

# FinTech (Q1 2025): Geopolitics weigh on funding; crypto set for boost from regulatory easing

By Nihara Gooneratne · April 30, 2025



This Edge Insight focuses on notable activities related to the sectors covered by SPEEDA Edge under the FinTech vertical from January 2025 to March 2025 (Q1 2025): FinTech: Banking & Infrastructure, FinTech: Blockchain, FinTech: Payments, Wealth Tech & Sustainable Finance, and InsurTech.

### Key takeaways

### Regulations

**US** regulators advanced open banking initiatives and maintained a strong stance on compliance for cryptocurrency startups. The Consumer Financial Protection Bureau (CFPB) formally recognized the Financial Data Exchange (FDX) as a standard-setting body for open banking. Not only will this standardize data sharing by banks and FinTechs, but it will also enhance consumer control over their financial data. Meanwhile, US regulators intensified enforcement against cryptocurrency exchanges



operating without proper licenses; cryptocurrency startups <u>OKX</u> and <u>KuCoin</u> were fined for anti-money laundering (AML) violations and operating without proper US licences, reflecting a strict climate that comes with penalties for non-compliance.

### Funding

**Overall funding volumes declined sharply amid investor caution.** Total funds raised during the quarter dropped 50% QoQ to USD 7.5 billion. This downturn was driven by a significant reduction in Banking & Infrastructure sector funding (down by 73% QoQ) and fewer mega deals (18 vs. 27 in Q4 2024), as investors grew more cautious amid geopolitical tensions and economic uncertainty. The funding pullback reflects broader risk aversion and a challenging macro environment for large-scale investments.

### Product updates

Al-related product launches remained prominent in almost all sectors. These came with strong momentum this quarter, particularly within Payments. especially in Payments, were agentic. Al gained traction. Startups like <a href="AppZen">AppZen</a> and <a href="Routable">Routable</a> introduced Al agents to automate invoice processing and enhance fraud detection in accounts payable. FinTech Infrastructure providers rolled out Al-powered onboarding, payment conversion, and loan processing solutions. In Wealth Tech & Sustainable Finance, <a href="S&P">S&P</a> launched an Al-enabled large-scale data extraction from PDFs for over 700 investors. Meanwhile, InsurTech's <a href="Gain Life">Gain Life</a> and <a href="Sure">Sure</a> launched Al-driven tools to streamline insurance operations.

### Partnerships

Collaborations continued to focus on bolstering product capabilities and expanding geographic reach. Banking & Infrastructure led activity here too, with collaborations focused on enhancing digital banking capabilities and expanding cross-border real-time payments. <a href="Mastercard">Mastercard</a> was particularly active; it partnered with <a href="FreedomPay">FreedomPay</a> to develop unified global gateway solutions and with <a href="ICBA Payments">ICBA Payments</a> to upgrade card payment programs for community banks, broadening its reach of new merchants and acquirers. In Payments, biometric authentication advanced further, as <a href="Verifone">Verifone</a> and <a href="SoftPointPay">SoftPointPay</a> rolled out face and palm authentication for enhanced security.

#### M&As

**Significant acquisitions were driven by expanding geographic reach and strengthening product portfolios.** A total of 23 M&A deals were recorded this quarter, just one above the 22 in Q4 2024. Consistent with the previous quarter, most deals focused on market expansion, new product development, and integrating AI capabilities. The standout transaction was Munich Re's USD 2.6 billion acquisition of NEXT



<u>Insurance</u>, positioning ERGO Group to enter the US' small and medium-sized business insurance market, leveraging on NEXT's digital platform for growth.

### **Outlook**

- Potential political tensions and recent tariffs could stall major FinTech IPOs amid
  market volatility and investor caution. Several prominent FinTechs, including Klarna
  (valued at USD 15 billion), eToro, Monzo, and Zilch, recently signaled plans to go public.
  However, following President Donald Trump's sweeping tariffs and resulting market
  volatility, Klarna, eToro, and others paused their US IPOs, citing heightened investor
  uncertainty. This trend is expected to persist through 2025, with more FinTechs delaying
  listing until market conditions stabilize, reflecting a broader freeze in IPO activity amid
  global trade tensions.
- Payments infrastructure companies are likely to leverage tokenization to combat fraud. This acceleration of activity in digital payments security is led by <u>Mastercard</u>, which plans to phase out its 16-digit card numbers by 2030. It will replace these number cards with tokenization and biometric authentication, such as fingerprints or facial recognition. These measures aim to reduce fraud, which is projected to exceed <u>USD 91</u> <u>billion by 2028</u>, while improving user experience and transaction security.
- Al agents are likely to transform financial services by automating complex processes and enhancing decision-making. Startups like AppZen and Routable are pioneering agentic Al solutions to automate invoice processing and accounts payable, paving the way for broader adoption across financial services. The World Economic Forum expects Al agents to soon play pivotal roles in customer service, credit assessment, fraud prevention, and market intelligence. Gartner predicts that by 2028, 33% of enterprise software will feature agentic Al—up from less than 1% in 2024—enabling up to 15% of daily work decisions to be made autonomously.

## Regulations: Regulators advance open banking standards and continue to scrutinize digital asset firms

Analyst Take: The Consumer Financial Protection Bureau (CFPB)'s recognition of the Financial Data Exchange (FDX) as an official standard-setting body marked a significant step toward standardized open banking, requiring banks and FinTechs to align with new data-sharing and compliance protocols. Cryptocurrency platforms, such as OKX and KuCoin, continued to face heightened scrutiny from regulatory platforms for operating an unlicensed money transmitting business and failing to implement AML controls, highlighting the growing imperative for digital asset firms to prioritize robust compliance frameworks. FinTech startups



also continued to successfully secure regulatory licenses during the quarter, allowing them to expand their service offerings.

### **Banking & Infrastructure**

#### FinTech Infrastructure

The CFPB officially recognized the FDX as a standard-setting body for the US open banking ecosystem, allowing the latter to <u>issue consensus standards</u> that help companies comply with the CFPB's Open Banking regulation. Under this regulation, banks, FinTechs, and data access platforms must build or update interfaces so consumers can securely share their financial data with authorized parties. FDX's API standard, now used for over 94 million customer accounts in North America, is being updated to align with the CFPB's final Rule 1033 requirements.

### **Blockchain**

### Cryptocurrencies

President Donald Trump's Executive Order, "Strengthening American Leadership in Digital Financial Technology," marked a major shift in the US' digital asset policy by explicitly banning central bank digital currencies, prioritizing the use of dollar-backed stablecoins, and revoking previous Biden-era directives. The order mandates regulatory clarity, protects individual rights to access and use blockchain networks, and directs federal agencies to quickly develop a unified, technology-neutral regulatory framework for digital assets. Oversight will be coordinated by a new President's Working Group on Digital Asset Markets, with tight deadlines for reviewing and streamlining existing regulations.

Nevertheless, several cryptocurrency startups faced regulatory scrutiny during the quarter.

