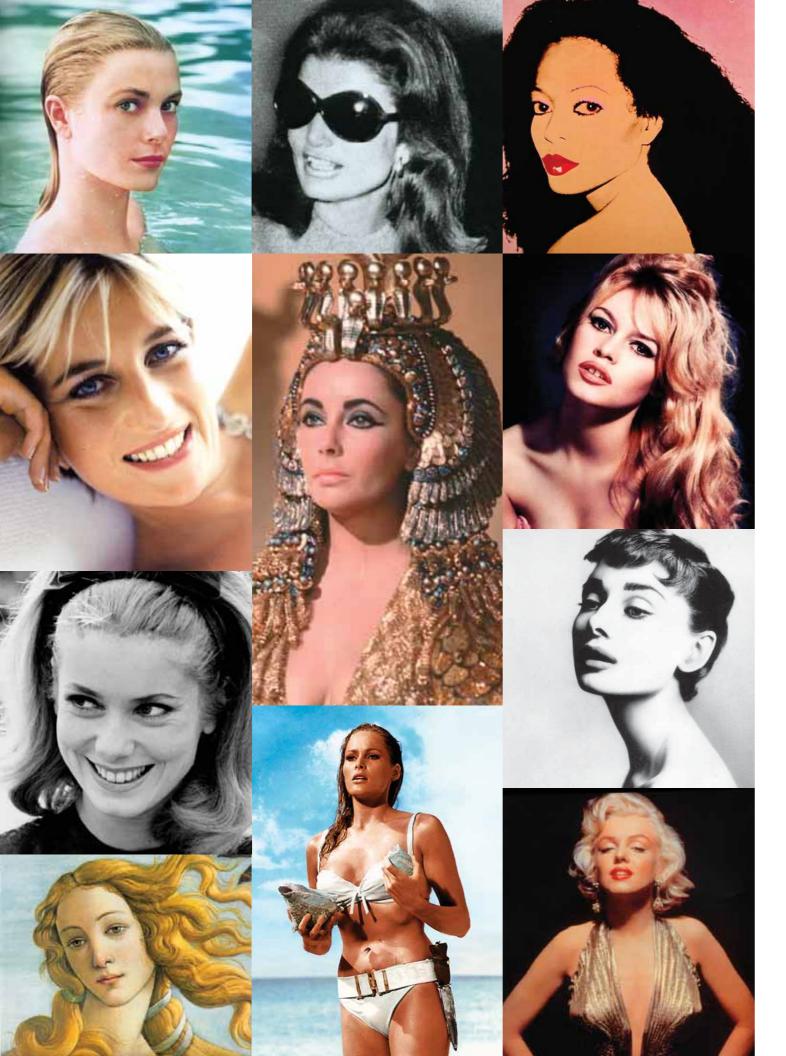
## 

"Beauty is an ecstacy; it is as simple as hunger." W. Somerset Maugham

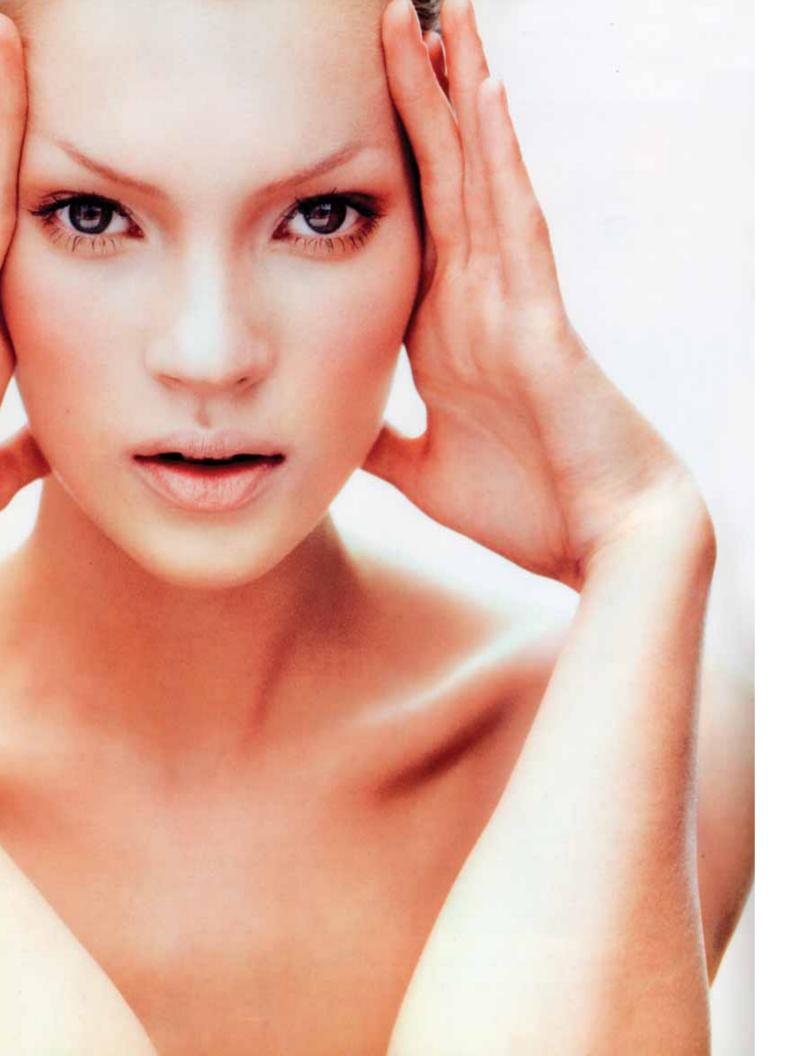




# IHROUGH IHE AGES BEAUTY HAS CAPTURED OUR IMAGINATION

People of all cultures and all eras have been moved by the elemental power of beauty. Beauty has inspired great artists, ignited wars, captivated entire nations, sparked individual achievement.

Beauty fuels our imagination and our potential.



## BEAUTY CONTINUES TO MOTIVATE US TODAY

#### CURRENT CONSUMER ATTITUDES REFLECT THAT PERSONAL APPEARANCE REMAINS OF HIGH IMPORTANCE:

From "The Swan" to "What Not To Wear" to "Extreme Makeover," people are fascinated by the ways in which they can improve their appearance.

Nearly three-quarters (73%) of U.S. consumers felt it was either "important" or "very important" to spend time on personal appearance.

Nutraceuticals World, September 2005

67% of women consider themselves to be beauty-conscious.

MRI Fall 2006, Base Women

A 2004 Datamonitor industry opinion survey of U.S. manufacturers found that 79% believed that consumers are more beauty-oriented than five years ago.

