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VOICE OF THE EAST
Olu ndi igbo



FROM PROMISE TO PROGRESS:
**THE THREE-YEAR
JOURNEY OF THE
SOLUDO SOLUTION**

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ABOUT US

AdvoKC Foundation is a youth-led civic tech organization that aims to promote transparency, accountability, and citizen participation in governance. It uses technology, art, and entertainment, combined with data-driven research and policy analysis, to empower citizens to hold leaders accountable. As a non-partisan organization, AdvoKC Foundation focuses on governance monitoring, public sector accountability, and civic education, using digital tools, investigative reporting, and community-driven advocacy to ensure that government policies and commitments benefit the people.

MISSION

To build a more democratic and socially just community by improving governance commitment with citizens and empowering citizen education and engagement.

VISION

To be the catalyst for transparent governance and social justice.

For latest data on our promise meter,
visit: www.promisetracker.ng

Read more about AdvoKC Foundation
and the work we do at
www.advokc.ng

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ABOUT PROMISE TRACKER NG

Promise Tracker NG is a governance accountability initiative designed to monitor and evaluate the fulfilment of campaign promises made by elected officials in Nigeria. By providing an independent and data-driven assessment of government commitments, the platform ensures that citizens have access to accurate, transparent, and up-to-date information on the progress of policy implementation.

The platform systematically tracks promises across various sectors, analysing their execution based on verifiable evidence such as government reports, budget allocations, media investigations, and citizen feedback. Each promise is assigned a rating based on its level of implementation:

- **Not Yet Rated** (no sufficient information available).
- **Broken** (promise was abandoned or reversed).
- **In the Works** (active steps are being taken towards fulfilment).
- **Stalled** (progress has been halted).
- **Compromised** (partially fulfilled but not as originally intended).
- **Kept** (fully implemented as promised).

Promise Tracker NG operates through four dedicated meters, each designed to monitor specific levels of governance.

The **BAT-O-METER** tracks the promises and policy commitments of President Bola Ahmed Tinubu, providing a comprehensive analysis of his administration's progress at the national level.

The **SoludoMeter** focuses on Governor Charles Soludo of Anambra State, evaluating the implementation of his campaign pledges.

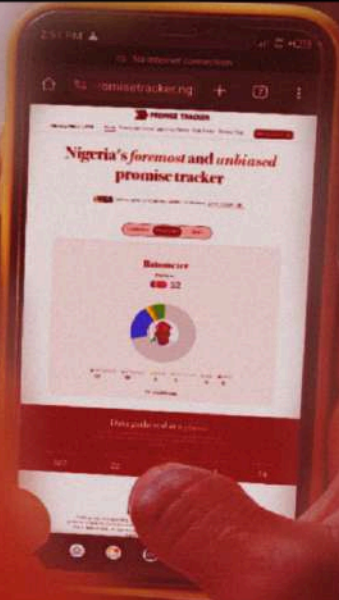
The **Legislative Agenda Meter** is dedicated to monitoring the commitments and legislative activities of members of the Federal House of Representatives, assessing how well they align with their proposed agendas.

Lastly, the **Promise Ring** serves as a general tracking system for the promises of various state governors who do not yet have a dedicated meter, ensuring that governance at the subnational level remains transparent and accountable.

Promise Tracker NG is more than just a monitoring tool—it is a mechanism for strengthening democracy by promoting transparency and holding leaders accountable to the people. By bridging the gap between electoral commitments and governance realities, the platform empowers citizens to demand better service delivery while encouraging elected officials to remain committed to their mandates. Through research, advocacy, and public engagement, Promise Tracker NG continues to play a vital role in deepening democratic accountability in Nigeria. You can check the work we do on www.promisetracker.ng.

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PROMISE TRACKER



Loud campaigns, silent results? **Not on our watch.**

Visit www.promisetracker.ng to track promises

or Scan
Barcode



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ABBREVIATIONS

| | |
|--------------------|---|
| ADR | Alternative Dispute Resolution |
| AFAWA | Affirmative Finance Action for Women in Africa |
| AfDB | African Development Bank |
| AFREXIMBANK | African Export-Import Bank |
| AIRS | Anambra State Internal Revenue Service |
| AMIC | Anambra Mixed-Use Industrial City |
| ANAMGIS | Anambra Geographic Information System |
| ANINVEST | Anambra Investment Summit |
| ANSG | Anambra State Government |
| ANSIEC | Anambra State Independent Electoral Commission |
| ANSIPPA | Anambra State Investment Promotion and Protection Agency |
| ANSPPB | Anambra State Physical Planning Board |
| ASBA | Anambra State Business Agency |
| ASHEFAMU | Anambra State Health Facilities Accreditation & Monitoring Unit |
| ASPHCDA | Anambra State Primary Healthcare Development Agency |
| ASUBEB | Anambra State Universal Basic Education Board |
| BoI | Bank of Industry |
| C of O | Certificate of Occupancy |
| DFIs | Development Financial Institutions |
| DRF | Drug Revolving Fund |
| EEDC | Enugu Electricity Distribution Company |
| EDMS | Electronic Document Management System |

| | |
|----------------|--|
| e-GIS | Electronic Geographic Information System |
| FG | Federal Government |
| HEFAMAA | Health Facilities Monitoring and Accreditation Agency |
| ICT | Information and Communication Technology |
| ICD | Inland Container Depot |
| JSS | Junior Secondary School |
| MAN | Manufacturers Association of Nigeria |
| MoU | Memorandum of Understanding |
| MSMEs | Micro, Small, and Medium Enterprises |
| NCCIDE | National Council on Communication, Innovation, and Digital Economy |
| NERDC | National Educational Research and Development Council |
| PC | Personal Computer |
| PHSWEB | Pine Heights Systems Limited |
| PPCP | Public-Private-Community Partnership |
| PPP | Public-Private Partnership |
| RoW | Right of Way |
| SFLEP | State Functional Literacy and Education Programme |
| SFTL | State Fiscal Transparency League |
| SMEs | Small and Medium-sized Enterprises |
| SSS | Senior Secondary School |
| UHBET | Unified Hybrid Enforcement Team |
| UNIZIK | Nnamdi Azikiwe University |

METHODOLOGY

This report is an assessment of Governor Soludo's three years in office. It is grounded in a thorough approach aimed at guaranteeing precision, openness, and responsibility in monitoring Governor Charles Soludo's election commitments. This approach comprises three core phases: data collection, verification, and rating system

Data Collection

The data for this report was collected from AdvokC's Promise Tracker NG, which compiled information from various trustworthy sources, such as government publications, budget documents, policy statements, official press releases, legislative records, and reports from implementing agencies. The analysis also drew on independent media reports, investigative journalism, and civil society evaluations to ensure a balanced and impartial assessment. Furthermore, citizen feedback and personal testimonies were taken into account to gain a deeper understanding of the implementation's real-world impact.

Verification

All collected data underwent a rigorous verification process to ensure reliability. This involved cross-referencing official government records with independent reports and stakeholder interviews. Where necessary, fact-checking mechanisms were applied to validate claims, and discrepancies were flagged for further investigation. The verification process aimed to eliminate bias and provide an evidence-based assessment of each promise.

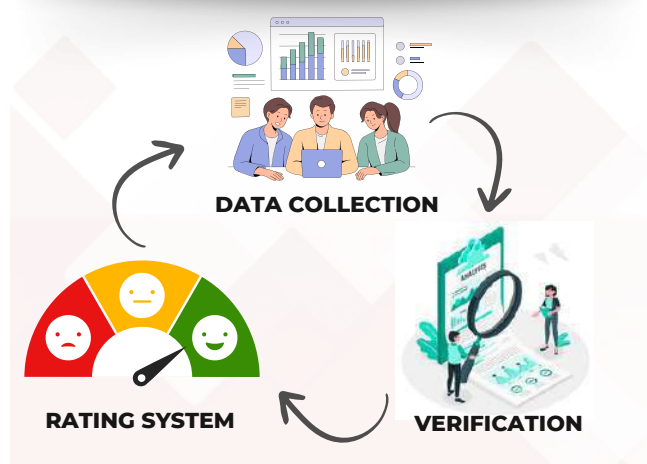
Rating System

For the sake of this final report, tracking of progress on promises officially stopped on February 28, 2025. Given this timeline, the report applies a simplified three-tier rating system to assess the status of each promise:

- **Kept** – The promise has been fully implemented as originally stated, with verifiable evidence confirming its completion.
- **Compromised** – The promise has been partially fulfilled, but not in the exact manner or scope initially pledged. This could mean modifications, delays, or reduced impact compared to the original commitment.
- **Broken** – The promise has not been fulfilled, or has no substantial evidence of implementation.

By applying this methodology, this report provides a comprehensive and fact-based evaluation of Governor Soludo's performance, serving as a vital tool for voters ahead of the 2025 Anambra State Gubernatorial Elections.

Methodology Cycle



EXECUTIVE SUMMARY

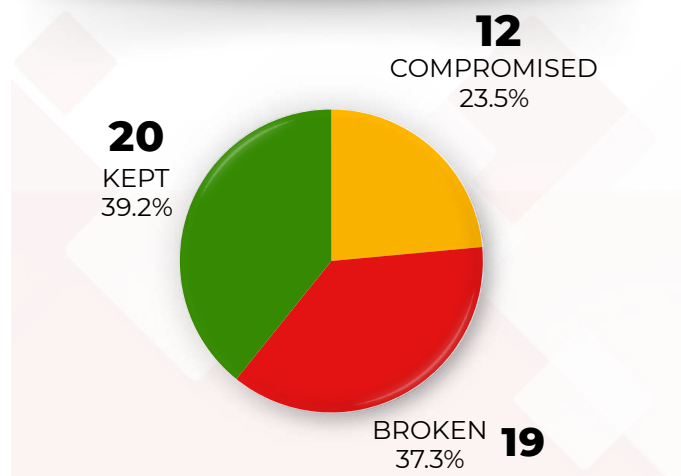
This three-year performance report provides a comprehensive analysis of Governor Charles Soludo's administration, through the Soludometer Project, which monitors the fulfilment of key campaign promises. Structured around a robust methodology of data collection, verification, and a simplified three-tier rating system—Kept, Compromised, and Broken—this report offers an evidence-based evaluation of governance outcomes since the inauguration of the governor up to February 28, 2025.

