

# THE RACE REPORT

**The National Trust**  
2025 Transparency Card

**Region**

No dominant region

**Number of employees**

1000 or more

**Sector**

Other

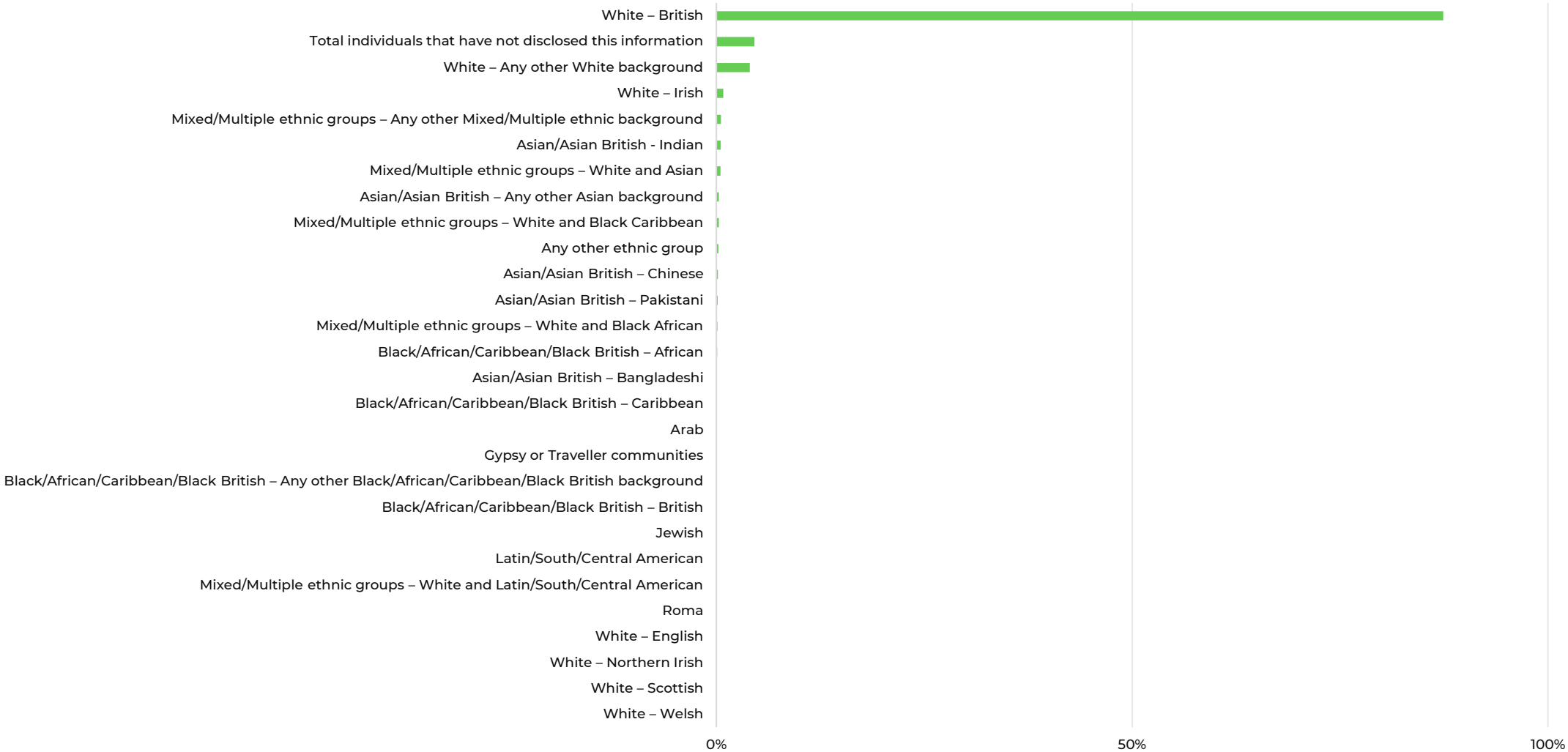
