan ("CERP"). This plan outlines Cardiac Emergency Response Teams ("CERTs"), AED maintenance and locations, CERP protocol and related staff training/certification.

SECTION 1. Developing a Cardiac Emergency Response Team (CERT)

- 1) Designate one person as the Cardiac Emergency Response Team Coordinator who oversees CPR-AED program activities, training, education, and evaluation.
- 2) Appoint at least 10% of staff to participate in the CERT.
- 3) All individuals on CERT should have current CPR/AED training from a nationally recognized organization.
- 4) Designate individuals to promptly call 9-1-1 and direct EMS to the location

SECTION 2. Automated External Defibrillators (AEDs) – Placement, Installation and Maintenance

- 1) Minimum recommended number of AEDs for [SCHOOL] include inside the building and outside the building:
 - a) *Inside the building* – The number of AEDs shall be sufficient to enable a person to retrieve an AED and deliver it to any location within the building, ideally within 3 minutes of being notified of a possible cardiac emergency. AED should be clearly marked in a backpack or hard case.
 - b) *Outside the building* (e.g., on school grounds, venues, or athletic fields) – The number of AEDs, either stationary or in the possession of an on-site athletic trainer, coach, or other qualified person, shall be sufficient to enable the delivery of an AED to any location outside of the building including any venue, athletic field, or school grounds, ideally within 3 minutes of being notified of a possible cardiac emergency. AED should be clearly marked in a backpack or hard case.
- 2) Regularly check and maintain each AED in accordance with the AED's operating manual and maintain a log of the maintenance activity including periods of time where the building or location will not be used for long periods of time, such as summer months when school is not in session or community locations only opened at certain times of the year.
- 3) CERT coordinator should set up a process for verifying and tracking equipment readiness and maintenance.
- 4) Additional Resuscitation Equipment: A resuscitation kit shall be connected to the AED carry case. The kit shall contain latex-free gloves, razor, scissors, towel, antiseptic wipes, a CPR barrier mask, and consider an extra set of

AED pads. Consider storing other medical equipment with the AED or kit such as Naloxone and Epinephrine autoinjector.

- 5) AEDs should not be locked in an office. It should be stored in a location that is always easily and quickly accessible.
- 6) AEDs shall be accessible for responding to a cardiac emergency during day and night activities (e.g., sports activities) and after-hours activities (e.g., after-school activities) in accordance with this CERP.
- 7) Each AED should have one set of AED pads with the device.
- 8) Signage: All AEDs should have clear AED signage to be easily identified. These should be visible from the normal path of travel. A projecting (three-dimensional) universal AED sign shall be installed above cabinet or bracket/wall rack clearly marking the location of AED(s).
- 9) Remove warning "for professional use only" on AED cabinets as AEDs provide instructions for use.
- 10) Locations of the AEDs are to be listed in the CERP Protocol with Building Location Information, AED locations, and Maps.

SECTION 3. Communication of CERP Protocol

- 1) The CERP Protocol should be posted in places such as (but not limited to):
 - a) In each classroom, cafeteria, restroom, health room, break room and in all offices or other occupied spaces.
 - b) Adjacent to each AED.
 - c) Adjacent to each public telephone.
 - d) In the gym, near the swimming pool, and in all other indoor locations where athletic activities take place.
 - e) At other strategic locations, including outdoor physical education and athletic venues and facilities.
 - f) Attached to all portable AEDs.
- 2) The CERP protocol should be distributed to:
 - a) All staff and administrators at the start of each year (or school year), with updates distributed as made. In workplace and recreation centers, the CERP protocol should be made available annually and when updates are made.
 - b) All staff should be educated on the CERP protocol in their school yearly.
 - c) All staff should be educated on recognizing the signs of a cardiac emergency that is or may become a SCA, how to activate a response, location of AEDs, and ideally have an introduction to at least hands-only CPR and AED use.
 - d) New staff members should receive the CERP protocol in their orientation materials.