Nutraceuticals World, September 2005

# CONSUMER PURCHASE BEHAVIORS REFLECT THE VALUE THEY PLACE ON LOOKING GOOD:

Americans spend more each year on beauty than they do on education.

The Economist, May 24, 2003

48% like to copy the makeup looks of celebrities featured in magazines. Self Magazine Insider Panel Survey, 2006

Women spend an average of \$1,454 annually on beauty products.

The Catalyst Report 2006 conducted by Allure magazine witha nationally representative sample

85% of women age 18-64 say that they invest in their beauty routine for their own pleasure.

The Catalyst Report 2006 conducted by Allure magazine with a nationally representative sample



MOST WOMEN HAVE MORE THAN

12 BEAUTY RITUALS EACH DAY.



# EVERYBODY VANTS TO LOOK GOOD



### BEAUTY HAS NO PRICE

Premium skin care is a large and fast growing segment, accounting for 20.2% of the global cosmetics and toiletries market. It grew 6.2% between 2003 and 2004 and 30.1% from 2000-2004.

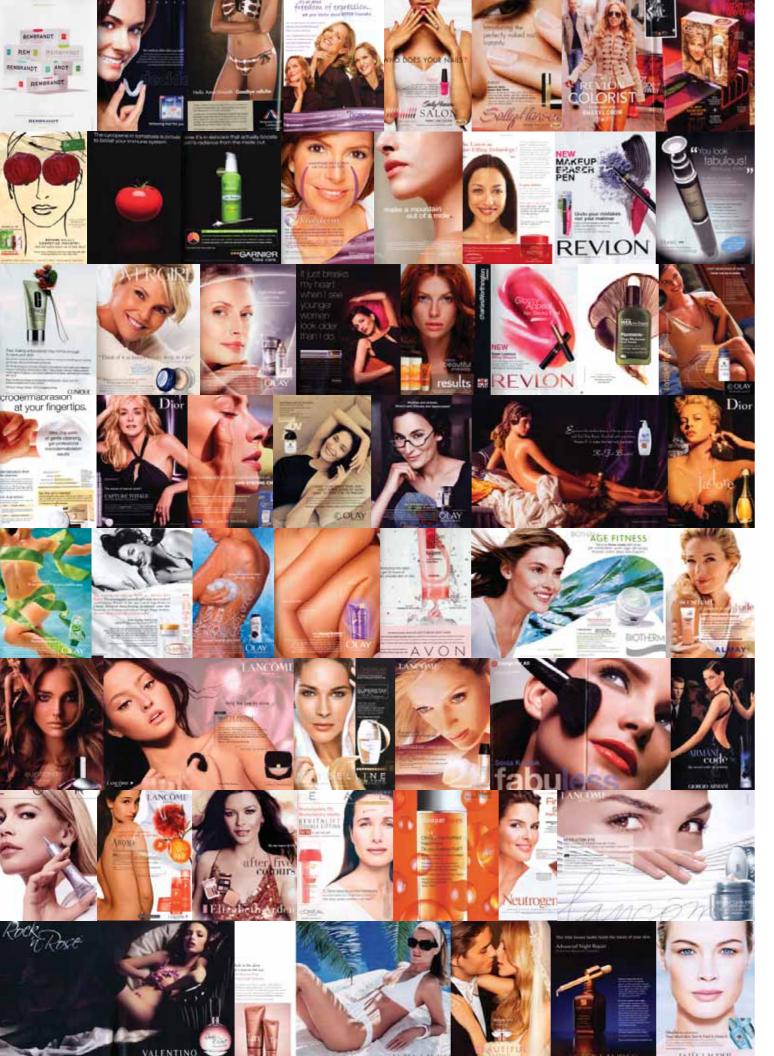
Global Cosmetics Industry magazine, October 1, 2005

