

Conflict of Interest Management Policy

Effective date: 27 January 2026

Reviewed: Annually

Owner: Company Secretary

Approval: Board

Policy

Rural Funds Management (**RFM**, the **Company**) has an obligation to manage Conflicts of Interest that may arise during the course of its business. This Policy demonstrates RFM's commitment to the interests of unitholders, along with conducting RFM's business with integrity.

Purpose

The Board has established this Policy to ensure that:

- a. arrangements are in place to adequately manage any actual or potential Conflicts of Interest which may arise
- b. all Directors and Employees act in accordance with all relevant laws and regulations when dealing with an actual or potential conflict.

Scope

This Policy applies to RFM and all entities which are owned and/or managed by RFM, their Employees and any Related Parties.

Related policies

- Anti-Bribery and Corruption Policy
- Corporate Governance Charter
- Employee Code of Conduct
- Risk Management Policy

Need help?

Any queries regarding this Policy should be directed to the Company Secretary.

Conflicts of Interest

1. Conflicts of Interest arise in situations where two or more interests (including direct or indirect financial, personal, business or related party interests) are present and in competition with each other. Conflicts of interest can be:¹
 - a. actual – where a conflict currently exists that could sway judgement or actions
 - b. potential – where circumstances do not currently give rise to an actual conflict but could reasonably be expected to do so in the future.
2. Any actual or potential Conflicts of Interest² must be immediately reported to the Compliance team.
3. A Conflict of Interest can be identified if an interest exists that a reasonable person would conclude to be an actual or potential conflict of interest.³
4. A Conflict of Interest report must be completed where a conflict arises that involves RFM or its Related Parties, Directors, Employees or the Funds, and particularly for conflicts involving natural persons. The report must include:
 - a. the nature and likely duration of the conflict including the nature of the relationship between parties to the conflict, the scale of the conflict, the outcome of the conflict and any legal duties, obligations or prohibitions applicable to the conflict⁴
 - b. the nature of any financial benefits, including an estimate of the total amount of money received or paid (or to be received or paid) under the relevant transaction
 - c. whether or not the transaction is on arm's length terms
 - d. any other relevant information known by the party.
5. The Conflict of Interest will be entered into the Conflict of Interest Register and provided to the Board and the Internal Compliance Committee (**ICC**).
6. *Appendix 1* provides specific examples of Conflicts of Interest relevant to carrying on a business of operating the Schemes.

Identifying Conflicts of Interest

7. Conflicts of Interest can be identified:
 - a. from declarations of related personal interests made by Directors, officers or Employees
 - b. by Employees notifying the Compliance team or management
 - c. during the approval process for new transactions
 - d. as part of any due diligence process.
8. All Employees are responsible for identifying Conflicts of Interest that arise while carrying out their duties and immediately notifying the Compliance team.

¹ ASIC Regulatory Guide (RG) 181.32

² See definitions section for circumstances that amount to a 'Conflict of Interest'.

³ ASIC RG 181.32 (Note)

⁴ ASIC RG 181.34

9. RFM will ensure that all relevant staff receive ongoing training in relation to the identification and reporting of Conflicts of Interest.

Related party transactions

10. Related party transactions are defined as either involving persons who are related parties to RFM and/or entities or transactions involving two or more RFM Funds and/or entities.
11. Details of upcoming investments and transactions between Related Parties must be provided to the Compliance team. The transaction will be entered into the Related Party Transaction Register and provided to the Board and the ICC.
12. Members must approve a transaction that gives a financial benefit to RFM or their Related Party,⁵ where the benefit is given by RFM, a Related Party or their agent, out of Scheme property or where it could endanger Scheme property, unless any of the following exceptions apply:
 - a. the transaction is on arm's length terms⁶ (see paragraphs 18-19 below for further information)
 - b. benefits that are reasonable remuneration or reimbursements of officers' and Employees' expenses⁷
 - c. an indemnity, exemption or insurance premium, payment of legal costs for liabilities incurred by officers⁸
 - d. benefits to Members that do not discriminate unfairly⁹
or
 - e. benefits made pursuant to a court order.¹⁰

When Member approval is sought, a disclosure allowing them to understand and consider the impact of a conflict must be provided.