SECTION 4. Training in Cardiopulmonary Resuscitation (CPR) and AED Use

- 1) Staff training
 - a) The CERT team and at least ten percent of the staff staff should be trained in cardiopulmonary resuscitation (CPR) and in the use of an AED. Training shall be renewed at least every two years.

- b) The school or organization should designate the person responsible for coordinating staff training and the medical contact for AEDs, if available.
- c) Training may be traditional classroom, on-line, or blended instruction but should include cognitive learning, hands-on practice, and testing.
- d) All staff and appropriate volunteers, regardless of if they are a CERT member, should receive annual training on SCA and understand how to recognize a cardiac arrest, how to initiate the response team, and where the AEDs in the building are located.
- e) Include as many other people as possible (staff, faculty, coaches, volunteers, students, parents, etc.) who can receive additional CPR/AED education and awareness of the plan.

SECTION 5. Local Emergency Medical Services (EMS) Integration with the School Plan

- 1) Provide a copy of this Cardiac Emergency Response Plan to local emergency response and dispatch agencies (e.g., the 9-1-1 response system), which may include local police and fire departments and local EMS.
- 2) The development and implementation of the CERP shall be coordinated with the local EMS Agency, organization safety officials, on-site first responders, administrators, organizational leadership, athletic trainers, school nurses, and other members of the school or community medical team.
- 3) Work with local emergency response agencies to 1) coordinate this Plan with the local emergency response system and 2) to inform local emergency response system of the number and location of on-site AEDs.

SECTION 6. Conduct Practice Drills

- 1) Please refer to the 'Cardiac Emergency Drills' section on the [Project ADAM website](#) for more information.
- 2) Cardiac Emergency Response Drills are an essential component of this Plan. The [SCHOOL] should perform at least one successful drill each year (two or more are recommended) with the participation of staff, safety officials and other targeted responders. A successful Cardiac Emergency Response Drill is defined as full and successful completion of the Drill in 5 minutes or less. One drill may include a tabletop exercise with all the staff and CERP members present.

SECTION 7. Annual Review and Evaluation of the Plan

- 1) Conduct an annual internal review of the Cardiac Emergency Response Plan (CERP) for schools. The annual review should focus on ways to improve the response process, to include:
 - a) A *post-event review* following an event. This includes review of existing documentation for any identified cardiac emergency that occurred at the location or at any sanctioned function. There should be a designated person responsible for establishing the documentation process.
- 2) Post-event documentation and action shall include the following:
 - a) A contact list of individuals to be notified in case of a cardiac emergency.

- b) Determine the procedures for the release of information regarding cardiac emergencies.
- c) Date, time, and location of the cardiac emergency and the steps taken to respond to the cardiac emergency.
- d) The identification of the person(s) who responded to the emergency.
- e) The outcome of the cardiac emergency. This shall include but not be limited to a summary of the presumed medical condition of the person who experienced the cardiac emergency to the extent that the information is publicly available. Personal identifiers should not be collected unless the information is publicly available.
- f) An evaluation of whether the CERP and CERP Protocol was sufficient to enable an appropriate response to the specific cardiac emergency. The review shall include recommendations for improvements to the CERP and CERP Protocol and in its implementation if the plan was not optimally suited for the specific incident. The post-event review may include discussions with medical personnel (ideally through the school's medical counsel) to help in the debriefing process and to address any concerns regarding on-site medical management and coordination.
- g) An evaluation of the debriefing process for responders and post-event support. This shall include the identification of aftercare services including crisis counselors and/or other local resources.
- h) A review of the documentation for all Cardiac Emergency Response Drills performed during the year. Consider pre-established Drill report forms to be completed by all responders.
- i) A determination, at least annually, as to whether additions, changes or modifications to the Plan are needed. Reasons for a change in the Plan may result from a change in established guidelines, an internal review following an actual cardiac emergency, or from changes in facilities, equipment, processes, technology, administration, or personnel.
- j) After an actual emergency event occurs, you may need assistance in downloading and storing information from the AED to aid in the patient's continued medical care.
- k) If the AED is taken with the patient or is removed from its cabinet, please place a sign about where the next closest one is located until there is an AED put back in the cabinet. Consider having a process or checklist for AEDs that have been used to verify all parts have been checked and replaced.

