



Helsby Community Sports Club

# Annual Report 2023







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# About the Club

A Community Amateur Sports Club nestled in the heart of Helsby village. We promote and support a range of high quality, active sports including Tennis, Running, Rugby, Football, Snooker and Bowls, as well as providing unsurpassed facilities for the wider community.

Helsby Community Sports Club is a club focussed on providing sporting opportunities for the communities in and around Helsby. Our heritage is from the sports club of the BICC company and our future will be forged by our members and our local communities.

We currently offer a range of sports (Football, Rugby, Tennis, Bowls, Running and Snooker) with participation across all age ranges and abilities and ambitions to increase both the range and depth of our sports going forward.

Our ambition is to expand the range of sports we are able to offer, the number of people taking part in these sports and the access to these sports amongst low participation groups.











# Club Structure

The club exists to provide supporting opportunities for the local community to participate in sport and physical activity for physical and mental health improvement. This access to sport must be achieved in way which is self-financing and allows for expansion of the number of sports and participation in these sports.

As such the structure of the organisation has been set up to allow sport to be the primary focus whilst allowing a commercial arm to support the maintenance and development of the facilities and sporting opportunities.

A Company Limited by Guarantee (company number 12923424) has been formed to allow the objectives outlined above to be achieved. The Company Limited by Guarantee is the sole shareholder of an operational company (company number 12995340) whose objective is to develop surpluses which will be gifted to the Company Limited by Guarantee to support the self-financing of the sporting provision.

Members of the club have a say in the running of the club by way of being a Member of the Company Limited by Guarantee and being able to vote at the AGM. They also have influence on the Management Committee via the representatives of their chosen sports(s).

All members of any sport associated with the club are required to be a member of Helsby Community Sports Club, and have equal and full membership privileges as a result.

This structure allows us to meet the HMRC CASC (Community Amateur Sports Club) regulations, a requirement of our lease with our landlords (CWAC) and our Community Use Agreement as well as giving us some taxation relief designed to support the development of clubs such as ours.

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# Board and Committees

## Board of Directors

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The Board of Directors are the statutory Directors for the Club Company, and carry ultimate legal responsibility for the operation of the club and achievement of our objectives.

The Board of Directors meet quarterly.

### **Club Chair**

Mr Terry O'Neill

### **Club President**

Mr George Randles

### **Honorary Treasurer**

Mr Aaron Ferguson ACA

### **Honorary Secretary**

Mr Philip Gillard

### **Sports Director**

Mr Chris Johnson

### **Commercial & Operations Director**

Mr Dan Bruce

### **Volunteering Director**

Mrs Julie Mann



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# Board and Committees

## Management Committee

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The Management Committee are the primary representative committee of the Club. The formation and Terms of Reference for the Management Committee is governed by the Community Use Agreement with Cheshire West and Chester Council.

The Management Committee represents the various sports we offer and has the primary objective of ensuring the financial security of the club, and achieving the club's statutory objective.

The Management Committee meet every two months.

### **Committee Chair**

Mr Chris Johnson (Sporting Director)

### **Helsby Parish Council Representative**

Mr Mike Branigan

### **Honorary Treasurer**

Mr Aaron Ferguson ACA

### **Cheshire West and Chester County Council Representative**

Mr Alan McKie

### **Honorary Secretary**

Mr Philip Gillard

### **Tennis Lead**

Mr Roger Kemp

### **Running Lead**

Mr Chris Fitzpatrick

### **Football Lead**

Paul Nicholls

### **Rugby Lead**

Mr Pete Davies

### **Snooker Lead**

Mr Graham White

### **Bowls Lead**

Mr Dave Evans

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# Board and Committees

## Operations Committee

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The Operations Committee are the statutory Directors for the Operations Company and carry ultimate legal responsibility for the operation of this company.

Their primary objective is to operate the facilities in line with the club's objectives, and to ensure the operational costs contribute towards, and do not burden, the club as a whole.

The Operations Committee meet monthly.

### **Committee Chair**

Mr Dan Bruce (Operations Director)

### **Honorary Treasurer**

Mr Aaron Ferguson ACA

### **Honorary Secretary**

Mr Philip Gillard

### **Hospitality Manager** (Non-Director)

Mrs Sian Mann

### **Volunteer Representative** (Non-Director)

Mrs Jackie Keasley



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# Chair's Report

## Mr Terry O'Neill Club Chair

How quickly 12 months seems to have passed and never a dull moment.

Our vision to have a sports facility, open to all, is still alive and kicking with us endeavouring to increase our Sporting offer, more to be said on this by our Sports Director – Chris Johnson

We have set ourselves stretch targets for our income streams but have had a couple of disappointing months in the year. So, it's vitally important that the membership support the Club through these changing times especially with the increased costs associated with the current energy crisis.

We are now in position to concrete our CASC status with HMRC which will be explained by our Treasurer, Aaron Ferguson.

Thanks to all Sporting sections for their support with the Affiliation Agreements.

Aaron has been an outstanding member of the Board, since he joined us, but very unfortunately he will be relinquishing that role. He is happy to assist us in finding a replacement. Thank you, Aaron and good luck, in the future

There is an awful lot that goes on behind the scenes and falls under the remit of our Commercial and Operations Director, Dan Bruce.

Dan is always looking at the best options to 'balance the books' especially with the current inflation issues and high energy prices. Notwithstanding that he also has an expanding staff to manage Administration functions.

We have already seen some departures and I would like to personally thank those that have helped to get us here today.

Stan Garner a long-time servant behind our bar left us earlier this year. Thank you for your years of service Stan.

Simon Greensmith, who we appointed as our first ever Facilities Manager rose quickly to the post of General Manager. Unfortunately he is now leaving us to return to Plymouth with his wife Lucy. Thank you, Simon for all your help in getting all our systems up and 'ship shape' (excuse the pun). Wishing you ever success when you return to Plymouth

We have also lost Kate Merrick who in her short time with us made some headway in expanding our sporting provision. Sadly, Kate has left us to take up a job offer at Wrexham tennis club. Good luck Kate.

Dan is looking at the best options to replace Simon and will explain later.

Following last year's AGM, we quickly appointed two new Directors to ensure we had more diversity on the Board. It's been great to have them onboard

Julie Mann continues in her role; you have already achieved a different perspective as to how we view things.