Mass consumers have also demonstrated an appetite for higher-priced personal care products. Highly successful, premium-priced "masstige" products such as Olay's Definity line of skincare.

WWD, March 2007

"I'm willing to pay more for a brand I love" - 90% of mass shoppers agree and 91% of prestige shoppers agree.

Self Insider Panel, 2007



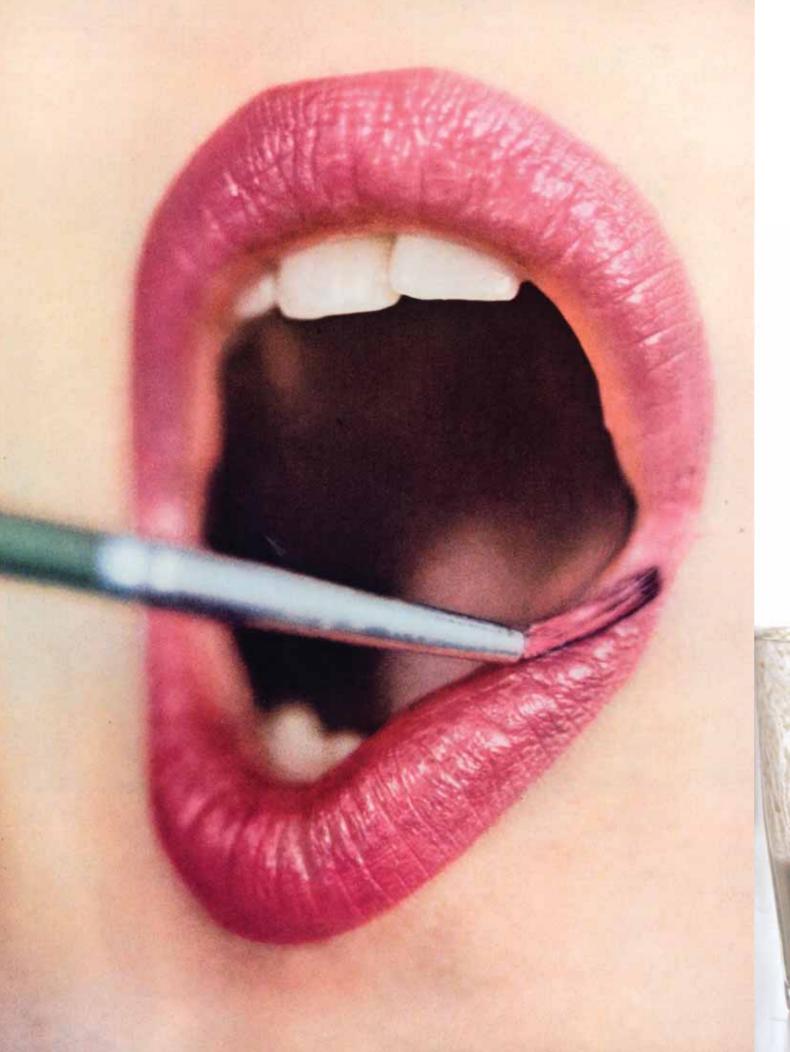
## HEAUTY BUSINESS BOOMING

The global beauty industry—consists of skin care at **\$24 billion** make-up at **\$18 billion** hair-care products at **\$38 billion** perfumes at **\$15 billion** and is growing at up to 7% a year, more than twice the rate of the developed world's GDP. The Economist, May 23, 2004

The forecast for anti-aging and nourishing products in the year 2010 is expected to be **\$15.8 billion**, up from \$11.3 billion in 2005. GCI, January 2007

Cosmetic procedures are forecast to grow 9.1 percent per year to 17.5 million in 2010, valued at **\$17.3 billion**.