The report categorises promises into four core sectors: **Economic Development and Transformation; Social Justice and Human Development; Governance, Rule of Law, and Institutional Reforms; and Environmental Sustainability and Climate Action.** In the Economic sector, the administration had the least promise kept percentage with 31.6% and the highest promise broken percentage with 52.6%, underscoring significant challenges in infrastructure and power reforms. The Social Justice sector fared better, with 42.9% of promises kept, although gaps remain in areas such as sports infrastructure and social protection. The Governance sector had a 41.7% kept rating, reflecting meaningful advancements in digital transformation and fiscal transparency, despite incomplete institutional reforms. The Environmental sector recorded the highest kept rating with a 50% kept rate and 16.7% of its promises broken.

Across the 51 promises tracked in this report, **20 were fully kept (39.2%), 19 were broken (37.3%), and 12 were compromised (23.5%).** These quantitative insights provide a clear and transparent overview of the administration's mixed performance, offering voters an essential, data-driven foundation for evaluating governance outcomes.

In summary, while there have been commendable achievements—such as advancements in local production, digital infrastructure, and educational reforms—the significant shortfalls in critical areas like infrastructure, environmental sustainability, and transportation call for urgent policy adjustments. This report not only serves as a tool for informed voting but also as a call to action for both citizens and policymakers to drive more accountable, efficient, and responsive governance in Anambra State as the 2025 elections approach.

51 Promises Tracked



THE ROLE OF TRACKING CAMPAIGN PROMISES IN DEMOCRACY AND GOVERNANCE

In any democratic system, election campaigns serve as a platform for candidates to present their vision, policies, and commitments to the electorate. However, the effectiveness of democracy does not end with elections; it extends to how well elected officials fulfil their promises. This is where tracking campaign promises becomes essential; tracking campaign promises is not just an exercise in documentation; it is a fundamental pillar of democratic governance. It bridges the gap between electoral commitments and actual governance, ensuring that leaders remain accountable and citizens stay informed. AdvokC's Promise Tracker NG demonstrates the power of promise tracking in shaping a more responsible, transparent, and effective government.

1. Strengthening Accountability

Governments derive legitimacy from the consent of the people, and campaign promises form the foundation of this social contract. By systematically monitoring and evaluating these promises, civil society organizations, media, and citizens can hold leaders accountable for their commitments. Tracking mechanisms ensure that politicians remain answerable to the public beyond election periods, and also that there is a clear record of progress or failure in governance. Elected officials are encouraged to deliver on their pledges to maintain public trust.

2. Enhancing Transparency

A transparent government fosters trust and civic engagement. By tracking campaign promises, governance becomes more open, as citizens gain insight into budget allocations and spending priorities, policy implementation timelines, and factors affecting progress or setbacks in governance.

This transparency reduces the likelihood of misinformation, allowing the public to access factual, verifiable data on government performance.

3. Encouraging Informed Citizen Participation

Democracy thrives when citizens actively engage in governance. By providing accessible, data-driven reports on campaign promises, tracking initiatives empower voters to make informed decisions in future elections, demand better service delivery and policy adjustments, and engage in constructive civic discourse based on facts rather than speculation.

4. Improving Policy Implementation and Governance Efficiency

Governments often face challenges in fulfilling promises due to bureaucratic, financial, or political constraints. Promise-tracking mechanisms help identify gaps between policy announcements and execution, highlight best practices and successful initiatives for replication, and pressure policymakers to prioritise effective governance over political rhetoric.

By identifying stalled or broken promises, tracking also enables civil society to advocate for policy improvements or necessary course corrections.

5. Strengthening Democracy and Political Culture

In many democracies, politicians make ambitious campaign promises, knowing there is little to no follow-up on their delivery. However, consistent monitoring discourages empty political rhetoric and unrealistic pledges, promotes a culture of responsibility among leaders and reinforces the principle that governance is a continuous engagement with the electorate, not just a pre-election exercise.

SECTORAL PERFORMANCE

Governor Charles Chukwuma Soludo campaigned for the governorship of Anambra State on the foundation of his "**Soludo Solution**" manifesto—a comprehensive vision aimed at transforming the state into a liveable and prosperous homeland. This manifesto outlines his administration's strategic focus areas, breaking down all governance priorities into four key pillars: **Economic Transformation, Social Agenda, Governance, Rule of Law, and Value System, and Environment.**

Promises for Soludometer were sourced majorly from the Soludo Solution, but also from campaign rallies and speeches. For tracking and evaluating the

implementation of his promises, these pillars have been further streamlined into four broad sectors:

1. **Economic Development and Transformation**
2. **Social Justice and Human Development**
3. **Governance, Rule of Law, and Institutional Reforms**
4. **Environmental Sustainability and Climate Action**

This section presents a summary of the performance across these four sectors. Each promise was assessed and categorised under one of three final ratings: **Kept, Compromised,** or **Broken.**

4 BROAD SECTORS OF THIS REPORT

**ECONOMIC
DEVELOPMENT AND
TRANSFORMATION**

**SOCIAL JUSTICE
AND HUMAN
DEVELOPMENT**

**GOVERNANCE, RULE OF
LAW, AND INSTITUTIONAL
REFORMS**

**ENVIRONMENTAL
SUSTAINABILITY AND
CLIMATE ACTION**

ECONOMIC DEVELOPMENT AND TRANSFORMATION

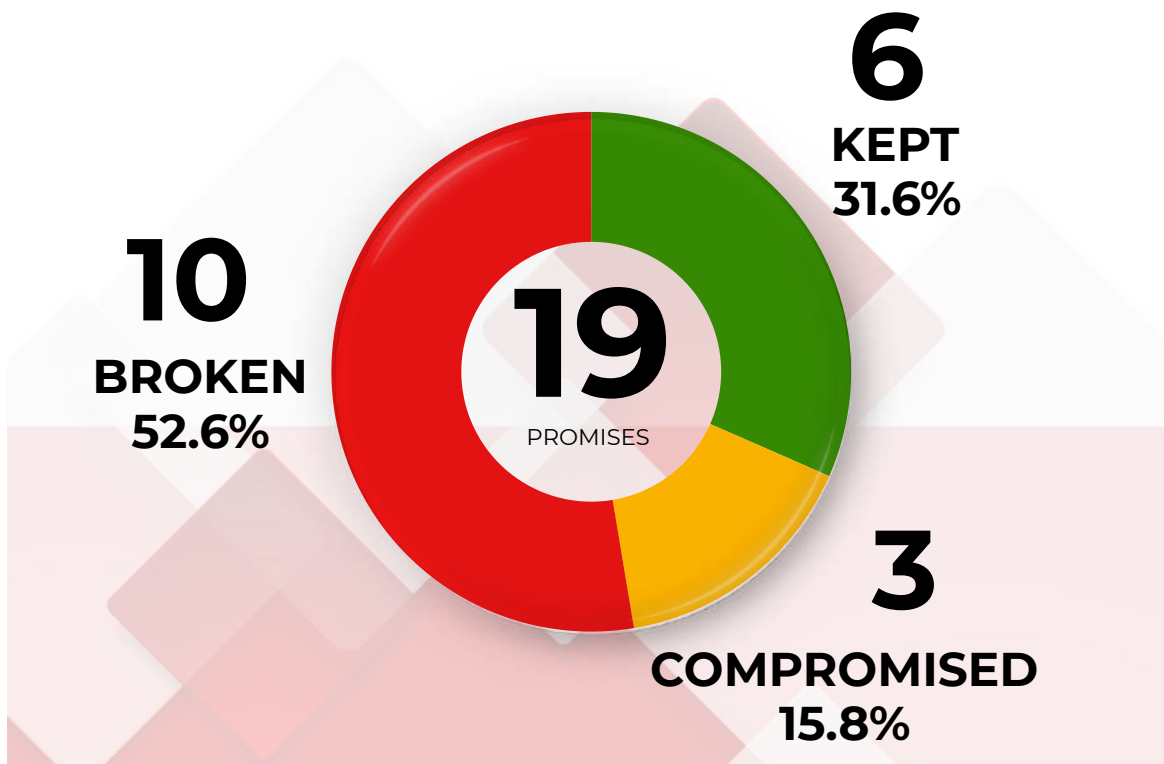
The Economic Development and Transformation sector saw the highest number of broken promises (52.6%), reflecting challenges in infrastructure development, industrialization, and investment facilitation. While progress was made in industrial parks, venture capital funding, and clean energy expansion, major infrastructure projects—including the construction of flyovers across key urban centres—remain unfulfilled. Similarly, efforts to enhance trade and investment through initiatives like the Import-to-Export ANSIPPA department and inland dry ports have stalled.

Key Achievements:

- Industrial and tech park development.
- Creation of the Anambra State Development Fund with an initial \$200M target.
- Expansion of clean energy under the 'Light Up Anambra' initiative.

Unfulfilled Promises:

- Achieving 20-24 hours of uninterrupted power supply.
- Completion of shopping malls in Nnewi and Awka.
- Reactivation of tourist sites.
- Multiple flyover construction projects (Ekwulobia, Awka, Onitsha, Nnewi, Nkpor, Nnobi)..



SOCIAL JUSTICE AND HUMAN DEVELOPMENT

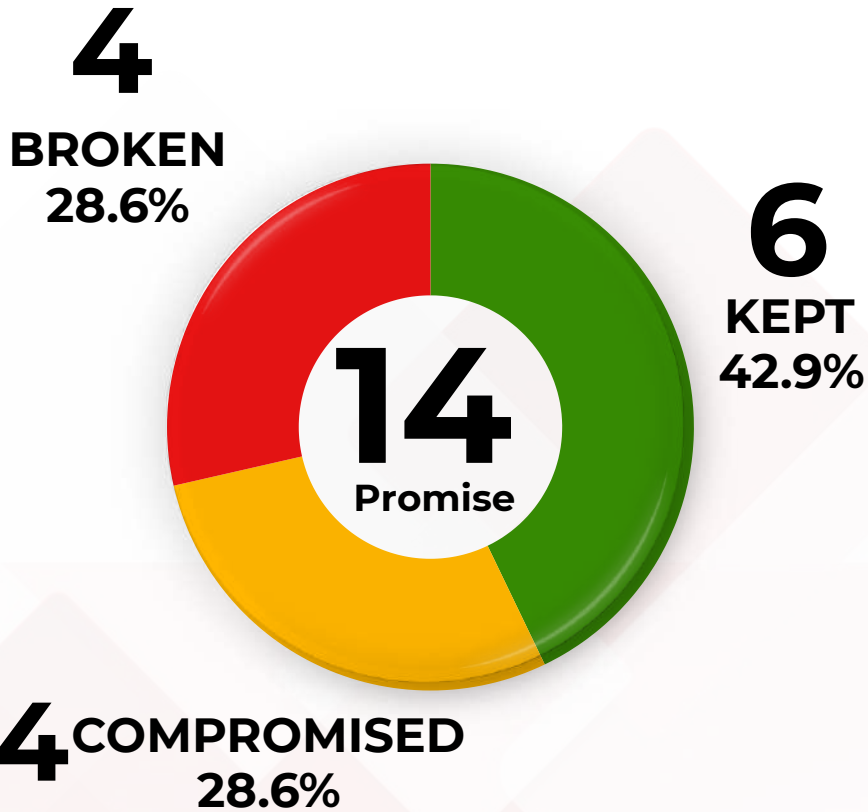
This sector performed relatively well, with 42.9% of promises kept. Key progress areas include curriculum review, strengthening primary healthcare, and free primary and junior secondary education. However, significant shortfalls were recorded in social protection, women empowerment, and mass literacy programs. The government's inability to fund the Mass Literacy, Adult, and Non-Formal Education Program (SFLEP) raises concerns about inclusive education.

