



UkraineRecovery
Conference

UKRAINE RECOVERY CONFERENCE (URC)

Rome, 10–11 JULY 2025



Ministero degli Affari Esteri
e della Cooperazione Internazionale

CONTENTS

● WHAT IS THE URC?

● URC2025 ROME

● AGENDA

● MEDIA PROGRAMME: INFORMATION

● CONTACTS



WHAT IS THE URC?

The Ukraine Recovery Conference (URC) is a high-level political platform dedicated to the long-term reconstruction of Ukraine following the Russian aggression. It evolved from the Ukraine Reform Conference, first held in London in 2017 as an annual event supporting Kyiv's reform agenda, with a particular focus on promoting transparency, stability and democratic governance, within the broader framework of Ukraine's European Union aspirations. Following the full-scale invasion of Ukraine by the Russian Federation in February 2022, the scope of the initiative was broadened to include not only reforms, but also recovery and reconstruction efforts.

The inaugural URC in Lugano in July 2022 laid the political and conceptual foundations for Ukraine's reconstruction, marked by the launch of the Ukrainian government's National Recovery Plan. URC London (June 2023) marked the transition from strategic planning to implementation, with a strong emphasis on the role of the private sector and the launch of the Ukraine Business Compact, joined by over 500 companies globally. URC Berlin (2024) introduced a four-pillar structure (business, human, EU, and local/regional dimensions), and contributed to deepening private sector engagement.



URC2025 ROME

The Ukraine Recovery Conference (URC2025), co-hosted by Italy and Ukraine, will take place in Rome on 10–11 July 2025, gathering representatives from governments, national parliaments, business, local communities, and civil society from partner countries, as well as leaders of major international organizations.

The key goal of the URC2025 is to raise awareness and mobilize continued international support and investments for the recovery and rebuild, reconstruction, reform, and modernization of Ukraine. This includes providing emergency assistance for immediate needs, implementing rapid recovery projects, and creating attractive conditions for businesses to unlock private sector's investments in Ukraine as well as local communities to fully share in the recovery, and civil society to actively engage in the reconstruction process.

Nearly 100 countries, 50 international organizations and development banks, over 2,500 businesses, around 500 local authorities and approximately 500 civil society organizations from Italy, Ukraine and other key partner countries have been invited to participate in the Conference in Rome.

URC2025 will focus on four main thematic dimensions, building on the foundations laid at the previous conferences in Lugano, London and Berlin:

- **Business Dimension – Mobilizing the Private Sector for Reconstruction and Economic Growth:** To achieve economic growth and a successful reconstruction, private capital is key. URC2025 will therefore try to address the private sector's concerns including security, financing and insurance, excess of regulations and labour market
- **Human Capital Dimension – Social Recovery and Human Capital for the Future of Ukraine:** Ukraine's recovery depends on mobilizing human capital, fostering social cohesion, addressing inclusiveness, with the aim of unleashing the potential of all citizens at home and abroad, particularly women and youth. Key challenges will include – among others – the reintegration of internally displaced people, refugees, and veterans into civilian life. Collaboration among stakeholders, civil society, and the Ukrainian diaspora is vital to preserving and growing the nation's human capital for sustainable reconstruction.

- **Local and Regional Dimension – Recovery of Municipalities and Regions:** Local and regional actors are key to Ukraine’s reconstruction, building on the decentralization reform. The Conference will emphasize the role of local self-governance and regional state administrations in recovery, financial access and capacity-building.
- **EU Reforms Dimension – EU Accession and Related Reforms:** Advancing European integration, and the perspective of joining the single market, will help aligning Ukraine’s policies and institutions with European standards and driving long-term economic and social progress.

The **Recovery Forum** will provide an interactive, on-site platform for Ukrainian, Italian and international stakeholders – including local and regional authorities, IFIs and Development Banks – to engage in dialogue, share experiences, matchmaking and collaboration on how to foster the participation of the private sector to reconstruction programs and projects. It will be located within the conference venue and include a Business Fair with booths for Ukrainian, Italian and international companies that will enable local government representatives, small and medium-sized enterprises as well as major and international companies to interact, learn from each other, build new partnerships and seize business opportunities.

“On the Road to URC”

In the months leading up to URC2025, Italy has organized a series of four preparatory events under the title “On the Road to URC”, each focused on one of the four dimensions. The first event, focused on the Business Dimension, was held in Milan on 5 March, in cooperation with Lombardy Region. This was followed by an event on the Human Dimension, held in Kyiv on 2 April. The European Reforms Dimension was addressed during the event in Brussels on 10–11 April, in collaboration with the European Commission and under the Polish Presidency of the EU Council. The final event, dedicated to the Local Dimension, took place in Verona on 12 May.