**Main activities**

Membership and/or representation  
Providing access to nature  
Other activities



# DIVERSITY DATA

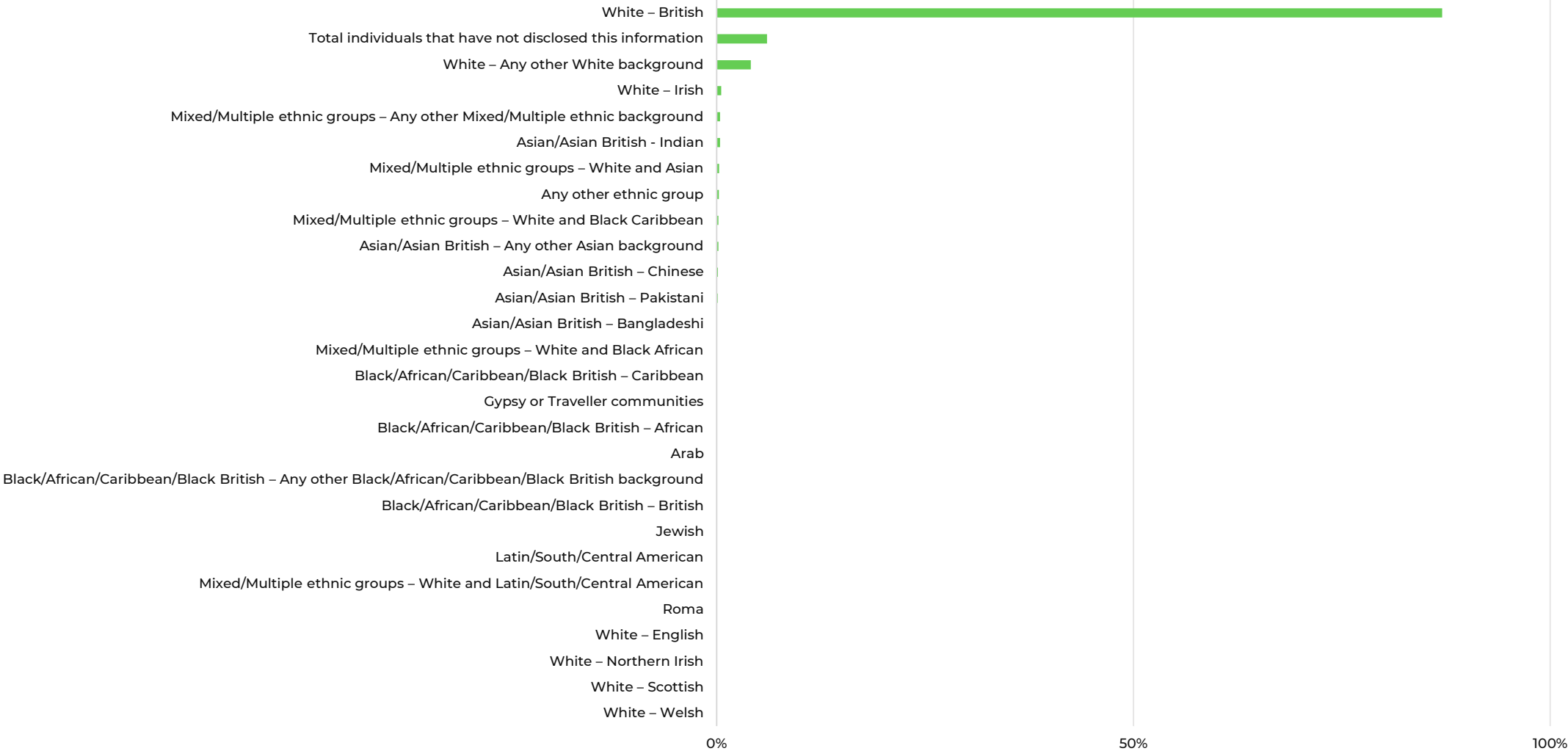
## Overall staff (headcount): race and ethnicity