Lots of work goes on behind the scenes, a lot of which is being done by our Club Secretary, Phil Gillard. Thank you, Phil.



We still have onboard our 'font of all knowledge' George Randles who a lot of our new personnel rely upon. Thank you, George.

We are still looking for the funding required to expand our facilities even further.

I understand the pressure on our volunteers, especially those that also have a 'day job' and cannot thank you enough for your time. We rely on you a lot as there is so much to be done and we are actively seeking new people to help out.

I would particularly like to mention John Evans for his work on the 3G Pitch. Graham O'Reilly, Jackie Keasley and George Randles for their work on the grass and garden areas which are always kept so well. And all the Volunteers who give up their time to sit on the reception desk.

I would thank you ALL for your continued support of Helsby COMMUNITY Sports Club, without you we would not survive.

On a personal note, I will be standing down from the Board this year.

I have played sport at Helsby Community Sports Club, on and off, since 1965, been on the old Executive and Board for twenty years and your Chairman for the last five years. I have served my sentence and think we need fresh blood to take over.

I wish you every success in the future and feel very proud of all that we have achieved together.

With best wishes,  
Terry



# Sports Report

## Mr Chris Johnson Sports Director

As we approach this second anniversary of the opening of our new clubhouse, I would like first and foremost to pay tribute to our army of volunteers, who continue to help us to deliver sport week-in, week-out. Without them, we wouldn't be here and we're fortunate indeed to have so many committed individuals, who believe so passionately about their respective sports. All year round, on any given day of the week, visitors to the club will invariably see our members taking part in organised sport in some form or another – whether that's a training run being held by our resident Running club, matches being played by our resident Tennis club, our Bowls club in action (now all-year round) on their artificial greens, Junior or Senior Football or Rugby taking place on our 3G, or even our snooker teams in action in the local Leagues. It is very much hoped also that the club's Darts teams will be returning to action in 2023 also.

This is all testament to the hard work of so many who sacrifice their time and effort to help us function. It is often unseen how much needs to be done behind the scenes before a race or a match takes place – fundraising or securing grants; purchasing and managing equipment; carrying out grounds maintenance; publicising latest club news; running training sessions (and the pre-work that's associated with that); not to mention arranging the teams for race day or match day itself and quite often catering as well! The list isn't endless, but it does seem like it at times! All of this would not be possible without the dozens and dozens of volunteers who work tirelessly throughout the year, so on behalf of Helsby Community Sports Club, I would like to say a huge thanks to the volunteers of each of our resident clubs and their committees, led by their respective Chairs shown here.

Helsby Running Club  
Chris Fitzpatrick



Helsby Snooker Club  
Graham White



Helsby Rugby Club  
Chris Johnson



Helsby Bowls Club  
Dave Evans



Helsby Football Club  
Paul Nicholls



Helsby Tennis Club  
Jo Ellis



## Membership Consultation

In relocating to Callender Way we were conscious that in addition to the majority of our existing members retaining their membership of HCSC, we would hopefully also see an influx of new members. To that end, in 2022 we felt that it was prudent to ask the question – what do you, the members want HCSC to be? Engaging the services of an independent Sports Consultant, Dave Southern, we ran a series of workshops during March/April last year, which were well represented by a cross-section of the membership from across our various sports. The findings are enclosed in a separate report but it was felt that the club was going in the right direction with a real sense of being inclusive and being a proactive force within the community. In summary it was felt that we should be - or aspire to be:

*"A family orientated welcoming and inclusive sports club, with exceptional, modern sporting and social facilities, offering opportunities for sporting*



*activities varying from participation to competition, to all participants from “cradle to grave” within its community”*

Whilst the move to Callender Way was itself the result of an almost twenty-year project, we still have much potential to fulfil – both in terms of further improving our facilities (in particular the Rugby pitch compound) and also the diversity of sports which we offer. This was therefore an important exercise in ensuring that the Board, our Management Committee and our members are aligned in our thoughts and we would encourage you to take a few minutes to read it.

You can find the link to this report here: [www.helsbysports.co.uk/agm-2023](http://www.helsbysports.co.uk/agm-2023)



### **CASC Registration and HCSC / Sporting Sections Merger**

Another important exercise which was completed in 2022, was our re-accreditation as a Community Amateur Sports Club (CASC). The concept of CASCs was introduced in 2002 by HMRC to provide grassroots sports clubs with favourable treatment for taxation purposes, with some similarities to charitable status. Moving premises meant that we had to re-apply for our CASC-status that we had held for the last fifteen years and whilst this was successfully achieved, HMRC did add a caveat – in essence, that HCSC would be required to re-structure, such that both it and the resident sporting sections should effectively amalgamate into a single legal entity. As a result, significant work

has gone on behind the scenes in the past year, to prepare ourselves for this merger – including many conversations between the Board (representing HCSC in this matter), each of the Sporting sections and also dialogue with the relevant National Governing bodies, such as English Athletics, the LTA, the RFU and the FA.

Parts of the process have not been easy, however, securing the CASC status is fundamental to our existence, hence we have no alternative other than to comply with HMRC's request. In real terms, this will mean no difference to the way in which we operate, with the committee of each resident sporting club continuing to manage the day-to-day affairs of each club, albeit that the assets of all of the sporting sections will effectively be pooled under the jurisdiction of HCSC.

Whilst this may have caused a nervousness in some quarters, a reminder of what we can achieve when we work together as a collective is here in the form of the new clubhouse itself. None of the individual sports sections could have successfully completed such a mammoth project working in isolation – our strength is in working together and the diversity of the sports that we can offer, which ensures that we are active in one form or another seven days per week and pretty much all year-round. It is essential to the very existence of Helsby Community Sports Club that there is a spirit of trust between the parent club and the resident sporting sections and we look forward to completing the merger this year and collaborating together for the greater good of the families in our local community for many decades to come.

### **Building for the future and remembering our past**

The merger between the club and the sections effectively rolls back the clock to the early days of the club's existence as the Sports & Social Club of the village's BICC factory. A reminder of our beginnings is now on permanent display in our reception area, where we last year unveiled a mural depicting scenes of the former factory site and the people who worked there. We hope to build further on this theme in other parts of the clubhouse during the next twelve months.