AGENDA

THURSDAY JULY 10 2025

ARRIVALS

08:30 am

Roma Convention Center La Nuvola

Host Broadcaster + Pool of Videomakers

MEETING OF THE MINISTERIAL DONOR PLATFORM FOR UKRAINE

08:30 am

Roma Convention Center La Nuvola, Meeting Room – Forum Floor

Official Photographers and Videomakers

PRESIDENT GIORGIA MELONI'S HANDSHAKE WITH HEADS OF STATE AND GOVERNMENT

10:00 am

Roma Convention Center La Nuvola

Host Broadcaster + Official Photographers + Pool of Photographers

FAMILY PHOTO

To follow

Roma Convention Center La Nuvola

Host Broadcaster + Official Photographers + Pool of photographers

PLENARY SESSION I

10:30 am

Opening by Italian Deputy Prime Minister and Minister of Foreign Affairs and International Cooperation Antonio Tajani

Speeches by Italian Prime Minister Giorgia Meloni, Ukrainian President Volodymyr Zelensky, President of the European Commission Ursula von der Leyen (via VTC), German Chancellor Friedrich Merz, and Polish Prime Minister Donald Tusk

Roma Convention Center La Nuvola, Auditorium

Host Broadcaster + Official Photographers and Videomakers

PLENARY SESSION II – HEADS OF STATE AND GOVERNMENT

11:25 am

Roma Convention Center La Nuvola, Auditorium

Host Broadcaster + Official Photographers and Videomakers

12:30 pm **PLENARY SESSION III – OPENING OF THE RECOVERY FORUM**
Opening by Italian Deputy Prime Minister and Minister of Foreign Affairs and International Cooperation Antonio Tajani

Roma Convention Center La Nuvola, Auditorium

Host Broadcaster + Official Photographers and Videomakers

1:30 pm **PLENARY SESSION IV – FINANCIAL SESSION**

Roma Convention Center La Nuvola, Auditorium

Host Broadcaster + Official Photographers and Videomakers

1:30 pm **DEPUTY PRIME MINISTER ANTONIO TAJANI’S MEETING WITH ITALIAN COMPANIES
– SIGNING CEREMONY**

Chaired by the Italian Deputy Prime Minister and Minister of Foreign Affairs Antonio Tajani

Roma Convention Center La Nuvola, Hall 1 – Forum Floor

Host Broadcaster + Official Photographers and Videomakers

4:00 – 5:15 pm *Roma Convention Center La Nuvola – Forum Floor*

SESSION 1

- **Business Dimension: Panel 1.1**
Unlocking Ukraine’s Growth: A Strategic Vision for a Business-Led Recovery
- **Human Capital Dimension: Panel 2.1**
Engagement, Return and Reintegration of Ukrainians
- **Local and Regional Dimension: Panel 3.1**
Ukrainian Communities as a Global Symbol of Resilience and Unity.
Community Recovery and Development
- **EU Reforms Dimension: Panel 4.1**
Ukraine’s path to the EU: Achievements, Challenges, and the Road Ahead

Streaming + Official Photographers and Videomakers

WORKSHOP 1

- United for Energy Independence and Resilience: B2B energy networking

WORKSHOP 2

- Reshaping Defence: Ukraine’s Tech and Dual-Use Innovation for Global Security

LAB 1

- Culture and Tourism: Catalysts for Ukraine’s Recovery

Roma Convention Center La Nuvola – Forum Floor

5:30 – 6:45
pm

SESSION 2

- **Business Dimension: Panel 1.2**
Restoring Ukraine's Energy Infrastructure: Investing in energy resilience
- **Human Capital Dimension: Panel 2.2**
Culture as a Cornerstone of Human Capital Development
- **Local and Regional Dimension: Panel 3.2**
A Comprehensive Recovery Approach: Common Points for Business and Government to Ensure the Reconstruction of Communities
- **EU Reforms Dimension: Panel 4.2**
Strengthening Rule of Law Through Integrity and Enforcement Efforts

Streaming + Official Photographers and Videomakers

WORKSHOP 3

- Bridging Europe: Ukraine's Path to Transport Integration

WORKSHOP 4

- Financing & De-Risking Ukraine's Recovery: A Practical Investment Workshop

LAB 2

- Skills Alliance's Achievements, Best Practices, and Post-URC Vision

7:00 pm

EVENING RECEPTION

Speech by the President of the Italian Republic, Sergio Mattarella

Roma Convention Center La Nuvola – Forum Floor

Host Broadcaster + Italian and Ukrainian Official Photographers and Videomakers

8:00 pm

OPENING OF EXHIBITION AT MUSEO DELLE CIVILTÀ

With the Italian Minister of Culture, Alessandro Giuli

Museo delle Civiltà – Viale Lincoln 3, Eur, Roma (RM)