- OKX pleaded guilty to operating illegally in the US by serving customers
  without a money transmitter license and failing to implement required AML
  measures, facilitating over USD 1 trillion in transactions, including USD 5 billion
  in suspicious activity, over seven years. OKX agreed to pay USD 505 million in
  penalties and forfeited fees.
- KuCoin pleaded guilty to operating an unlicensed money transmission business in the US and will pay over USD 297 million in penalties. The platform, which served around 1.5 million US users and earned USD 184.5 million in fees from them, must exit the US market for at least two years. The Department of Justice (DOJ) found that the company failed to implement required AML policies, enabling billions in suspicious transactions, including proceeds



from darknet markets, malware, and fraud schemes.

<u>BitMEX</u>, a major global cryptocurrency exchange, was fined **USD 100 million**after pleading guilty to willfully **violating the US Bank Secrecy Act** by failing to
implement adequate AML and know-your-customer (KYC) programs, allowing
users to trade with only an email address and ignore requirements despite
serving US customers.

### FinTech startups secure licenses to expand their geographical reach

Cryptocurrency exchange Kraken secured a Markets in Financial Instruments Directive (MiFID) license in the EU through the acquisition of a Cypriot investment firm, approved by the Cyprus Securities and Exchange Commission. This license enables the exchange to offer regulated crypto derivatives across EU markets.

Moreover, <u>Tamara</u> secured a Saudi Central Bank (<u>SAMA</u>) licence, allowing it to conduct consumer finance and BNPL activities in Saudi Arabia and GCC markets. Tamara also operates in the UAE and Kuwait.

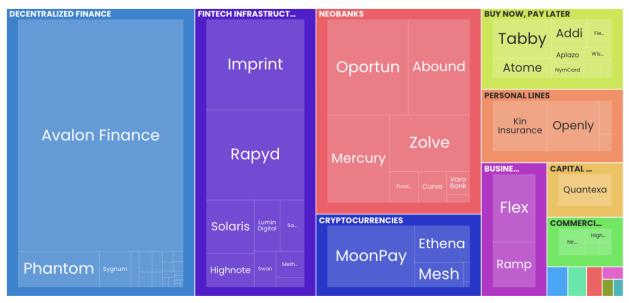
# Funding: Investments fall broadly as caution prevails among investors

Analyst Take: Funding across the FinTech sector declined by 50% QoQ to USD 7.5 billion in Q1 2025 (albeit a 63% increase YoY). The decline was mainly a result of lower funds raised in the Banking & Infrastructure sector (down 73% QoQ), coupled with a lower volume of mega deals (18 vs. 27 in Q4 2024), particularly in the BNPL and P2P Financial Platforms industries. The overall downturn in the investment climate during the quarter can be attributed to geopolitical uncertainty, forcing investors to adopt more cautious investment strategies.



### FinTech Q1 2025 funding summary

### Amount raised (USD million)▼

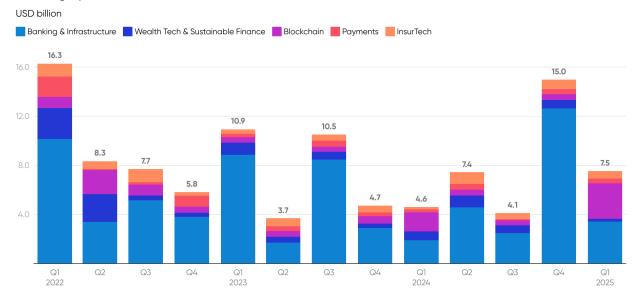


Source: SPEEDA Edge research • Funding data powered by Crunchbase Note: Includes only the funding rounds in which the amount was disclosed

- In Q1 2025, companies in the FinTech sector collectively raised USD 7.5 billion across 86 rounds. This reflected a decrease of 50% QoQ (USD 15 billion across 113 rounds), albeit a 63% increase YoY (USD 4.6 billion across 116 rounds). The decline compared to Q4 2024 was primarily due to a decrease in funds raised across the BNPL (down 95% QoQ) and P2P Financial Platforms industries (down 99% YoY). However, this was partially offset by triple-digit growth in funds raised across the DeFi and Cryptocurrency industries, both of which experienced a 5x increase in Q1 2025 compared to the previous quarter.
- Most sectors saw a downturn in funding volumes in Q1 2025, with Banking & Infrastructure—which accounted for ~45% of all funds raised—decreasing 73% QoQ to USD 3.4 billion. This was followed by the Wealth Tech and Sustainable Finance sector (a 3% share), which decreased 67% QoQ to USD 228 million, and InsurTech (an 8% share), which decreased by 19% QoQ to USD 625 million. In contrast, the Blockchain sector (a 38% share) saw an increase of 489% QoQ to USD 2.9 billion.



### **Funding by sector: Amount raised**



Note: 1) Includes only the funding rounds in which the amount was disclosed; 2) historical funding values have been adjusted to reflect the changes in our coverage Source: SPEEDA Edge research • Powered by Crunchbase

### Funding by sector: Number of rounds



Note: 1) Includes only the funding rounds in which the amount was disclosed; 2) historical funding values have been adjusted to reflect the changes in our coverage Source: SPEEDA Edge research • Powered by Crunchbase

• In Q1 2025, the overall deal size **decreased** to **USD 88 million** from USD 133 million in Q4 2024. The decrease was primarily a result of lower funds raised in the **Banking &** 



Infrastructure sector during the quarter, with the average deal size reducing to USD 114 million from USD 333 million in Q4 2024, and a decline in mega deals (only eight this quarter compared to 17 in the previous quarter). Despite the overall downturn, most other sectors observed an increase in average deal size, which included Blockchain (increased to USD 107 million from USD 18 million), Payments (increased to USD 77 million from USD 51 million), and Wealth Tech and Sustainable Finance (increased to USD 38 million from USD 30 million).

### Average deal size

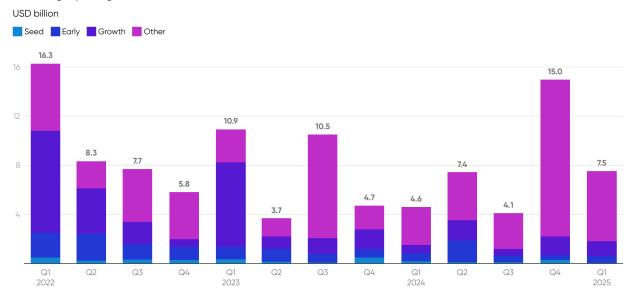
USD million													
	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2024	Q2 2024	Q3 2024	Q4 2024	Q1 2025
Banking & Infrastructure	100	55	63	62	177	45	207	69	59	115	92	333	114
Wealth Tech & Sustainable Finance	86	58	16	14	45	20	35	24	27	63	31	30	38
Blockchain	30	56	25	15	14	17	20	20	37	13	13	18	107
Payments	69	9	27	69	30	34	82	39	30	33	18	51	77
InsurTech	36	28	43	20	17	33	32	30	27	57	31	45	35
Overall deal size	75	49	44	40	82	30	103	42	40	60	42	133	88

Note: Only includes rounds where the amount was disclosed • Historical funding values have been adjusted to reflect the changes in our coverage Source: Powered by Crunchbase

• Early-stage funding saw a notable QoQ increase, rising to USD 552 million from USD 393 million in the previous quarter. However, funding for all other stages saw a decline, with seed-stage funding dropping to USD 55 million from USD 297 million in the previous quarter, highlighting ongoing investor caution toward startups in their early development stages. Growth-stage funding also reduced to USD 1.2 billion from USD 1.5 billion in Q4 2024. Similar to previous quarters, debt financing was prominent, accounting for 60% of funds raised during the quarter, although its contribution declined from 78% in Q4 2024.