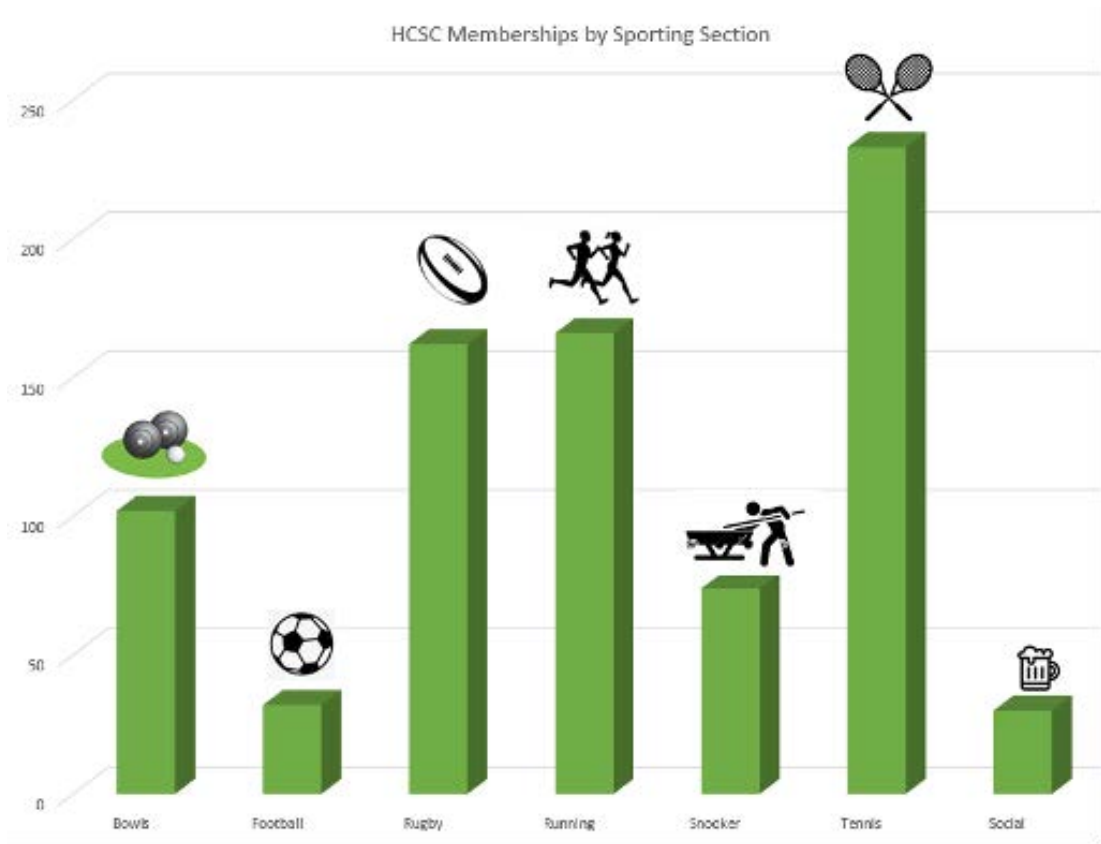






Sports, recreation and leisure was an important element of village life in the 20th century and the BICC played a crucial role as an employer in facilitating many of the activities that the workers took part in. Although the factory may now be long gone, we have taken a vitally important step in securing for ourselves a new base for the future – our next challenge now lies in building on this foundation and truly fulfilling our potential.

Growing numbers



We have much to be proud of and we are continuing to grow - our sporting membership now standing at approx. 800 active members (January 2023 figures) – which represents a 20% increase during the second half of last year and following the club’s introduction of our new PerfectGym system in June.

The implementation of PerfectGym was an important step forward for the club – an integrated system, which enables us to manage memberships and the hire out of our various facilities and also provide much improved sales reports for

our bar operations. This was a significant investment and we owe a great deal of thanks to HCSC Treasurer, Aaron Ferguson and to our recently-departed General Manager, Simon Greensmith for the endless hours that they committed to making the system Go-Live a success. We are continuing to reap the benefits of what PerfectGym offers but ensuring that we have a fit-for-purpose system to under-pin our business has been a critical step in the evolution of HCSC.

Phoenix from the flames

Last summer saw our resident Rugby Club suffer a devastating arson attack, which completely destroyed their pitchside pavilion. Plans to replace it with a much-improved building are now in their early stages, with some planning hurdles to be overcome if we are to construct a replacement to match the standard of the main clubhouse complex. The Rugby Club will be joined in this endeavour also, however, by Helsby Running Club, who began to use the Rugby pitches compound during the Covid-19 pandemic and are eager to explore the possibility of establishing a track facility surrounding the perimeter of the pitches, which would enable the club to cater for disabled users.

The project firstly requires some infrastructure improvements to the compound before plans can be finalised, however, such work has already begun with the creation of new vehicle access established last July. No timescales can be set as yet for any build works to begin in earnest, however, the intention will be to produce formal plans in the next twelve months and to realise what our fund-raising targets will then be.

The provision of a fit-for-purpose pavilion with an additional bar, changing rooms and shower facilities will be a crucial step forward to help alleviate the pressure on the main clubhouse on early Saturday evenings during the Football and Rugby season. Already in the two years that we have been operational, we have often struggled with capacity to cope with the additional influx of customers at this time and with the Rugby Club’s rapidly growing Junior teams, Sunday mornings in the main clubhouse are forecast to come under similar strain in the years to come.

With the above in mind and given the estimated £2 million build cost and the current economic climate, plans to progress the construction of a sports hall on the main clubhouse site, will be placed on hold for the time being.

### **New dawn and the end of an era**

In closing, I would like to also pay thanks for their support this year to the remainder of the Board of Directors and to all of the staff of HCSC. It was very pleasing to see two new directors join last year, namely Julie Mann as our Director of Volunteering and Jackie Mitchell as our Community Director. Unfortunately, Jackie's tenure was short-lived, however, she offered a huge support in her time to the sporting sections, with helping to market and promote our activities to the local community and the door will be very much always be open for her to return. Julie meanwhile has joined us with a strong background in volunteering in the public sector and I look forward to working closely with her in the next twelve months as we seek to provide more support for our volunteers and in particular, to implement a Volunteer Rewards Programme.