Key Achievements:

- Expansion of ICT, AI, and robotics education.
- Strengthening of Anambra State Business Agency (ASBA) support for youth-owned SMEs.
- Continued free education at the primary and JSS level and extension to the SSS level.

Unfulfilled Promises:

- The Social Protection Bill remains unpassed, limiting welfare provisions.
- No clear interventions for women-owned businesses through DFI partnerships.
- Secondary school internship programs with private sector involvement have not materialised.



GOVERNANCE, RULE OF LAW, AND INSTITUTIONAL REFORMS

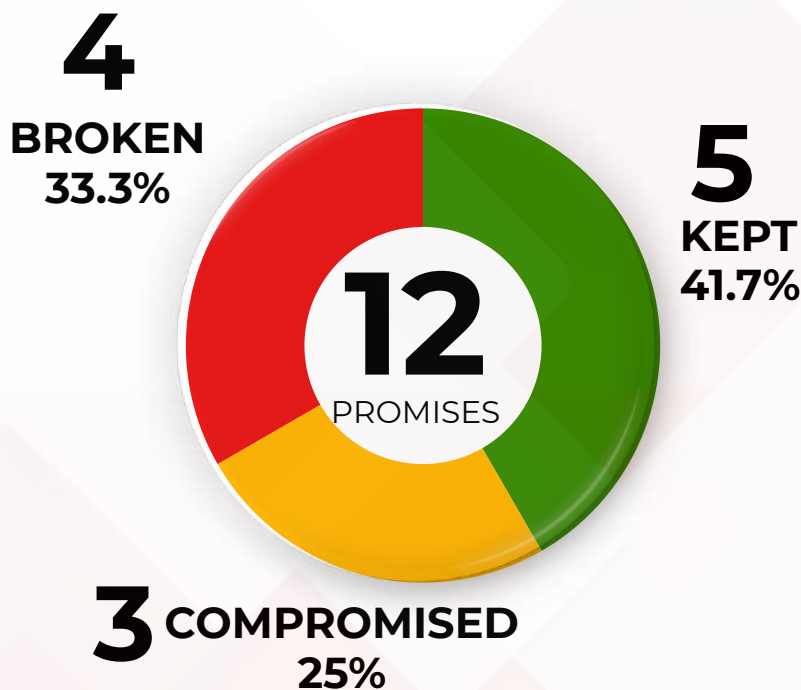
Governance reforms have been partially successful, with 41.7% of promises kept. While digital governance has improved—evidenced by the transition to e-Government and land administration digitization—critical transparency and accountability measures, such as a costed development agenda and a Service Delivery Charter, remain unfulfilled. Local government elections were compromised, and mechanisms for citizen engagement (e.g., hotlines to the Governor) were only partially implemented.

Key Achievements:

- Digital land administration, allowing for 72-hour land title transfers.
- Publication of state accounts for fiscal transparency.
- Strengthened investment agencies (ASBA, ANSIPPA).

Unfulfilled Promises:

- Service Delivery Charter for better public service accountability was not implemented.
- Igbo Apprenticeship System Law remains unpassed.
- Local government elections were not conducted despite earlier commitments.



ENVIRONMENTAL SUSTAINABILITY AND CLIMATE ACTION

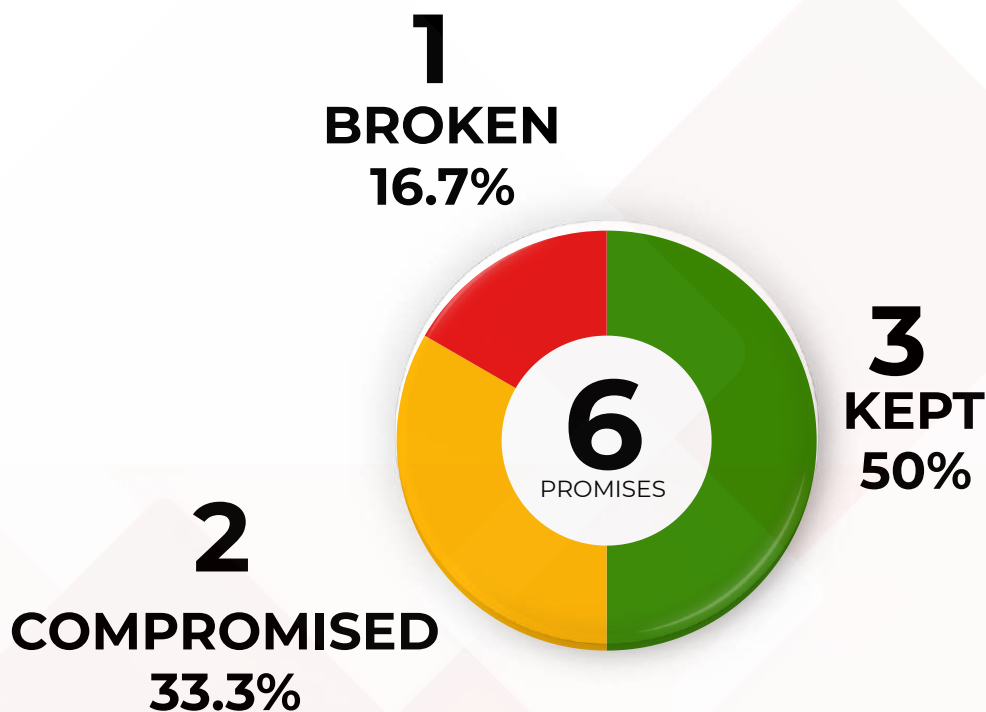
This sector recorded the highest percentage of kept promises (50%), indicating a relatively stronger performance. Infrastructure, standards, enforcement and tree-planting incentives were successfully implemented, while urban water supply projects saw mixed results. However, commitments to flood control measures in Anambra West have not been fulfilled, leaving vulnerable communities exposed to climate disasters.

Key Achievements:

- Enforcement of infrastructure standards for cities and markets.
- Tree-planting incentives for households.
- Completion of the state's master plan.

Unfulfilled Promises:

- Flood control embankments in Anambra West remain unbuilt.
- Water scheme concessions for piped water access are incomplete.



CATEGORISATION:

KEPT, BROKEN, COMPROMISED

KEPT

1. Government Resources will only patronize "Made in Anambra" except where it is impossible to produce such or no close alternatives.

Notably, the Governor's official convoy includes Innoson, a vehicle manufactured locally in Anambra, and he is always seen sporting akwete—a local Igbo attire along with shoes made in Anambra.

2. We will work with telecomms. to provide cheap (and ultimately free) Wi-Fi hotspots in public places for the take-off of the state emersion into the digital age.

The "Solution Wi-Fi" initiative was initially launched in three locations in Awka (Aroma Junction, Book Foundation, and UNIZIK back gate) and was later expanded to include 14 additional locations across the state. The Anambra State ICT Agency, in collaboration with Pine Heights Systems Limited (PHSWEB), is driving this initiative through a Public-Private Partnership (PPP) model. Solution Wi-Fi is now available in: Aroma Junction, Eke Awka, ABS Bus Stand, Agulu, Ukwu Orji, School Gate Ifite, Ada Jesus Lodge, Address Lodge, Bucon Lodge, First Choice Lodge, Holy Family, Book Foundation, Living Spring Lodge, Novena Lodge, Royal Villa Lodge, Rubez Lodge, Solution Arena.

3. We'll designate new locations as industrial/tech parks (Akwa-ihedi, Awka environs including parts of Orumba, ozubulu, Araku, Awka, e.t.c)

ANSG have designated locations in Awka ihedi, Awka and Orumba for the establishment of the Anambra Mixed-Use Industrial City (AMIC). This includes Manufacturing, Pharmaceuticals, Agriculture & Agro-Processing, Automotive, and Leisure Parks. Development of these parks have commenced; the Solution Fun city is one of the parks in AMIC.

4. Continue and strengthen the free education initiatives (Primary 1 - Junior Secondary 3) in public schools. We'll work to extend free education to the Senior Secondary School.

On Thursday, 21st September 2023, Governor Soludo announced free and compulsory education from nursery to Junior Secondary School (JSS3) in public schools in Anambra State and a flat rate tuition fee of ₦5,000 per term for Senior Secondary School students (SSS1–3).

In September 2024, the governor announced the extension of the free education program of the State to include students of senior secondary schools in community schools and the refund of ₦5,000 consolidated school fees already collected from students for the new term.

5. Review curricula at all levels to provide functional education for the digital age to develop graduates that are problem solvers especially ICT and coding skills, AI, Robotics, etc.

Anambra State government has initiated a comprehensive review of the educational curriculum to integrate modern tech skills such as coding, artificial intelligence (AI), and robotics. The state has signed a Memorandum of Understanding (MOU) with Bliss Team Educational Services Limited (Bredhub-UbTech) to support the integration of AI and robotics education. This partnership is expected to bring cutting-edge technology and training to students in Anambra.

Also, The Unified Anambra State Universal Basic Education Teaching Modules was launched, during the ASUBEB Annual Retreat for Head Teachers, Officers in Charge, and Directors in Awka, for primary schools, ensuring that even young students are exposed to digital skills early on. The module integrates all current national curricula from the National Educational Research and Development Council (NERDC). The NERDC Curriculum aims to develop not just academic skills but also critical thinking, creativity, and life skills through subjects like ICT, Entrepreneurship, and National Values.