The Freedonia Group, April 2007



#### WOMEN ARE LOOKING FOR NEW WAYS TO LOOK THEIR BEST

Consumers are 'acting holistically' by taking a number of active steps utilizing diet, exercise and other health influencing factors to improve well-being related to beauty and physical and mental health.

Nutraceuticals World, September 2005





Whole Foods launches "Refresh - The Everyday Spa" Leveraging their equities of premium organic nutrition to care for your outer appearance



Evian's partnership with J&J (Europe only currently) Building on brand's equity as a beauty tool



Garnier's Nutritioniste skincare line "Nutrition + Dermatology" Tagline: "Great skin from the inside out'

# THE WORLD OF BEAUTY IS EXPANDING BEYOND TRADITIONAL CATEGORIES

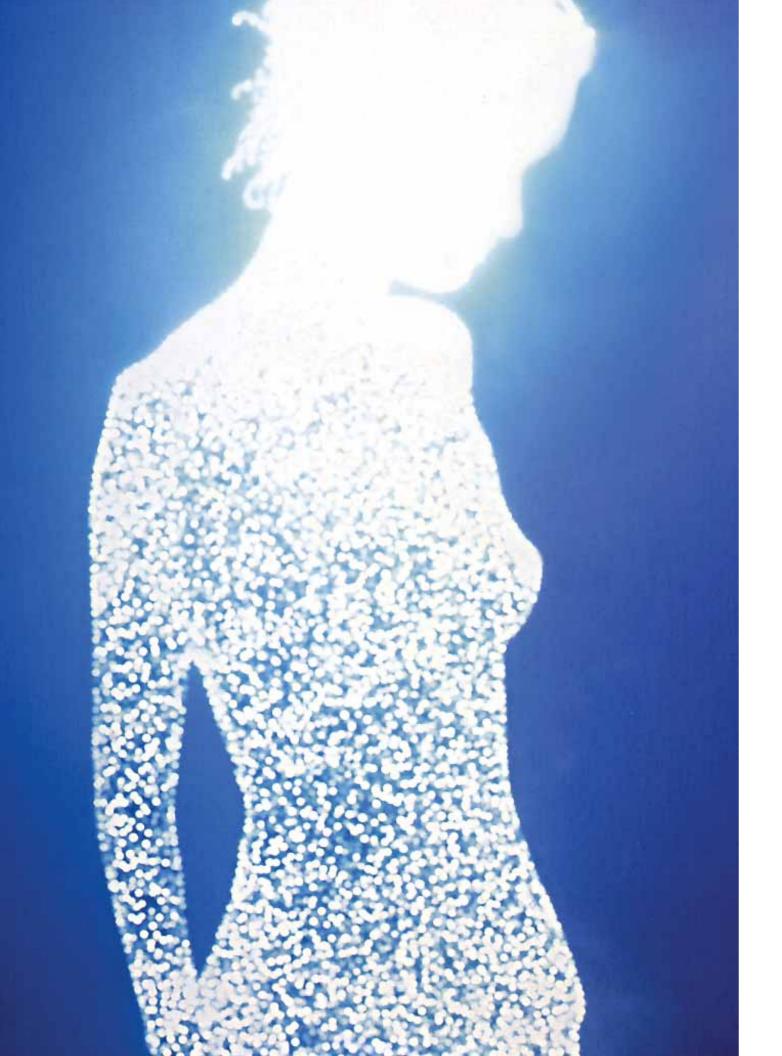
Women know that beauty is more than skin deep – that it comes from somewhere deeper.

This means that women are looking for beauty-enhancing products that

Penetrate **beneath** the surface of the skin

Work from the **inside** out

This expanded definition of the source of beauty has allowed more companies from outside the traditional cosmetic and skincare industries to get into the beauty game.



# THIS MOMENTUM REPRESENTS ANEW OPPORTUNITY



# ASTHE CATEGORY MATURES WE EXPECT BEVERAGES TO DO MORE THINGS FOR US.









"Taste Good" (Full-flavor and diet CSDs) "Feel Good" (Bottled H20) "Perform Good"

(Energy drinks and performance-enhancing beverages)

"Look Good"
(Appearance-enhancing beverages)