Official Photographers and Videomakers



FRIDAY JULY 11 2025

9:00 –
10:15 am

Roma Convention Center La Nuvola – Forum Floor

SESSION 3

- **Business Dimension: Panel 1.3**
Investment in Ukraine's Critical Minerals: A Strategic Asset for Global Supply Chains
- **Human Capital Dimension: Panel 2.3**
Education and Human Development
- **Local and Regional Dimension: Panel 3.3**
A Path to Modern, Safe and Sustainable Cities
- **EU Reforms Dimension: Panel 4.3**
Energy Transition through EU Integration: the Pathway to Climate Neutrality

Streaming + Official Photographers and Videomakers

WORKSHOP 5

- Transformation in Action: Energy and Economic Challenges in Ukrainian Communities

WORKSHOP 6

- Developing Ukraine's Pharmaceutical Sector as a Guarantee of Access to Critical Medicines for the EU

LAB 3

- Diaspora-Driven Strategies for Empowering Ukraine's Recovery and Fostering Cohesion

10:30 –
11:45 am

Roma Convention Center La Nuvola – Forum Floor

SESSION 4

- **Business Dimension: Panel 1.4**
Processing industry: Revitalising and Modernising the Manufacturing Sector to Boost Industrial Competitiveness
- **Human Capital Dimension: Panel 2.4**
Science, Research and Innovation for the Reconstruction of Ukraine
- **Local and Regional Dimension: Panel 3.4**
The Road to Recovery: Modern Infrastructure
- **EU Reforms Dimension: Panel 4.4**
Environmental restoration

Streaming + Official Photographers and Videomakers



WORKSHOP 7

- Winning the Future: Strategic Development & Professions for Ukraine's Recovery

WORKSHOP 8

- How Good Public Governance Contributes to Economic Recovery and Attracts Local and Foreign Investment

LAB 4

- Modern Approaches to Public Investment Management: Ukraine's PIM Reform and the Role of PPF

12:00 –
1:15 pm

Roma Convention Center La Nuvola – Forum Floor

SESSION 5

- **Business Dimension: Panel 1.5**
Mobilizing International Investments to Maintain Defence Industry Momentum in Ukraine
- **Human Capital Dimension: Panel 2.5**
Human-centred Economic Recovery and Development of the Labour Market
- **Local and Regional Dimension: Panel 3.5**
United Communities and Regions: Effective Governance for Ukraine's Recovery
- **EU Reforms Dimension: Panel 4.5**
Advancing Global Food Security and Food Supply Chain

Streaming + Official Photographers and Videomakers

WORKSHOP 9

- Private Equity in Ukraine: Trends, Tools, and Opportunities

WORKSHOP 10

- Industrial Ramstein: Ensuring Large-Scale Modernization and Recovery of Ukraine's Industry

LAB 5

- Working across the nexus to deliver sustainable solutions for those most impacted by the full-scale invasion

1:30 – 2:45
pm

Roma Convention Center La Nuvola – Forum Floor

SESSION 6

- **Business Dimension: Panel 1.6**
Increasing Investment Appeal of SMEs: Internationalization, Access to Capital and Supply Chains for Growth and Social Impact

- **Human Capital Dimension: Panel 2.6**
Strengthening the Fabric of Society: Fostering Inclusion and Social Cohesion in Ukraine's Recovery
- **Local and Regional Dimension: Panel 3.6**
Transparency and Accountability in Reconstruction: Tools for the Effective Recovery of Ukraine
- **EU Reforms Dimension: Panel 4.6**
Integration of the Ukrainian Financial Sector into the European Internal Market
- **EU Reforms Dimension: Panel 4.7**
Structural Reforms for economic growth on the path to EU Accession

Streaming + Official Photographers and Videomakers

WORKSHOP 11

- Unlocking Ukraine's strategic resources: Critical Minerals and US-UA Investment Fund

WORKSHOP 12

- Uncovering Veterans' Economic Potential for Ukraine's Recovery

LAB 6

- Ukrainian industrial parks: a new destination for manufacturing investments. Technology Transfer and Green Business Co-Creation – Japan-Ukraine Cooperation in Action

3:00 – 4:15 pm *Roma Convention Center La Nuvola – Forum Floor*

SESSION 7

- **Human Capital Dimension: Panel 2.7**
Health as a Prerequisite for Recovery: Human Resources, Health Services and Infrastructure
- **Human Capital Dimension: Panel 2.8**
Gender Equality and Women Leadership in Recovery and Reconstruction
- **Local and Regional Dimension: Panel 3.7**
Resilience and cohesion through partnerships: Local and International Cooperation
- **Human Capital Dimension: Panel 2.9**
From Policy to Action: Youth Development Ecosystem, Sport as a Bridge for Intergenerational Cohesion