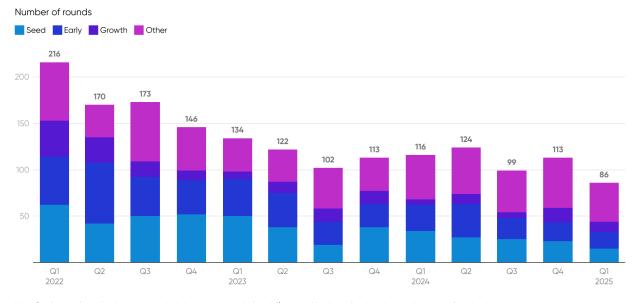


### Funding by stage: Amount raised



Note: 1) Includes only the funding rounds in which the amount was disclosed; 2) historical funding values have been adjusted to reflect the changes in our coverage Source: SPEEDA Edge research • Powered by Crunchbase

### Funding by stage: Number of rounds



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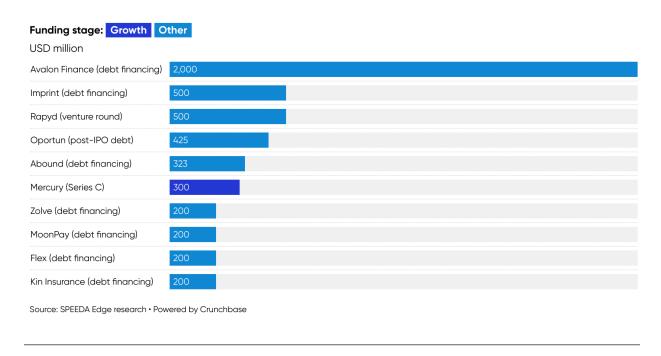
 There were 18 mega deals in Q1 2025, with Neobanks accounting for four, followed by three each from FinTech Infrastructure and Cryptocurrencies. Collectively, these rounds contributed around USD 6 billion (~80%) of the total funds raised during the



quarter. In comparison, Q4 2024 accounted for 27 mega deals that raised USD 13.2 billion—almost 90% of the total funds raised.

- Avalon Finance, a Bitcoin-based DeFi protocol startup, raised the highest funds during the quarter, totaling <u>USD 2 billion</u> in the form of a credit facility from several unnamed Asian conglomerates. The funding was intended to provide institutional-grade USDT liquidity for Bitcoin-backed loans at a fixed 8% borrowing rate, with adjustments tied only to Federal Reserve interest rate changes.
- Other notable funding rounds included FinTech Infrastructure providers Imprint and Rapyd, each raising USD 500 million. Imprint raised funds to strengthen its balance sheet and expand lending to existing and prospective partner brands, while Rapyd aimed to finance its acquisition of PayU.

### Top 10 funding rounds across FinTech (Q1 2025)





# Product updates: Al launches persist as agents gain ground in Payments

### **Analyst Take:**

Al-related product launches continued to gain momentum throughout Q1 2025. This was particularly evident in the Payments space, with <a href="AppZen">AppZen</a> and <a href="Routable">Routable</a> launching Al agents to streamline invoice processing and accounts payable functions. Other notable Al-related product launches included <a href="S&P">S&P</a> launching an Al-powered tool to extract data from PDFs and spreadsheets, serving over 700 investors, and <a href="Gain Life">Gain Life</a> and <a href="Sure">Sure</a> launching Al-powered solutions to help insurance companies streamline their operations.

This quarter, we observed **over 60 product updates**, with Blockchain accounting for 20, followed by Banking & Infrastructure and InsurTech with 12 each, Payments with 11, and Wealth Tech & Sustainable Finance with eight.

### **Banking & Infrastructure**

- Neobanks Chime and Nubank expanded their product portfolio with new features in wellness and cryptocurrency
  - <u>Chime</u> introduced "<u>Chime+</u>," a new membership tier with better perks (i.e., a higher savings rate on savings accounts and exclusive cashback deals on transactions with retailers). It also launched "<u>Chime Workplace</u>," a free financial wellness suite for employers and employees, and offered a <u>free tax service</u> that guaranteed fast and error-free federal and state tax return filings.
  - Similarly, <u>Nubank</u> introduced a new <u>rewards program</u> that offers a higher return to Latin American crypto-USDC holders in Brazil, Mexico, and Colombia.
     Stablecoins have gained increased attention in Latin American countries, as their local currencies are volatile; this rewards program allows users to maintain dollar exposure while earning returns.
- Citi integrated Flex Pay with Apple Pay; Splitit launched an embedded BNPL app for Shopify to ease checkout experiences
  - <u>Citi</u> integrated its <u>Flex Pay</u> solution with Apple Pay, allowing US Citi credit card holders to access BNPL options for purchases over USD 75 made directly through their iPhones and iPads. The integration with Apple Pay is the latest example of Citi scaling its lending capabilities to expand consumers' digital wallets.
  - Splitit launched a white-label embedded BNPL app for Shopify, enabling direct checkout integration and supporting customers in over 100 countries, while maintaining the merchant's brand identity. This enhances the checkout



experience, given that <u>22%</u> of online shoppers abandon the checkout process due to its complexity.

- Fintech Infrastructure firms offered Al-powered onboarding, payment conversion, and loan processing
  - <u>FinTech Automation</u>, a provider of banking technology, launched the <u>EZForm</u>
     Digital Account Opening (DAO) solution for banks and credit unions to digitize
     and automate the account opening process. It also automates KYC and
     know-your-business (KYB) processes.
  - Adyen launched the <u>Uplift</u> suite, an Al-powered payment optimization suite to help businesses improve payment conversion, manage fraud, and reduce payment costs. The solution reported 6% improvement in payment conversion and 86% reduction in manual risk rules during its pilot phase.
  - Plumery launched <u>Digital Lending</u>, a loan origination solution to enable banks, digital lenders, and other financial institutions to launch new lending products. The platform offers digital applications, automated application processing, Al-driven credit assessment, and seamless integration with core banking systems.