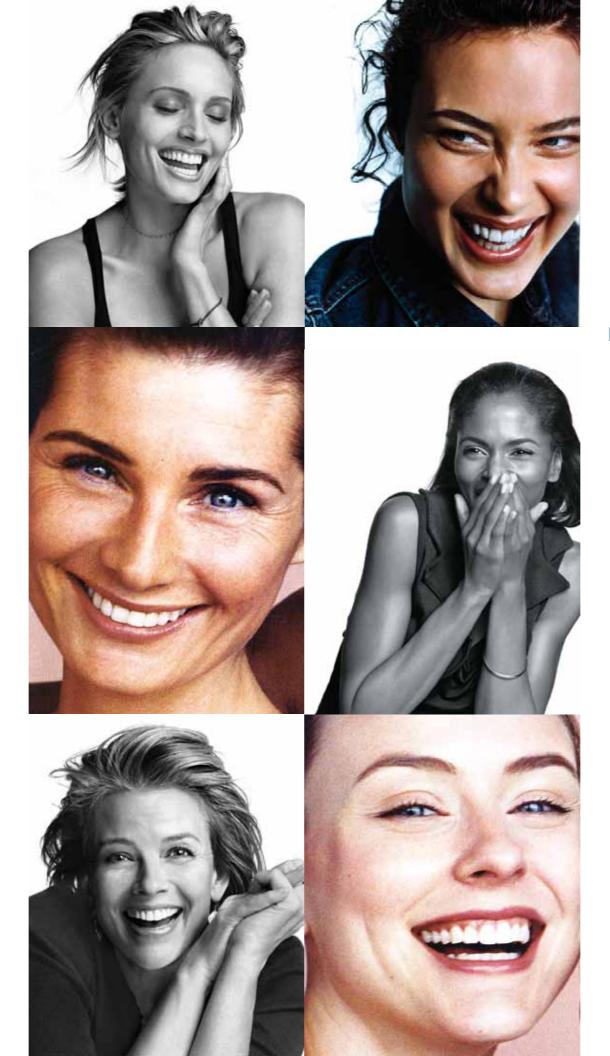


"I love it when people say, you can't be sixty, you don't look sixty. That makes me feel good...it's not that I want to look 20 or 30 or 40 years old, but it's nice to know. It's nice to get compliments..."

"I'm seeking a balance between obsessing about how I look and not caring enough...that lets me enjoy life...and gives me inner confidence that helps my beauty shine..."

"So I work at myself. I eat better, take vitamins (if I remember), exercise (not as much as I should), look after my skin, drink plenty of water, rest. I don't go out without make up or doing my hair..."

"It's important to make an effort to look good as I age, for myself...Looking good makes me feel good inside, which makes my beauty glow on the outside..."



## OUR TARGET

#### Who is she?

Women, age 35-60 yrs as the epicenter, but we expect actual consumption to skew younger.

Even the youngest readers (18-24) are acting now to prevent the signs of aging.

Self Magazine Insider Panel, 2007

Savvy, successful and engaged in the world.

#### What is her perspective on looking good?

She knows that when she looks great, people take notice. That makes her feel confident and powerful.

She feels a lot younger than her age, but she's beginning to see the effects of aging and is proactively trying to maintain her health, vitality and outward appearance.



#### HER VISION OF A BEAUTY ENHANCING BEVERAGE

#### Consumers were asked to ideate around what benefits their ideal beauty beverage might offer:

Guilt-free indulgence
Long-term health maintenance
Balanced nutrition
Variety of beauty benefits
High end, high quality
Cool, stylish & classy

#### They selected the following product attributes:

Refreshing

Natural & healthy ingredients
Clean, simple, fresh taste
Natural flavored waters
No calories - no artificial sweeteners

Project Jiva: Key Insights for Concept development, IFF Qualitative Research, 2006



## BRINGING HER DESIRE TO LIFE



### INTRODUCING OK

At LOOK, we think it's really quite simple.

Everybody wants to look good.

And we know that you actively pursue

the promise of beauty

each and every day, in big and small ways.

Some call it vanity, we call it pride.

The pride to care about how you look,

in part, so that others look back.

But mostly because looking good

gives you confidence to take on the world.

LOOK provides a whole new set of beauty tools

to help in the quest to look good.

We combine smart science with delicious flavor

and deliver it all in one beautiful experience.

Because when you look great, you feel great.

And the world takes notice.

So why not. Have a LOOK.





## BUILDING ABRAND MIH EMOTION

FUNCTION+DESIGN+FMOTION = A BRAND YOU DESIRE

She wants a brand that not only satisfies her rational needs, but one that also fulfills her emotional desires, speaks to her senses and captures her imagination.

Brands that do this well and whom we should emulate:

Target vs. Wal Mart

Apple vs. Dell



### LOOKBRAND ARCHITECTURE

#### **BRAND ESSENCE**

Beauty I drink in

#### **BRAND POSITIONING**

LOOK, a new beauty tool for women who want to look great. LOOK lets you feel beautiful and confident from the inside out.