SECTION 8. Activation of Cardiac Emergency Response Team During an Identified Cardiac Emergency

- 1) Activate the Cardiac Emergency Response Team immediately when a cardiac emergency is suspected.
- 2) The Protocol for responding to a cardiac emergency should be posted and readily accessible to anyone.

Legal Citation:
§ 160.482, RSMo

Type: School Operations
Title: **Comprehensive Emergency Operations Plan**
Date of Board Approval: **2026**
Notes: MCPSA Required list

Purpose

City Garden Montessori School (CGMS) shall adopt a comprehensive emergency operations plan to address:

1. School safety, crises, and emergency operations;
2. Prevention, preparation, operations, and follow-up;
3. Collaboration with local law enforcement, providers of fire protection services, and emergency management; and
4. Consideration of supporting mental health needs of all involved in a crisis.

Section 1. Plan Implementation

- a. The Department of Elementary and Secondary Education will publish standards for emergency operations plans and annual physical security site assessment. CGMS will review and adopt such standards to the extent such standards meet the needs of the CGMS.

Section 2. Plan Maintenance

- b. The emergency operations plan shall be shared with local law enforcement, providers of fire protection services, and emergency management.
- c. A physical security site assessment shall be conducted annually.

Legal Citation:

§ 160.480, RSMo

Type: School Operations
Title: **CROWN Act**
Date of Board Approval: **2026**
Notes: MCPSA Required list

Purpose

City Garden Montessori School (CGMS) shall not discriminate based on a person's hair texture or hairstyle.

1. No person shall be discriminated against based on the person's hair texture or protective hairstyle, if that protective hairstyle or texture is commonly associated with a particular race or origin.
2. CGMS may require the use of hair nets or coverings or may require that hair be secured for safety purposes in any career and technical training course or class to comply with safety regulations and standards of the course or class throughout the duration of the course or class.

Legal Citation:
§ 160.082, RSMo

Type: School Operations
Title: **Electronic Communication Device**
Date of Board Approval: **2026**
Notes: MCPSA Required list

Purpose

In compliance with Missouri Department of Elementary and Secondary Education statutes, City Garden Montessori School (CGMS) prohibits the use of electronic personal communications devices.

SECTION 1. General Prohibition

No student may display or use an electronic personal communications device from the beginning of the school day until the end of the school day, including, but not limited to, instructional time, meal time, collaborative time, time between regular classrooms and specials, and during recess, arrival or dismissal.

SECTION 2. Exceptions

1. Notwithstanding the general prohibition, a student may display and use an electronic personal communications device only when such display and use is necessary to comply with:
 - a. An individualized education program (“IEP”)
 - b. A 504 plan
 - c. An individualized emergency health care plan or individualized health care plan
 - d. The Americans with Disabilities Act
 - e. The federal Civil Rights Act of 1964
 - f. The federal Equal Educational Opportunities Act of 1974 regarding English language learners.

2. Notwithstanding the general prohibition, a student may use a device as follows:
 - a. In the case of an emergency. An emergency means a serious, unexpected, and dangerous situation, including, but not limited to: active fire, active tornado or earthquake, active shooter, evacuation of school grounds, medical emergency, or other serious, unexpected, and dangerous situation that requires immediate action and is otherwise identified in the school’s policies as an emergency; or
 - b. When directed to use such device for an educational purpose with authorization as directed by established school policy.

SECTION 3. Compliance

1. If a student fails to adhere to this policy regarding the use of an electronic personal communications device, CGMS may invoke disciplinary action.
2. This policy shall be published on the school’s website upon its adoption.