### **Blockchain**

- DeFi startups focused on fast, secure, interoperable, and more institutional-friendly infrastructure
  - Ondo Finance launched Ondo Chain, a new layer-1 blockchain network focused on tokenized real-world assets (RWAs). The blockchain combines public and permissioned governance approaches, allowing potential partners to work with tokenized RWAs while maintaining institutional standards and remaining open for developers.
  - <u>Uniswap</u>, a decentralized exchange platform, has launched <u>Unichain</u>, a new layer-2 blockchain network. It aims to speed up transactions for DeFi projects and has already processed over 88 million test transactions.
  - SSV DAO launched SSV 2.0, a new framework that enables applications to use "based" technology through Ethereum validators. The framework eliminates the need for centralized sequencers, which are currently used in layer-2 networks to order transactions and post them back to Ethereum, and allows for better interoperability while improving network security.
  - Zeus Network launched APOLLO, a decentralized Bitcoin exchange application that brings native Bitcoin liquidity to the Solana blockchain, allowing BTC holders to participate directly on Solana in a secure, non-permissionless, and



non-custodial way.

 Similarly, <u>Securitize</u> and <u>BlackRock</u> expanded the latter's tokenized money market fund, <u>BUIDL</u> (BlackRock USD Institutional Digital Liquidity Fund), to the Solana blockchain, making BUIDL available on multiple blockchains through tokenization and cross-chain bridges, which enable seamless movement and management of assets across ecosystems.

### **Payments**

- Business Expense Management companies introduced Al agents to boost automation; Al integration remained a priority
  - AppZen enhanced its Mastermind AI Automation Platform by adding AI agents
    and unifying accounts payable, travel and expense management, and corporate
    card oversight into a single enterprise finance operation solution. AppZen claims
    this enhancement reduces manual review time up to 90%, with AI-based
    compliance, risk detection, and cash flow management.
  - Similarly, <u>Routable</u> integrated a new <u>Al agent</u> into its platform to detect invoice fraud and human errors. The Al agents utilize ML and GenAl to scan invoices for anomalies, detect duplicate invoices, and identify human data entry errors.
  - <u>Stampli</u> launched <u>Procure-to-Pay</u>, a procurement software that unifies all procurement processes, documents, and discussions into a single platform. The platform can transform free-text employee requests into structured data and provide intelligent request handling.
  - <u>PredictAP</u> secured a US patent for its <u>invoice coding technology</u>. It claims the technology surpasses traditional OCR by understanding invoice structures and patterns, delivering fully coded invoices that integrate with AP workflows.
- J.P. Morgan launched two biometric payment terminals that use infrared palm, vein, and facial recognition
  - J.P. Morgan Payments introduced two new <u>biometric payment terminals</u>, Paypad and Pinpad, for the retail, restaurant, and entertainment sectors. Both terminals authenticate payments using infrared palm vein and facial recognition technology, support multiple payment methods, and offer multiple connectivity options.
- Idemia launched a smartphone enrollment system for its biometric payment cards
  - Idemia has launched a new <u>smartphone-based enrollment system</u> for its F.CODE biometric payment cards, allowing users to register their fingerprints directly through their banking app and authenticate payments seamlessly.



### **Wealth Tech & Sustainable Finance**

- Digital investment platforms continued to expand by introducing new trading and retirement products
  - <u>Wealthsimple</u> introduced <u>margin trading</u> for its eligible clients at lower interest rates and without exposure or maintenance fees. It includes a margin tracker that monitors account risk levels and automated notifications when accounts approach margin thresholds.
  - <u>Betterment</u> expanded its B2B offerings with <u>digital solo 401(k)</u> for independent advisors, featuring paperless setup, no fees, and integrated tax strategies. The platform aims to simplify the traditionally complex setup and maintenance process for advisors and their clients.
  - Robinhood launched a <u>prediction markets platform</u>, allowing users to participate in various prediction markets spanning news, economics, politics, sports, and culture. The prediction markets platform aims to improve liquidity, price discovery, and transparency while maintaining compliance with existing regulations.
- S&P Global's iLEVEL rolled out Al-powered automated data processing
  - S&P Global Market Intelligence introduced <u>Automated Data Ingestion</u> for its private markets iLEVEL platform, using AI to extract data from PDFs and spreadsheets, serving over 700 investors. This capability aims to reduce the time spent on data gathering, allowing investors to focus on investment strategies while technology handles data processing.
- Employee Financial Wellness startups continued to focus on complementary offerings
  - Instant Financial launched its Financial Wellness program, which is available to workers whose employers partner with Instant for earned wage access, digital tips, and instant payment services. The Financial Wellness program includes health and well-being access through Welcome Tech, credit building through MoneyLion, free rent reporting via Self, financial education powered by Visa's Practical Money Skills program, and high-yield savings accounts through MoneyLion.
  - <u>DailyPay</u> made it possible for users to receive their <u>federal tax refunds</u> up to five days in advance by directing their refunds through the DailyPay Visa Prepaid Card without any cost. Additionally, DailyPay offers features such as cash-back rewards, credit health tools, international remittances, and savings options, supporting millions of employees.

### InsurTech



### Insurers expanded and diversified their portfolios of product offerings

- Kin Insurance announced its expansion into <u>auto insurance</u>, launching two new auto insurance programs in Florida and Texas, representing a strategic shift from its primary focus on home insurance. The company also announced the launch of a new type of home insurance offering in California, which provides coverage for the entire estate.
- Roamly expanded its insurance platform to include <u>motorcycle and boat</u> <u>insurance</u>, partnering with carriers like Progressive, Safeco, and Foremost to provide coverage. The platform features Al-enabled software modules for insurance development, pricing, underwriting, and claims management.
- <u>Falcon Risk Services</u> launched <u>FalconFlight</u>, a cyber and professional liability insurance solution, to help businesses mitigate complex digital threats and professional liability risks with comprehensive coverage. The company also launched <u>SOAR</u>, a professional liability policy designed to mitigate negligence risks and exposures faced by P&C insurance agents, wholesale brokers, and managing general agents.
- Insurance Infrastructure players launched Al-powered solutions to drive automation in underwriting, claims processing, and compliance
  - Gain Life released real-time voice call translation software for insurance claims, supporting 30+ languages for inbound and outbound calls. The solution generates Al-powered call summaries and works via web browsers or integrates with existing phone and claims systems, enabling immediate multilingual communication without third-party translators.
  - Sure launched <u>Sure Verify</u>, an Al-powered insurance compliance verification
    platform for the property management industry, which automates the verification
    and monitoring of tenant insurance coverage in real time.
  - <u>Sapiens</u> launched <u>UnderwritingPro v14</u>, an Al-powered automated underwriting system for life and annuity insurers, featuring predictive analytics for decision-making. The system aims to improve operational efficiency and communication through Al-driven capabilities.

# Partnerships: Product improvements and financial inclusion remain key priorities

Analyst Take: Similar to the previous quarter, partnerships in the FinTech sector focused on enhancing product capabilities and increasing accessibility of financial services to new



markets. For instance, startups in the Banking & Infrastructure space forged partnerships to enhance digital banking capabilities by launching new products, such as business checking accounts and AI-powered solutions. Startups in Wealth Tech & Sustainable Finance focused on providing customers access to new investment offerings across retail and institutional spaces, while startups in the Financial Wellness space focused on enhancing coaching and AI-based hyper-personalized counseling.

Partnership activities in **Q1 2025 stood at 88**, down from 128 in the previous quarter. Banking & Infrastructure led the way with 29 partnerships, followed by Blockchain, which recorded 19.

