



**NOLAN COUNTY HOSPITAL DISTRICT DBA ROLLING  
PLAINS MEMORIAL HOSPITAL**  
**2026 BUDGET AND TAX RATE**

Income Statement	page 1
Cash requirement and Tax rate	page 2
Department Budgets	pages 3-7

ROLLING PLAINS MEMORIAL HOSPITAL  
INCOME STATEMENT  
FOR THE 10 MONTH PERIOD ENDING JULY 31, 2025

	BUDGET 2026			PROJECTED 2025			ACTUAL 2024			
										variance from projected
PATIENT REVENUE										
ROUTINE REVENUES	\$	4,865,656	4.7%	\$	4,726,029	4.8%	\$	3,708,304	4.8%	3.0%
ANCILLARY REVENUES	\$	16,716,295	16.1%	\$	15,397,064	13.1%	\$	10,916,092	13.1%	8.6%
OUTPATIENT REVENUE	\$	72,643,703	70.0%	\$	70,024,153	73.8%	\$	57,413,617	73.8%	3.7%
CLINIC REVENUE	\$	5,911,789	5.7%	\$	5,870,603	5.2%	\$	5,200,716	5.2%	0.7%
PHYSICIAN OFFICE REVENUE	\$	3,704,754	3.6%	\$	3,251,522	3.6%			3.6%	
TOTAL PATIENT REVENUE	\$	103,842,197		\$	99,269,371		\$	77,238,729		4.6%
REVENUE DEDUCTIONS										
CONTRACTUAL ADJUSTMENTS	\$	33,748,714	32.5%	\$	32,303,230	32.5%	\$	23,129,078	29.9%	
OTHER DISCOUNTS	\$	21,079,966	20.3%	\$	20,160,158	20.3%	\$	14,752,894	19.1%	
PRIVATE PAY DISCOUNTS	\$	830,738	0.8%	\$	839,206	0.8%	\$	634,918	0.8%	
ADMINISTRATIVE DISCOUNTS	\$	2,699,897	2.6%	\$	2,555,156	2.6%	\$	2,214,775	2.9%	
INDIGENT/CHARITY CARE	\$	5,607,479	5.4%	\$	5,320,900	5.4%	\$	4,965,701	6.4%	
BAD DEBT EXPENSE	\$	4,049,846	3.9%	\$	3,878,617	3.9%	\$	2,930,600	3.8%	
TOTAL REVENUE DEDUCTIONS	\$	68,016,639	65.5%	\$	65,057,267	65.5%	\$	48,627,966	63.0%	
NET PATIENT REVENUE	\$	35,825,558	34.5%	\$	34,212,104	34.5%	\$	28,610,763	37.0%	
OTHER OPERATING REVENUE	\$	2,528,731		\$	2,727,693		\$	2,758,662		
REVENUE	\$	38,354,289		\$	36,939,797		\$	31,369,425		
OPERATING EXPENSES										
SALARIES	\$	25,272,497	65.9%	\$	24,587,435	66.6%	\$	24,100,118	76.8%	2.8%
EMPLOYEE BENEFITS	\$	3,469,785	9.0%	\$	3,494,680	9.5%	\$	4,208,371	13.4%	-0.7%
PHYSICIANS FEES	\$	9,188,031	24.0%	\$	8,699,555	23.6%	\$	6,507,376	20.7%	5.6%
CONTRACT SERVICES	\$	5,073,517	13.2%	\$	5,981,061	16.2%	\$	5,474,421	17.5%	-15.2%
MINOR EQUIPMENT PURCHASES	\$	104,058	0.3%	\$	92,959	0.3%	\$	120,794	0.4%	11.9%
SUPPLIES	\$	4,561,888	11.9%	\$	4,282,502	11.6%	\$	5,151,108	16.4%	6.5%
UTILITIES	\$	603,282	1.6%	\$	576,068	1.6%	\$	548,215	1.7%	4.7%
REPAIRS AND MAINTENANCE	\$	887,738	2.3%	\$	1,050,113	2.8%	\$	971,895	3.1%	-15.5%
RENTAL AND LEASES	\$	36,669	0.1%	\$	63,749	0.2%	\$	142,665	0.5%	-42.5%
DEPRECIATION	\$	2,388,941	6.2%	\$	2,476,762	6.7%	\$	2,922,742	9.3%	-3.5%
INSURANCE	\$	181,500	0.5%	\$	181,400	0.5%	\$	144,371	0.5%	0.1%
OTHER EXPENSES	\$	861,028	2.2%	\$	688,996	1.9%	\$	714,907	2.3%	25.0%
TOTAL OPERATING EXPENSES	\$	52,628,934	137.2%	\$	52,175,280	141.2%	\$	51,006,983	162.6%	0.9%
NET OPERATING GAIN/(LOSS)	\$	(14,274,645)		\$	(15,235,483)		\$	(19,637,558)		
NON OPERATING INCOME										
ALTERNATIVE PYMT PROGRAMS	\$	2,335,000		\$	2,567,588		\$	2,374,721		-9.1%
OTHER INCENTIVE PAYMENTS	\$	156,800		\$	145,783		\$	571,081		7.6%
MISC REV INVESTMENT INCOME	\$	88,035		\$	117,826		\$	246,375		-25.3%
MISC REV PROPERTY TAX	\$	10,630,140		\$	10,555,277		\$	9,970,443		0.7%
MISC REV PILOT	\$	1,988,410		\$	1,940,380		\$	1,434,209		2.5%
REV OTHER MISC	\$	400		\$	300		\$	197,942		33.3%
NON OPERATING REVENUE	\$	15,198,785		\$	15,309,843		\$	14,794,771		-0.7%
NON OPERATING EXPENSES										
AMORTIZATION BOND INTEREST	\$	909,047		\$	1,044,745		\$	832,069		
TOTAL NON OPERATING EXPENSES	\$	909,047		\$	1,044,745		\$	832,069		
NON OPERATING REVENUE AND EXPENSES	\$	14,289,738		\$	14,265,098		\$	13,962,702		
NET GAIN/(LOSS)	\$	15,093		\$	(970,385)		\$	(5,674,856)		