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# DIVERSITY DATA

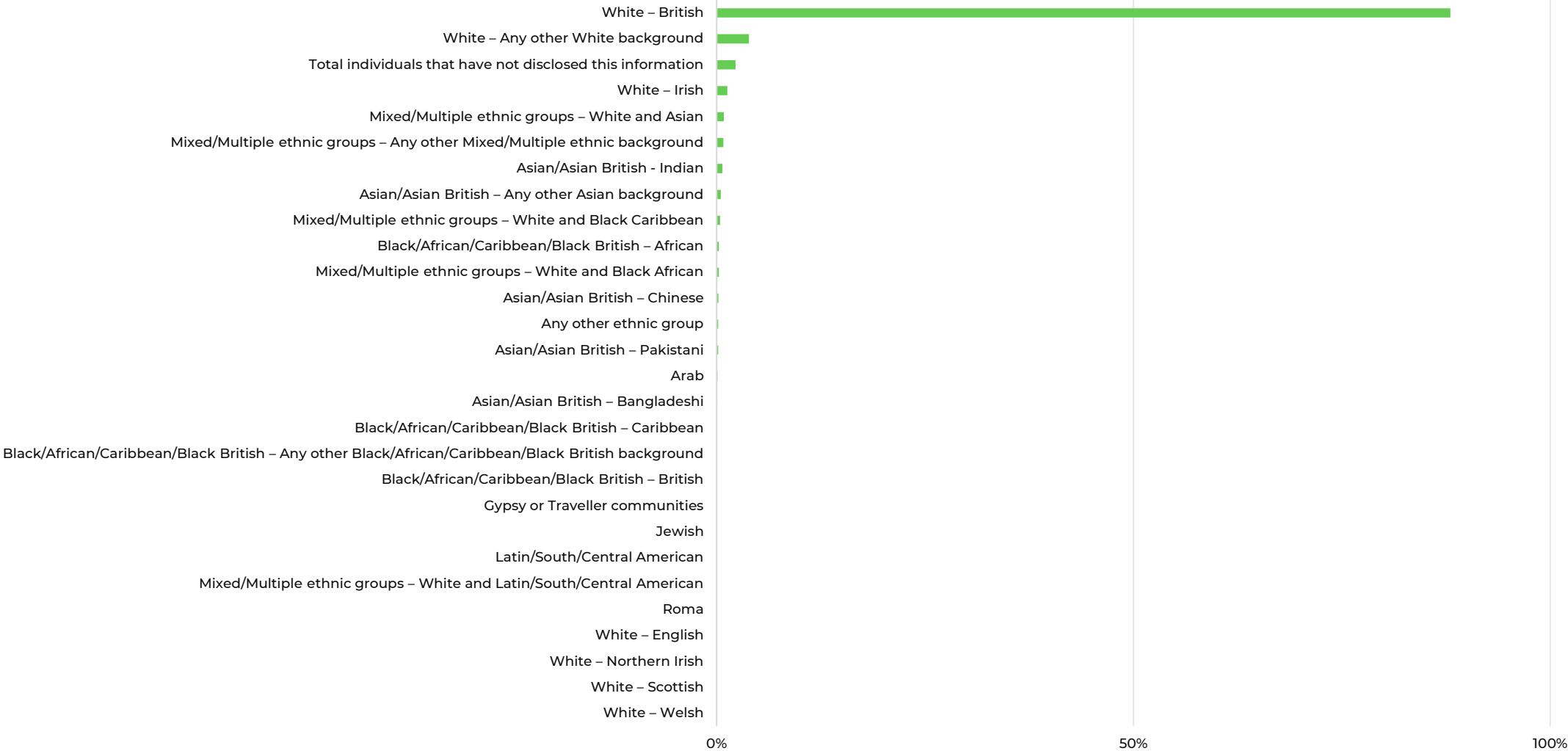
## Permanent staff (headcount): race and ethnicity