### **Banking & Infrastructure**

- We observed **29 partnerships** within Banking & Infrastructure, with incumbents accounting for nearly 34%. The most activity was recorded in FinTech Infrastructure (16), followed by BNPL (8), Neobanks (4), and P2P Financial Platforms (1).
- FinTech Infrastructure firms forged partnerships to improve digital banking capabilities and expand cross-border real-time payments
  - Q2 partnered with <u>Ninth Wave</u> to facilitate secure and seamless financial data sharing between institutions and third-party apps via the Q2 Digital Banking Platform. <u>Q2</u> also partnered with <u>Alloy</u> for fraud monitoring, such as account takeover, peer-to-peer payment fraud, and distinguishing genuine customers from fraudulent ones.
  - Similarly, <u>Mastercard</u> entered a partnership with <u>FreedomPay</u> for unified gateway solutions, integrating the latter's payment gateway with Mastercard's network and enabling merchants worldwide to access enhanced payment solutions.
     <u>Mastercard</u> also partnered with <u>ICBA Payments</u> to upgrade customer payment experiences for community banks.
  - Additionally, <u>Mastercard</u> partnered with <u>ACE Money Transfer</u> to enable <u>ACE</u> customers in the UK, Australia, Canada, and Europe to send funds directly to beneficiaries in India, Norway, Denmark, Sweden, and countries in the Single Euro Payments Area (SEPA) region using <u>Mastercard Move</u>. All these partnerships aim to expand Mastercard's access to more merchants and acquirers.
- BNPL partnerships focused on expanding into new markets and accessing new customer segments
  - Klarna expanded its global <u>partnership</u> with <u>Stripe</u>, increasing its reach in 25 countries through <u>the</u> latter's financial infrastructure platform. Similarly, <u>Klarna partnered</u> with OnePay to exclusively offer BNPL services to <u>Walmart</u> customers in the US, replacing its previous provider, <u>Affirm</u>.



To offset the loss of <u>Walmart</u> customers, <u>Affirm</u> partnered with <u>FIS</u> to <u>integrate BNPL capabilities</u> for the latter's vast debit card-issuing network of banks and credit union clients. The partnership will allow <u>FIS</u> banking clients to embed <u>Affirm</u>'s payment solutions into their digital banking and mobile app platforms, broadening the pool of potential Affirm users.

### Neobanks strengthened product offerings for businesses through strategic partnerships

- Ramp partnered with <u>First Internet Bank</u> of Indiana to launch <u>Ramp Treasury</u>, a new business banking and investment product that allows clients to earn interest on checking accounts. With Ramp's new Treasury product, businesses can store cash in a business account and earn 2.5% or in a money market fund for potentially higher yields.
- <u>Tandem Bank</u> partnered with <u>Sikoia</u> to implement an <u>Al-powered</u> income
  verification and document handling solution for mortgage applications. The
  solution provides full coverage for complex cases with multiple income streams
  and includes document integrity checks, working seamlessly with existing broker
  workflows.

#### Blockchain

- We observed 19 partnerships within Blockchain, with DeFi accounting for 16 and cryptocurrency for three.
- Plume forged strategic alliances to expand investor access to RWA tokenization
  - Plume partnered with BounceBit to expand RWA offerings, allowing BounceBit to leverage Plume's RWA technology stack and end-to-end tokenization capabilities, providing users with expanded access to real-world yield opportunities. In addition, Plume partnered with RWA.xyz to provide real-time data transparency, allowing investors, issuers, and service providers to access comprehensive data from Plume's ecosystem, including its staking protocol, Nest, and other dApps directly through RWA.xyz's platform.
- DeFi partnerships focused on cross-chain integration and bringing RWAs to blockchain
  - Ripple partnered with <u>Chainlink</u> to provide decentralized application developers access to <u>Chainlink</u>'s price feeds for <u>RLUSD</u>. The partnership will support trading, lending, and other financial services that use RLUSD by providing them access to <u>Chainlink</u>'s infrastructure, which sources pricing data from hundreds of exchanges.



- Similarly, <u>Corn</u> partnered with <u>Chainlink</u> to integrate its Cross-Chain Interoperability Protocol (<u>CCIP</u>) for secure cross-chain token transfers and data sharing. The integration will enable developers to build secure Bitcoin-focused DeFi applications within the <u>Corn</u> ecosystem using CCIP's flexible architecture, supporting various use cases, including cross-chain NFT transfers and lending.
- Ondo Finance partnered with <u>Mastercard</u> to make tokenized institutional financial assets available on <u>Mastercard</u>'s Multi-Token Network (<u>MTN</u>). The partnership enables Ondo's Short-term US Government Treasuries Fund to be accessible on MTN.
- Partnerships aimed to integrate cryptocurrency payment solutions into mainstream financial infrastructure
  - Payfinia partnered with Metallicus to establish a framework for offering embedded instant payment capabilities coupled with cryptocurrency services to US credit union members nationwide, enabling credit unions to provide secure, regulatory-compliant crypto solutions and trade cryptocurrency seamlessly within their existing online and mobile banking infrastructure.
  - Wirex partnered with <u>Bridge.xyz</u> to expand its stablecoin payment platform, <u>Wirex Pay</u>, to the US market, enabling users to make payments directly from non-custodial wallets via card and bank transfers, with instant on-/off-ramp solutions for stablecoins.

### **Payments**

- We tracked 15 partnerships in the Payments sector, with Business Expense
  Management accounting for eight, followed by Biometric Payments (5), and Digital
  Wallets (2).
- Business Expense Management startups partnered to provide more integrated product offerings to streamline workflows and optimize payment processes
  - Mesh Payments partnered with ALTOUR to deliver integrated technology-driven solutions for streamlining corporate travel and expense processes. The partnership allows enterprises to streamline and automate their workflows by enabling the integration of their preferred travel agencies while leveraging Mesh's unified system for spend management, travel booking, and credit card integration.
  - <u>PairSoft</u> partnered with Bottomline to integrate <u>Bottomline's Paymode</u> network into <u>PairSoft</u>'s accounts payable solutions. The partnership enhances AP workflows by enabling secure, automated vendor payments without switching



systems, helping businesses optimize payment processes while reducing fraud risks through Paymode's strict validation controls.

- Biometric Payments software providers expand facial recognition capabilities to further enhance security by strengthening authentication processes
  - PopID partnered with <u>Verifone</u>, a payments technology provider, to launch <u>biometric payment solutions</u> that enable transaction authentication through facial or palm recognition. The partnership involves creating biometric modules with sensors and software that can be integrated into existing <u>Verifone</u> or third-party payment terminals.
  - SoftPoint partnered with <u>BigBear.ai</u>, which integrated facial biometric authentication into <u>SoftPointPay</u>, its point-of-sale platform. This aimed to enhance security by utilizing unique identities that are difficult to replicate and to streamline payment authentication across various markets, including banking, dining, retail, convenience stores, and event venues.
- Digital Wallet providers focused on product integration to enable fund transfer without manual input through partnerships
  - <u>Checkbook</u> partnered with <u>PayPal</u> and <u>Venmo</u> to enable businesses to send funds <u>directly to customers' PayPal</u> and <u>Venmo</u> wallets, offering instant transfers, enhanced convenience by eliminating the need for bank details, and increased flexibility in payment options.