6. Construct overhead bridges(flyovers) in strategic locations such as Ekwulobia that will decongest traffic and provide a better transport experience.

The Ekwulobia flyover has been in construction since 2022. The flyover has been completed and is waiting for commissioning. The area has an immediate improvement upon arrival. There is a stark difference between the before and after; Less traffic, ample spaced parks, clean spaces, and less struggle to find proper transportation.

7. Incorporate community structures and members into the governance, ownership and management of PHC facilities.

Governor Soludo has actively promoted the PPCP model, encouraging community involvement in healthcare projects. This model aims to leverage the strengths of the public, private, and community sectors to improve healthcare services. Community-Led Initiatives like the Achina Development Association (ADA) in the USA funded the construction of a new ward and provided a modern ambulance for the Amaiyi Comprehensive PHC. On October 19 2024, Governor Soludo commissioned a Primary Health Center in Akpo town on the platform of PPCP

8. Establish the Health Facilities Monitoring and Accreditation Agency(HEFAMAA), charged with Monitoring public and private health facilities to ensure registration, accreditation and standardization of all health facilities.

The Anambra State Health Facilities Accreditation & Monitoring Unit (ASHEFAMU) was established in August 2023 with the mandate to accredit, inspect, monitor, and license all health facilities, set required minimum standards for operations, and issue a format for the registration form to include information on projected patient flow and monitoring chart for actual performance.

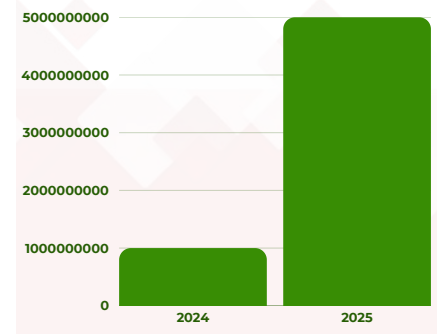
In March 2024, The Anambra State House of Assembly passed a bill into law to create a legal framework to close down health facilities, for non-compliance, arrest and prosecute quack healthcare providers.

9. Establish a digitized and world-class Drug Revolving Fund (DRF) Scheme.

On June 12 2023, it was announced that the Anambra State Primary Healthcare Development Agency (ASPHCDA) flagged off a new Drug Revolving Fund (DRF) scheme. This new scheme was created to address the shortfalls of the previously existing DRF scheme in the state. Digitisation of the scheme was put in place for maintaining an efficient, transparent, and accountable system that allows for better tracking of drug inventories, financial management, and data analysis, which are essential for a world-class healthcare delivery system.

According to the state's budget report, in 2024, the sum of ₦100,000,000 was budgeted for

purchase of drugs for the Drug Revolving Fund System. In 2025, ₦500,000,000 was budgeted for the same.



10. Continue ASBA'S interventions focused on youth-owned SMEs.

Anambra State Business Agency (ASBA) has continued to focus on interventions aimed at supporting youth-owned Small and Medium-sized Enterprises (SMEs) through initiatives like One-Youth-Two Skills Program and Single-Digit Loan Scheme in partnership with the Federal Government and Bank of Industry, ASBA continues to focus on skills training, financial empowerment, and strategic partnerships for youth and youth-led SMEs. Governor Soludo reaffirmed his dedication to continue ASBA'S interventions focused on youth-owned SMEs, during the launch of the second batch of the "One Youth, Two Skills" program, by stating that ₦2.5 billion in start-up capital has been set aside for beneficiaries of the "One-Youth-Two-Skills" program

11. Our target is to transit from manual operations to complete e-government in the medium term

ANSG has implemented several digital solutions, such as: Full implementation of the Zero Right of Way (RoW) policy to improve tech infrastructure, Activation of Public Wi-Fi in key areas, Distribution of state-of-the-art PCs and laptops to various MDAs to advance digitisation, Successful digitisation of the State's Executive Council processes. the Anambra Geographic Information Service (ANAMGIS), a central billing system for the Internal Revenue Service, a digital, independent complaint mechanism for construction permit issues along with others in other sectors including health. These digital solutions have reduced the need for in-person contact between government workers and citizens.

Anambra State's efforts in e-government have been acknowledged with multiple technology awards including earning the second position in a national competition for effective use of technology in governance, underscoring the administration's dedication to digital transformation.

12. Continue and strengthen accountability initiatives, such as publishing state accounts regularly

Anambra State has continued to make commendable efforts to enhance accountability and transparency including regularly releasing the Accountant General report. Anambra, for the first time ever, was the top performing state in the State Fiscal Transparency League (SFTL) Q1 2024 ranking by BudgIT. This was attributed to its comprehensive fiscal documentation, operational e-Procurement portal, and innovative governance under Governor Chukwuma Soludo. The administration's focus on transparency and the efficient use of resources played a significant role.

13. Collaborate with the judiciary to upscale the efficiency of the Judicial process to set up a specialized commercial court as well as mainstream the alternative dispute resolution mechanism to ensure that timeliness for commercial dispute resolution are reduced to 30 days from the average of 307 days.

Small Claims Courts have been established in Anambra State. The establishment of Small Claims Courts is a major step towards upscaling the efficiency of the Judicial Process. These Small Claims Courts have jurisdiction over

financial disputes up to ₦5,000,000 and aim to resolve cases within 60 days. Additionally, the judiciary has introduced a new system of case management that emphasises resolving disputes at the pre-trial stage using Alternative Dispute Resolution (ADR) mechanisms.

14. The Government will encourage and incentivize households to plant a minimum number of trees per annum

The Anambra State government launched several initiatives to encourage and incentivize households to engage in tree planting:

- 1. The Tree Planting and Urban Forestation Initiative** aims to plant millions of trees across the state, revive eroded lands, and beautify the environment.
- 2. The One House, Two Trees Campaign** mandates every landowner to plant at least two trees within their compound
- 3. The Cut-One-Plant-Three Initiative** ensures the replacement of every tree cut down for any purpose, promoting a culture of sustainability and environmental stewardship.

15. We intend to create a special fund, Anambra State Development Fund. We'll create 200 million dollars fund and target a scale up to 1 billion dollars.

The signing of a \$200 million development agreement with the African Export-Import Bank (AFREXIMBANK), which marked a pivotal moment in the fulfilment of this promise. The signing ceremony took place on the sidelines of the Intra-African Trade Fair 2023 in Cairo, Egypt.

Governor Soludo announced that ANSG secured \$500 million in funding commitments and strategic partnerships to support various development projects during the Anambra Investment Summit 2024 in Awka.

16. Continue and strengthen institutions for investment promotions and business administration such as ASBA and ANSIPPA.

The state government's efforts to strengthen these agencies involve enhancing their operational capabilities, providing fast-track business permits and approvals, and offering financial advisory and capital-raising services. ASBA has been actively supporting micro, small, and medium enterprises (MSMEs) through initiatives like the single-digit loan scheme, which provides affordable financing to empower businesses. Meanwhile, ANSIPPA successfully attracted over \$500 million in investment funding and strategic partnerships during its second investment summit, highlighting significant progress in transforming Anambra into a leading economic hub.

17. Build on and expand the efforts of the 'Light Up Anambra' program through solar power, gas to power, and other environment-friendly sources

As at February 2025, records indicate that the Anambra State Government has made significant progress in its sustainability efforts by successfully converting over 5000 street light poles from generator-powered to solar-powered models in the first phase of the 'Light Up Anambra' project. Also, Governor Soludo signed an MoU on behalf of ANSG with Genesis Energy and VFD Energy for the development of Independent power plants at the second edition of the Anambra State Investment Summit. An inspection of the state government's official documents also revealed a Public-Private-Partnership (PPP) with Green Village Energy Limited for the "Establishment and deployment of mini-grid solar energy solutions to underserved communities in Anambra State.

18. Deploy a digitally enabled land administration process with a view of achieving land transfer of title within 72 hours.

On February 27, 2025, Governor Soludo formally introduced the Anambra Geographic Information System (ANAMGIS). The newly introduced ANAMGIS is anticipated to revolutionise land administration procedures by creating a digital land registry and enhancing access to land-related data. Coupled with an Electronic Document Management System (EDMS), ANAMGIS will automate all land administration workflows, including Certificate of Occupancy (C of O) issuances, recertification procedures, Power of Attorney, Deed Documents, payment histories, Assignment, and Mortgage records. This is expected to expedite land administration processes.

19. Continue and complete the design of the state master plan

A visit to the Anambra ministry of works revealed that the master plan had been done and was fully operational. It was further revealed that the state master plan also included a water supply and drainage master plan. The master plan was on display at the Anambra Investment Summit 2024 (ANINVEST 2.0)

20. Enforce infrastructure standards for cities, markets, and communities.

The Anambra State Physical Planning Board (ANSPPB), responsible for handling urban and regional planning matters, including the development and enforcement of infrastructure standards, along with the Anambra State Ministry of Lands has established and is enforcing building codes and standards to ensure that structures are safe and comply with regulations. This includes reviewing and approving construction and development permits to ensure compliance with zoning and building regulations. Structures in violation of these requirements are pulled down.



CATEGORISATION:

KEPT, BROKEN, COMPROMISED

COMPROMISED

1. There'll be the citizens' hotlines (phone numbers, Email Addresses, and Facebook Account) to interact with me.

While most government agencies, ministries, and institutions in Anambra State have phone numbers and social media accounts, responsiveness remains a major issue. Many social media pages are inactive or unresponsive, and most phone numbers are either unreachable or go unanswered. Even in cases where contact is established, the responses are often unsatisfactory, defeating the purpose of effective public engagement and interaction.

2. Over the next two years, we shall review, amend the relevant legislations, reform and strengthen the system for efficiency, restructure and strengthen the Anambra State Independent Electoral Commission and conduct Local Government elections.

Anambra State conducted local government elections on September 28, 2024, following the passage of the Anambra State Independent Electoral Commission (ANSIEC) Bill into law and the restructuring of ANSIEC. However, this occurred six months beyond the two-year timeline initially set by Governor Soludo.

3. Establish a business incubation hub and a 5 billion venture capital fund to incubate and provide additional growth capital for most promising start-ups ventures either by a way of grants or Direct Investment

Governor Soludo commissioned the Solution Innovation District (SID) to train, incubate, mentor, and support the digital tribe, startups, and entrepreneurs in Anambra State. However, there is insufficient evidence to confirm the establishment of the proposed ₦5 billion venture capital fund, justifying a "compromised" rating for this promise.