My thanks also go to our Secretary, Phil Gillard, for his unwavering support through what has been an extremely challenging twelve months; to our Treasurer, Arron Ferguson for the outstanding contribution he has once again made in ensuring that our financial governance is so solid; to our President, George Randles, who refuses to accept that his position is ceremonial(!) and so continues to work tirelessly on our behalf every week; and to our Operations Director, Dan Bruce for overseeing our day-to-day business, which was particularly challenging in 2022, due to extremely tough economic conditions and some significant staff changes. The year saw us sadly part company with former steward, Stan Garner – a long-standing servant of the club - and very recently, both our Facilities Assistant, Ben Mace-Crossley and our General Manager, Simon Greensmith. We wish all three well in their new endeavours. A particular vote of thanks goes to Simon, who joined us prior to our opening in the aftermath of the Covid-19 pandemic and to whom we will forever be grateful for ensuring that the opening of the new premises went so smoothly.

Conversely, we are delighted to now be joined, however, by our Hospitality Manager, Sian Mann, who joined us in the latter half of 2022 and who - along with Eve Parker and the rest of her team are helping to ensure that our members and guests receive a quality service when they come into the bar from their sporting activities. Particularly in-lieu of the current economic climate, we are keen for all sporting sections to support the club as much as possible, whether it be to socialise after training or matches, arranging regular social events, or otherwise attending some of the regular events that Sian and her team will be hosting throughout 2023.

Last but by no means least, I would like to call on all members to support a vote of thanks for our outgoing Chairman, Terry O'Neil. Terry's association with the club goes back more decades than I'm sure he cares to remember – a very good goalkeeper in his youth (so I'm told!), he later switched his attention to rugby and represented Helsby RUFC with distinction through the 1970s and 80's before his job in the power industry took him to Australia for a lengthy period. Upon his return, he re-joined the club – actively continuing to play well into his sixties and serving as both Treasurer and Chairman of the Rugby Club as well as being one of a small group of volunteers who helped to establish the club's first ever Junior teams back in 2003. He joined the Helsby Sports & Social Club Exec Committee as it then was, in the early 2000s as a representative of the Parish Council and along with our President, George Randles, was a driving force behind the development of the new clubhouse. Having served also for many years as a Parish Councillor and as a local School Governor – amongst other roles - he has been a pillar of the wider Helsby community and we should consider ourselves very fortunate to have had such a dedicated servant show so much commitment for such a lengthy period. Terry, you will be sadly missed, but I'm sure that you will still frequent the club in a social capacity. On behalf of all the members of Helsby Community Sports Club, thank you for your sterling service!

Chris Johnson  
Sporting Director



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# Operations Report

Mr Dan Bruce

## Operations Director

What a turbulent year. We have had to be so reactive due to lots of external and internal factors effecting our ability to operate. Although this has been challenging, the team have worked hard to deliver a consistent offering and in a positive way; however, it has hindered our ability to innovate and drive the business forward, something we will focus on in the near future.

I'm sure you have all felt the pinch personally when completing your weekly shop, this, as you will agree has been a lot more evident at the club. In my 25 years working in hospitality, I have never known such frequent and high price rises. These increases have been challenging and we have made the decision to absorb a lot of these costs to remain competitive; however, on occasion, we have had to increase our prices to you. Unfortunately, I don't see this stopping in the near future and I'm sure we will feel the squeeze again soon and will have to act.

With all the above, we have seen less customers and/or a reduction in overall spend by our patrons. This is understandable in the current financial climate. Due to this, the team have to try other revenue streams and they are thinking outside the box to try and attract different demographics to the club. We have also seen a huge push from the sporting sections, and they are holding events at the club not only for their members but for the club as a whole. This is a real positive and the more events like this the better.

Utilities are our largest outgoing, these bills have increased significantly over the last year and with the government subsidies looking to be reduced, we need to find ways of being more efficient. We are currently looking at solar solutions and grant applications are in for this. We hope to be able to move on this soon.

We have had a few staffing issues but, continue to have some real successes with our team. I'm sure you will agree that we are now in a position where our teams are becoming more effective in their roles. We are not there yet, the team are currently fulfilling a number of other duties, meaning they can't focus on their areas of expertise, but we are moving in the right direction and all staff members are wanting to succeed and push the business forward. We have seen a number of staff leave recently and this has caused some stresses and unrest; however they have all pulled together and with some key recruitment happening I'm excited to see them thrive.

Sian will continue to lead hospitality and we are currently in the process of recruiting a Bar Manager to assist her. Eve is supporting Sian in her role as Assistant Bar Manager along with the rest of the bar team. Logan has taken on the facilities supervisor role and is looking after that side of the business, Dennis continues to support Logan at the weekends and we have recently recruited another member of the facilities team. Logan and the facilities team have also picked up the cleaning side of the business whilst we look to either employ in house cleaners or use a cleaning company.

We are also pleased to welcome an admin assistant, Tracey, she joins us in May and we look forward to the structure that she will bring.

This will continue to be the structure of the business until we have stabilised; however, they may be some exciting opportunities for that team to grow and develop the business in the near future.

We are always on the lookout for more volunteers, there are so many aspects of the business that with just a little bit of support from a volunteer, will ensure growth and radically change the standards. That said, the club already has a number of volunteers that do amazing work to keep the building and facility open. It is important that we thank them, without your support and time, we would not have the facility we have now, Thank You.

Many thanks, Dan



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# Finance Report

Mr Aaron Ferguson ACA

## Honorary Treasurer

Our primary focus continues to be financial stability. Having emerged from the difficult period of COVID-19 the club has seen its utility costs increase substantially, alongside general increases in costs to run the club.

**In the period to 30 September 2022, the Operations Company was profitable, supporting a modest accounting donation to the club. As with last year, the current focus is on maintaining cash reserves.**

The period since 30 September 2022 has been particularly difficult, as higher energy costs take their greatest toll during the winter period. We are working hard to mitigate the effects of higher costs by focusing on revenue generation, as well as managing our staff team with the highest efficiency possible.

In addition, our Club President George is leading an effort to achieve funding for solar panel and energy storage facilities from Cheshire West and Chester Council, which if successful will have the dual effect of significantly lowering energy costs and substantially improving our environmental footprint.

We continue to focus on building an Operational Reserve to support the club in difficult periods, building our sinking funds and then, should our performance be strong, start building our Sports Development Fund. In priority to the Sports Development Fund, we aim to build reserves of:

- £108,000 Operational Reserve, being six months fixed expenditure for the Operations Company;
- £26,000 per year 3G Sinking Fund, for major repairs and ultimate replacement of the 3G Sports Pitch;

- £6,000 per year Tennis Sinking Fund, for major repairs and ultimate replacement of the Tennis Courts; and
- £6,000 per year Bowls Sinking Fund, for major repairs and ultimate replacement of the Bowls Greens.