### Wealth Tech & Sustainable Finance

- We observed **nine partnerships** in the Wealth Tech & Sustainable Finance sector, with Financial Wellness Tools and Retail Trading Infrastructure accounting for three each, followed by Wealth Management Platforms (2) and Capital Markets Tech (1).
- Retail Trading Infrastructure firms collaborated with asset managers to expand access to new investment options
  - <u>Scalable Capital</u> partnered with <u>BlackRock</u> to provide retail investors access to <u>private equity investments</u>, which are traditionally reserved for professional investors, with exposure to private companies that represent ~88% of businesses with over USD 100 million in turnover globally.
- Wealthfront partnered with Nasdaq Private Market to provide investment services to private company shareholders
  - <u>Wealthfront</u> expanded its financial services reach by partnering with <u>Nasdaq</u>
     <u>Private Market</u>, offering private company shareholders access to <u>high-yield cash</u>
     <u>accounts</u> with 4.00% APY and automated investment solutions. Through <u>Nasdaq</u>



<u>Private Market</u>'s SecondMarket Liquidity Platform, private company shareholders will gain direct access to <u>Wealthfront</u>'s high-yield cash management and automated investment products.

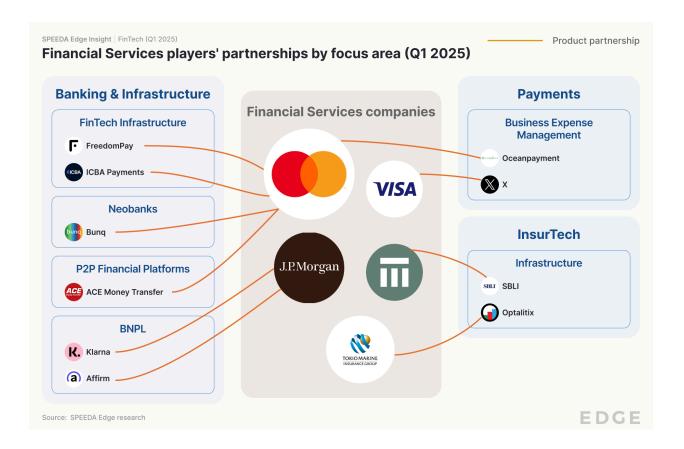
- Financial Wellness platforms leveraged partnerships to focus on coaching and Al-based hyperpersonalized counseling
  - <u>Financial Finesse</u> partnered with <u>SecureSave</u> to offer an integrated workplace solution that provides easy and accessible <u>emergency savings</u> and financial coaching.
  - <u>GreenPath Financial Wellness</u> partnered with <u>Pocketnest</u>, a white-label financial wellness solutions provider that uses AI and behavioral science for personalized financial guidance, combining <u>GreenPath</u>'s financial counseling expertise with <u>Pocketnest's AI-enabled platform</u>.
- 401GO forged partnerships to deliver integrated retirement planning solutions for businesses
  - <u>401GO</u> partnered with <u>isolved</u> to launch "<u>isolved 401(k)</u>," an integrated retirement planning solution for businesses of all sizes, offering automated plan setup, payroll integration, built-in compliance tools, and investment flexibility. <u>401GO</u> also partnered with <u>Mesirow</u> to integrate <u>the latter's</u> 3(38) <u>fiduciary services</u> into <u>401GO</u>'s retirement platform.

### **InsurTech**

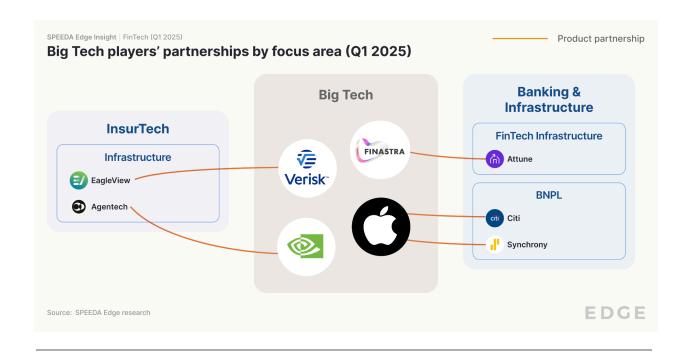
- We observed 16 partnerships within InsurTech, with Insurance Infrastructure accounting for 12, followed by Personal Lines with three, and Commercial Lines with one.
- Infrastructure-related collaborations continued to focus on integrating AI to enhance underwriting and claims management processes
  - <u>Bdeo</u> partnered with claims management company <u>S&G Response</u> to enhance <u>claims processes</u> and reduce operational costs. Through <u>Bdeo</u>'s Al-powered damage detection solution, vehicle owners can submit photos of damaged vehicles via phone, which are instantly analyzed to detect the severity and type of damage.
  - <u>IntellectAl</u> partnered with <u>Confianza</u>, a data analytics company specializing in risk selection and loss prediction for P&C insurers, to integrate <u>Confianza</u>'s <u>prediction and risk scores</u> into <u>IntellectAl</u>'s digital underwriting platform, enabling insurers to assess and segment risks more efficiently during the submission and quoting process. <u>Confianza</u> also partnered with <u>Cytora</u> to combine <u>its</u> database with <u>Cytora</u>'s Al-driven risk processing platform.



- Personal Lines insurance alliances focused on expanding digital access and underwriting precision
  - <u>Ethos Life</u> partnered with <u>Protective Life Corporation</u> to expand its <u>term life</u> <u>insurance</u> offerings directly to consumers, ensuring coverage periods of 10–40 years and amounts of up to USD 2 million.
  - <u>Lemonade</u> partnered with <u>ZestyAl</u> to enhance underwriting for catastrophe perils in the US. The partnership helps <u>Lemonade</u> improve catastrophe risk mitigation decisions while benefiting from <u>ZestyAl</u>'s existing regulatory approvals in key states.









### M&As: Companies drive expansion and portfolio enhancements

Analyst Take: Similar to the previous quarter, M&A transactions this quarter focused on expanding into new markets and strengthening product offerings. Notable deals included Marqeta expanding its presence in the UK and Europe (TransactPay), Rapyd expanding its payment solutions across Latin America and Africa (PayU), and Amazon expanding its presence in India (Axio). On the product front, several M&A deals across the Wealth Tech & Sustainable Finance and InsurTech areas focused on enhancing product offerings, specifically Al-powered offerings for the latter. For instance, Betterment's acquisition of Ellevest allowed the former's clients to gain access to automated investing, diversified portfolios, tax-efficient tools, and various account types.

In Q1, we observed **23 M&A deals** within FinTech, compared to 25 in Q4 2024. Banking & Infrastructure and Wealth Tech & Sustainable Finance accounted for five deals each, followed by InsurTech with eight deals, Blockchain with three deals, and Payments with two deals.