4. We'll work with the Legislative and key stakeholders to provide legal framework for the Igbo Apprenticeship system in order to safeguard the rights and obligations of both the apprentice and the boss.

In March 2024, a bill to regulate the Igbo Apprenticeship System passed its second reading in the Anambra Legislative House. The bill, "Anambra State Igbo Apprenticeship Bill 2024", was sponsored by Ejike Okechukwu, member representing Anaocha constituency II.

5. Amend and Implement Anambra State Security Trust Fund Law, 2010 and amendment law, 2018 to mobilize funds towards the procurement of necessary equipment and training of personnel involved in providing security in the state.

The Anambra State Security Trust Fund Law, 2010 and amendment law, 2018 was not amended before Governor Soludo launched the Trust Fund in June 2022. While the Trust Fund is operational and is said to be managed by a Board of Trustees, the Law is yet to be amended.

6. Create Anambra male and female football teams to play in the professional league in Nigeria.

While Anambra State Government (ANSG) owns a male football team, Solution FC, which competes in the Nigerian National League, there is no available information on an ANSG-owned female football team participating at any level of the professional leagues in Nigeria.

7. Work with the House of Assembly to review and ultimately pass the draft social protection bill into law, which aims to provide social safety nets to the poor, unemployed, and vulnerable population.

The Anambra State Social Protection Policy was developed and approved by the State Executive Council to manage risks and vulnerabilities, combat poverty and inequality, and enhance citizens' access to economic opportunities. Progress was made when the Anambra State Government convened a one-day stakeholder meeting in 2022 to validate the Draft Policy Document, after which it was announced that implementation would begin in January 2023. However, more than two years after the set implementation date, the necessary council is yet to be inaugurated, and the bill is yet to be created.

8. Complete the concession of water schemes in the state to ensure that the first four urban areas--- Awka, Nnewi, and Ekwulobia have access to pipe-borne water within three years in office.

A concession is a type of public-private partnership (PPP) where a government grants a private company the right to operate and maintain a public asset (in this case, water schemes) for a specified period.

While there is no proof that the concession has been completed, these water schemes are currently accessible to the public. The Nnewi water line was completed last year and the public could easily get water, same with Otuocha and Onitsha water schemes. The issue however is that the majority of houses have accessibility to water already through private boreholes and wells. There is no way to currently connect all the houses to the water lines.

The public however can access water through the public constructed taps strategically placed in public areas people can access.

9. Complete the Onitsha, Otuocha water schemes in 12 months in office.

When the timeline set for this promise elapsed, Governor Soludo had not initiated rehabilitation on any of the water schemes, let alone completed them. However, following our advocacy campaign (#SoludoFixAnambraWater), work commenced, and both water schemes are now providing water for members of the public.

10. Construct overhead bridges(flyovers) in strategic locations such as Awka that will decongest traffic and provide a better transport experience.

The overhead pedestrian bridge in Awka has been going on greatly. The construction workers are there actively working fast and efficiently. The bridge is almost done and is expected to be commissioned hopefully this year.

11. Complete the Awka Shopping Mall

The Awka Shopping Complex is currently underway. Though due to security reasons, a tour wasn't granted, the buildings are well into completion. The mall is meant to accommodate several businesses which have been contracted to open upon its opening. The building was left abandoned for a long period, which means a lot of work is needed to make it safe and properly constructed.

12. Invest in social transport schemes for urban mass transport for the poor and vulnerable/subsidized transport.

Anambra State operates a mass transit service, OLink, similar to the Lagos BRT system. This service runs on a Public-Private-Community Partnership (PPCP) model, with buses operating on a schedule and commuting exclusively between Awka and Onitsha. While commendable, particularly for its affordability compared to other transport options, broader transportation initiatives remain unfulfilled. Discussions on rail and maritime transportation, including budgetary allocations, have taken place, but state-wide implementation is still pending. Given these delays, this promise is rated as compromised.



CATEGORISATION: KEPT, BROKEN, COMPROMISED

BROKEN

1. What we present is a synopsis, designed to give Ndi Anambra a feel for the future we envision. The Full agenda, costed with timelines and delivery mechanisms will be published within the first 30 days on assumption of office if you give me the mandate.

This promise was broken despite our efforts. We sent a reminder to the governor to remind him of this promise, engaged him on social media even after the timeline set had elapsed to provide this important document, all to no avail.

2. Reactivate all inactive tourist sites and work with other independent travel tours to ensure they meet the international standards for travel destinations e.g tourist attractions such as the Ogbunike Cave, Odinari Museum at Nri, Ogba Ukwu cave and waterfall, Owerre Ezukala and other similar sites will be fully developed.

The trip to Owerre Ezukala cave and Waterfalls was very stressful as the roads were terrible. The public restroom on the small building available is unusable. There are no workers available or lights to lead the way, so the visitor uses their phone or brings a torchlight. Despite having a building in construction by the government, it was abandoned last year and nothing was done.

The Ogbunike Cave has better access through their well-done roads, and their small building is maintained by the workers who collect a small fee to navigate the caves for the visitors. They however lack lights and have to use phones as well. They lack boots needed by Cave divers to navigate the intricate tunnels in the caves or proper wears.

The Odinari Museum at Nri, recieved construction help from the community itself. Chief Dr. Engr. Charles Obianozie Tabansi, helped build the new building after it first collapsed.

The museum was established with the help of the University of Ibadan and has been managed through fees paid to see the artefacts or ancient sites connected to the museum.

All the tourist sites all have something in common; they need funding from the government. They need hotels to entertain tourists, parks to make the visits more family friendly. They need maintenance that will keep these things in order. Some need roads that will make the sites accessible. The workers need proper equipments that will help them do their jobs effectively and reduce the risks of accidents.

3. Complete the Nnewi Shopping Mall.

The Nnewi shopping mall is still as it has been before Governor Soludo came into office. Despite residing in one of the greatest commercial cities, the mall is at the heart of town, abandoned and unable to be utilised by the people who need it. Not only is this mall in the heart of Nnewi, there is a thriving park surrounding it, with several transportation companies making it their base. The building itself is unused, and needs a lot of work considering it's sheer size. His Excellency is encouraged to continue his good work with Nnewi, as it is beneficial to the people and the economy at large.

4. Deploy a centralized e-GIS web portal with supporting ICT infrastructure, a portal for real-time information on mining activities, and electronic submission of licenses, permits, and certificates.

While ANSG has an e-Geographic Information System (e-GIS), our research did not pull up any web portal for real-time information on mining activities, and electronic submission of licenses, permits, and certificates.

5. Construct overhead bridges(flyovers) in strategic locations such as Nkpor.

Nkpor already had a flyover before His Excellency was inaugurated. However, it was maintained, with the popular painting of the State's heroes.

6. Construct overhead bridges(flyovers) in strategic locations such as Onitsha that will decongest traffic and provide a better transport experience.

No new overhead bridge was constructed in Onitsha

7. Construct overhead bridges(flyovers) in strategic locations such as Nnobi that will decongest traffic and provide a better transport experience.

No new overhead bridge was constructed in Nnobi. However, we notice road construction going on. There might not be a flyover in the city, but road construction is actively going on, it starts from Nnewi and runs through Nnobi and past it into other towns. The roads are being done fast and well tarred, with good drainage systems.

8. Construct overhead bridges (flyovers) in strategic locations such as Nnewi that will decongest traffic and provide a better transport experience.

No new overhead bridge was constructed in Nnewi

9. We will Crack the nuts on power to achieve a 20-24 hours uninterrupted power supply in Anambra State.

In March 2023, the Anambra State Government (ANSG) signed an MoU with the Enugu Electricity Distribution Company (EEDC). Further, in November 2024, during the second edition of the Anambra Investment Summit, ANSG signed another MoU with Genesis Energy and VFD Energy for the development of independent power plants.

Despite these efforts, many residents, particularly in rural areas, still struggle with unreliable electricity supply, falling far short of the promised 20-24 hours. While the government's initiatives are acknowledged, the current level of progress does not justify a rating of "compromised" or "kept" for this promise.

10. In partnership with the private sector in the state, design and implement a secondary school internship programme aimed at providing pupils with the requisite experience as they transition into tertiary education.

Our research did not identify any private sector partnership in Anambra State supporting a secondary school internship programme. Additionally, there is no evidence of a state government policy for designing and implementing such a programme to provide students with practical experience as they transition into tertiary education.

11. Create specific programs to empower women-owned businesses and enterprises and also seek partnerships and funding and DFIs to support these businesses

While there are broad programs supporting SMEs, with special consideration for women- and youth-owned businesses, our research did not identify any specific initiatives dedicated solely to empowering women-owned enterprises. A government official stated that a women empowerment scheme had trained women for six months. However, the official was unable to provide sufficient evidence to support this claim.

12. Sustain timely payment of benefits for all pensioned senior citizens and design a sustainable safety net targeting the needs of all aged citizens above the age of 70.

There is no evidence that Governor Soludo's administration has designed a sustainable safety net for aged citizens above 70. While efforts have been made to ensure timely pension payments—including addressing past delays and facilitating regular disbursements—there are still reports of unpaid pensions, indicating gaps in the system.

13. We'll deploy a service delivery charter as a contract between citizens and public servants. Such a charter will among other things, clearly define what services citizens can expect and within what time frame. E.g. with tech. and responsive public service there is no reason requests/inquiries by citizens should not be responded to/concluded within 48hrs.

There is no evidence that supports the existence of this charter.

14. Review, amend, and operationalize the fiscal responsibility law for greater transparency and sustainability of state finances.

A visit to the State House of Assembly revealed that the fiscal responsibility law is yet to be amended. While the Soludo-led government has to be applauded for their transparent initiatives while also embarking on capital projects without borrowing, this promise to amend/operationalise the fiscal responsibility law is yet to be done.

15. Establish an Anambra State Hall of Fame and annual celebration of great achievers in all fields of endeavor, including teachers, entrepreneurs/job, creators, community workers public servants with demonstrable integrity and efficiency.

ANSG is yet to create an annual celebration of great achievers in Anambra State.

16. Improve access and enrolment into Mass Literacy, Adult and Non-Formal Education Programme (name to be changed to State Functional Literacy and Education programme - SFLEP)

There is no clear evidence that this promise has been fulfilled. First, the proposed name change to State Functional Literacy and Education Programme (SFLEP) was not implemented. Additionally, budgetary allocations and expenditures do not indicate significant efforts toward improving access and enrolment in adult and non-formal education.

