

**NOLAN COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
NOVEMBER 24, 2025**

MEMBERS PRESENT: Steve Holcomb, Rodney Foster, Ken Becker, Dorthey Blueford, Thomas Parks, Carla Howard/Recorder

MEMBERS ABSENT: Jose Villafranca, Erica Castro

OTHERS PRESENT: Doug Dippel, Rhonda Guelker, Julie Hall, Jewel Parker, Keri Halford, Mike Procopio, Ame Bennett

Steve Holcomb called the regular meeting of the Nolan County Hospital Board of Directors to order at 5:14 p.m. in the Hospital Classroom. Mr. Holcomb announced that a quorum was present, that the meeting had been duly called and that notice of the meeting has been posted for the time and manner as required by law.

PREVIOUS MINUTES

The minutes of the October 2025 Board meeting were reviewed. **Motion was made by Rodney Foster to approve the minutes and was seconded by Thomas Parks; motion carried.**

CITIZEN INPUT

Mr. Holcomb stated there was no citizen input.

MEDICAL STAFF REPORT

No reports presented.

ADMINISTRATOR'S REPORT

Mr. Dippel gave a report on physician recruiting. They had three interviews in the past two weeks. Dr. Sarrah Asghar, Internal Medicine and will finish her fellowship at the end of June 2026, Dr. Lizmar Rivera, Family Practice will finish October 2026., and Dr. Felipe Lora, Family Practice and will finish June 2026. All three candidates liked our facility.

Mr. Dippel stated that the MRI removal could be late December and the MRI machine will be down for two to three months Mr. Foster asked if the Contractual Obligation for the MRI was with Government Capital. Mrs. Guelker reported she had not sent it yet.

Mr. Dippel presented an updated Organizational Chart to the Board.

Mr. Dippel stated there were no grant updates at this time.

**NOLAN COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
NOVEMBER 24, 2025**

FINANCE

Rhonda Guelker presented the October 2025 financial statements. The financial dashboard was distributed.

Total Patient Revenue was \$13,000 under budget; Inpatient revenue was \$221,000 under budget

Outpatient Revenue was \$141,000 over budget

RHC was \$22,000 over budget

Total Operating Revenue was \$3,541,488

Operating Expenses:

- Salaries were over budget \$54,000
- Employee Benefits were under budget.
- Physician Fees were under budget.
- Contract Services were over budget due to agency fees

Total Operating Income (Loss) was \$346,500 better than budget

Non-Operating Revenue-received a DSH payment of \$805,705

Total Profit was \$218,891

Mrs. Guelker presented the Statement of Investments. The total available cash was \$1,384,507 and the “Days Cash on Hand” was 10.

Mrs. Guelker presented the Operating Indicators. There were 83 admissions for the month of October and 231 “Patient Days”. There were 32 births, and the Average Length of Stay was 2.84.

Mrs. Hall presented the A/R Analysis Report. There were 47 days in A/R, and the net was 13. The Hospital collections were \$2,022,661 and RHC’s collection was \$439,301.

Motion was made by Thomas Parks to approve the financial statement and was seconded by Rodney Foster; motion carried.

October 2025 accounts payables and payroll were reviewed and approved. **Motion to approve October 2025 accounts payable and payroll was made by Rodney Foster and was seconded by Dorthey Blueford; motion carried.**

October 2025 bad debt write-off list in the amount of \$277,392.62 was received. **Motion to approve the October 2025 bad debt write-off list was made by Rodney Foster and was seconded by Dorthey Blueford; motion carried.**

There were no abatement updates at this time.

**NOLAN COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
NOVEMBER 24, 2025**

EXECUTIVE SESSION

Motion was made at 5:40 p.m. to enter into Executive Session by Thomas Parks and was seconded by Rodney Foster for the purpose of discussing the following matters, to wit:

- A. Credentialing Files
- B. Otolaryngology Core Privileges
- C. Quality Dashboard-2025 2nd Quarter
- D. Quality Management Oversight-Standing Items
- E. Patient Experience Report

Motion was made by Thomas Parks at 5:59 p.m. to reconvene to the regular session and was seconded by Dorthey Blueford; motion carried.

NEWS BUSINESS

Motion was made by Ken Becker to approve Credentialing Files and was seconded by Thomas Parks; motion carried.

Motion was made by Rodney Foster to approve the Otolaryngology Core Privileges and was seconded by Dorthey Blueford; motion carried.

Motion was made by Rodney Foster to approve the Quality Dashboard-2025 2nd Quarter and the Patient Experience Report and was seconded by Dorthey Blueford; motion carried.

Ms. Halford stated they have received grant money for some OB purchases. They will be able to purchase 3 Fetal Monitors, 2 Nitronox, 7 labor beds, 2 Infant Warmers, 1 Neptune Suction, and 1 Ultrasound Machine.

Motion was made by Ken Becker to approve the purchases of OB Equipment and seconded by Rodney Foster; motion carried.

Mr. Dippel presented two equipment purchases for ENT physicians. The neuromonitoring contracts and Inspire Implants.

Motion was made by Rodney Foster to approve the purchases of ENT Equipment and was seconded by Dorthey Blueford; motion carried.

Mr. Dippel presented purchases of Scotland Cardiac Rehab Monitors for the Cardiac Rehab department.

**NOLAN COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
NOVEMBER 24, 2025**

Motion was made by Rodney Foster to approve purchases of Cardiac Rehab Monitoring Equipment and was seconded by Dorthey Blueford; motion carried.

Mr. Dippel reported on the Standardizing Rental Property rent & agreement. The charges for all Specialty physicians will be billed the same amount for rent.

Motion was made by Rodney Foster to approve the Standardizing Rental Property Rent and Agreement and was seconded by Dorthey Blueford; motion carried.

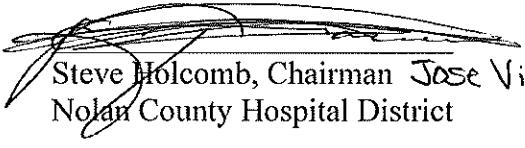
EXECUTIVE SESSION

Motion was made at 6:09 p.m. to enter into Executive Session by Ken Becker as authorized by Government Code Section §551.074 ET. Seq. Texas Government Code and was seconded by Rodney Foster for the purpose of discussing the matters, to wit:

1. Personnel Matters
2. Follow-up on Administrator's Evaluation

Motion was made by Ken Becker at 7:05 p.m. to reconvene to the regular session and was seconded by Rodney Foster; motion carried.

There was no further business to come before the Meeting body; the meeting was adjourned at 7:05 p.m.



Steve Holcomb, Chairman Jose Villafranca, VP Chairman
Nolan County Hospital District