### **Banking & Infrastructure**

- FinTech Infrastructure focused on expanding into new markets
  - Marqeta agreed to <u>acquire TransactPay</u> to strengthen <u>Marqeta</u>'s card program management capabilities in the UK and European Economic Area for ~USD 47 million.
  - Airwallex signed a <u>definitive agreement</u> to acquire <u>CTIN Pay</u>, a licensed intermediary payment service in Vietnam (subject to customary closing conditions), allowing <u>Airwallex</u> to expand its existing licenses across major Asia-Pacific markets and strengthen its financial infrastructure.
  - Rapyd completed its acquisition of PayU's payment operations in Latin America and Africa for USD 610 million. Through this acquisition, Rapyd aims to expand its global payments network, strengthen its presence in high-growth markets, and enhance its ability to serve enterprise clients with comprehensive payment solutions across Latin America and Africa.
- Amazon expanded its financial services offerings in India through Axio
  - Amazon announced plans to acquire Axio, an Indian BNPL company, for over USD 150 million, through which Amazon aims to expand into the financial services industry in India. The deal is subject to regulatory approval from the Indian Central Bank.

### **Blockchain**

DeFi startups strengthened trading capabilities



- Jupiter acquired majority stakes in Moonshot, an app for buying memecoins, and SonarWatch, a portfolio-tracking tool, for undisclosed amounts. Jupiter aims to integrate Moonshot's capabilities into its system for improved user interaction. Additionally, SonarWatch will discontinue its platform and integrate its features into Jupiter's portfolio tracking website.
- <u>Sushi Labs acquired Shipyard Software</u>, a DeFi infrastructure company specializing in liquidity and trading technologies, for an undisclosed sum.
   Through this acquisition, <u>Sushi Labs</u> aims to enhance swap efficiency, provide capital-efficient liquidity solutions, and expand multi-chain access.

### One Click Labs enhanced DeFi platform functionality

One Click Labs acquired KeyFi, a DeFi portfolio management platform, for an undisclosed sum. Through this acquisition, One Click Labs aims to integrate KeyFi's back-end infrastructure with its front-end to create a unified ecosystem. The integration will provide users with enhanced features, including smart DeFi strategies, and improved incentive programs for yield farming and airdrop aggregation.

### **Payments**

- Business Expense Management startups and industry specialists combined to build fully integrated platforms
  - <u>TravelPerk acquired Yokoy</u>, an Al-powered spend management software platform, to offer a fully integrated solution that combines travel and expenses for businesses into one centralized platform, streamlining finance processes and improving cost control.
  - American Express agreed to acquire Center, a software company specializing in expense management solutions, for an undisclosed amount, with the closing expected by Q2 2025. The acquisition aims to create an integrated card and expense management platform that will help businesses automate tasks, ensure compliance, and maximize rewards.

### Wealth Tech & Sustainable Finance

- Startups in Retail Trading and Investment enhanced investment offerings
  - O IG Group acquired Freetrade, a UK-based online retail brokerage, for GBP 160 million (~USD 195 million). The acquisition is expected to close in mid-2025, subject to regulatory approval. Following the acquisition, Freetrade will continue to operate as a standalone brand, with IG Group aiming to strengthen its UK trading and investment offering.



- <u>Betterment acquired Ellevest</u>, a platform providing hybrid investment management services, for an undisclosed sum. The acquisition, expected to close on April 17, 2025, will transfer <u>Ellevest</u>'s automated investing accounts to <u>Betterment</u>'s platform. Clients will gain access to automated investing, diversified portfolios, tax-efficient tools, and various account types.
- <u>Clearwater Analytics</u> entered a <u>definitive agreement</u> to acquire <u>Beacon</u>, a cross-asset class modeling and risk analytics platform, for USD 560 million, and Bistro, <u>Blackstone</u>'s portfolio visualization software platform, for USD 125 million. After these acquisitions, <u>Clearwater</u> aims to create a unified, front-to-back platform that will provide real-time portfolio visibility across public and private markets.

### Flourish to expand RIA lending capabilities

 Flourish entered a <u>definitive agreement</u> to acquire <u>Sora Finance</u>, an Al-driven liability optimization platform serving over 750 financial advisors, for an undisclosed sum. The acquisition will integrate offerings from both platforms to address asset and liability management for RIAs.

### **InsurTech**

- Insurance Infrastructure providers strengthened Al-powered product offerings
  - Moody's signed an agreement to acquire <u>CAPE Analytics</u>, an Al-powered property risk intelligence company, for an undisclosed sum. The acquisition aims to enhance <u>Moody's</u> property risk management capabilities by integrating <u>CAPE</u>'s comprehensive property information database and geospatial Al analytics through its Intelligent Risk Platform.
  - <u>Selectsys acquired Expert Insured</u>, a provider of Al-powered insurance management systems, for an undisclosed sum. Through this acquisition, <u>Selectsys</u> aims to enhance its full-service ecosystem by integrating business process outsourcing, custom technology, and policy management under one brand, enabling MGAs and wholesalers to scale operations more efficiently.
- Commercial Lines focused on strengthening product offerings and expanding into new markets
  - Vouch agreed to <u>acquire StartSure</u>, a business insurance startup, for an undisclosed sum. Through this acquisition, <u>StartSure</u>'s clients will gain access to a broader suite of insurance products through <u>Vouch</u>'s brokerage team, while <u>Vouch</u>'s clients will benefit from <u>StartSure</u>'s specialized MGA programs.
  - Munich Re's ERGO Group AG signed a <u>definitive agreement</u> to acquire <u>NEXT</u> Insurance, a digital P&C insurer focused on US small businesses, for USD 2.6



billion. Through this acquisition, ERGO aims to enter the US insurance market, targeting the small and medium-sized business segment.

# Focus areas: High volume of product launches and partnerships observed in Banking and Lending

- Product and service offerings were most prominent in the Payments and Insurance sectors, with several startups in these spaces focusing on expanding product features through Al-powered solutions. The Business Expense Management industry in particular witnessed the proliferation of Al agents to streamline invoice processing and accounts payable functions, reflected by Routable's integration of a new Al agent into its platform to detect invoice fraud and human errors. Partnership activity was also evident this quarter, particularly in Banking and Lending. Neobanks and BNPL startups forged partnerships to integrate new features into products, evidenced by Affirm partnering with FIS to integrate BNPL capabilities for the latter's debit card-issuing banking clients.
- Infrastructure activity remained similar to the previous quarter, with the most evident in the Banking and Lending sector. Notable examples included <a href="FinTech Automation">FinTech Automation</a>'s launch of the <a href="EZForm">EZForm</a> DAO solution, which allowed banks and credit unions to digitize the account opening process. <a href="Partnership activity">Partnership activity</a> reflected a similar sentiment, focusing on developing innovative solutions for the banking sector. For instance, <a href="Q2">Q2</a> partnered with <a href="Ninth Wave">Ninth Wave</a> and <a href="Alloy">Alloy</a> to strengthen banking solutions.