<b>ROLLING PLAINS MEMORIAL HOSPITAL</b>			
<b>2026 OPERATING BUDGET</b>			
<b>TAX RATE CALCULATION</b>			
<b>SOURCES OF CASH:</b>			
OPERATIONS		(\$14,274,645)	
BALANCE -INTEREST &SINKING			
NON CASH ITEMS:			
DEPR/AMORT		\$2,588,052	
LIEU OF TAXES		\$1,988,410	
DSH UC RAPPS OTHER INCENTIVE		\$2,491,800	
TOBACCO			
<b>TOTAL SOURCES OF CASH</b>		<b>(\$7,206,383)</b>	
<b>USES OF CASH:</b>			
PRINCIPAL PAYMENT: CONTRACTUAL OBLIGATIONS		\$94,828	
PRINCIPAL PAYMENT: 2014 BOND ISSUANCE		\$1,000,000	
UNENCUMBERED DEBT BALANCE		(\$523,431)	
INTEREST CONTRACTUAL OBLIG.		\$29,540	
INTEREST BONDS		\$686,300	
DEBT COLLECTION ALLOWANCE		\$11,682	
INTEREST MOB		\$30,632	
PRINCIPAL PAYMENT BUILDING MOB		\$280,000	
CONTINGENCY		\$828,400	
CAPITAL PURCHASES		\$1,000,000	
<b>TOTAL USES OF CASH</b>		<b>\$3,437,951</b>	
<b>CASH REQUIREMENTS</b>		<b>(\$10,644,334)</b>	
<b>TAX LEVY</b>			
		2025	
	CERTIFIED TAXABLE VALUE	\$2,686,404,044	
	OPERATIONS	\$9,333,666	0.347441
	DEBT RETIREMENT	\$1,287,237	0.047917
<b>TOTAL TAX LEVY</b>		<b>\$10,620,903</b>	<b>0.395358</b>