13. To rely on an exclusion in paragraph 11, the following information must be submitted to the Board for approval:
 - a. the nature and value of the financial benefit
 - b. where the financial benefit is an asset:
 - an independent valuation or confirmation of the existing value undertaken prior to on-selling the asset
 - verification that the asset is suitable for its intended purpose against the Related Party's operational objectives
 - c. summary of the proposed terms of the financial benefit
 - d. review of other comparable transactions

⁵ Corporations Act 2001(Cth) Chapter 2E and s601LC replacement s208. Further information can be found in ASIC RG 76 - related party transactions.

⁶ Corporations Act 2001(Cth) s210.

⁷ Corporations Act 2001(Cth) s211.

⁸ Corporations Act 2001(Cth) s212.

⁹ Corporations Act 2001(Cth) s215.

¹⁰ Corporations Act 2001(Cth) s216.

- e. legal or other professional advice concerning the proposed transaction.
- 14. A Related Party Transaction Board paper template is to be used before submitting to the Board. This template is located on the Dashboard under Documents\Quick Guides and General Information\Templates.
- 15. If, after considering all the factors described in this Policy (and any other relevant factors), it is not clear whether the transaction falls within the arm's length exception (or any other exception in Chapter 2E of the Corporations Act), Member approval should be sought.

Additional requirements for Listed Entities (transactions with persons in a position of influence)

- 16. For listed entities, when a Related Party Transaction involves the acquisition or disposal¹¹ of a substantial asset,¹² Member approval or a waiver from ASX, **must** be sought.¹³
- 17. *For example*, if the Related Party Transaction involves the acquisition or disposal of a substantial asset by RFF, no exceptions are available and Member approval **must** be sought.

Further information on the arm's length exception

- 18. ASIC Regulatory Guide (RG) 76 also provides guidance to assist determining whether the arm's length exemption applies. RG 76 requires parties to consider the transaction terms that would result if:
 - a. the parties to the transaction were unrelated in any way (e.g. financially, or through ties of family, affection or dependence)
 - b. the parties were free from undue influence, control or pressure
 - c. each party was sufficiently knowledgeable about the circumstances of the transaction, sufficiently experienced in business and sufficiently well advised to be able to form a sound judgment as to what was in its interests
 - d. each party was concerned only to achieve the best available commercial result for itself in the circumstances.
- 19. When deciding whether the arm's length exemption applies, ASIC has suggested that:
 - a. the parties undertake a comparison of other similar transactions that have been undertaken by arm's length parties
 - b. if the terms of the financial benefit are unusual, extraordinary or excessively generous, then it is less likely to be considered on arm's length terms
 - c. if parties have dealt with each other as unrelated parties would normally do, then it would be expected they engage in a process of real bargaining
 - d. the financial impact of the transaction should be assessed by the parties

¹¹ 'Acquire' and 'dispose' are each defined in Chapter 19 of the ASX Listing Rules.

¹² 'Substantial asset' is defined in Chapter 10 of the ASX Listing Rules.

¹³ Further information on related party transactions can be found in Chapter 10 of the ASX Listing Rules.

- e. the parties should consider the availability of entering into the transaction with a non-Related Party.

Compliance registers and Board reporting

20. The Company maintains a Conflict of Interest Register and a Related Party Transactions Register to record any actual or potential Conflicts of Interest and Related Party Transactions that may arise.
21. The Board is responsible for reviewing the Conflict of Interest Register and Related Party Transactions Register and determining steps to be taken in response to conflicts. Decisions are made on a case-by-case basis and will be recorded in the relevant register.
22. The Compliance team will report to the Board monthly and to the Internal Compliance Committee quarterly on information relevant to any Related Party Transactions or Conflicts of Interest. The report must include:
 - a. any Conflicts of Interest and details of the status of the conflicts
 - b. any Related Party Transactions and details of the status of the transaction
 - c. any reviews of this Policy or assessment of conflicts taken.