In 2023, ₦24,000,000 was allocated for Adult & Non-Formal Education/Mass Literacy, yet the budget performance report from January to September 2023 showed an expenditure of only ₦3,789,000, suggesting limited implementation.

The situation worsened in 2024, where ₦35,500,000 was allocated, but by September 2024, no funds had been spent (₦0.00 budget performance).

For 2025, the outlook is even more concerning, as the approved budget allocates ₦0.00 to this programme, effectively eliminating financial support for its implementation.

This trend raises serious concerns about the government's commitment to mass literacy and adult education, as the lack of funding significantly undermines efforts to enhance literacy rates and provide learning opportunities for out-of-school youths and adults in Anambra State.

17. Liase with the Federal Government to have an inland dry port so importers can have their goods shipped directly and cleared in Onitsha

There is no evidence of any plans by the federal government to establish an Inland Dry Port in Onitsha. However, according to the Nigerian Shippers' Council, there have been proposals from the private sector to develop an Inland Container Depot (ICD) in the area.

18. Work with the Federal government to build embankments to help control the flooding in Anambra West

The communities of Ogbaru, Ayamelum, Anam have cases of severe flooding every year. Though these communities thrive in their own way, the river disrupts their lives every August through September, making people abandon everything. A quick visit to Anam helps one understand the severity of the case.

By August, the water rises so high that everyone living in bungalows moves out. Only high-rise storey buildings are left with people packing their things to the topmost floor. They stay there and move with speed boats and Canoes.

If the rains are much more than before, there is the danger of total eviction. The town is literally living on water during this period with no hospitals, schools, or public spaces in function. There is also the risk of drowning if there is a freak accident.

19. A new department of ANSIPPA (Import-to-export department) will specifically assist our traders to forge durable and profitable partnerships with overseas partners.

A recent visit to the Anambra State Investment Promotion and Protection Agency (ANSIPPA) office revealed that the department in question has not yet been established. Despite public expectations and potential policy directives suggesting its creation, there is currently no physical structure, personnel, or operational framework dedicated to it.



37.3%
Promises Broken

RECOMMENDATIONS

i. We will Crack the nuts on power to achieve a 20-24-hour uninterrupted power supply in Anambra State.

The challenges in delivering on power sector reforms, despite preliminary agreements, also require immediate and focused corrective actions. These gaps underscore an urgent need for the government to reallocate resources and prioritise projects that directly impact economic growth and public safety.

Ensuring a stable 20-24-hour power supply in Anambra State will require a multi-faceted approach, given Nigeria's persistent electricity challenges. With the national grid experiencing frequent collapses. Anambra can take a cue from Lagos and Rivers States, which have leveraged independent power projects (IPPs) and embedded generation to improve supply to critical sectors.

A key step toward achieving this goal is to expand the 'Light Up Anambra' program by ensuring state-wide investment in decentralised power infrastructure, particularly through partnerships with private-sector players in renewable energy and gas-powered generation. Lagos' Eko Electricity Distribution Company (EKEDC) has successfully implemented embedded power generation for priority areas, while Kaduna's solar mini-grid projects have demonstrated the potential for off-grid solutions in ensuring uninterrupted power. Anambra can replicate these models by exploring embedded generation for industrial hubs, business districts, and essential public services.

Additionally, the state must enhance its engagement with the Electricity Act 2023, which empowers subnational governments to generate, transmit, and distribute electricity independently. Establishing an Anambra Electricity Market, similar to Lagos' ongoing power sector reforms, could attract investors and create a structured framework for energy generation and distribution.

Beyond generation, addressing power infrastructure weaknesses—such as outdated transmission lines and high distribution losses—will be crucial. States like Ogun and Delta have explored collaborations with private firms to improve distribution efficiency and reduce energy theft. Anambra can implement similar measures, including smart metering systems and community-driven energy monitoring, to enhance service delivery and accountability.

Ensuring a stable 20-24-hour power supply in Anambra State will require a multi-faceted approach



RECOMMENDATIONS

ii. Work with the Federal government to build embankments to help control the flooding in Anambra West.

To effectively mitigate flooding in Anambra West, the state must adopt a proactive, multi-stakeholder approach that goes beyond waiting for federal intervention. While federal support is essential, delays in response and bureaucratic bottlenecks make it imperative for the state government to take the lead in securing alternative funding and fast-tracking implementation.

One viable pathway is leveraging public-private partnerships (PPPs) to mobilise private sector investment in embankment construction. Similar models have been explored in Lagos, where the state partnered with private firms to fund coastal defence projects against rising sea levels. Additionally, Anambra can tap into global climate finance sources such as the Green Climate Fund (GCF) and the World Bank's Adaptive Social Protection (ASP) program, both of which support climate resilience infrastructure in vulnerable regions.

Beyond financing, embankments must be designed with long-term climate resilience in mind. Rather than relying solely on concrete structures, a hybrid approach that integrates nature-based solutions—such as reinforced wetlands, afforestation, and river channelization—

can enhance flood control and ecosystem stability. States like Bayelsa and Delta, which face similar climate-induced flooding, have explored the use of mangrove restoration and floodplain zoning to mitigate disasters. Anambra must adopt a similarly forward-thinking strategy to ensure lasting impact.

The urgency of the situation demands immediate action. With communities in Anambra West facing recurrent displacement, loss of livelihoods, and infrastructure destruction, flood mitigation efforts must move beyond reactive, short-term fixes. By implementing a well-funded, climate-smart embankment strategy, the state can safeguard its most vulnerable populations while building long-term resilience against extreme weather events.

The urgency of the situation demands immediate action. With communities in Anambra West facing recurrent displacement, loss of livelihoods, and infrastructure destruction, flood mitigation efforts must move beyond reactive, short-term fixes.



RECOMMENDATIONS

iii. Create specific programs to empower women-owned businesses and enterprises and also seek partnerships and funding and DFIs to support these businesses.

Given that women entrepreneurs in Nigeria face significant barriers—including limited access to credit, inadequate business training, and systemic gender biases—the state must design targeted programs that address these challenges while creating sustainable growth pathways.

One immediate step is the establishment of a women's enterprise development fund, modelled after Lagos State's LSETF Women's Fund, which provides low-interest loans and business grants to female entrepreneurs. This fund can be bolstered through strategic partnerships with Development Finance Institutions (DFIs) such as the African Development Bank's (AfDB) Affirmative Finance Action for Women in Africa (AFAWA) and the Bank of Industry's (BOI) Women's Entrepreneurship Fund. By leveraging these funding sources, Anambra can provide financial backing to high-potential women-led enterprises, especially in agriculture, trade, and technology.

Beyond financing, the state must also create a capacity-building initiative that offers tailored training, mentorship, and access to markets for female entrepreneurs. States like Ekiti and Kaduna have implemented similar programs, providing structured business development support and linking women-led businesses to government procurement opportunities. A well-structured incubation program for women in Anambra will not only boost entrepreneurship but also enhance business survival rates.

Partnerships with international organisations such as UN Women, the MasterCard Foundation, and the Tony Elumelu Foundation can further strengthen these initiatives, ensuring long-term sustainability.

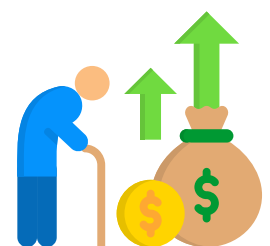
iv. Sustain timely payment of benefits for all pensioned senior citizens and design a sustainable safety net targeting the needs of all aged citizens above the age of 70.

Given that irregular pension payments remain a major challenge in Nigeria—often leaving retirees financially stranded—the state must institutionalise a framework that guarantees prompt and uninterrupted disbursement of pensions.

To achieve this, Anambra can adopt a 'Pay As You Go' pension model, similar to what Lagos State has implemented, ensuring real-time processing and disbursement of benefits. By leveraging technology, the government can eliminate bureaucratic delays, improve transparency, and prevent instances of unpaid arrears. Additionally, a Welfare Monitoring Committee can be established to oversee compliance and address grievances.

Beyond pensions, the state must introduce a Senior Citizens' Social Support Program, offering direct financial assistance and essential services to non-pensioned elderly individuals above 70. The Owo Arugbo initiative in Ekiti (relaunched by Former Governor Kayode Fayemi in 2019) and Kwara (launched by Governor AbdulRahman AbdulRazaq) provided monthly stipends to vulnerable senior citizens. Anambra can build on these models by integrating financial aid with healthcare benefits, community support, and subsidised access to basic needs such as food and housing.

A sustainable funding strategy for these initiatives should involve a combination of state budget allocations, private sector contributions, and partnerships with organisations like the National Senior Citizens Centre (NSCC) and international development agencies focused on aging populations. By institutionalising these reforms, Anambra can set a precedent for effective elderly care, ensuring that senior citizens receive the dignity, financial security, and social support they deserve even beyond Governor Soludo's reign.



RECOMMENDATIONS

V. Review, amend, and operationalize the fiscal responsibility law for greater transparency and sustainability of state finances.

While the governor's commitment to transparency and prudent financial management is commendable—especially in executing capital projects without reliance on borrowing—the review, amendment, and full operationalisation of the **Fiscal Responsibility Law** remain critical for ensuring long-term financial sustainability and accountability in Anambra State.

A well-structured Fiscal Responsibility Law provides a legal framework that enforces prudent debt management, budget discipline, and effective public finance oversight, enforcing clear borrowing thresholds, debt sustainability plans, and mechanisms for citizen participation in budget processes. Anambra must follow suit by amending its law to reflect global best practices in public financial management.

Operationalising the law also requires setting up an **independent Fiscal Responsibility Commission (FRC)** with the power to track government revenue, expenditure, and debt levels while ensuring strict adherence to fiscal rules. In states like Ekiti and Ogun, similar commissions have improved budget credibility by enforcing financial discipline and increasing public trust in governance.

