

**NOLAN COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
OCTOBER 23, 2025**

MEMBERS PRESENT: Steve Holcomb, Dorthey Blueford, Erica Castro, Rodney Foster, Thomas Parks, Ken Becker, Carla Howard/Recorder

MEMBERS ABSENT: Jose Villafranca

OTHERS PRESENT: Doug Dippel, Rhonda Guelker, Julie Hall, Jewel Parker, Keri Halford, Mike Procopio, Ame Bennett, Dr. Eaker

Steve Holcomb called the regular meeting of the Nolan County Hospital Board of Directors to order at 5:12 p.m. in the Hospital Classroom. Mr. Holcomb announced that a quorum was present, that the meeting had been duly called and that notice of the meeting had been posted and of the time and manner required by law.

PREVIOUS MINUTES

The minutes of the September 2025 Board meeting were reviewed. **Motion was made by Thomas Parks to approve the minutes of the September 2025 meeting and was seconded by Rodney Foster; motion carried.**

The minutes of the Special Called 2026 Property Tax Rate and the Operating Budget were reviewed. **Motion was made by Ken Becker to approve the minutes and was seconded by Dorthey Blueford; motion carried.**

CITIZENS INPUT

Mr. Holcomb announced there was no citizen's input.

MEDICAL STAFF REPORT

Dr. Eaker gave an update on the Blackwell Clinic and stated they had a Flu vaccine clinic last week. He stated his visits to the Nolan County Jail and stated he will make visits on Fridays to see inmates and stated it was a pleasant experience.

ADMINISTRATOR'S REPORT

Mr. Dippel gave an update on physician recruiting. They have candidate, Dr. Rivera that will be here on November 13th. There is also Dr. Felipe Lora, candidate to visit November 21st. Dr. Miles is doing well, and Dr. Mathew will be leaving in February.

Mr. Dippel stated there are no grant reports at this time.

Mr. Dippel stated that Dr. Eaker had covered the Nolan Co. jail in his report.

Mr. Dippel gave an update on the ACP marketing campaign that was presented at last month's Board meeting. The campaign started with positive comments.

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FINANCE

Mrs. Guelker gave a report and handed out the dashboard on the financial statements. \$400,000 over budget for the month.

Mrs. Guelker reported on some audit adjustments. The Indigent Charity Care was over budget \$1,365,703, did affect the private pay discounts and the bad debt expense.

Operating Expenses:

- Salaries were over budget.
- Employee Benefits were over budget.
- Physician Fees were over budget.
- Supplies were over budget, due to inventory adjustments.

Total Operating Expenses were \$4,418,625 over budget.

Mrs. Guelker discussed the alternative payment program with the Board.

Mrs. Guelker presented the Statement of Available Cash. She stated the total available cash is \$1,036,474.46 and "Days Cash on Hand" were 21.

Mrs. Guelker presented the Operating Indicators. She noted that there were 68 admissions, 193 patient days and newborns had 29 deliveries in September. The average length was at 2.82, down from last month.

Julie Hall gave a report on the A/R Analysis. She stated that Gross Days in A/R were 44 in September, and the Net days were 11. The Hospital A/R collections were \$2,873,614, and the RHC was \$406,097. Hospital A/R Aging had a decrease due to payment to the Charity program. The hospital had a decrease of \$1.5 million; all the categories had a decrease. and the RHC A/R Aging had a decrease of \$62,000 and \$29,000 increase in current. The total credit balance was \$272,450 last month and \$140,824 in September. The Hospital uncoded was \$1,188,361 and the uncoded accounts for the hospital were 478. The RHC uncoded was 58,818 and accounts uncoded was 628.

Motion was made by Thomas Parks to approve the September 2025 financial statement and was seconded by Rodney Foster; motion carried.

Motion was made by Rodney Foster to approve the September 2025 accounts payables and payroll and was seconded by Thomas Parks, motion carried.

Motion was made by Rodney Foster to approve September 2025 bad debt write-offs in the amount of \$281,101.60 and was seconded by Ken Becker, motion carried.

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Mrs. Guelker reviewed the Quarterly Reserve Fund Analysis and the Physical Therapy Fund Analysis. The Reserve Fund's Market Value was \$1,036,474.46 and for the Physical Therapy Fund's Market Value was \$385,511.21.

Motion was made by Rodney Foster to approve the Quarterly Reserve Fund Analysis Report and the Quarterly Physical Therapy Report and was seconded by Thomas Parks; motion carried.

Mrs. Guelker reported on the NCHD Public Funds Investment Policy-320. There were no changes to the policy.

Motion was made by Ken Becker to approve the NCHD Public Funds Investment policy #320 and was seconded by Rodney Foster; motion carried.

Mr. Dippel reported that the Abatement Update will be a standard item on the Board agenda.

Mrs. Guelker requested the purchase of a PACs Server Refresh and HyperV Conversion. This is hardware to be used to migrate from VMWare to HyperV in their existing production environment. There is a one-time fee of \$33,000.

Motion was made by Ken Becker to approve the purchase of a PACs Server Refresh & HyperV Conversion and was seconded by Dorthey Blueford; motion carried.

EXECUTIVE SESSION

Motion was made at 6:10 p.m. to enter into Executive Session by Ken Becker as authorized by Government Code Section §161.032 of the Texas Health and Safety Code and was seconded by Dorthey Blueford for the purpose of discussing the following matters, to wit:

- A. Credentialing Files
- B. Quality Report
 - 1. Quality Management Oversight-Standing Items
- C. On-going Professional Practice Evaluations
- D. Clinical Privileges
- E. 1st Quarter Quality Dashboard -2025
- F. Patient Experience Report
- G. Infection Control Vulnerability Risk Analysis
- H. Home Health 2nd Quarter QAPI Report

Motion was made by Dorthey Blueford at 6:25 p.m. to reconvene to the regular session and was seconded by Rodney Foster; motion carried.

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NEW BUSINESS

Motion was made by Rodney Foster to approve the Credentialing Files and was seconded by Erica Castro; motion carried.

Motion was made by Rodney Foster to approve the Ongoing Professional Practice Evaluation and was seconded by Dorthey Blueford; motion carried.

Motion was made by Rodney Foster to approve the Clinical Privileges and was seconded by Dorthey Blueford; motion carried.

Motion was made by Erica Castro to approve the 1st Quarter 2025 Quarter Quality Dashboard and was seconded by Dorthey Blueford; motion carried.

Motion was made by Rodney Foster to approve the Patient Experience Report and was seconded by Dorthey Blueford; motion carried.

Motion was made by Erica Castro to approve the Infection Control Vulnerability Risk Report and was seconded by Dorthey Blueford; motion carried.

Motion was made by Rodney Foster to approve the Home Health 2nd Quarter QAPI Report and was seconded by Dorthey Blueford; motion carried.

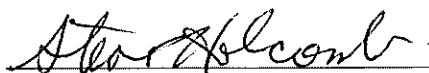
Executive Session

Consider entering into Executive Session at 6:30 by Rodney Foster as authorized by Government Code Section §551.074 ET. Seq. Texas Government Code and was seconded by Ken Becker for the purpose of discussing the matters, to wit:

- 1. Personnel Matter-Administrator Evaluation**
- 2. Personnel Matter**

Motion was made by Erica Castro at 7:25 p.m. to reconvene to the regular session and was seconded by Dorthey Blueford; motion carried.

There was no further business to come before the Meeting body; the meeting was adjourned at 7:35 p.m.


Steve Holcomb, Chairman
Nolan County Hospital District