Biohub and inclusive value chains

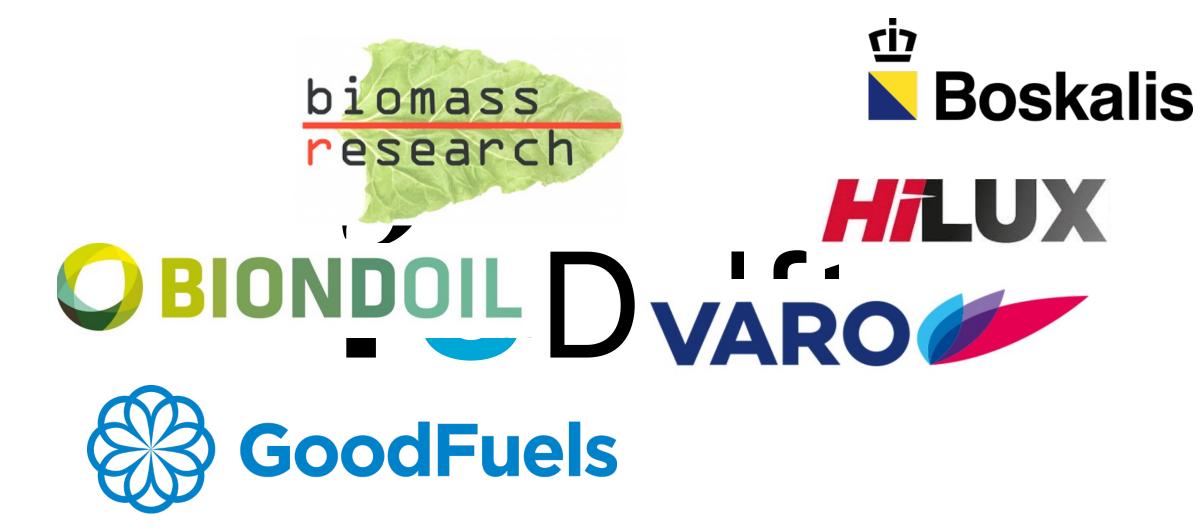
Lotte Asveld







Clean Shipping



How to build inclusive and sustainable and inclusive value chains for marine biofuels?





IBIS: Inclusive Biobased Innovations

















Overall results



Raw materials from natural resources...





... are broken down into biochemical components...





... and then used in biobased products

Biomass supply challenges



Sustainability



Quality



Continuity

Why important?