#### **BRAND PERSONALITY**

Savvy & Stylish Boldly Honest

#### **BRAND VALUES**

Looking Good Smart Science Great Flavor

#### **REASON TO BELIEVE**

Range of product benefits
Proven ingredients
Delicious flavors
Premium packaging and design

#### **COMPETITIVE CONTEXT**

Bottled Water Diet Sodas Functional beverages LOCKIS

SEXY
HONEST
STYLISH
HEALTHY
SCIENTIFIC
BOLD

IS NOT
EARTHY
SUPERFICIAL
TRENDY
EMPTY
MEDICINAL
AGGRESSIVE









I know that when my skin looks great, I feel confident and ready to face the world. And the world takes notice. That's why I do my best to care for my skin on the outside. But I know that for truly glowing skin, it takes more than just that. I know I should drink a lot of water, but water can get a little boring after a while.

#### **FACE FORWARD**

Introducing LookWater Skin Glow Maximizer, great-tasting and refreshing waters that enhance your skin's radiance. With nutrients such as drinkable CoQ10, Vitamin E and other essential enzymes, LookWater gives your skin a healthy new glow. The delicious flavors are naturally sweetened but still calorie-free. It's a guilt-free way to include yourself - and your skin.

Have a Look. And drink in the beauty.





I know that when my weight is under control, I feel confident and ready to face the world. And the world takes notice. That's why I do my best to watch what I eat and drink and I try to exercise regularly. But sometimes I feel like I could use a little "edge" to help me get to my ideal weight.

#### TAKE CHARGE

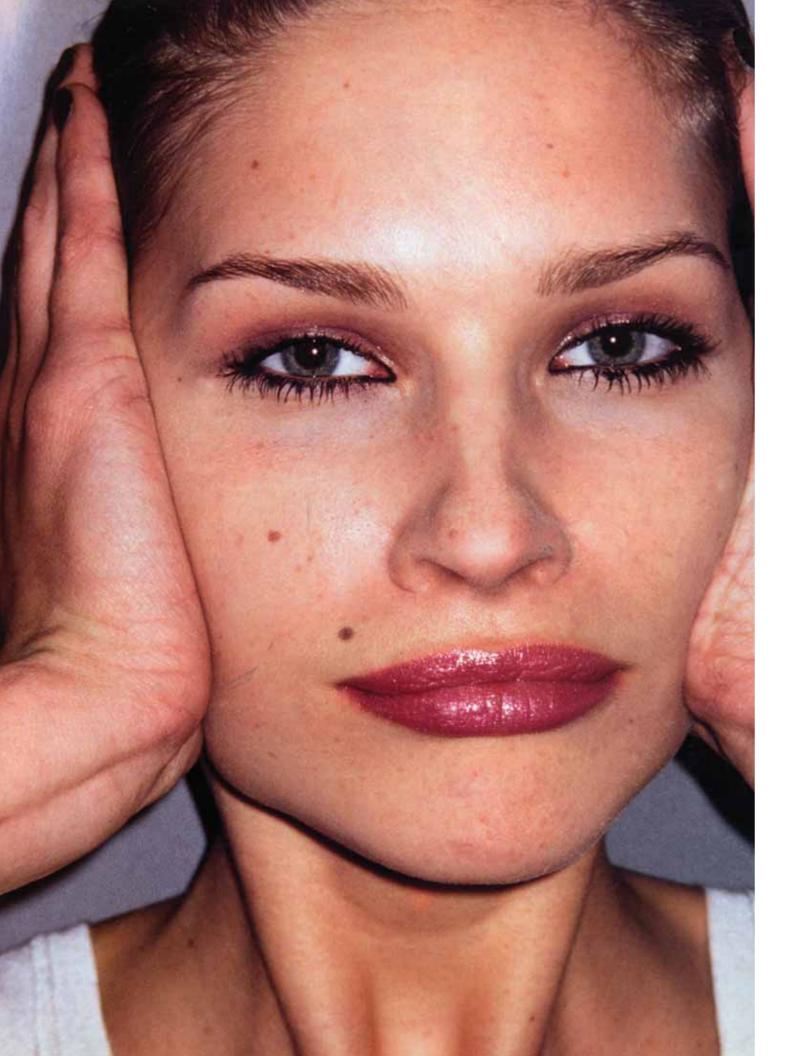
Introducing LookWater Weight Controller, great-tasting and refreshing waters that help you as you're losing weight. With EGCG, LookWater gently raises your metabolism to burn calories more efficiently. You can delight in the delicious flavors as you drink healthy.

Have a Look. And drink in the beauty.