Legal Citation:
§ 162.207, RSMo

Type: Human Resources
Title: **Family and Medical Leave Act Model Policy**
Date of Board Approval: **2026**
Notes: MCPSA Required/Revised list

Purpose

Under the [Family and Medical Leave Act of 1993](#) (FMLA) employees of a covered employer are entitled to unpaid leave for certain family and medical reasons. An employer is covered under FMLA if, as of the date an employee gives notice of the need for leave, the employer maintained 50 or more employees on payroll during 20 or more calendar workweeks in either the current or preceding year.

Reasons for Leave

Eligible employees may take leave for the following reasons:

- (1) To care for the employee's child after birth or placement for adoption or foster care of a child with the employee (must be completed within the 12-month period beginning on the date of birth or placement);
- (2) To care for an immediate family member (spouse, child, parent) who has a serious health condition (does not include the employee's in-laws);
- (3) To care for the employee's own **serious health condition** (including any period of incapacity due to pregnancy, prenatal care or childbirth) that makes the employee unable to perform one or more of the essential functions of the employee's job; and
- (4) Due to any **qualifying exigency** arising out of the fact that an employee's spouse, son, daughter or parent is a covered military member on active duty or has been notified of an impending call or order to active duty status in the National Guard or Reserves in support of contingency operation.
- (5) To care for a covered service member with a serious injury or illness when the employee is the spouse, son, daughter, parent, or next of kin.

Medical Certification

An employer has the right to request medical certification from an employee's health care provider supporting the leave request. Under certain circumstances, employees may be required to provide recertification of the medical condition(s) giving rise to the need for leave.

Prohibited Employer Actions

It is unlawful for employers to: (1) interfere with, restrain, or deny the exercise of any right provided under FMLA; or (2) discharge or discriminate against any person for opposing any

practice made unlawful by FMLA or involvement in any preceding under or related to the FMLA.

Poster

All covered employers are required to display and keep on display a poster prepared by the Department of Labor summarizing the major provisions of FMLA and telling employees how to file a complaint. The poster must be displayed in a conspicuous place where employees and applicants for employment can see it. Although there is no particular size requirement, the poster and all the text must be large enough to be easily read. www.dol.gov/compliance/topics/posters.htm

Legal Citation:

The Family and Medical Leave Act can be found at 29 U.S.C. § 2601, *et seq.* Regulations implementing FMLA can be found at 29 CFR Part 825.

Type: School Operations
Title: **Get the Lead Out of School Drinking Water Act**
Date of Board Approval: **2026**
Notes: MCPSA Required/Revised list

Purpose

The Governing Board of City Garden Montessori School (CGMS) adopts the following policy effective on that date that the policy is adopted by the Board.

1. Beginning in the 2023-2024 school year and every subsequent school year, the School shall provide drinking water with a lead concentration level below five parts per billion in sufficient amounts to meet the drinking water needs of all students and staff.
2. On or before January 1, 2024, the School shall:
 - a. Conduct an inventory of all drinking water outlets;
 - b. Develop a plan for testing every water outlet inventoried under paragraph (a) above and make such plan available to the public; and
 - c. Provide general information on the health effects of lead contamination and additional informational resources for employees and parents if information is requested.
3. Before August 1, 2024, or the first day on which students will be present, the School shall:
 - a. Conduct testing for lead by first-draw and follow-up flush samples of a random sampling of at least twenty-five percent of remediated drinking water outlets until all remediated sources have been tested as recommended by the 2018 version of the United States Environmental Protection Agency's Training, Testing, and Taking Action program. Such testing shall be conducted and results analyzed by an entity approved by the Department of Health and Senior Services;
 - b. Make all test results and any lead remediation plans available on the school's website within two weeks after receiving test results; and
 - c. Remove and replace any drinking water coolers or drinking water outlets that the United States Environmental Protection Agency has determined are not lead-free under the federal Lead Contamination Act of 1988, as amended.