Reducing uncertainties & risks for industries



Fair sharing of the benefits of the biobased economy

Root causes



Farmers lack incentives & opportunities



Value chains are global, farming is a local practice

Solution strategies



Inclusive & just innovations



Context-sensitive innovations

Factors to consider



Different interpretations of values



Cultural differences



Suitable technology& design choices



Public-private collaboration



Inclusive certification schemes



Incubators for entrepreneurial initiatives



Well-functioning cooperatives



Customer / consumer involvement



Communication channels & practices



Context-sensitive crop choices



Extension services / crop advisors



Local farming knowledge



Learning practices



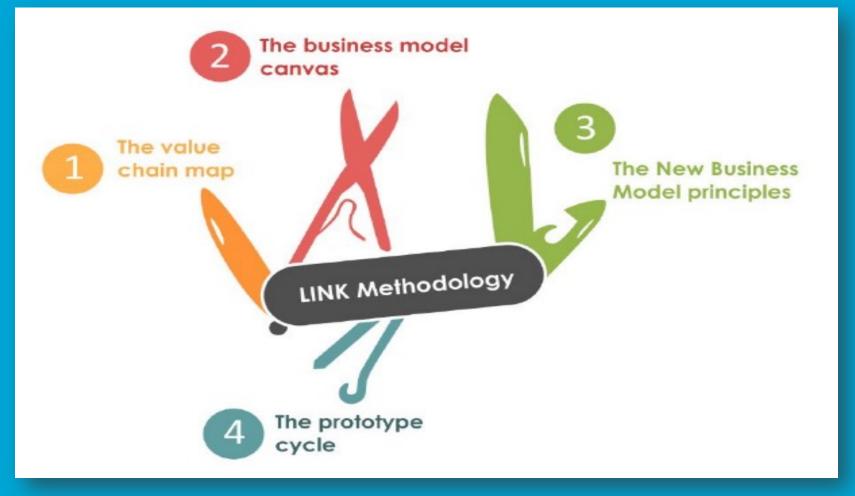
Institutional environment







Link Methodology

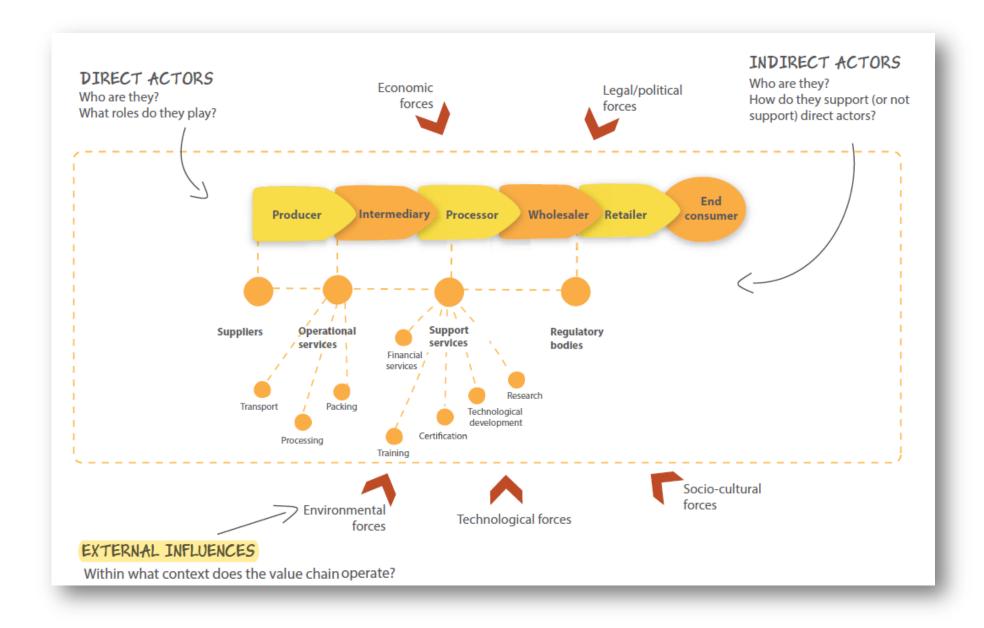


Source:Lundy, Mark; Amrein, Alexandra; Hurtado, Jhon Jairo; Becx, Gertjan; Zamierowski, Nancy; Rodriguez, Fernando; Mosquera, Erika Eliana. 2014. LINK methodology: a participatory guide to business models that link smallholders to markets. Version 2.0. Cali, Colombia: International Center for Tropical Agriculture.

