



VISTA
GROUP

VISTA GROUP 2018 AGM : Event Cinema 6, Gold Class
23 May 2018

AGENDA



- **Introduction**
- **Chairman's Address**
- **Group CEO Address**
- **Questions on Annual Report & Financial Statements**
- **Business Resolutions**
 - Resolution 1 – Remuneration of Auditors
 - Resolution 2 – Re-election of Susan Peterson as a Director
 - Resolution 3 – Re-election of Murray Holdaway as a Director
- **General Business & Questions**
- **Afternoon Tea in the Gold Class Lounge**



CHAIRMAN'S ADDRESS KIRK SENIOR



CHAIRMAN'S ADDRESS



State of Industry – Very healthy with box office records being broken and new screens being built



Resource – exceptional talent



Vista Cinema – strong global business with significant growth opportunities



Movio – delivering on the promise – reshaping the film industry marketing landscape



China – huge opportunity



Innovation – at our core



GROUP CEO ADDRESS

KIMBAL RILEY



VISTA GROUP FY17 SUMMARY

- Another great year of growth advancing global leadership for Vista Group
 - **20%** increase in Revenue – the 4th consecutive year of 20+% growth
 - **57%** increase in Operating Profit
 - **104%** increase in Operating Cash Flow
 - **20%** increase in recurring revenue to \$64m – **60%** of total revenue
 - **31%** CAGR for Revenue and **38%** CAGR for EBITDA since IPO
- Maintained very strong balance sheet, low debt and strong cash position
- Advanced our strategy of moving to controlling positions in our investments through transactions in China and Latin America
- Appointment and transition of new CEO
- Outlook remains very strong.





OPERATING SEGMENTS

CINEMA



MOVIO

MOVIO

ADDITIONAL GROUP
COMPANIES

POWSTER

maccs

FLICKS

EARLY STAGE
INVESTMENTS



ASSOCIATES



VISTA CHINA

OPERATING SEGMENTS

2017

NZ\$M	Cinema	Movio	Additional Group Companies	Early Stage Investments	Corporate	Total
Revenue	67.6	15.5	12.3	1.2	10.0	106.6
EBITDA	19.8	3.6	0.6	(1.7)	2.7	25.0

2016

NZ\$M	Cinema	Movio	Additional Group Companies	Early Stage Investments	Corporate	Total
Revenue	62.1	11.3	12.1	0.6	2.5	88.6
EBITDA	14.8	1.7	3.6	(1.3)	(1.2)	17.6

- Cinema segment grew 22% on a like for like basis excluding Vista China revenue in 2016 (\$6.7m).
- China localisation revenue reported in Corporate but the cost of delivery is embedded within Vista Cinema and Movio.
- Strong growth in core segments. Below par result in Additional Group Companies segment. Significant Opportunity for uplift in future periods in this segment.

Note: EBITDA is a Non-GAAP measure and is defined as earnings before net finance expense, income tax, depreciation, amortisation, acquisition costs and equity-accounted results from associate companies. Expenses related to the VCL deferred consideration is also excluded. This is consistent with the measure used in the Prospectus dated 3 July 2014. Depreciation and amortisation in 2017 \$3.6m (2016: \$3.3m).

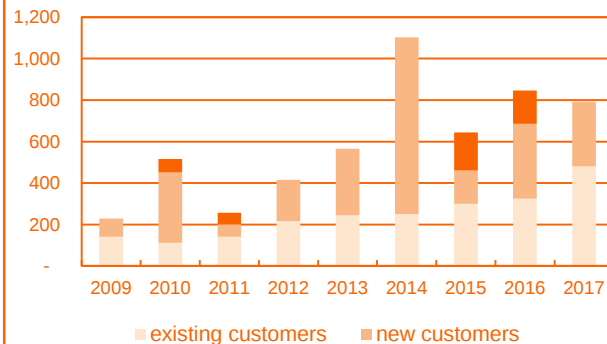


Vista Cinema provides cinema management software to the world's largest cinema exhibitors

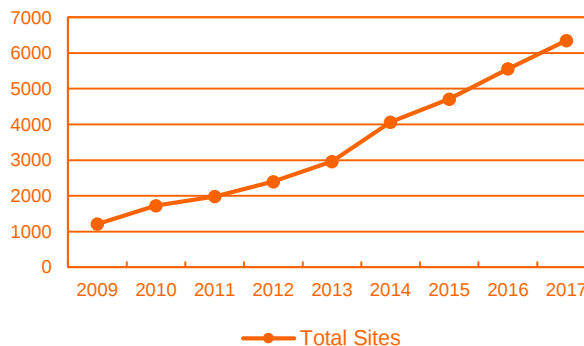
- 793 new sites in 2017 bringing total to 6350
- New markets — Brazil and Italy
- 93 installed countries - increase of 11
- Acquisition of Latin American business partner in September 2017
- 8 out of the 10 largest cinema exhibitors use Vista Cinema within their circuits
- New CEO appointed for Vista Cinema.