Breach of policy

23. Any breach of this Policy will be reported to the Board and the Internal Compliance Committee, by the Compliance team. The Board will decide the best course of action in response to a breach.
24. Any Employee in breach will be dealt with pursuant to the RFM Code of Conduct.

Definitions

ASIC	Australian Securities and Investments Commission
ASX	ASX Limited ACN 008 624 691 or the securities exchange operated by it (as the case requires)
Board	RFM Board of Directors
Company or RFM	Rural Funds Management Limited (ACN 077 492 838), including its subsidiary companies and any entity for which it is responsible entity
Company Secretary	Company Secretary of the Company
Internal Compliance Committee or ICC	An The compliance committee established to monitor compliance with RFM's AFS licence, compliance plan and improve systems on a practical level
Compliance Manager	A person appointed by RFM to that position
Compliance team	Includes: <ul style="list-style-type: none"> • National Manager – Transactions and Legal (also the Company Secretary) • Compliance Manager • Compliance Officer
Conflict of Interest	<p>Will arise in circumstances where:</p> <ol style="list-style-type: none"> a) the interests of the Directors or Employees or Related Parties are inconsistent with, or diverge from, the interests of RFM or b) the interests of RFM, its Directors, Employees or Related Parties are inconsistent with, or diverge from, the interests of Members of the Funds or c) the interests of RFM as responsible entity of a Fund are inconsistent with or diverge from the interests of RFM as responsible entity of another Fund. <p>A conflict of interest may be actual or potential</p>
Conflict of Interest Register	A compliance register which contains details of actual or potential Conflicts of Interest
Corporations Act	<i>Corporations Act 2001 (Cth)</i>
Director	A director of the Company
Employee	An employee of the Company
Financial Services Guide (FSG)	A document that helps retail clients decide whether to obtain financial services from RFM
Funds or Schemes	The registered managed investment schemes managed by RFM as responsible entity which at the date of this document includes: <ol style="list-style-type: none"> a. RF Active (ARSN 168 740 805) b. Rural Funds Trust (ARSN 112 951 578)
IM	Information memorandum
Member	A person who holds an interest in a Fund

Product Disclosure Statement or PDS, Supplementary Disclosure Statement or SPDS	A Product Disclosure Statement (or Supplementary Product Disclosure Statement) or other disclosure document seeking to raise funds prepared in accordance with the requirements of the Corporations Act
Related Party	A person deemed to be a related party of RFM under section 228 Corporations Act as modified by Part 5C.7 Corporations Act or any other person mentioned in section 208(1)(c), as modified by section 601LC Corporations Act
Related Party Transaction	A transaction with a Related Party which is regulated by Part 5C.7 Corporations Act and includes any transaction through which a public company or registered managed investment scheme provides a financial benefit to a Related Party
Related Party Transaction Register	A compliance register which contains details of any Related Party Transactions
RFM Code of Conduct	The Code of Conduct applying to Employees as approved by RFM, from time to time

Appendix 1: Specific examples of conflicts of interest

This non-exhaustive list provides example procedures to deal with more likely potential Conflicts of Interest.

