

SmartSuite

Project & Portfolio Management > Project & Program Execution ·
Datasheet

Program Management

Coordinate multiple projects, manage dependencies, and deliver outcomes with real-time visibility across teams and initiatives.

Specification

SKU	PPM-EXE-PGM
Solution area	Project & Portfolio Management
Works with	Project Management, Portfolio Management, Strategy & OKR Management, Resource Management, Project Financial Management
Updated	Sep 26, 2026
Datasheet	v1.0

What it is

Program Management is the process of coordinating multiple related projects to achieve broader organizational goals. It focuses on managing dependencies, aligning teams, and ensuring that projects collectively deliver meaningful outcomes.

SmartSuite's Program Management software provides a structured, scalable system to coordinate multiple related projects and ensure they deliver measurable outcomes. It enables organizations to move beyond isolated project execution to a coordinated approach that aligns teams, timelines, and dependencies.

With a centralized system of record, teams gain visibility into how projects are connected and how work contributes to broader goals.

Core capabilities

Program Structure & Project Grouping

Organize related projects into unified programs.

Dependency Management

Track and manage dependencies across projects and teams.

Program-Level Dashboards

Monitor progress, risks, and performance across all projects.

Cross-Project Visibility

Gain insight into how projects interact and impact each other.

Timeline & Milestone Alignment

Coordinate schedules across multiple projects.

Risk & Issue Tracking

Identify and manage risks at the program level.

Resource Coordination

Align resources across projects and teams.

Strategic Alignment Integration

Connect programs to OKRs and strategic initiatives.

Reporting & Analytics

Track performance and outcomes at the program level.

The Program Lifecycle

Step 1 Define Program Scope Establish objectives, structure, and participating projects.	Step 2 Align Projects & Dependencies Map relationships and dependencies across initiatives.	Step 3 Coordinate Execution Ensure projects progress in alignment with program goals.	Step 4 Monitor Performance & Risks Track progress and identify potential issues.	Step 5 Deliver Outcomes & Optimize Evaluate results and improve program execution.
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Who it is for

Program Manager Oversees program execution and alignment across projects.	Project Manager Coordinates work within the broader program.	Operations Leader Ensures alignment between programs and business operations.
Strategy Leader Connects programs to strategic initiatives.	Executive Leadership Monitors outcomes and performance at the program level.	Cross-Functional Teams Collaborate across projects and initiatives.

Works with

Project Management Provides execution data and task-level visibility.	Portfolio Management Aligns programs with investment priorities.
Strategy & OKR Management Links programs to strategic objectives.	Resource Management Ensures optimal allocation across projects.
Project Financial Management Tracks costs and financial performance.	

Built differently. Program Management runs on the same relational platform as every other SmartSuite product, so its records link to the risks, controls, issues and evidence they affect, and every report reflects the current state rather than a copy.

See it working with your data

Ask your SmartSuite account team for a demo of Program Management configured for your organization, or read the full product entry at smartsuite.com/products/program-management.

Schedule a demo