NEW SITES ADDED



TOTAL SITE COUNT



14%

growth in total
sites to 6,350

10%

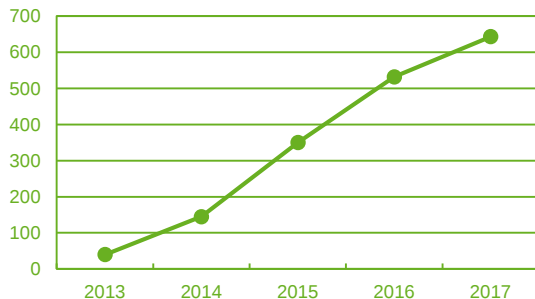
increase in average site
license to \$30k



Provides cinema management software to the world's independent cinema exhibitors

- 112 sites bring site numbers to 643. 8% increase in revenue per site
- Release of new chargeable additional modules, including Kiosk and Veezi Voucher & Gift Card Manager
- New business partners signed in EMEA
- Your Cinema by Flicks web sites added as additional service, helping drive online sales and revenue. Over 50 signups in 2017
- Revenue sharing deals signed with payment providers.

VEEZI - TOTAL SITE COUNT



8%

increase in site
revenue to \$517 p.mth

27

countries with
sites using Veezi

30%

increase in ARR
to \$4.0m

23%

growth in contracted
sites to 643

DRIVERS FOR GROWTH



- Cloud version for Vista Cinema on track with first modules delivered Q1 2018. Expectation of new demand for this product
- Continued product innovation meeting new market demands
Complex Food & Beverage, Mobile self service
- Competitive wins in USA
- Expansion into new markets – Brazil, Italy, Japan
- Significant demand in Latin America, Eastern Europe and new market of Saudi Arabia
- New direct presence in South Africa to capture expected growth in Africa
- China – *refer to separate slide.*



- Strong expectation of growth in China
- Legislative changes driving demand in France
- Packaging hardware to address 500+ sites in USA
- Revenue Share deals with partners to drive added revenue per site
- Virtual Reality rooms.



Global leader in data driven marketing to provide products and services to cinema exhibitors, film studios and their media agencies and other specialists in film advertising

Purpose – to connect moviegoers with their ideal movie

- Major customer growth in Latin America and Europe for Movio Cinema
- Email and connection volumes increased by 28% to 1.8B
- Active moviegoers held by Movio increases by 21% to 45M
- Long term agreements for Movio Media with Epsilon, Viacom, STX and Twentieth Century Fox
- Movio Media drives revenue per active movie goer in USA up by 44%.

2017 PERFORMANCE METRICS

37%

growth total revenue to
\$15.6m

150%

growth in Movio Media
revenue

44%

growth in total revenue
per active moviegoers in
the USA to 45 cents

15%

growth in Global total
revenue per active
moviegoers to 35 cents

28%

growth in connection
messages sent to 1.8bn

GROWTH STRATEGY

- Increase active moviegoers held by Movio
 - Increase Movio Cinema users including non Vista Cinema users
 - Increase access to online moviegoers outside direct loyalty membership
 - Increase channels to access data on active moviegoers to increase overall potential data set.
- Increase Revenue per active moviegoer
 - Increase USA revenue per active movie goer as media campaigns usage lifts and number of channels grows
 - Activate Movio Media in additional territories outside the USA
 - Increase Revenue per active movie goer outside the USA as media campaigns commence using USA successes as a template.

	Active Moviegoers (millions)		Revenue/Active Moviegoer (NZD cents)	
	2016	2017	2016	2017
USA	22	24	31	45
Rest of World	16	21	28	23
Global	38	45	30	35

MOVIEGOERS

- Extend reach through Vista Cinema user base
- Extend use of generic API for non Vista Cinema users. In use with Cinemark Brazil.

AUDIENCE

- Productisation of Movio Insights module for advanced targeting of active members
 - Employ machine learning to move beyond simple demographic targeting

CONNECT

- Increase the channels to reach moviegoers with targeted campaigns
- Beyond email & SMS to digital targeting via the web, social and mobile applications
- Extend relationships with channel partners (Epsilon, Viacom etc.)

MEASURE

- Unique benefit of the ability to track actual transaction activity (via cinema POS partners) driven by a campaign
 - Enhance post campaign measurement of campaign effectiveness

POWSTER

World leading film marketing products

- Strong growth in revenue and EBITDA
- Created 46% more movie destination sites (1,300) in 2017
- 87 of the top 100 grossing movies used the Powster Movie platform with total site visits up 290% to 422m
- Opened LA studio and completed successful entry to the USA.

MACCS

Provides world leading theatrical distribution software

- Tough year for MACCS which impacted on this segments overall result
- Heavily focused on completion of Warner Bros. USA implementation - large and complex
- New CEO to be appointed to lead next phase
- 5,500+ cinema sites delivering weekly audited box office results to MACCSBox.

FLICKS

Movie and cinema review and showtime guide

- Site visits up 34% to 6.6m and page visits up 42% to 17.9m in Australia
- Now the largest independent movie site in Australasia.