The School is not required to replace drinking water outlets or water coolers that tested under the testing requirements in the United States Environmental Protection Agency's Training, Testing, and Taking Action program and have been determined to be dispensing drinking water with a lead concentration less than five parts per billion.

4. If testing indicates the water source is causing the contamination and until such time remediation is complete, the School shall:
 - a. Install a filter that reduces lead in drinking water at each point at which the water supply enters the School in accordance with any relevant requirements set forth by the department of natural resources to ensure lead concentrations are below five parts per billion;
 - b. Install a filter that reduces lead in drinking water on each water outlet inventoried in Section 2(a) above to ensure lead concentrations are below five parts per billion; or
 - c. Provide purified water at each water outlet inventories in Section 2(a) above.
5. If testing indicates that the internal building piping is causing the contamination and until such time remediation is complete, the School shall:
 - a. Install a filter at each point at which the water supply enters the School;
 - b. Install a filter that reduces lead in drinking water on each water outlet inventoried in Section 2(a) above to ensure lead concentrations are below five parts per billion; or
 - c. Remove the outlet from service
6. Any pipe, solder, fitting, or fixture replaced as part of remediation shall be lead free, as such term is defined in 40 CFR 143.12, as amended.
7. If test results show lead concentration that exceeds five parts per billion, the School shall provide written notification to staff within seven business days of receiving such test result. The written notification shall include:
 - a. The test results and a summary that explains the results;
 - b. A description of remedial steps taken; and
 - c. A description of general health effects of lead contamination and community specific resources.
8. If test results show lead concentration that exceeds five parts per billion, the School shall also provide bottled water if there is not enough water to meet the drinking water needs of students, teachers, and staff.

9. The School shall test for lead annually, however, if the School tests and does not find a drinking water source with a lead concentration above 5 parts per billion, the School is only required to test every five years.

Type: School Operations
Title: **Records Retention**
Date of Board Approval: **2026**
Notes: MCPSA Required list

Purpose

City Garden Montessori School shall effectively maintain and manage its records, including all electronic records, in accordance with state and federal law.

Section 1. Mandate

CGMS is subject to the Missouri Records Retention Law and Local Record Retention Schedule for Public School Districts as provided by the Missouri Secretary of State.

Section 2. Definitions

For purposes of this policy, the term “record” is defined as any document, including in electronic format, which was made or received pursuant to law or in connection with the transaction of official business.

Citation:

<https://www.sos.mo.gov/records/recmgmt/retention/>

Type: School Operations
Title: **School Safety Coordinator**
Date of Board Approval: **2026**
Notes: MCPSA Required list

Purpose

City Garden Montessori School (CGMS) shall designate a primary and secondary school safety coordinator. Such coordinators shall have a thorough knowledge of all federal, state, and local school violence prevention programs and resources available to students, teachers, or staff in the school.

The school safety coordinators and other designated personnel, as necessary, shall complete the following, within one year of being designated as coordinators:

1. The Incident Command System for Schools course provided by the Missouri School Boards' Association's Center for Education Safety, or its successor course created by CES to replace the ICS for Schools course,
or
2. The Federal Emergency Management Administration's (FEMA) IS-100.C: Introduction to the Incident Command System, ICS 100, or its successor course and The Federal Emergency Management Administration's IS-200: Basic Incident Command System for Initial Response, ICS-200, or its successor course.

Legal Citation:
§ 160.660, RSMo

Type: School Operations
Title: **Stop The Bleed Act**
Date of Board Approval: **2026**
Notes: MCPSA Required list

Purpose

Before the end of the 2025-2026 school year, City Garden Montessori School (CGMS) shall adopt the traumatic blood loss protocol developed by the Department of Elementary and Secondary Education. Upon adoption of this protocol, CGMS shall post the protocol on its website.