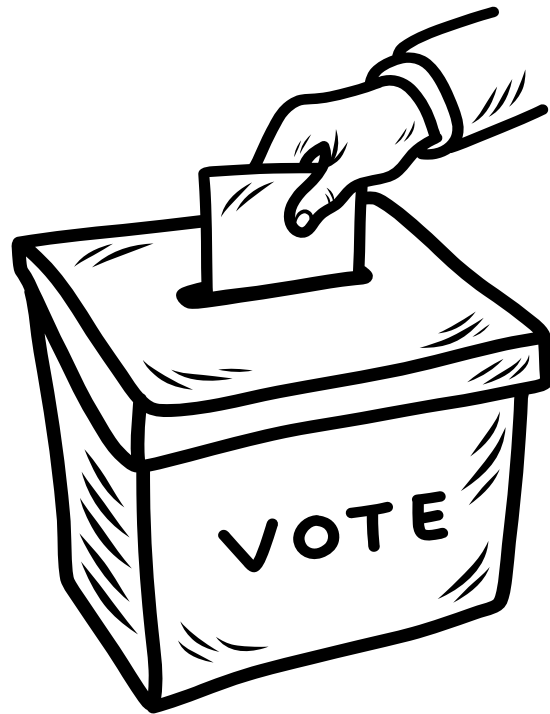
Furthermore, transparency measures such as **open contracting**, periodic **citizens' budget reports**, and **real-time public access to government financial data** would be institutionalised to ensure accountability beyond the current administration.



CONSIDERATIONS FOR VOTERS AHEAD OF THE 2025 ELECTION

For voters ahead of the 2025 Anambra State Gubernatorial Elections, this report provides a comprehensive snapshot of the current administration's track record based on promises made. While notable achievements include advancements in local production, digital transformation initiatives, and improvements in education and healthcare, significant deficiencies persist in critical areas like infrastructure, transportation, and environmental management. Voters should consider these mixed outcomes when evaluating the administration's overall performance and future potential. The need for stronger accountability, more reliable project delivery, and enhanced transparency remains paramount. As such, voters are encouraged to demand clear policy adjustments and a renewed focus on the unfinished and underperforming initiatives, ensuring that future governance prioritises sustainable development and effective service delivery.

your
VOTE
is your
VOICE



CONCLUSION

Over the past three years, Governor Soludo's administration has delivered a mixed record of achievements and shortcomings. Overall, out of 51 promises tracked, 20 were kept (39.2%), 19 were broken (37.3%), and 12 were compromised (23.5%). These figures reflect the administration's capacity to fulfil some key initiatives while falling short on others. In the Economic Development and Transformation sector, 31.6% of the promises were kept, but 52.6% were broken, highlighting significant challenges in executing infrastructure and power reform projects. The Social Justice and Human Development sector fared better with 42.9% of promises kept, yet persistent gaps in areas such as social protection remain a concern. The Governance, Rule of Law, and Institutional Reforms sector also achieved a 41.7% kept rating, indicating moderate progress in digital transformation and accountability initiatives, though critical institutional reforms still lag. The Environmental Sustainability and Climate Action sector recorded only a 50% kept rate, with 37.3% of promises broken, making it the best performing sector.

CALL TO ACTION FOR CITIZENS AND POLICYMAKERS

This report serves as a call to action for both citizens and policymakers. Citizens are urged to engage actively in the democratic process by demanding transparency and accountability; the data clearly shows where improvements are necessary and where future efforts should be concentrated. For policymakers, the mixed performance signals a pressing need to re-prioritise projects, refine implementation strategies, and address persistent inefficiencies. A renewed focus on areas with high rates of broken and compromised promises—particularly in environmental and economic infrastructure—is essential to secure sustainable progress. As the 2025 elections approach, both citizens and leaders must work together to ensure that governance evolves to meet the needs of all Anambra State residents.

BACKGROUND ON THE SOLUDOMETER PROJECT

The Soludometer Project is a governance accountability initiative by AdvokC Foundation designed to track, evaluate, and report on the performance of Governor Charles Chukwuma Soludo's administration in Anambra State. Rooted in the principles of transparency, citizen engagement, and evidence-based assessment, the project serves as an independent watchdog, measuring the implementation of the Governor's campaign promises under the "Soludo Solution" manifesto.

ORIGINS AND OBJECTIVES

Governor Soludo campaigned on a vision of transformational governance, pledging reforms across key sectors such as infrastructure, economy, security, education, healthcare, and governance. Recognising the need for an objective and structured mechanism to monitor these promises, the Soludometer Project was launched on the day of his inauguration, March 17, 2022.

The project's primary goals include:

- Tracking campaign promises and categorising them as Kept, In the Works, Compromised, Stalled, or Broken.
- Providing data-driven insights on the government's performance using a mix of research, public surveys, expert analysis, and budget reviews.
- Empowering citizens with accurate information to hold the government accountable.
- Encouraging transparency and good governance by fostering public discourse on policy implementation.

IMPACT AND SIGNIFICANCE

Over the past three years, the Soludometer Project has provided a clear, unbiased assessment of Governor Soludo's administration. It has sparked public debates on government accountability and service delivery, highlighting key achievements and exposing gaps and challenges in policy execution, and influencing policy adjustments through advocacy and constructive criticism.

As Anambra State approaches the 2025 gubernatorial election, the Soludometer Project's three-year performance report will serve as a critical resource for voters, helping them make informed decisions based on the government's track record.

Through its commitment to accountability, transparency, and citizen participation, the Soludometer Project remains a vital tool in strengthening democracy in Anambra State.

APPENDIX

ECONOMIC DEVELOPMENT AND TRANSFORMATION.

| S/N | Promise | Status |
|-----|--|-------------|
| 1 | Designate new locations as industrial/tech parks (Akwa-ihedi, Awka environs, etc.). | KEPT |
| 2 | Create a special fund (Anambra State Development Fund) with an initial \$200M target, scaling up to \$1B. | KEPT |
| 3 | Work with telecoms to provide free/cheap Wi-Fi hotspots in public places. | KEPT |
| 4 | Expand the 'Light Up Anambra' program through solar and other clean energy. | KEPT |
| 5 | Construct overhead bridges (flyovers) in Ekwulobia. | KEPT |
| 6 | Government resources will patronize "Made in Anambra" products except where no alternatives exist. | KEPT |
| 7 | Complete the Awka Shopping Mall. | COMPROMISED |
| 8 | Establish a business incubation hub and a ₦5B venture capital fund for start-ups through grants or investment. | COMPROMISED |
| 9 | Construct overhead bridges (flyovers) in Awka to ease congestion. | COMPROMISED |
| 10 | A new ANSIPPA department (Import-to-Export) will assist traders in forming international partnerships. | BROKEN |
| 11 | Complete the Nnewi Shopping Mall. | BROKEN |
| 12 | Reactivate all inactive tourist sites and upgrade them to meet international standards. | BROKEN |
| 13 | Deploy a centralized e-GIS portal for real-time information on mining activities. | BROKEN |
| 14 | Achieve a 20-24-hour uninterrupted power supply in Anambra. | BROKEN |
| 15 | Construct overhead bridges (flyovers) in Onitsha. | BROKEN |
| 16 | Construct overhead bridges (flyovers) in Nnewi. | BROKEN |
| 17 | Construct overhead bridges (flyovers) in Nkpor. | BROKEN |
| 18 | Construct overhead bridges (flyovers) in Nnobi. | BROKEN |
| 19 | Liaise with the Federal Government to establish an inland dry port in Onitsha. | BROKEN |

APPENDIX

SOCIAL JUSTICE AND HUMAN DEVELOPMENT

| s/N | Promise | Status |
|-----|---|-------------|
| 1 | Review curricula at all levels to develop graduates with ICT, coding, AI, and robotics skills. | KEPT |
| 2 | Continue and strengthen the free education program (Primary 1 - JSS3) with plans to extend to SSS. | KEPT |
| 3 | Incorporate community structures into governance, ownership, and management of PHC facilities. | KEPT |
| 4 | Establish HEFAMAA to monitor and standardize public and private health facilities. | KEPT |
| 5 | Establish a digitized and world-class Drug Revolving Fund (DRF) Scheme. | KEPT |
| 6 | Continue ASBA's interventions focused on youth-owned SMEs. | KEPT |
| 7 | Create Anambra male and female football teams for the professional league. | COMPROMISED |
| 8 | Pass the Social Protection Bill to provide social safety nets for the poor, unemployed, and vulnerable. | COMPROMISED |
| 9 | Amend and implement the Anambra State Security Trust Fund Law for better security funding. | COMPROMISED |
| 10 | Invest in social transport schemes for the poor and vulnerable. | COMPROMISED |
| 11 | Implement a secondary school internship program in partnership with the private sector. | BROKEN |
| 12 | Create specific programs to empower women-owned businesses through partnerships and DFIs. | BROKEN |
| 13 | Sustain timely pension payments and design a safety net for citizens above 70 years old. | BROKEN |
| 14 | Improve access and enrolment into Mass Literacy, Adult and Non-Formal Education Programme (name to be changed to State Functional Literacy and Education programme - SFLEP) | BROKEN |

APPENDIX

GOVERNANCE, RULE OF LAW, AND INSTITUTIONAL REFORMS

| S/N | Promise | Status |
|-----|--|-------------|
| 1 | Transition from manual operations to full e-government. | KEPT |
| 2 | Deploy a digitally enabled land administration system for 72-hour land title transfers. | KEPT |
| 3 | Continue and strengthen accountability initiatives, including regular publication of state accounts. | KEPT |
| 4 | Strengthen institutions like ASBA and ANSIPPA for investment promotion and business administration. | KEPT |
| 5 | Collaborate with the judiciary to establish a specialized commercial court and streamline dispute resolution from 307 days to 30 days. | KEPT |
| 6 | Conduct local government elections after strengthening the Anambra State Independent Electoral Commission. | COMPROMISED |
| 7 | Set up citizens' hotlines for direct interaction with the Governor. | COMPROMISED |
| 8 | Provide a legal framework for the Igbo Apprenticeship system to protect rights and obligations. | COMPROMISED |
| 9 | Publish a costed development agenda with timelines and mechanisms within the first 30 days in office. | BROKEN |
| 10 | Deploy a Service Delivery Charter as a citizen-public servant contract to ensure responsiveness. | BROKEN |
| 11 | Review and operationalize the fiscal responsibility law for greater transparency. | BROKEN |
| 12 | Establish an Anambra State Hall of Fame to celebrate achievers. | BROKEN |

APPENDIX

ENVIRONMENTAL SUSTAINABILITY AND CLIMATE ACTION

| S/N | Promise | Status |
|-----|--|-------------|
| 1 | Enforce infrastructure standards for cities, markets, and communities. | KEPT |
| 2 | Incentivize households to plant a minimum number of trees annually. | KEPT |
| 3 | Complete the state's master plan design. | KEPT |
| 4 | Complete the concession of water schemes to provide piped water in urban areas. | COMPROMISED |
| 5 | Complete the Onitsha and Otuocha water schemes within 12 months. | COMPROMISED |
| 6 | Work with the Federal Government to build embankments to control flooding in Anambra West. | BROKEN |