Identified Conflict of Interest	Procedures	Monitor and review
Conflicting interests between the Funds and another entity within the RFM Group	<ul style="list-style-type: none"> • Ensure sufficient disclosure in (as applicable) FSG, and any PDS, SPDS, EM or IM. For example, ensure disclosure (as appropriate) of the relationship between entities within the RFM Group where it may influence the advice, and reason for recommendation • Require the Board or Members approval (as applicable) before any transaction may proceed • Directors must ensure RFM acts in the best interests of Members in each of the relevant Funds • Transactions should be conducted at arm's length and on commercial terms • Where Members meetings are called to approve Conflicts of Interest, the Board must ensure that the notice of meeting dispatched to Members contains adequate disclosure of the nature of the Conflict of Interest • All Conflicts of Interest and Related Party Transactions must be reported to the Compliance team for adding to the Compliance registers. • Ensure compliance procedures are being carried out in accordance with RFM compliance policies and procedures. 	<ul style="list-style-type: none"> • Review disclosures in FSG and PDS, SPDS, EM or IM at least annually to ensure accurate • Internal controls • Conflicts of Interest and Related Party Transactions Registers maintained by the Compliance team, sent to the Board monthly and reviewed by the ICC quarterly • Compliance team to report to the Internal Compliance Committee and the Board any occurrences of non-compliance or breaches • Annual review of compliance policies • Annual audit of compliance procedures to ensure adequacy and compliance • Compliance team to review monthly Board papers • Monthly review conducted by Compliance team in line with Compliance Plan actions.

Identified Conflict of Interest	Procedures	Monitor and review
Conflict between personal interest of a Director and the Funds	<ul style="list-style-type: none"> • Ensure sufficient disclosure in (as applicable) FSG and PDS, SPDS, EM or IM • Directors must ensure RFM acts in the best interests of Members in the relevant Funds • Directors are required to disclose Conflicts of Interest to the Board • Ensure interests in Funds acquired by Directors on arm's length terms or as part of remuneration package • Internal controls • Exclude the conflicted Director from vote depending on the size and nature of the financial benefit (materiality threshold). 	<ul style="list-style-type: none"> • Review disclosures in FSG and PDS, SPDS, EM or IM to ensure accurate disclosure of Directors' interests • All Conflicts of Interest to be recorded in the Conflict of Interest Register • Internal controls • Review materiality threshold • Obtain legal advice when required to consider relevant issues, such as voting on resolutions • Compliance team to review monthly Board papers • Monthly review conducted by Compliance team in line with Compliance Plan actions.
Risk of inappropriate transaction terms because transaction occurs between Related Parties	<ul style="list-style-type: none"> • Review before agreement the terms of all Related Party Transactions • Ensure disclosure in accordance with compliance policies and procedures and relevant legislation • Internal controls • Internal Compliance Committee and/or Board approval required for Related Party Transactions. 	<ul style="list-style-type: none"> • Prior to being issued, review (as application), IM or EM (notice of meeting) to ensure sufficient disclosure • Details of review to be included in Related Party Register Interest Notice, including grounds for approval or rejection of Related Party Transactions • Internal Compliance Committee to annually review Related Party Register • Internal controls • Monthly review of upcoming transactions to determine Related Party involvement and ensure compliance • Compliance team to review monthly Board papers • Monthly review conducted by Compliance team in line with Compliance Plan actions.

Identified Conflict of Interest	Procedures	Monitor and review
Risk of management having an investment in an entity that provides services to the Funds	<ul style="list-style-type: none"> • Ensure disclosure in accordance with compliance policies and procedures • Internal controls • Employee Code of Conduct requires disclosure to Board as soon as it is identified by anyone within the company, disclosure as per the Conflict of Interest Management Policy • Where services are proposed to be provided to the Funds by Related Parties, ensure that contracts reviewed and approved by the Board in accordance with this Policy. 	<ul style="list-style-type: none"> • Prior to issue, review disclosures in FSG, and PDS, SPDS, IM or EM (notice of meeting) to ensure accurate disclosure of management interests • Internal controls • Receive advice from an independent party (i.e. legal advice) and Board on whether the relationship is appropriate • All Related Party contracts must be reviewed and recorded in Related Party Transaction Register prior to being approved by the Board • Compliance team to review monthly Board papers • Monthly review conducted by Compliance team in line with Compliance Plan actions.