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# DIVERSITY DATA

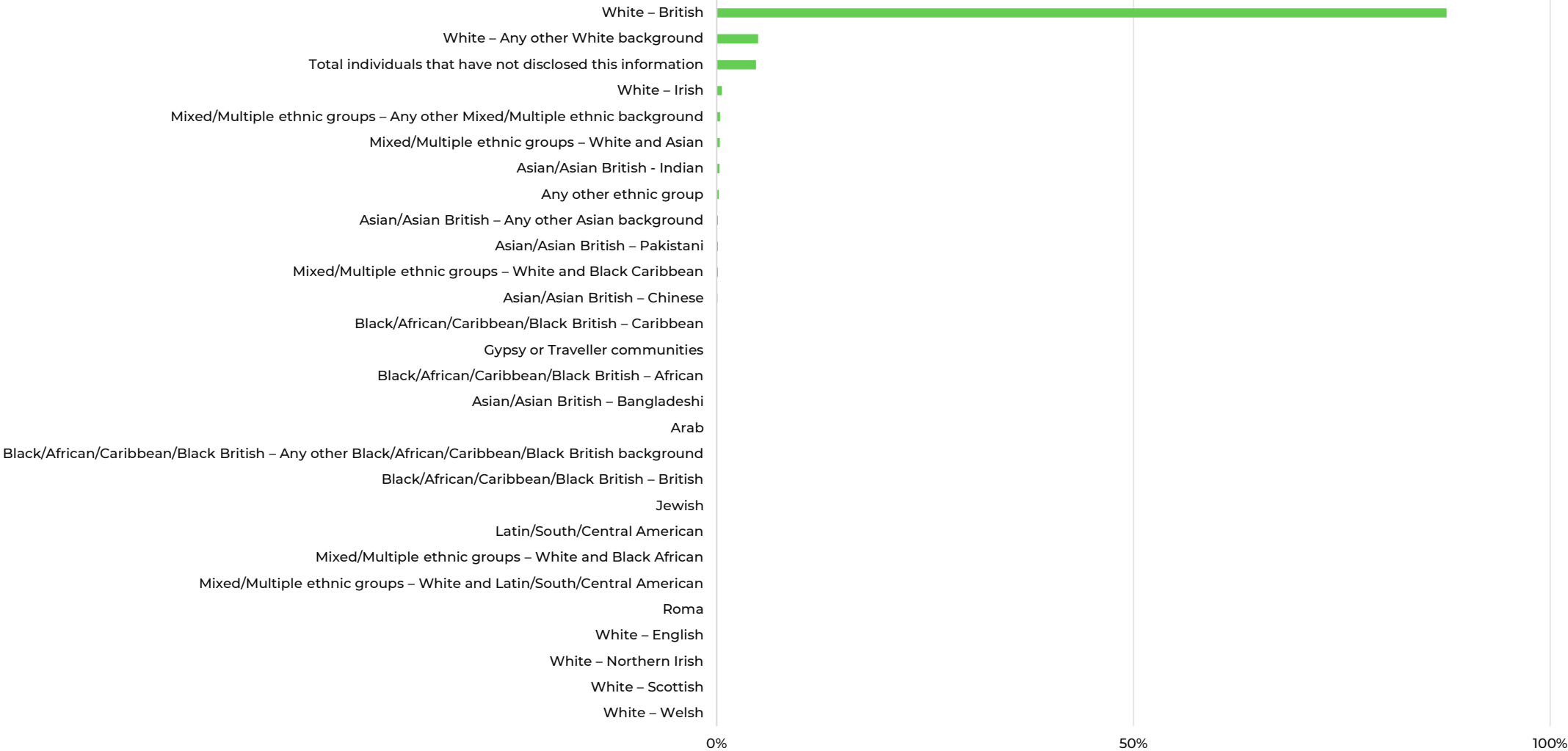
## Non-permanent staff (headcount): race and ethnicity