NNR Rate 0.395364  
 VAR Rate 0.388607  
 Current Rate 0.42

	MED SURG	ICU	OB	NURSERY	OR	RR	ANESTH	ER	CLINIC ORTHO	OP TREATMENT	CLINIC LIEDTKE
<b>OPERATING REVENUE</b>											
IP ROUTINE	2,136,623	1,169,794	991,691	354,048							
ANCILLARY					539,848	145,229	618,407	1,051,036		54,457	
SWING	213,500										
OP	1,263,274	165,821	316,448	20,744	1,231,992	524,992	823,925	1,707,695	150,000	254,092	186,000
ER								13,174,893			
RHC											
PHYSICIAN								653,760	225,000		1,264,000
OTHER OPERATING REVENUE											
<b>TOTAL REVENUE</b>	<b>3,613,397</b>	<b>1,335,615</b>	<b>1,308,139</b>	<b>374,792</b>	<b>1,771,840</b>	<b>670,221</b>	<b>1,442,332</b>	<b>16,587,384</b>	<b>375,000</b>	<b>308,549</b>	<b>1,450,000</b>
<b>OPERATING EXPENSE</b>											
SALARIES	2,011,491	1,120,705	1,698,550		1,258,744			1,738,737	161,081		741,936
EMPLOYEE BENEFITS											
PHYSICIANS FEES							10,800,000	3,705,324	775,000		653,725
CONTRACT SERVICES	10,000		10,500		8,096		500	211,200	44,500		136,000
MINOR EQUIPMENT PURCHASES	5,853	5,323	1,000		2,333			4,079			5,647
SUPPLIES	76,282	38,426	117,709	2,593	456,549		800	123,170	3,718	5,800	191,711
UTILITIES								1,560			
REPAIRS AND MAINTENANCE	2,000	1,000	25,073		1,350			1,000			
RENTAL AND LEASES					12,000				480		
DEPRECIATION											
INSURANCE											
OTHER EXPENSES	1,450	2,428	5,650		16,334			10,090	1,033		6,773
<b>TOTAL EXPENSES</b>	<b>2,107,076</b>	<b>1,167,882</b>	<b>1,858,482</b>	<b>2,593</b>	<b>1,755,406</b>	<b>0</b>	<b>10,801,300</b>	<b>5,795,160</b>	<b>985,812</b>	<b>5,800</b>	<b>1,735,792</b>

	RURAL HEALTH CLINIC	PHARMACY	MATERIALS MGMT	LAB	RADIOLOGY	NUCLEAR MEDICINE	CAT SCAN	ULTRASOUND	MRI
<b>OPERATING REVENUE</b>									
IP ROUTINE									
ANCILLARY		1,793,994	749,289	2,863,618	405,447	7,546	1,667,640	345,628	110,552
SWING		53,979	2,211	17,080	3,987			14,880	
OP		1,368,046	707,458	14,299,394	2,557,446	661,257	2,369,515	2,339,765	2,382,886
ER		789,658	50,260	4,550,693	1,582,435		9,921,304	320,421	14,400
RHC	5,911,789								
PHYSICIAN									
OTHER OPERATING REVENUE	93,000	1,435,481	18,360						
<b>TOTAL REVENUE</b>	<b>6,004,789</b>	<b>5,441,158</b>	<b>1,527,578</b>	<b>21,730,785</b>	<b>4,549,315</b>	<b>668,803</b>	<b>13,958,459</b>	<b>3,020,694</b>	<b>2,507,838</b>
<b>OPERATING EXPENSE</b>									
SALARIES	3,495,053		120,577	1,109,384	1,327,601				
EMPLOYEE BENEFITS									
PHYSICIANS FEES	1,285,130				357,002				
CONTRACT SERVICES	789,200	740,000	24,000	378,800	90,898				149,500
MINOR EQUIPMENT PURCHASES	4,002	500	700	3,339	1,000				
SUPPLIES	184,750	772,829	14,700	1,504,614	33,110	36,540		120	2,300
UTILITIES	23,574			2,200					
REPAIRS AND MAINTENANCE	1,500			33,166	9,845		1,000		
RENTAL AND LEASES				13,584					
DEPRECIATION	88,265								
INSURANCE									
OTHER EXPENSES	44,038	14,190	179	7,355	13,562	3,723			
<b>TOTAL EXPENSES</b>	<b>5,915,512</b>	<b>1,527,519</b>	<b>160,156</b>	<b>3,052,442</b>	<b>1,833,018</b>	<b>40,263</b>	<b>1,000</b>	<b>120</b>	<b>151,800</b>