SPEEDA Edge Insight | FinTech (Q1 2025)

### Summary of activities by focus area

### Products and service offerings



SPEEDA Edge Insight | FinTech (Q1 2025)

#### Summary of activities by focus area

#### Infrastructure



Notes: 1) Comprises data from all hubs in scope under the FinTech vertical; 2) darker colors indicate greater intensity; 3) arrows indicate the movement of activity compared with the previous quarter



### **Appendix**

### 1. Startups that raised funding for the first time in Q1 2025

### 1.1 Wealth Tech and Sustainable Finance

Company	Industry	Founded	HQ	Total funding (USD million)	Stage	Description
Aslan	Financial Wellness Tools	2022	London, UK	4.9	IVIIIIIIIIIIII	Offers a financial well-being platform that boosts employee compensation through reward cards, flexible pay access, and cashback incentives, helping users avoid high-interest debt and better manage their finances
<u>Questis</u>	Financial Wellness Tools	2014	South Carolina, US	8.6		Offers a financial wellness platform with personalized coaching, Al-driven tools, and peer-support communities to help employees manage debt, build financial habits, and achieve their financial goals

### 1.2 Blockchain

Company	Industry	Founded	HQ	Total funding (USD million)	Stage	Description
<u>Legend</u> <u>Labs</u>	Decentralized Finance (DeFi)	2024	-	l	Minimum viable product	Provides users with a self-custody wallet and integrated access to multiple DeFi services through a single mobile application
MYX	Decentralized Finance (DeFi)	2023	Singapore	l	Minimum viable product	Provides a decentralized exchange for trading crypto-based derivatives, featuring a proprietary matching pool mechanism, dual-oracle system for better execution prices, and reduced trading fees for VIP users
<u>Blum</u>	Decentralized Finance (DeFi)	2023	Dubai, UAE	l <u> </u>	Minimum viable product	Offers a gamified decentralized exchange on Telegram where users can trade crypto, earn points through tap-to-earn, and complete tasks for rewards



<u>DeFi.app</u>	Decentralized Finance (DeFi)	2023	-	6	Minimum viable product	Offers a self-custodial trading platform for buying tokens, cross-chain swaps, decentralized derivatives, and yield earning across blockchains with no bridges or gas fees, secured by passkeys and biometrics
<u>Rakurai</u>	Decentralized Finance (DeFi)	2023	California, US	3	Minimum viable product	Offers a high-performance validator platform for Solana that boosts transaction throughput with proprietary scheduling and conflict resolution
Canopy	Decentralized Finance (DeFi)	2024	Florida, US	1.2	Minimum viable product	Offers a decentralized yield marketplace that helps users discover, manage, and optimize DeFi yields through a unified dashboard, modular strategies, and layered rewards on the Movement Network
<u>Mesta</u>	Cryptocurrency Payments Infrastructure	2023	California, US	2	Minimum viable product	Offers a FinTech platform that enables fast, cost-effective cross-border payments by integrating real-time fiat rails with blockchain-based stablecoin infrastructure across 100+ countries
Oro Labs	Decentralized Finance (DeFi)	2024	Dubai, UAE	1.5	Minimum viable product	Offers a tokenized gold protocol built on the Solana blockchain that enables users to tokenize traditional gold holdings and earn yields
SONEX	Decentralized Finance (DeFi)	-	-	1	Minimum viable product	Offers an Al-powered decentralized exchange on the Soneium layer-2 network, enabling fast, low-cost crypto trading with optimized pricing, real-time monitoring, and volatility safeguards

### 1.3 InsurTech

Company	Industry	Founded	HQ	Total funding (USD million)	Description
	InsurTech:				Offers Al-driven infrastructure for insurers, including turnkey platforms for policy administration, claims automation,
and the second		2021	Berlin, Germany	l	underwriting support, and customer management



Company	Industry	Founded	HQ	Total funding (USD million)		Description
Deep Vector	InsurTech: Infrastructure	2023	-	1.5		Offers an Al-powered platform designed to analyze underwriting documents in the insurance industry
DriveX Technologies	InsurTech: Infrastructure	2020	Estonia	2.5	IVIII III II III II	Offers Al-powered vehicle inspection software specializing in damage assessment and detection

### 2. Other notable incumbent partnerships

Incumbent	Partnering company	Relevant industry	Segment	Partnered date	Description
Swiss Re	<u>SBLI USA</u>	InsurTech: Infrastructure	Underwriting support: Life and health	January 8,	To provide SBLI's life underwriters access to Swiss Re's Underwriting Ease, a digital tool that summarizes key risk aspects
Mastercard	<u>FreedomPay</u>	FinTech Infrastructure	Payment and subscription management	January 13,	To enable businesses to expand their reach through a unified payment gateway solution that combines Mastercard's global network and FreedomPay's expertise in next-generation commerce
JP Morgan Chase	Belvo	FinTech Infrastructure	Payment and subscription management	January 16, 2025	To automate recurring payments through direct debit, improving efficiency and user experience for businesses across various sectors in Mexico
Apple Pay	Synchrony	Buy Now, Pay Later	BNPL infrastructure	1 '	To enhance payment flexibility for Apple Pay users, offering BNPL options through Synchrony alongside existing providers



Incumbent	Partnering company	Relevant industry	Segment	Partnered date	Description
Wells Fargo	Derivative Path	FinTech Infrastructure	Payment and subscription management	January 27, 2025	To enhance global payments capabilities for regional and community banks by integrating Wells Fargo's FX Payment APIs with Derivative Path's platform, enabling real-time FX rates and streamlined payment workflows
<u>Visa</u>	X	Digital Wallets	Semi-closed wallets	January 28, 2025	To enable secure and instant funding to users' digital wallets on the X platform, facilitating peer-to-peer payments and bank account transfers
Tokio Marine	<u>Optalitix</u>	InsurTech: Infrastructure	Underwriting support: Property and casualty	January 29, 2025	To enhance TMHCCI's London Market underwriting and pricing systems by transitioning all pricing models to Optalitix's platform over the next two years, aiming to streamline underwriting processes, improve pricing accuracy, and optimize risk insights
JP Morgan Chase	<u>Klarna</u>	Buy Now, Pay Later	B2C (app + virtual card)	February 11, 2025	To make Klarna's BNPL payment options available to businesses that rely on JP Morgan Payments for payment processing, expanding Klarna's global presence and providing businesses with access to a popular payment network
<u>Mastercard</u>	Oceanpayment	Business Expense Management	Business expense cards	February 17, 2025	To streamline cross-border payments and enhance cash flow management for merchants through a Mastercard-powered virtual commercial credit card that offers higher efficiency, security, and versatility in overseas B2B transactions



Incumbent	Partnering company	Relevant industry	Segment	Partnered date	Description
<u>Mastercard</u>	Independent Community Bankers of America	FinTech Infrastructure	Payment and subscription management	March 17, 2025	To upgrade and enhance card and payment services for 1,400 community banks, providing innovative features and an improved customer experience
JP Morgan Chase	<u>Affirm</u>	Buy Now, Pay Later	B2B		To expand Affirm's payment solutions to US merchants using JP Morgan Payments' Commerce Platform, enabling more consumers to access Affirm's flexible and transparent pay-over-time plans