As at the time of writing, we are on target in terms of our 3G Sinking Fund and are grateful for the Tennis section, who have kindly contributed as promised to the Tennis Sinking Fund. The Bowls section have recently made their first contribution to their Sinking Fund. These efforts have supported our long-term financial health in maintaining and eventually replacing our superb facilities.

The Sports Development Fund, when it becomes available, is managed by the Club Company and supervised by the Management Committee, with the sole objective of promoting sporting initiatives. Examples may include the expansion of disabled sports, the adoption of new sports to the club or the provision of funding to enable less advantaged participants to engage in existing sports.

Our hope is that as we emerge from a very challenging financial period, we can start to build strong financial surpluses and put these funds to good use in pursuit of our vision.

All the best,  
Aaron







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# Notice of AGM

Notice is hereby given that the first Annual General Meeting ("AGM") of Helsby Community Sports Club will be held at Helsby Community Sports Club, Callender Way, Helsby WA6 0FX on Wednesday 22nd March 2023 at 19:30.

## Agenda

1. **Welcome and Apologies**

Chair

2. **Chair's Report**

Chair

3. **Vote of thanks for Current Chair**

4. **Presentation of Financial Statements and Reports**

Hon. Treasurer

5. **Vote - Resolution 1 - Adoption of Financial Statements**

Chair

6. **Update on Merger of Sporting Sections**

Hon. Treasurer

7. **Presentation of Operations Report**

Commercial & Operations Director

8. **Presentation of Sports Report**

Sports Director

9. **Members' Question and Answer Session**

Chair

10. **Vote - Further Resolutions - Appointment of Directors**

Chair

11. **Any Other Business**

Chair

Copies of reports, financial statements, resolutions and other supporting documents can be found at [www.helsbysports.co.uk/agm-2023](http://www.helsbysports.co.uk/agm-2023) or by contacting Phil Gillard, Hon. Secretary.

Please direct all queries to:

**Phil Gillard**

Hon. Secretary – [phil@helsbysports.co.uk](mailto:phil@helsbysports.co.uk)

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# Resolution 1

## MEMBERS' ORDINARY RESOLUTION

At the general meeting of Helsby Community Sports Club ("the Club") held at Sports Centre, Callender Way, Helsby WA6 0FX on 22 March 2023, the following resolution is proposed:

That the draft financial statements for the period ended 30 September 2022 including the Balance Sheet as at 30 September 2022, the Statement of Profit and Loss for the period ended 30 September 2022, along with the notes appended thereto, placed before the meeting, be and are hereby approved subject to independent examination by a CCAB qualified accountant.

That the Honorary Treasurer be jointly authorised to sign these financial statements.

That the Honorary Treasurer is authorised to file these financial statements with Companies House in whatsoever format that is deemed appropriate and is compliant with company law, subject to independent examination by a CCAB qualified accountant.

### Background to this resolution

*This resolution approves the financial statements found later in this pack, and permits the Treasurer to file these with Companies House and, where required, HM Revenue and Customs.*

*Note, the membership do not formally approve the Operations Company financial statements, but they are provided in this pack for review.*



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# Further Resolutions

## MEMBERS' ORDINARY RESOLUTION

At the general meeting of Helsby Community Sports Club ("the Club") held at Sports Centre, Callender Way, Helsby WA6 0FX on 22 March 2023, the following resolutions are proposed:

That George Randles be reappointed as a Director in the role of Club President, with a term ending no later than 31 March 2024.

That Philip Gillard be reappointed as a Director in the role of Honorary Secretary, with a term ending no later than 31 March 2024.

That Daniel Bruce be reappointed as a Director in the role of Operations Director, with a term ending no later than 31 March 2024.

That Chris Johnson be reappointed as a Director in the role of Sports Director, with a term ending no later than 31 March 2024.

That Julie Mann be reappointed as a Director in the role of Sports Director, with a term ending no later than 31 March 2024.

Each resolution is subject to an independent vote.

Background to this resolution

*These resolutions serve as elections of Directors for the Board per our Articles of Association.*

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# Financial Statements - Year Ended 30 September 2022

Helsby Community Sports Club



**HELBY COMMUNITY SPORTS CLUB  
DIRECTORS' REPORT AND  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 SEPTEMBER 2022**

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**Helsby Community Sports Club  
Directors' Report and Financial Statements  
For The Year Ended 30 September 2022**

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**Helsby Community Sports Club  
Company Information  
For The Year Ended 30 September 2022**

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<b>Directors</b>	Mr Philip Gillard Mr Daniel Bruce Mr Aaron Ferguson Mr Terence O'Neill Mr George Randles Mr Christopher Johnson
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<b>Secretary</b>	Mr Philip Gillard
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<b>Company Number</b>	12923424
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<b>Registered Office</b>	Sports Centre Callender Way Helsby Cheshire WA6 0FX
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**Helsby Community Sports Club**  
**Company No. 12923424**  
**Directors' Report For The Year Ended 30 September 2022**

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The directors present their report and the financial statements for the year ended 30 September 2022.

**Statement of Directors' Responsibilities**

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations. Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period. In preparing the financial statements the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Directors**

The directors who held office during the year were as follows:

Mr Philip Gillard  
Mr Daniel Bruce  
Mr Aaron Ferguson  
Mr Terence O'Neill  
Mr George Randles  
Mr Christopher Johnson

Mrs Joanna Ellis held office during the period 2 October 2020 to 3 March 2021.

**Small Company Rules**

This report has been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

On behalf of the board

-----  
Mr George Randles

Director

31/05/2023



**Helsby Community Sports Club**  
**Income Statement**  
**For The Year Ended 30 September 2022**

	2022	2021 as restated
Notes	£	£
<b>TURNOVER</b>	32,030	21,573
Cost of sales	(624)	-
	<hr/>	<hr/>
<b>GROSS SURPLUS</b>	31,406	21,573
Administrative expenses	(20,868)	(7,386)
Other operating income	-	452
	<hr/>	<hr/>
<b>OPERATING SURPLUS</b>	10,538	14,639
Other interest receivable and similar income	12	1
	<hr/>	<hr/>
<b>SURPLUS FOR THE FINANCIAL YEAR</b>	<u><u>10,550</u></u>	<u><u>14,640</u></u>

The notes on pages 6 to 8 form part of these financial statements.