	CARDIO PULMONARY	EKG	EEG	REHAB OT	REHAB PT	REHAB SPEECH THERAPY	CARDIAC REHAB	DIALYSIS	HOME HEALTH	CLINIC EAKER
<b>OPERATING REVENUE</b>										
IP ROUTINE										
ANCILLARY	5,164,106	170,521		89,634	277,561	17,342		124,100		
SWING	270,730	1,404		56,528	91,658	7,883				
OP	1,511,660	471,356	25,900	789,715	3,593,834	164,113	396,329	65,700	478,026	
ER	633,198	779,058								
RHC										
PHYSICIAN										1,156,204
OTHER OPERATING REVENUE										
<b>TOTAL REVENUE</b>	<b>7,579,694</b>	<b>1,422,339</b>	<b>25,900</b>	<b>935,877</b>	<b>3,963,053</b>	<b>189,338</b>	<b>396,329</b>	<b>189,800</b>	<b>478,026</b>	<b>1,156,204</b>
<b>OPERATING EXPENSE</b>										
SALARIES	866,471			217,387	1,009,876	119,048	120,384		553,593	730,483
EMPLOYEE BENEFITS									8,820	
PHYSICIANS FEES		250	600					156,000		409,500
CONTRACT SERVICES	570		300		110,010			1,500		121,500
MINOR EQUIPMENT PURCHASES	500			1,371	6,651	1,500				3,532
SUPPLIES	189,036	400		1,800	20,686	1,200	1,100	12,000	5,293	140,710
UTILITIES										
REPAIRS AND MAINTENANCE					500	2,000	500			
RENTAL AND LEASES					3,000					
DEPRECIATION										
INSURANCE										
OTHER EXPENSES	300		100	1,090	26,600	300	350		25,916	4,270
<b>TOTAL EXPENSES</b>	<b>1,056,877</b>	<b>650</b>	<b>1,000</b>	<b>221,648</b>	<b>1,177,323</b>	<b>124,048</b>	<b>122,334</b>	<b>169,500</b>	<b>593,622</b>	<b>1,409,995</b>

	CINIC SAMBO	CLINIC STREET	DIETARY	HEALTH INFO MGMT	MOB	RENT HOUSE	NURSING ADMIN	UR	PLANT OPS	SECURITY	ENV SERVICES
<b>OPERATING REVENUE</b>											
IP ROUTINE											
ANCILLARY											
SWING											
OP											
ER											
RHC											
PHYSICIAN	175,000	230,790									
OTHER OPERATING REVENUE			275,900	2,800	135,432	14,400					
<b>TOTAL REVENUE</b>	<b>175,000</b>	<b>230,790</b>	<b>275,900</b>	<b>2,800</b>	<b>135,432</b>	<b>14,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>OPERATING EXPENSE</b>											
SALARIES	51,019	98,517	699,417	359,099			1,140,214	400,905	283,076	320,111	1,273,150
EMPLOYEE BENEFITS							750				
PHYSICIANS FEES	530,500	235,000									
CONTRACT SERVICES	36,172	47,718	14,800	219,660	750	350	25,000	30,955	51,590		171,728
MINOR EQUIPMENT PURCHASES		1,746	1,800				9,000		9,000	2,800	3,530
SUPPLIES	8,305	42,050	397,261	1,100	125		2,850	600	47,000	150	108,029
UTILITIES					79,056	9,501			453,595		
REPAIRS AND MAINTENANCE			3,646			1,500			562,509	100	500
RENTAL AND LEASES											
DEPRECIATION					157,364	4,790					
INSURANCE											
OTHER EXPENSES			250	9,412			11,843	19,153	3,100	400	500
<b>TOTAL EXPENSES</b>	<b>625,996</b>	<b>425,031</b>	<b>1,117,174</b>	<b>589,271</b>	<b>237,295</b>	<b>16,141</b>	<b>1,189,657</b>	<b>451,613</b>	<b>1,409,870</b>	<b>323,561</b>	<b>1,557,437</b>

	BUSINESS OFFICE	ADMISSION S	INFO TECH	ACCOUNTING	HUMAN RESOURCES	CQI	ADMIN	MARKETING	RX ASSISTANC E	
<b>OPERATING REVENUE</b>										
IP ROUTINE										
ANCILLARY										
SWING										
OP										
ER										
RHC										
PHYSICIAN										
OTHER OPERATING REVENUE										
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>OPERATING EXPENSE</b>										
SALARIES	374,445	521,428	279,183	339,473	141,804	113,478	263,426	80,006	36,021	
EMPLOYEE BENEFITS					3,469,035					
PHYSICIANS FEES										
CONTRACT SERVICES	743,336		351,532	84,500	50,390	49,300	348,942			
MINOR EQUIPMENT PURCHASES	1,264	2,738	10,800	2,610	1,657	1,739	1,500	1,720		
SUPPLIES	3,300	3,103		1,525	750	200	1,600	120	100	
UTILITIES			16,540				17,256			
REPAIRS AND MAINTENANCE			239,549							
RENTAL AND LEASES							7,605			
DEPRECIATION										
INSURANCE							181,500			
OTHER EXPENSES	8,418		108,653	98,100	30,109	2,650	327,505	52,105	2,100	
<b>TOTAL EXPENSES</b>	<b>1,130,763</b>	<b>527,269</b>	<b>1,006,257</b>	<b>526,208</b>	<b>3,693,745</b>	<b>167,367</b>	<b>1,149,334</b>	<b>133,951</b>	<b>38,221</b>	