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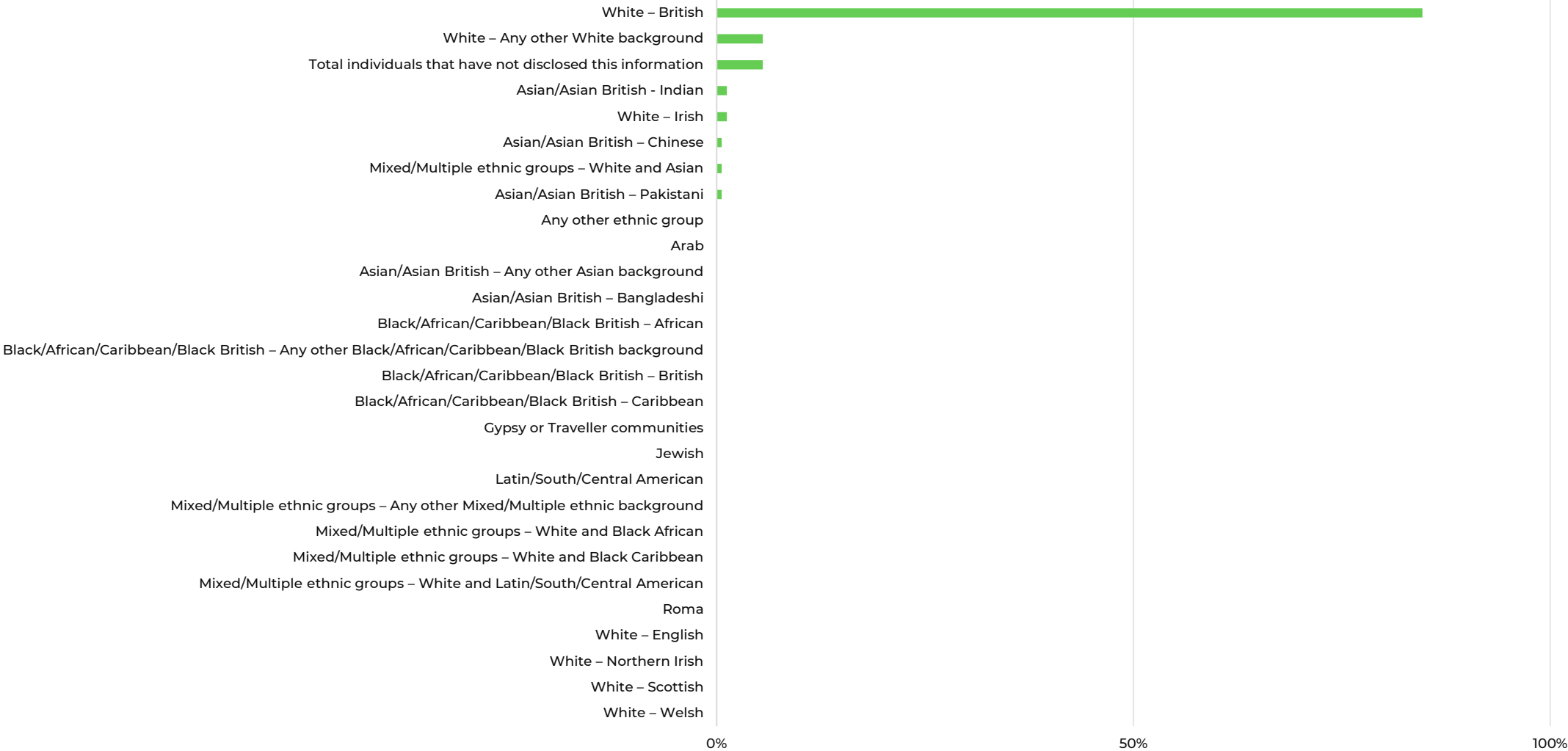
# DIVERSITY DATA