## FORMULA NO.3 BONE STRENGTHENER When I stand tall, I feel confident and ready to face the world. And the world takes notice. So I want my bones to be strong - now and in the future. That's why I do my best to make sure I get enough calcium in my diet. But sometimes I don't eat or drink enough dairy and I want to make sure I always get enough of what my bones need every day. STAND TALL Introducing LookWater Bone Strengthener, great-tasting and refreshing waters that help fortify your bones for now and the future. With Calcium and Vitamin D, LookWater provides a daily dosage of the nutrients you need to ensure your bones stay as young as you feel. You can delight in the delicious flavors as you drink healthy. Have a Look. And drink in the beauty.



## LOOKVATER FORMULA NO.4 SKIN RENEWER

When I look younger than my age, I feel confident and ready to face the world. And the world takes notice. That's why I do my best to make sure I'm taking care to maintain my youthful appearance. But there are some valuable anti-aging nutrients I don't always get every day.

#### **CLEAN UP**

Introducing LookWater Skin Renewer, great-tasting and refreshing waters that help erase the signs of aging. Antioxidants and skin renewers help soften fine lines and wrinkles and flush skin impurities. LookWater promotes healthy skin function and repair so you look as vital as you feel. You can delight in the delicious flavors as you drink healthy.

Have a Look. And drink in the beauty.





**MASTER BRAND** 



PRODUCT SUB-BRAND

(category designation)

LOOKWATER LOOKTEA LOOKJUICE

PRODUCT NAME

(benefit designation)

SKIN RENEWER

BONE STREGTHENER WEIGHT CONTROLLER

**FLAVORS** 

SKIN GLOW MAXIMIZER

## COMPETITIVE UNKERSE

#### **DESIRE**



Premium "Source" waters

#### LOOKWATER

"Water I want"

#### **BASIC HYDRATION**

#### ADDED CLAIMED BENEFIT



Mass distribution waters



"Water I need"

**DUTY** 

### LOCK PACKAGING ELEMENTS

In order for LOOK to have credibility with its beauty tool positioning, the visual presentation of the product must be as beautiful as the benefits it offers. Unlike other beauty tools and products that stay in the bathroom closet, LOOK will have a very public face. It must be something that people are proud to carry with them and have on display.









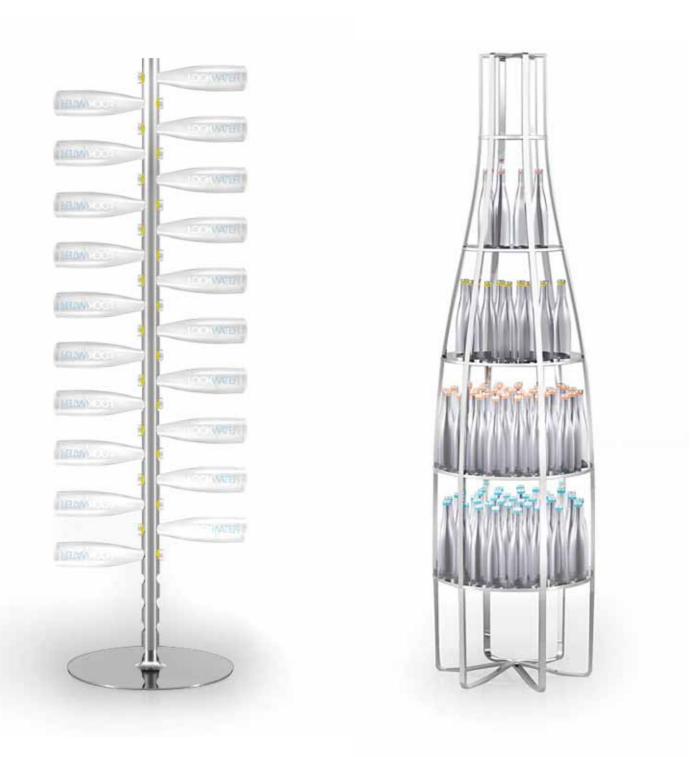


LOOK Goods:
Desktop water cooler with mirror

LOOK 8Pak









LOOK In-Store Bottle Display

LOOK Specialty Retail Counter





LOOK Calvin Klein Limited Edition Bottle



LOOK Burberry Limited Edition Bottle



### LOOK MARKETING PHILOSOPHY

Look will be introduced to the market as a new beauty accessory.

We will develop a stylish and innovative blend of beauty and beverage marketing at point of awareness, point of buying and point of consumption.

Look will not only offer products that people want to buy, but will be a brand that they want to join.