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**Helsby Community Sports Club**  
**Statement of Financial Position**  
**As at 30 September 2022**

		2022		2021 as restated	
	Notes	£	£	£	£
<b>FIXED ASSETS</b>					
Tangible Assets	4		157,154		177,933
			157,154		177,933
<b>CURRENT ASSETS</b>					
Debtors	5	45,297		34,434	
Cash at bank and in hand		130,160		112,766	
		175,457		147,200	
<b>Creditors: Amounts Falling Due Within One Year</b>	6	(85,305)		(90,348)	
<b>NET CURRENT ASSETS (LIABILITIES)</b>			90,152		56,852
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			247,306		234,785
<b>Creditors: Amounts Falling Due After More Than One Year</b>	7		(13,024)		(36,978)
<b>NET ASSETS</b>			234,282		197,807
<b>RESERVES</b>					
Other reserves			209,092		183,167
Income Statement			25,190		14,640
<b>MEMBERS' FUNDS</b>			234,282		197,807



**Helsby Community Sports Club**  
**Statement of Financial Position (continued)**  
**As at 30 September 2022**

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For the year ending 30 September 2022 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

On behalf of the board

-----  
Mr George Randles

Director

31/05/2023

The notes on pages 6 to 8 form part of these financial statements.

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**Helsby Community Sports Club  
Notes to the Financial Statements  
For The Year Ended 30 September 2022**

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**1. Accounting Policies**

**1.1. Basis of Preparation of Financial Statements**

The financial statements are prepared under the historical cost convention and in accordance with the FRS 102 Section 1A Small Entities - The Financial Reporting Standard applicable in the UK and Republic of Ireland and the Companies Act 2006.

**1.2. Turnover**

Turnover is measured at the fair value of the consideration received or receivable, net of discounts and value added taxes. Turnover includes revenue earned from the sale of goods and from the rendering of services. Turnover is reduced for estimated customer returns, rebates and other similar allowances.

**Sale of goods**

Turnover from the sale of goods is recognised when the significant risks and rewards of ownership of the goods has transferred to the buyer. This is usually at the point that the customer has signed for the delivery of the goods.

**Rendering of services**

Turnover from the rendering of services is recognised by reference to the stage of completion of the contract. The stage of completion of a contract is measured by comparing the costs incurred for work performed to date to the total estimated contract costs. Turnover is only recognised to the extent of recoverable expenses when the outcome of a contract cannot be estimated reliably.

**1.3. Tangible Fixed Assets and Depreciation**

Tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. Depreciation is provided at rates calculated to write off the cost of the fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Plant & Machinery	33% Straight Line Basis
Fixtures & Fittings	10% Straight Line Basis
Computer Equipment	20% Straight Line Basis

**1.4. Leasing and Hire Purchase Contracts**

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired under finance leases are depreciated over the shorter of the lease term and their useful lives. Assets acquired under hire purchase contracts are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in the creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the income and expenditure account so as to produce a constant periodic rate of charge on the net obligation outstanding in each period. Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to income and expenditure account as incurred.

The company was assigned a lease for the building, sports facilities and land at Sports Centre, Callender Way, Helsby. The lease term is 99 years commencing 18 December 2020 and was assigned to the company by the Trustees of the former unincorporated association on 21 May 2021. The rent due under the lease is a peppercorn rent. The freeholder retains substantial rights and privileges regarding use of the land, the conduct of the company as leaseholder and rights of inspection and enquiry. Further, the lease does not provide any option for freeholder ownership to the leaseholder. Accordingly, the lease is determined to be an operating lease and neither the land and facilities nor the obligations under the lease are capitalised.

**2. Average Number of Employees**

Average number of employees, including directors, during the year was as follows: NIL (2021: NIL)

**3. Prior Period Adjustment**

The Reserves in the comparatives have been restated to make clear the distinction between Income Statement reserves (i.e. retained earnings) and Other Reserves.



**Helsby Community Sports Club**  
**Notes to the Financial Statements (continued)**  
**For The Year Ended 30 September 2022**

**4. Tangible Assets**

	Plant & Machinery	Fixtures & Fittings	Computer Equipment	Total
	£	£	£	£
<b>Cost</b>				
As at 1 October 2021	11,226	142,974	30,725	184,925
As at 30 September 2022	11,226	142,974	30,725	184,925
<b>Depreciation</b>				
As at 1 October 2021	134	4,779	2,079	6,992
Provided during the period	337	14,297	6,145	20,779
As at 30 September 2022	471	19,076	8,224	27,771
<b>Net Book Value</b>				
As at 30 September 2022	10,755	123,898	22,501	157,154
As at 1 October 2021	11,092	138,195	28,646	177,933

**5. Debtors**

	2022	2021 as restated
	£	£
<b>Due within one year</b>		
Trade debtors	13,172	-
Club subscriptions owed by subsidiary	8,097	5,320
Amounts owed by subsidiaries	24,028	29,114
	45,297	34,434

**6. Creditors: Amounts Falling Due Within One Year**

	2022	2021 as restated
	£	£
Trade creditors	(452)	(452)
Bank loans and overdrafts	32,274	36,000
Directors' loan accounts	53,483	54,800
	85,305	90,348

**7. Creditors: Amounts Falling Due After More Than One Year**

	2022	2021 as restated
	£	£
Loan repayments from HLTC	1,414	942
Restricted grants	8,610	33,036
Unrestricted grants	3,000	3,000
	13,024	36,978

**Helsby Community Sports Club**  
**Notes to the Financial Statements (continued)**  
**For The Year Ended 30 September 2022**

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**8. Company limited by guarantee**

The company is limited by guarantee and has no share capital.

Every member of the company undertakes to contribute to the assets of the company, in the event of a winding up, such an amount as may be required not exceeding £1.

**9.**

As a Community Amateur Sports Club the company is entitled to a mandatory 80% relief on Business Rates, plus a discretionary 20% relief. On the date of these accounts, the company had received confirmation from Cheshire West and Chester County Council that discretionary relief would be awarded. This provided relief from rates at 100%.