Legal Citation:
§ 160.485, RSMo

Type: School Operations

Title: **Student Enrollment Behavioral Threat Assessments and Personal Safety Plans**

Date of Board Approval: 2026

Notes: MCPSA Required list

Purpose

Prior to enrolling a new student, City Garden Montessori School (CGMS) may request records of any behavioral threat assessments and personal safety plans for the student.

SECTION 1. Conditions

If applicable, prior to enrolling a student, the school shall request, from any such student's prior local educational agency, records of any behavioral threat assessments and personal safety plans for the student if the student is currently subject to an active personal safety plan or has been subject to a personal safety plan in the previous twelve months

SECTION 2. Definitions

1. "Behavioral threat assessment", records associated with an evaluation of a student who has shown or demonstrated: (a) Homicidal or suicidal ideation; (b) Planning an attack on a school, other students, faculty, staff, or administration; or (c) Behavior that puts students, faculty, staff, or administration at risk for harm;
2. "Personal safety plan", an agreement based upon the findings of the behavioral threat assessment record between the school and the students' parents or guardians, or between the school and the student if the student is emancipated or an unaccompanied youth as defined in section 210.121, that: (a) Stipulates rules for attendance at the school; (b) Provides benchmarks that allow for the student to be released from the personal safety plan over time; and (c) Provides immediate access to a trusted adult for the student with the personal safety plan.

Legal Citation:
§ 167.022, RSMo

Students in Foster Care Model Policy

The Board of City Garden Montessori School (CGMS) adopts the following policy, effective on the date of adoption by the Board.

I. Educational Liaison for Foster Care Children

- A. The School Leaders shall designate a staff person as the educational liaison for foster care children.
- B. The liaison shall do the following in an advisory capacity:
 - a. Ensure and facilitate the proper educational placement, enrollment in school, and checkout from school of foster children;
 - b. Assist students in foster care when transferring from one school to another or from one school district to another, by ensuring proper transfer of credits, records, and grades;
 - c. Request school records within two business days of placement of a foster care pupil in a school; and
 - d. Submit school records of foster care pupils within three business days of receiving a request for school records.

II. Enrollment of Students in Foster Care

- A. Any student in foster care shall be immediately enrolled at the School and the Educational Liaison for Foster Care Children the School shall coordinate such enrollment.
- B. The Educational Liaison for Foster Care Children shall coordinate with the Missouri Department of Social Services to ensure the educational stability of children in foster care.
- C. The Educational Liaison for Foster Care Children shall make all such assurances to the Missouri Department of Social Services that:
 - 1. A child in foster care will remain in the child's school of origin unless a determination is made that it is not in such child's best interest to attend the school of origin, which decision shall be based on all factors relating to the child's best interest, including consideration of the appropriateness of the current educational

setting and the proximity to the school in which the child is enrolled at the time of placement;

2. When a determination is made that it is not in such child's best interest to remain in the school of origin, the child is immediately enrolled in a new school, even if the child is unable to produce records normally required for enrollment.
3. The enrolling school shall immediately contact the school last attended by any such child to obtain relevant academic and other records

Type: School Operations
Title: **Zero Tolerance Disciplinary Policy**
Date of Board Approval: **2026**
Notes: MCPSA Required list

Purpose

City Garden Montessori School shall not implement, utilize, or otherwise any zero-tolerance disciplinary policy or practice of discipline that results in an automatic disciplinary consequence against a student without the discretion to modify such disciplinary consequence on a case-by-case basis, such as automatic detention, suspension, or expulsion or the automatic imposition of other disciplinary measures.