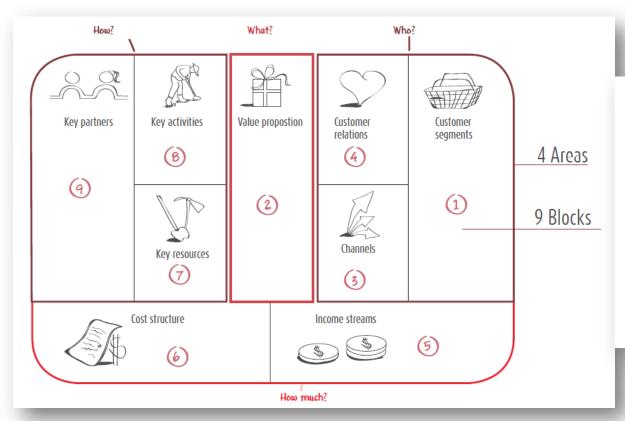


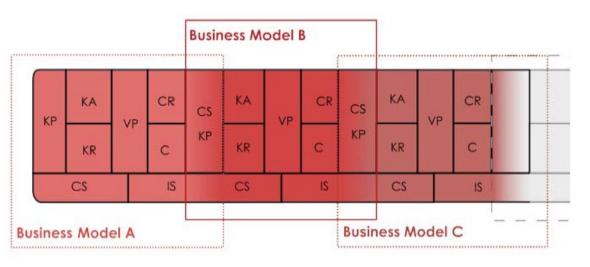


Value chain identification



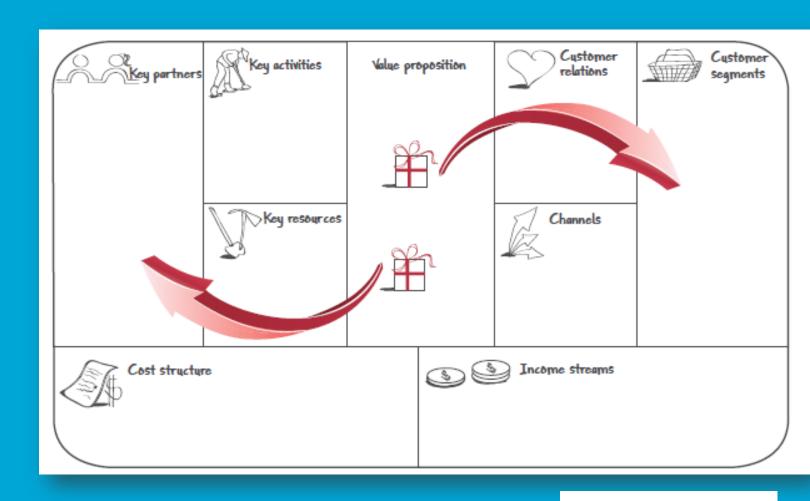
Value chain business modelling





In inclusive business models, it is important to look at the value proposition from at least two perspectives: (1) from the producer's point of view and (2) from the customer's perspective. Inclusive business models should be sensitive to the realities of smallholder production as well as to market demands."