**10. General Information**

Helsby Community Sports Club is a private company, limited by guarantee, incorporated in England & Wales, registered number 12923424. The registered office is Sports Centre, Callender Way, Helsby, Cheshire, WA6 0FX.

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**Helsby Community Sports Club**  
**Detailed Income Statement**  
**For The Year Ended 30 September 2022**

	2022		2021 as restated	
	£	£	£	£
<b>TURNOVER</b>				
Donations from Trading Subsidiary		-		16,253
Membership Subscriptions		15,349		5,320
Fundraising Income		99		-
Grants and subsidies received		4,000		-
Other trading income		12,582		-
		<u>32,030</u>		<u>21,573</u>
<b>COST OF SALES</b>				
Fundraising Costs	<u>624</u>		<u>-</u>	
		<u>(624)</u>		<u>-</u>
<b>GROSS SURPLUS</b>		31,406		21,573
<b>Administrative Expenses</b>				
Rent		-		360
Legal fees	35		35	
Bank charges	50		-	
Depreciation	20,771		6,992	
Sundry expenses			(1)	
		<u>(20,868)</u>		<u>(7,386)</u>
<b>Other Operating Income</b>				
Other income - contributing to other operating income	<u>-</u>		<u>452</u>	
		<u>-</u>		<u>452</u>
<b>OPERATING SURPLUS</b>		10,538		14,639
<b>Other interest receivable and similar income</b>				
Bank interest receivable	<u>12</u>		<u>1</u>	
		<u>12</u>		<u>1</u>
<b>SURPLUS FOR THE FINANCIAL YEAR</b>		<u><u>10,550</u></u>		<u><u>14,640</u></u>

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# Financial Statements – Year Ended 30 September 2022

Helsby Community Sports Club (Operations) Limited



**HELSBY COMMUNITY SPORTS CLUB (OPERATIONS) LIMITED  
DIRECTORS' REPORT AND  
UNAUDITED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 SEPTEMBER 2022**

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**Helsby Community Sports Club (Operations) Limited**  
**Directors' Report and Unaudited Financial Statements**  
**For The Year Ended 30 September 2022**

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The following pages do not form part of the statutory accounts:	
Trading Profit and Loss Account	7—8

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**Helsby Community Sports Club (Operations) Limited**  
**Company Information**  
**For The Year Ended 30 September 2022**

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**Directors** Mr Philip Gillard  
Mr Daniel Bruce  
Mr Aaron Ferguson

**Secretary** Mr Philip Gillard

**Company Number** 12995340

**Registered Office** Sports Centre  
Callender Way  
Helsby  
Cheshire  
WA6 0FX

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**Helsby Community Sports Club (Operations) Limited**  
**Company No. 12995340**  
**Directors' Report For The Year Ended 30 September 2022**

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The directors present their report and the financial statements for the year ended 30 September 2022.

**Statement of Directors' Responsibilities**

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations. Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Directors**

The directors who held office during the year were as follows:

Mr Philip Gillard  
Mr Daniel Bruce  
Mr Aaron Ferguson

**Small Company Rules**

This report has been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

On behalf of the board

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-----  
Mr Aaron Ferguson

Director

31/05/2023

**Helsby Community Sports Club (Operations) Limited**  
**Profit and Loss Account**  
**For The Year Ended 30 September 2022**

		30 September 2022	30 September 2021
	Notes	£	£
<b>TURNOVER</b>		440,403	179,480
Cost of sales		(188,349)	(58,393)
		<hr/>	<hr/>
<b>GROSS PROFIT</b>		252,054	121,087
Administrative expenses		(225,488)	(103,792)
		<hr/>	<hr/>
<b>OPERATING PROFIT</b>		26,566	17,295
Interest payable and similar charges		(8,080)	(3,936)
		<hr/>	<hr/>
<b>PROFIT FOR THE FINANCIAL YEAR</b>		<u>18,486</u>	<u>13,359</u>

The notes on pages 5 to 6 form part of these financial statements.

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**Helsby Community Sports Club (Operations) Limited**  
**Balance Sheet**  
**As at 30 September 2022**

		30 September 2022		30 September 2021	
	Notes	£	£	£	£
<b>FIXED ASSETS</b>					
Tangible Assets	3		42,860		19,445
			42,860		19,445
<b>CURRENT ASSETS</b>					
Stocks	4	10,018		9,990	
Debtors	5	18,937		9,928	
Cash at bank and in hand		27,255		27,037	
		56,210		46,955	
<b>Creditors: Amounts Falling Due Within One Year</b>	6	(67,225)		(53,041)	
<b>NET CURRENT ASSETS (LIABILITIES)</b>			(11,015)		(6,086)
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			31,845		13,359
<b>NET ASSETS</b>			31,845		13,359
Profit and Loss Account			31,845		13,359
<b>SHAREHOLDERS' FUNDS</b>			31,845		13,359

For the year ending 30 September 2022 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

On behalf of the board

-----  
Mr Aaron Ferguson

Director

31/05/2023

The notes on pages 5 to 6 form part of these financial statements.



**Helsby Community Sports Club (Operations) Limited**  
**Notes to the Financial Statements**  
**For The Year Ended 30 September 2022**

**1. Accounting Policies**

**1.1. Basis of Preparation of Financial Statements**

The financial statements are prepared under the historical cost convention and in accordance with the FRS 102 Section 1A Small Entities - The Financial Reporting Standard applicable in the UK and Republic of Ireland and the Companies Act 2006.

**1.2. Turnover**

Turnover is measured at the fair value of the consideration received or receivable, net of discounts and value added taxes. Turnover includes revenue earned from the sale of goods and from the rendering of services. Turnover is reduced for estimated customer returns, rebates and other similar allowances.

**Sale of goods**

Turnover from the sale of goods is recognised when the significant risks and rewards of ownership of the goods has transferred to the buyer. This is usually at the point that the customer has signed for the delivery of the goods.

**Rendering of services**

Turnover from the rendering of services is recognised by reference to the stage of completion of the contract. The stage of completion of a contract is measured by comparing the costs incurred for work performed to date to the total estimated contract costs. Turnover is only recognised to the extent of recoverable expenses when the outcome of a contract cannot be estimated reliably.