REFERENCES

| S/N | PROMISE | REFERENCE |
|-----|--|---|
| 1 | What we present is a synopsis, designed to give Ndi Anambra a feel for the future we envision. The Full agenda, costed with timelines and delivery mechanisms will be published within the first 30 days on assumption of office if you give me the mandate | |
| 2 | There'll be the citizens' hotlines (phone numbers, Email Addresses, and Facebook Account) to interact with me. | Physical verification |
| 3 | Government Resources will only patronize "Made in Anambra" except where it is impossible to produce such or no close alternatives | Physical verification |
| 4 | Over the next two years, we shall review, amend the relevant legislations, reform and strengthen the system for efficiency, restructure and strengthen the Anambra State Independent Electoral Commission and conduct Local Government elections. | <u>Assembly passes Anambra electoral commission bill, demands LG poll ; Soludo votes as late arrival of election officials, apathy mar Anambra LG poll</u> |
| 5 | Establish a business incubation hub and a 5 billion venture capital fund to incubate and provide additional growth capital for most promising start-ups ventures either by a way of grants or Direct Investment | <u>Governor Soludo Commissions Solution Innovation District In Anambra State.</u> |
| 6 | We will work with telecomms. to provide cheap (and ultimately free) Wi-Fi hotspots in public places for the take-off of the state emersion into the digital age | <u>Expanding Connectivity: Anambra Accelerates Solution Wi-Fi Deployment Physical verification</u> |
| 7 | We'll designate new locations as industrial/tech parks (Akwa-ihedi, Awka environs including parts of Orumba, ozubulu, Araku, Awka, e.t.c) | Physical verification |
| 8 | Continue and strengthen the free education initiatives (Primary 1 - Junior Secondary 3) in public schools. We'll work to extend free education to the Senior Secondary School. | <u>Soludo announces free compulsory education from nursery to JSS, reduces senior student fees , Soludo declares free education for senior secondary schools in Anambra</u> |
| 9 | Review curricula at all levels to provide functional education for the digital age to develop graduates that are problem solvers especially ICT and coding skills, AI, Robotics, etc. | <u>Soludo Plans Review of Education Curriculum in Anambra to Accommodate Coding, AI, Robotics Anambra govt launches unified teaching module for primary schools</u> |
| 10 | Reactivate all inactive tourist sites and work with other independent travel tours to ensure they meet the international standards for travel destinations e.g tourist attractions such as the Ogbunike Cave, Odinari Museum at Nri, Ogba Ukwu cave and waterfall, Owerre Ezukala and other similar sites will be fully developed. | Physical verification |
| 11 | Complete the Awka Shopping Mall | Physical verification |
| 12 | Complete the Nnewi Shopping Mall | Physical verification |
| 13 | We'll work with the Legislative and key stakeholders to provide legal framework for the Igbo Apprentice system in order to safeguard the rights and obligations of both the apprentice and the boss. | <u>Anambra assembly considers bill to regulate Igbo apprenticeship scheme</u>Physical verification |
| 14 | A new department of ANSIPPA (Import-to-export department) will specifically assist our traders to forge durable and profitable partnerships with overseas partners. | Physical verification |
| 15 | Deploy a centralized e-GIS web portal with supporting ICT infrastructure, a portal for real-time information on mining activities, and electronic submission of licenses, permits, and certificates | Physical verification |
| 16 | Amend and Implement Anambra State Security Trust Fund Law, 2010 and amendment law, 2018 to mobilize funds towards the procurement of necessary equipment and training of personnel involved in providing security in the state. | Physical verification |

REFERENCES

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| 17 | Construct overhead bridges(flyovers) in strategic locations such as Nkpor that will decongest traffic and provide a better transport experience. | Physical verification |
| 18 | Construct overhead bridges(flyovers) in strategic locations such as Onitsha that will decongest traffic and provide a better transport experience. | Physical verification |
| 19 | Construct overhead bridges(flyovers) in strategic locations such as Awka that will decongest traffic and provide a better transport experience. | Physical verification |
| 20 | Construct overhead bridges(flyovers) in strategic locations such as Ekwulobia that will decongest traffic and provide a better transport experience. | Physical verification |
| 21 | Construct overhead bridges(flyovers) in strategic locations such as Nnobi that will decongest traffic and provide a better transport experience. | Physical verification |
| 22 | Invest in social transport schemes for urban mass transport for the poor and vulnerable/subsidized transport. | Budget reports |
| 23 | We will Crack the nuts on power to achieve a 20-24-hour uninterrupted power supply in Anambra State | '24-hour electricity' -- Anambra signs MoU on power ... Anambra State Government Signs MOU For Development Of ... |
| 24 | Incorporate community structures and members into the governance, ownership and management of PHC facilities. | Physical visits, individual and social media reports |
| 25 | Establish the Health Facilities Monitoring and Accreditation Agency(HEFAMAA), charged with Monitoring public and private health facilities to ensure registration, accreditation and standardization of all health facilities. | Anambra Govt partners WHO to monitor, eliminate quack health ASHEFAMU – Anambra State Health Facilities Accreditation & Monitoring Unit Anambra Assembly passes bill to establish health facilities monitoring |
| 26 | Establish a digitized and world-class Drug Revolving Fund(DRF) Scheme | Anambra State health Agency Kicks Off Drug Revolving Fund. ASPHCDA Launches DRF Scheme – Health Digest. Budget reports |
| 27 | Continue ASBA'S interventions focused on youth-owned SMEs. | Anambra govt seeks partnership with Bank Of Industry on youth ASBA Information Documents - Anambra State Government Website. |
| 28 | In partnership with the private sector in the state, design and implement a secondary school internship programme aimed at providing pupils with the requisite experience as they transition into tertiary education | |
| 29 | Create Anambra male and female football teams to play in the professional league in Nigeria | Nigeria National League |
| 30 | Create specific programs to empower women-owned businesses and enterprises and also seek partnerships and funding and DFIs to support these businesses | |
| 31 | Sustain timely payment of benefits for all pensioned senior citizens and design a sustainable safety net targeting the needs of all aged citizens above the age of 70 | Budget reports, individual reports |
| 32 | Work with the House of Assembly to review and ultimately pass the draft social protection bill into law which aims to provide social safety nets to the poor, unemployed, and vulnerable population | Respite for poor, vulnerable as Anambra launches Social Protection ANEJ Calls on Governor Soludo to Inaugurate Social Protection Council Physical visit |

REFERENCES

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|----|---|---|
| 33 | We'll deploy a service delivery charter as a contract between citizens and public servants. Such a charter will among other things clearly define what services citizens can expect and within what time frame. E.g. with tech. and responsive public service there is no reason requests/inquiries by citizens should not be responded to/concluded within 48hrs | Physical verification |
| 34 | Our target is to transit from manual operations to complete e-government in the medium term | Budget reports, Physical verification, and investigation Anambra State Bags Multiple Technology Awards At National Innovation EMPOWERING CHANGE: STATE MINISTRIES OF JUSTICE AND SPECIAL DUTIES RECEIVE DIGITAL TOOLS |
| 35 | Deploy a digitally enabled land administration process with a view of achieving land transfer of title within 72 hours | Here is how Soludo is revolutionising land administration in Anambra Physical verification |
| 36 | Review, Amend and operationalize the fiscal responsibility law for greater transparency and sustainability of state finance | Physical visit |
| 37 | Continue and strengthen accountability initiatives such as publishing state accounts regularly | Budget reports and Accountant General's report |
| 38 | Collaborate with judiciary to upscale the efficiency of the Judicial process to set up a specialized commercial court as well as mainstream the alternative dispute resolution mechanism to ensure that timeliness for commercial dispute resolution are reduced to 30days from the average of 307 days | Small Claims Court |
| 39 | Establish an Anambra State Hall of Fame and annual celebration of great achievers in all fields of endeavor, including teachers, entrepreneurs/job, creators, community workers public servants with demonstrable integrity and efficiency. | |
| 40 | Continue and complete the design of the state master plan | Physical visit |
| 41 | Design and enforce a template of minimum standards for infrastructure and other facilities in cities, markets, and community | Physical visit |
| 42 | The Government will encourage and incentivize households to plant a minimum number of trees per annum | ANAMBRA STATE LAUNCHES AMBITIOUS TREE PLANTING AND URBAN FORESTATION INITIATIVE |
| 43 | Complete the concession of water schemes in the state to ensure that the first four urban areas--- Awka, Nnewi, and Ekwulobia have access to pipe-borne water within three years in office | Physical visit/verification |
| 44 | Complete the Onitsha, Otuocha water schemes in 12 months in office | Physical visit/verification |
| 45 | We intend to create a special fund, Anambra State Development Fund. We'll create 200 million dollars fund and target a scale up to 1 billion dollars | Anambra, Afreximbank sign \$200m development agreement - Punch Newspapers Anambra Secures \$500 Million at Anambra Investment Summit 2024 |
| 46 | Continue and strengthen institutions for investment promotions and business administration such as ASBA and ANSIPPA | Anambra Secures \$500 Million at Anambra Investment Summit 2024 Budget reports, Accountant General reports |
| 47 | Improve access and enrolment into Mass Literacy, Adult and Non-Formal Education Programme(name to be changed to state Functional Literacy and Education programme - SFLEP) | |
| 48 | Build on and expand the efforts of the 'Light Up Anambra' program through solar power, gas to power, and other environment-friendly sources | Anambra Secures \$500 Million at Anambra Investment Summit 2024 |
| 49 | Liase with the Federal Government to have an inland dry port so importers can have their goods shipped directly and cleared in Onitsha | Inland Dry Port Locations |
| 50 | Work with the Federal government to build embankments to help control the flooding in Anambra West | Physical visit/verification |

GALLERY



OWERRE EZUKALA CAVE AND WATERFALL



THE ODINANI MUSEUM AT NRI & CHIEF DR. ENGR. CHARLES OBIANOZIE TABANSI, HE HELPED BUILD THE NEW ODINANI MUSEUM BUILDING.

GALLERY



THE ABANDONED NNEWI SHOPPING MALL



THE AWKA FLYOVER STILL UNDER CONSTRUCTION
advokc

March 2025



POWERED BY