The launch of the brand needs to be as pioneering as the brand itself. The first people to encounter the brand should be influential trendsetters whose adoption of LOOK will frame the brand's role and aspiration for the rest of the marketplace.

As buzz builds and word-of-mouth spreads, consumers will begin to seek out LOOK – so that they can be one of the "insiders" who reaps the benefits of this new beauty "must-have."



#### LOOKINSIDE



#### **Press**

LOOK product and press kits for editors Public relations effort aimed at placement in major fashion and beauty publications.

#### **Special Events**

NY Fashion Week Launch Sponsorship Launch Party for key beauty/fashion editors prior to fashion week.

Top 10 market "Beauty Influencers" events with beauty experts/celebrities (e.g. Bobbi Brown) with philanthropic underwriting

First-ever consumer "Beauty Show" (e.g. Auto Show, Photography Show) in NY and LA

#### LOOK<sub>o</sub>COM

#### LOOKAROUND





#### Internet

Beauty tip of the day on homepage A guide to health and wellness **Beauty Blog** 

E-Commerce/online shopping

#### **Retailer Relationships**

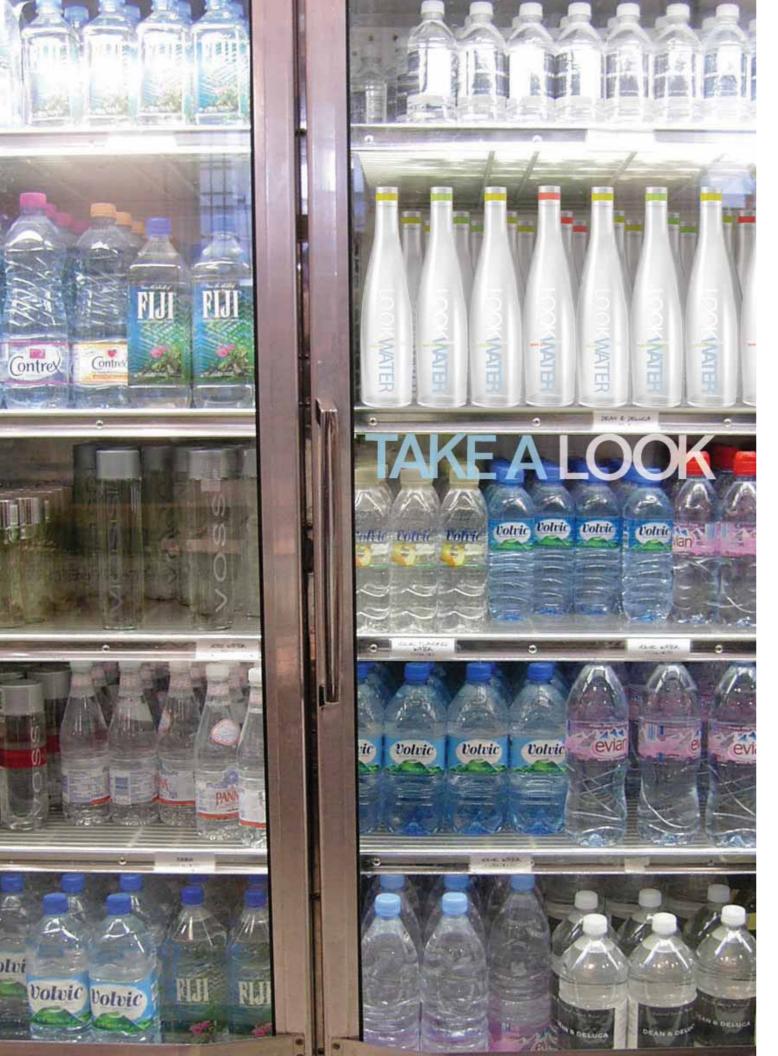
LOOK = the preferred drink while you shop or have a spa treatment at places Water Purification Initiative such as Bliss, Neiman Marcus, Barney's,

Bergdorf Goodman, Elizabeth Arden

- At launch, one-week supply free to retailers
- Retailers purchase at favorable price ongoing

#### **Philanthropic**

**Dress for Success** 



Our approach is based on selecting channels where we can

- educate consumers about a new product in a brand new category
- create strong consumer desire
- legitimize the category before moving into mass distribution

**Specialty Department Stores** Bergdorf Goodman

**Neiman Marcus** 

Nordstrom

**Specialty Retailer** 

Sephora

Colette

Internet

look.com

eLuxury.com

Net-a-Porter.com

Spas

Bliss

**Boutique Hotels** 

W Hotels

**The Morgans Hotel Group** The Ian Schrager Group

**Specialty Grocery Stores** Dean & Deluca

Ralph's

**Further Expansion** 









## EVERY/VHERE YOU LOOK

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