**1.3. Tangible Fixed Assets and Depreciation**

Tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. Depreciation is provided at rates calculated to write off the cost of the fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Plant & Machinery	25% Straight Line Basis
Fixtures & Fittings	10% Straight Line Basis
Computer Equipment	20% Straight Line Basis

**1.4. Stocks and Work in Progress**

Stocks and work in progress are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads. Work-in-progress is reflected in the accounts on a contract by contract basis by recording turnover and related costs as contract activity progresses.

**2. Average Number of Employees**

Average number of employees, including directors, during the year was as follows: 20 (2021: 19)

**3. Tangible Assets**

	<b>Plant &amp; Machinery</b>	<b>Fixtures &amp; Fittings</b>	<b>Computer Equipment</b>	<b>Total</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Cost</b>				
As at 1 October 2021	17,268	60	3,479	20,807
Additions	22,561	7,688	2,412	32,661
As at 30 September 2022	39,829	7,748	5,891	53,468
<b>Depreciation</b>				
As at 1 October 2021	1,122	-	240	1,362
Provided during the period	7,762	496	988	9,246
As at 30 September 2022	8,884	496	1,228	10,608
<b>Net Book Value</b>				
As at 30 September 2022	30,945	7,252	4,663	42,860
As at 1 October 2021	16,146	60	3,239	19,445

**Helsby Community Sports Club (Operations) Limited**  
**Notes to the Financial Statements (continued)**  
**For The Year Ended 30 September 2022**

**4. Stocks**

	<b>30 September 2022</b>	<b>30 September 2021</b>
	£	£
Bar Stock	10,018	9,990
	<u>10,018</u>	<u>9,990</u>

**5. Debtors**

	<b>30 September 2022</b>	<b>30 September 2021</b>
	£	£
<b>Due within one year</b>		
Trade debtors	10,996	8,288
Prepayments and accrued income	7,941	1,374
Net wages	-	266
	<u>18,937</u>	<u>9,928</u>

**6. Creditors: Amounts Falling Due Within One Year**

	<b>30 September 2022</b>	<b>30 September 2021</b>
	£	£
Trade creditors	22,863	10,353
Other taxes and social security	2,496	784
VAT	4,157	186
Club subscriptions payable	8,097	5,420
Section subscriptions payable	2,879	4,025
Pensions contributions payable	288	322
Accruals and deferred income	2,417	2,837
Amounts owed to parent undertaking	24,028	29,114
	<u>67,225</u>	<u>53,041</u>

**7. Ultimate Parent Undertaking and Controlling Party**

The company's immediate and ultimate parent undertaking is Helsby Community Sports Club. Helsby Community Sports Club is a Company Limited by Guarantee incorporated in England & Wales. The ultimate controlling party is Helsby Community Sports Club who controls 100% of the shares of Helsby Community Sports Club (Operations) Limited.

**8. General Information**

Helsby Community Sports Club (Operations) Limited is a private company, limited by shares, incorporated in England & Wales, registered number 12995340. The registered office is Sports Centre, Callender Way, Helsby, Cheshire, WA6 0FX.

**Helsby Community Sports Club (Operations) Limited**  
**Trading Profit and Loss Account**  
**For The Year Ended 30 September 2022**

	30 September 2022		30 September 2021	
	£	£	£	£
<b>TURNOVER</b>				
Sports Pitch Hire		85,696		62,379
Bar Income		328,184		99,863
Function Room Income		19,329		9,099
Snooker Room Income		3,578		1,222
Associate Member Subscriptions		1,881		4,560
Other trading income		1,735		2,357
		440,403		179,480
<b>COST OF SALES</b>				
Cost of Bar Sales (Purchases)	135,574		36,962	
Other Direct Bar Costs	11,735		6,581	
Direct Bar Wages	39,021		11,696	
Cost of Kitchen Sales (Purchases)	2,019		3,154	
		(188,349)		(58,393)
<b>GROSS PROFIT</b>		252,054		121,087
<b>Administrative Expenses</b>				
Wages and salaries	80,011		29,239	
Employers NI	1,300		-	
Employers pensions - defined contributions scheme	1,270		378	
Staff training	2,540		88	
Staff expenses	20		-	
Light and heat	51,915		15,685	
Repairs and maintenance	25,193		8,981	
Cleaning	14,415		6,892	
Security costs	1,865		2,498	
Computer software, consumables and maintenance	359		-	
Computer software costs	10,140		3,037	
Computer and IT consumables	-		888	
Insurance	4,111		170	
Printing, postage and stationery	2,582		1,868	
Advertising and marketing costs	3,613		949	
Telecommunications	1,901		1,223	
Legal fees	1,396		762	
Consultancy fees	85		-	
Bank charges	869		323	
Merchant services charges	5,179		1,830	
Charitable donations	-		16,253	
Depreciation	9,247		1,362	
Sundry expenses	315		849	
Waste management	5,672		1,846	

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**Helsby Community Sports Club (Operations) Limited**  
**Trading Profit and Loss Account (continued)**  
**For The Year Ended 30 September 2022**

Uniform and PPE	1,695	178
Sports facility maintenance	-	8,878
Cash Variances	<u>(219)</u>	<u>(385)</u>
	<u>(225,488)</u>	<u>(103,792)</u>
<b>OPERATING PROFIT</b>	26,566	17,295
<b>Interest payable and similar expenses</b>		
Bank interest payable	9	-
Irrecoverable VAT	<u>8,071</u>	<u>3,936</u>
	<u>(8,080)</u>	<u>(3,936)</u>
<b>PROFIT FOR THE FINANCIAL YEAR</b>	<u><u>18,486</u></u>	<u><u>13,359</u></u>

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The information in this report is prepared by the Board of Directors. To the best of their knowledge, the information presented is accurate but is offered without warranty or guarantee.

This report has been prepared solely for the members of Helsby Community Sports Club, a company limited by guarantee registered in England & Wales number 12923424. The Board of Directors accept no liability (including for negligence) to anyone else in connection with this document, and it may not be provided to anyone else without the express permission of the Board of Directors.

Unless otherwise indicated, figures are provided in British Pound Sterling (GBP) rounded to the nearest pound. Numbers presented outside the formal financial statements are for presentation only, and may not sum or reconcile precisely with the formal financial statements.

**Helsby Community Sports Club**

A company limited by guarantee, registered in England & Wales number 12923424

Registered as a Community Amateur Sports Club with HM Revenue and Customs, CH12383

Registered Address: Sports Centre, Callender Way, Helsby, Frodsham, Cheshire, England WA6 0FX