Legal Citation:
§ 167.167, RSMo

Coversheet

CEO Report

Section: IV. Information Items
Item: C. CEO Report
Purpose: FYI
Submitted by:
Related Material: CEO Report to the Board_4-2026.pdf



City Garden Montessori School: *CEO Report to the Board*

April 2026

Spring Highlights – Organizational Happenings

Organizational Updates:

- On March 6th, conducted our Admissions Lottery, offering seats to 60 preschoolers, 100 kindergarteners and 77 1st-7th graders.
- After an extensive search, we hired Michelle Lewis as our new Chief of Learning! Michelle will begin July 6th.
- On March 9th, the board approved our [2026-29 Strategic Plan](#) and we are now working on initial implementation activities.
- [Public Montessori in Action](#) conducted its spring site March 25th and 26th visit to evaluate our Montessori classrooms.
- St. Louis University completed its spring compliance visits March 30th and 31st, observing in classrooms and interviewing teachers.
- Guides have been visiting classrooms over the past few weeks to observe students who will be moving to a new level next year, to learn about rising students inform classroom placements.



Spring Highlights – Community Gatherings



Community Gatherings

- *The Sunlight and Soil fundraising event took place March 7th, bringing together community members and raising funds for City Garden. Alum Cameron Siebert was the featured speaker.*
- *On March 25th the ECEC welcomed new and returning families to learn about the transition to 3-6 year-old mixed age Primary classrooms in 2026-27.*
- *Our final ColorBrave session of the school year was March 26th, discussing why it is so hard to engage with people we disagree with, and what we can do about it.*
- *GrandFriends Day was April 3rd in both buildings and we hosted over 400 grandparents and special friends!*
- *The EAEC hosted parents and caregivers to attend Spring Breakfasts April 6th through 10th to see Montessori in action in their children's classrooms.*






Forward Focus– Sprinting to the End of the School Year

What's Happening in the Coming Weeks

- [City Garden Day of Giving](#), April 15th-16th – Help us raise \$425,000 for City Garden students!
- Spring iReady testing and Spring MAP testing, April 20th through May 6th
- Volunteer Appreciation Celebration, April 27th, 6:00pm
- [Community Block Party](#), Friday, May 1st, 4-7pm
- Teacher and Staff Appreciation Week, May 4th-8th
- 8th Grade Graduation, May 27th, 6:00pm
- Kindergarten Graduation, May 28th
- Field Day, May 28th (EAEC) and May 29th (ECEC)
- Last Day of School, May 29th