CINEMA INTELLIGENCE

Software to optimise film forecasting and scheduling

- Strong 2nd half performance with high percentage of recurring revenue
- Increased pipeline and closure of 2 significant contracts for 2018 implementation
- Market opportunity large as penetration of Vista Cinema customers still low
- Many opportunities for new products to complement the Vista Cinema product suite
- Targeted to have positive EBITDA in 2018.



movieXchange

A new platform to share film digital assets & enable new cinema ticketing sales channels to access cinema exhibitors

- MX Film now producing revenue with 10 customers in USA and Australia
- MX Film has very wide potential customer set
- MX Tickets had transaction volumes and revenue ahead of internal targets in FY17
- Currently only deployed in USA but a global opportunity.



Stardust

Social app to share video reaction to movies and tv shows

- Active user numbers growing well since launch now at 24,000 and on target to reach key milestone of 50,000
- Activity rates (videos posted and reactions) increasing month on month. 20K reaction videos posted in December 2017.



Box office tracking and reporting product

- Reached \$1M NZD ARR by Q4 2017
- Targeting positive EBITDA by end of 2018
- Transitioning Australasian trial users to full commercial terms through 2018
- Customer feedback on product is very positive
- China cinema data being reported with 3 major US studios contracted
- Collection for Korea, South Africa, Malaysia/Singapore services commenced, other key territories being added through 2018
- USA market a key focus for 2018.



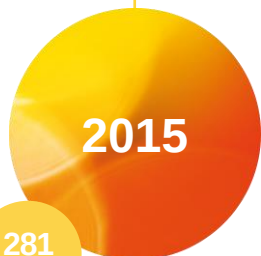
CHINA



2006

VISTA CHINA Established

- Traditional licensing model



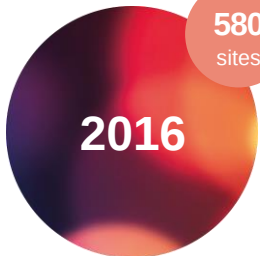
2015

281
sites

VISTA CHINA

100% Vista Group

- Strong but small player
- Foreign
- Commercial model changing



2016

580
sites

VISTA CHINA JV with WePiao

- JV with Tencent Affiliate
- Adjusting to commercial model



2017

759
sites

VISTA CHINA

- Business grows strongly
- JV partner transfers ticketing business to another Tencent Affiliate



2018

VISTA CHINA Change in structure

- Vista Group acquires more shares
 - Financial consolidation of Vista China can be achieved
- ### Introduction of additional products
- Veezi

CHINA – A POTENTIAL GROWTH ENGINE

- Revenue of NZ\$17m, an increase of 71% over FY16
- Vista Cinema 12% of large competitive market
- Veezi gained first sites in China in 2017
- \$21m NZD cash repatriated to New Zealand to date.

GROWTH

- Third Party revenue (Vista share of online ticket sales) – already significant with huge upside
- Mobile and Web opportunities for cinemas
- Site market share – huge opportunity to grow from present market share as China cinema matures
- Movio – huge data opportunity with assistance from JV partner; localisation now complete
- Veezi – almost ‘unlimited’ upside with opportunities to gain sites in large ‘batches’
- Wider sales for Numero China data.



OUTLOOK

- Strong pipeline across the Group supports a 5th consecutive year of 20+% revenue growth
- New CEO and Chief Product Officer brings new focus to each role to benefit the Group overall
- Penetration of new markets and emerging large markets provides significant growth opportunities across all businesses
- Exciting new capabilities in the Movio product suite, and increased take-up of Movio Media with signed deals and increasing digital spend provides strong driver of revenue per active movie goer
- Vista China is ideally positioned to exploit the growth in that market and this will now be reflected in Vista Group's results
- The Global cinema market continues to show strength, admissions and box office increasing in many territories, driving a continued growth in sites and screens, which create opportunities for all group companies.





QUESTIONS



BUSINESS RESOLUTIONS

- Resolution 1 – That the Board is authorised to fix the auditors remuneration.
- Resolution 2 – That Susan Peterson be re-elected as a director of Vista.
- Resolution 3 – That Murray Holdaway be re-elected as a director of Vista.

BUSINESS RESOLUTIONS

Confirmation of Proxies:

- Resolution 1 – That the Board is authorised to fix the auditors remuneration.

- Proxies held by the Chair

• For	100,668,484	(99.91%)
• Proxy discretion	79,456	(0.08%)
• Total For	100,747,940	(99.99%)
• Against	7,500	(0.01%)

BUSINESS RESOLUTIONS

Confirmation of Proxies:

- Resolution 2 – That Susan Peterson be re-elected as a director of Vista.

- Proxies held by the Chair

• For	95,030,095	(95.03%)
• Proxy discretion	77,456	(0.08%)
• Total For	95,107,551	(96.01%)
• Against	4,889,333	(4.89%)

BUSINESS RESOLUTIONS

Confirmation of Proxies:

- Resolution 3 – That Murray Holdaway be re-elected as a director of Vista.

- Proxies held by the Chair

• For	100,661,484	(99.91%)
• Proxy discretion	92,456	(0.09%)
• Total For	100,753,940	(100.00%)



GENERAL BUSINESS FURTHER QUESTIONS CLOSING



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