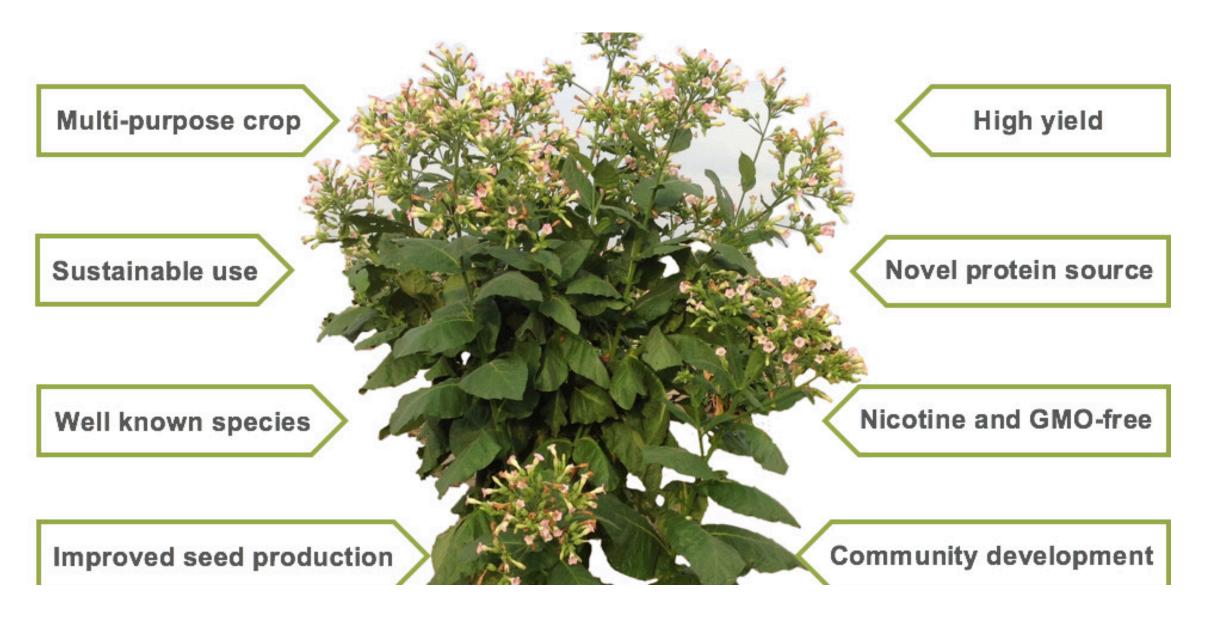
Inclusive business models





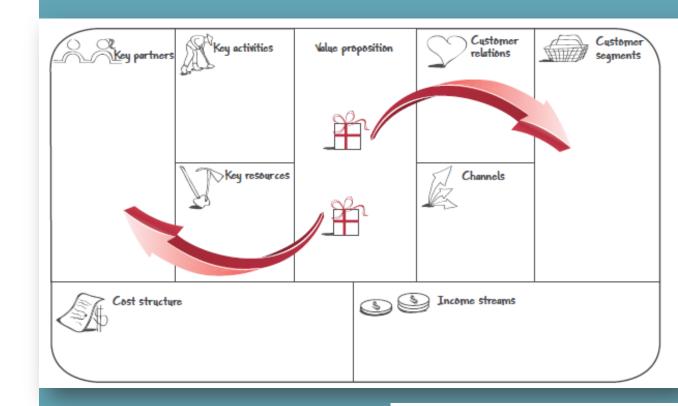


Reya Fofa case South-Africa



Double value proposition

- Key partners, Bafokeng Nation: new source of income, market access, training & technology, start up package
- Customer segment, South African Airways, Swissport, government: sustainable fuel, quality and reliability
- Key activities: growing and processing solaris crops
- Key resources: training facilities, supply of seedlings







Poet DSM Liberty plant

- Key partners, corn farmers: new source of income, relying on integrated farm management
- Costumer segment: automotive industry, government, biofuels producers?
- Key activities: developing technologies to process corn stover
- Key resources: processing technologies, enzymatic technologies, advanced knowledge







Challenges

Several goals of inclusion possible

Biomass is not a commodity

Value proposition can entail developing the value chain itself

Biomass value chains can be complex

Technology plays a big role, while it is still evolving

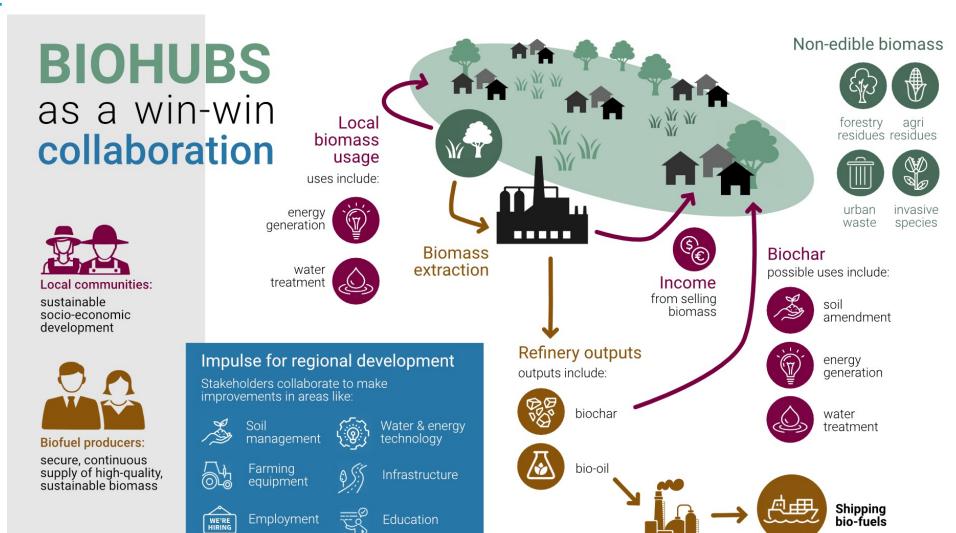
Some lessons learned

- Double value proposition is crucial and will vary per context
- Evolving technologies create opportunities for adapting to local context and for integration with existing value chains
- Need for awareness of overlapping roles of customer/key partner









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Questions for marine biofuels application

- Who is the customer? (Biofuel producers, shipping industry, governments?)
- Challenge of building or adapting a value chain remains, who is responsible?
- Developing context sensitive technologies can clash with value of efficiency, how to balance?