2025-2026 Essential Outcomes: Progress Update

Essential Outcome	Progress Update	Status																												
<p>Academic Growth: 60% of all CGMS students and 80% of CGMS students who are one level or more below grade level at fall baseline will meet 100% their "annual typical growth" goals on i-Ready s in English Language Arts (ELA) and Math.</p> <p>CGMS will reduce the percentage of students scoring in the bottom quartile of proficiency (Below Basic) in each grade 3-8 by half from SY24-25 to SY25-26.</p>	<p>Academic Growth: Middle-of-Year (MOY) iReady assessment data shows that we are on track or exceeding expectations to meet annual goals in English Language Arts across grade levels and that we are not on track to meet annual goals in math.</p> <p>The following are the predictions of percentage of students who will score Below Basic in ELA and math on MAP this spring, by grade level. We instituted math tutoring this semester to support additional growth.</p> <table border="1" data-bbox="898 586 1466 919"> <thead> <tr> <th><i>CGMS will reduce the percentage of students scoring in the bottom quartile of proficiency (Below Basic) in each grade 3-8 by half from SY24-25 to SY25-26.</i></th> <th>Year-End MAP Target</th> <th>Predictive MAP Score ELA</th> <th>Predictive MAP Score Math</th> </tr> </thead> <tbody> <tr> <td>% BB ELA Grade 3</td> <td>19%</td> <td>ELA 28%</td> <td>32% Math</td> </tr> <tr> <td>% BB ELA Grade 4</td> <td>16%</td> <td>ELA 8%</td> <td>48% Math</td> </tr> <tr> <td>% BB ELA Grade 5</td> <td>11%</td> <td>ELA 17%</td> <td>59% Math</td> </tr> <tr> <td>% BB ELA Grade 6</td> <td>17%</td> <td>ELA 18%</td> <td>48% Math</td> </tr> <tr> <td>% BB ELA Grade 7</td> <td>10%</td> <td>ELA 6%</td> <td>26% Math</td> </tr> <tr> <td>% BB ELA Grade 8</td> <td>6%</td> <td>ELA 0%</td> <td>4% Math</td> </tr> </tbody> </table>	<i>CGMS will reduce the percentage of students scoring in the bottom quartile of proficiency (Below Basic) in each grade 3-8 by half from SY24-25 to SY25-26.</i>	Year-End MAP Target	Predictive MAP Score ELA	Predictive MAP Score Math	% BB ELA Grade 3	19%	ELA 28%	32% Math	% BB ELA Grade 4	16%	ELA 8%	48% Math	% BB ELA Grade 5	11%	ELA 17%	59% Math	% BB ELA Grade 6	17%	ELA 18%	48% Math	% BB ELA Grade 7	10%	ELA 6%	26% Math	% BB ELA Grade 8	6%	ELA 0%	4% Math	<p>On track in ELA</p>  <p>Not on track in Math</p> 
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<p>Attendance: CGMS will achieve 93.6% school wide attendance in the 2025-26 school year (averaged across the year).</p>	<p>Attendance: Year-to-Date, attendance is 93.03%. The winter months bring higher absences with cold and flu season. We still have an opportunity to finish strong and strive to achieve our annual goal in attendance.</p>																													
<p>Staff Retention: CGMS will retain 85% or more of lead guides between August, 2025 and August, 2026 and 83% or more of all staff between August, 2025 and August 2026.</p>	<p>Staff Retention: Thus far, CGMS has retained 100% of lead guides since August 2025 and 95% of all staff. Intent to return conversations have taken place over the past month for the 2026-27 school year.</p>																													
<p>Financial Health: CGMS will end the 2025-26 fiscal year with a 10% or higher fund balance.</p>	<p>Financial Health: As of February 28, 2026, CGMS had a 8.4% fund balance. We are projecting to end the fiscal year with just over 10% fund balance.</p>																													

By the Numbers – Student Enrollment and Demographics

RACE								
Charter	#	%	Preschool	#	%	Whole School	#	%
Asian	6	1.17%	A	1	1.10%	A	7	1.16%
Black	238	46.58%	B	40	43.96%	B	278	46.18%
Hispanic	39	7.63%	H	10	10.99%	H	49	8.14%
Indian	2	0.39%	I	0	0.00%	I	2	0.33%
Multiracial	61	11.94%	M	13	14.29%	M	74	12.29%
White	165	32.29%	W	27	29.67%	W	192	31.89%

Free/Reduced Lunch	Free #	Reduced #	Total #	Total %
Charter	240	36	276	54.01%
Preschool	44	7	51	56.04%
Whole School	284	43	327	54.32%
EAEC	192	30	222	52.98%
ECEC	92	13	105	57.38%

English Language Learners	#	%
Charter	14	2.74%
Preschool	0	0.00%
Whole School	14	2.33%


IEPs	#	%	504s	#	%
Charter	71	13.89%	Charter	16	3.13%
Preschool	0	0.00%	Preschool	0	0.00%
Whole School	71	11.79%	Whole School	16	2.66%



Fundraising Report April 2026

FY26 Fundraising Progress	
FY26 Goal	\$962,947
Total Raised (Cash + Commitments)	\$469,174
Percent to Goal	48.7%
Remaining to Goal	\$493,773

FY26 Fundraising Projection	
Revenue to Date + Expected Revenue	\$937,674
Projected % to Goal	97.4%



DAY OF GIVING
Noon, Wed, Apr 15 to Noon, Thu, Apr 16, 2026
A 24-hour fundraiser for equitable, high-quality Montessori education

Thank You For All You Do!



CGMS Cheer Squad Performance, following winning the championship among schools in the STL Charter City League!