Streaming + Official Photographers and Videomakers

WORKSHOP 13

- Tech as Strategy: Scaling Innovation for Ukraine's Recovery

WORKSHOP 14

- Beyond Reconstruction: Sparking Growth Through Business Dynamism

LAB 7

- Unlocking Private Investments and Jobs in Ukrainian Territorial Communities

FINAL PLENARY SESSION AND HANDOVER CEREMONY

4:30 pm

Roma Convention Center La Nuvola

Streaming + Official Photographers and Videomakers



MEDIA PROGRAMME: INFORMATION

Ukraine Recovery Conference 2025 (URC2025)

Journalists, photographers and videomakers who have received confirmation of the successful outcome of their accreditation request may collect their badge, upon presentation of a valid ID document, at the Accreditation Centre located inside the Palazzo dei Congressi (Piazza John Fitzgerald Kennedy 1, EUR, Rome), during the following opening hours:

- 9 July: 10:00 a.m. – 1:00 p.m. and 2:00 p.m. – 6:00 p.m.
- 10 July: 07:30 – 08:00 a.m. (for arrival coverage) | 08:00 a.m. – 5:00 p.m.
- 11 July: 08:00 a.m. – 3:30 p.m.

It is recommended to print and bring the registration confirmation email sent by the online system. Please note that new accreditation requests cannot be accepted on the days of the event.

A shuttle service will be made available to accredited media representatives, running between the Palazzo dei Congressi and the Roma Convention Centre La Nuvola, organized by staff from the Directorate General for Public and Cultural Diplomacy (DGDP) of the Italian Ministry of Foreign Affairs and International Cooperation (Farnesina).

A pool of photographers and videomakers will be authorized to cover the arrivals, the President of the Council's handshake and the family photo (*see above Program*). Those interested should send their own pool application via email to accreditamentostampa@esteri.it by 7 p.m. on Wednesday, July 9.

Journalists, photographers and videomakers will subsequently be able to follow the following segments of the Ukraine Recovery Conference via live streaming in the Press Conference Room at the Roma Convention Centre La Nuvola (subject to maximum capacity) and in the Press Room at the Palazzo dei Congressi:

- Arrival of authorities
- Plenary sessions
- Panel discussions
- Address by the President of the Italian Republic

Further details regarding press conferences and national briefings will be shared by the Directorate General for Public and Cultural Diplomacy (DGDP) of the Italian Foreign Ministry via a dedicated WhatsApp group.

Video images produced by the Host Broadcaster will be made available to accredited members of the press via a link that will be shared in due course.

A selection of photographs and video footage will be made available by the Organizers in the designated galleries on the URC website and the website of the Ministry of Foreign Affairs and International Cooperation (MAECI).

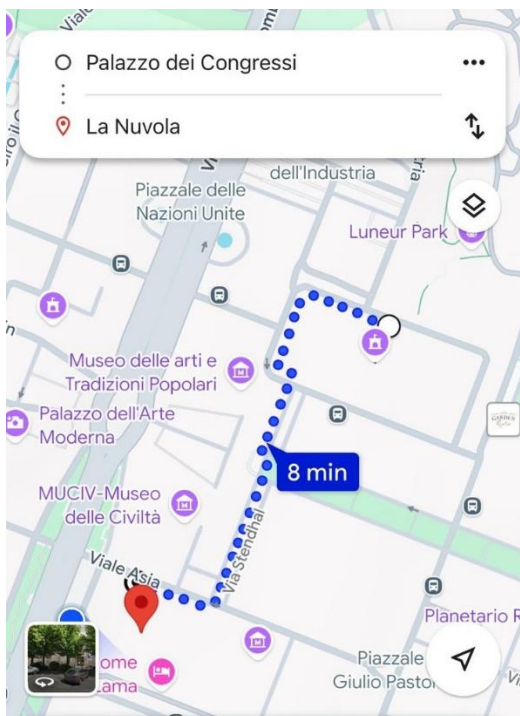
Media representatives are responsible for arranging their own travel and accommodation.

Please note that, during the Conference, the Public Security Authorities will implement measures limiting vehicle traffic and parking in the areas surrounding the Roma Convention Centre “La Nuvola” and the Palazzo dei Congressi.

Press representatives will be able to reach the Roma Convention Center La Nuvola from Via della Musica (after collecting their badges).

Press representatives with yellow badges will be able to reach the room dedicated to press conferences at the Roma Convention Center La Nuvola (Floor -1) by accessing the entrance located in Via Cristoforo Colombo.

The walking route from the Palazzo dei Congressi to the Roma Convention Center La Nuvola is indicated below:



Press Office – Minister of Foreign Affairs and International Cooperation

Phone number: +39 06 3691.3432 - 8573 – 3078 - 8210

E-mail: accreditamentostampa@esteri.it

SOCIAL ACCOUNTS



[X](#)



[Facebook](#)



[Instagram](#)



[YouTube](#)