## People managers (headcount): race and ethnicity



# DIVERSITY DATA

## Senior leaders (headcount): race and ethnicity



SENIOR LEADERS

# DIVERSITY DATA

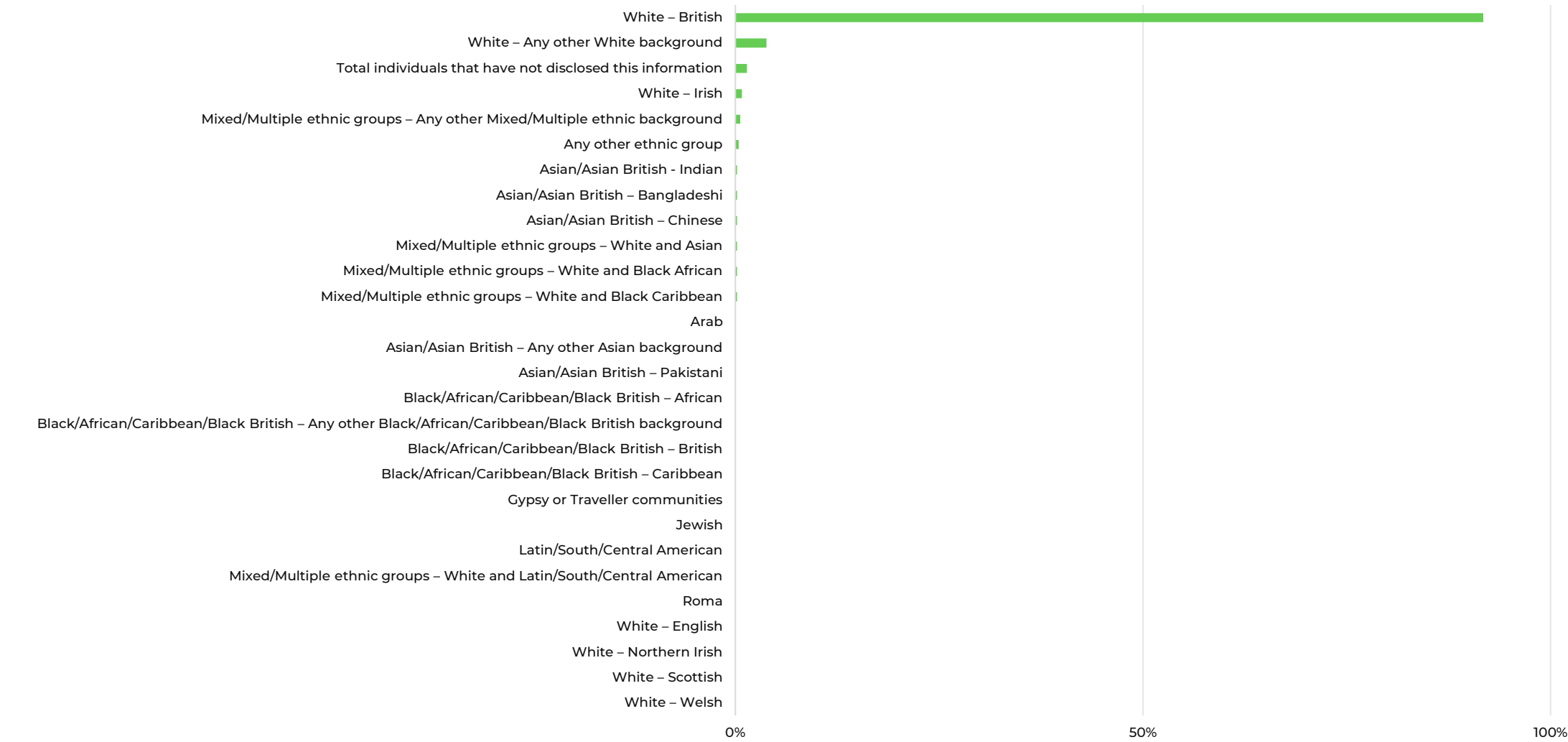
## Retention (headcount): race and ethnicity



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# DIVERSITY DATA

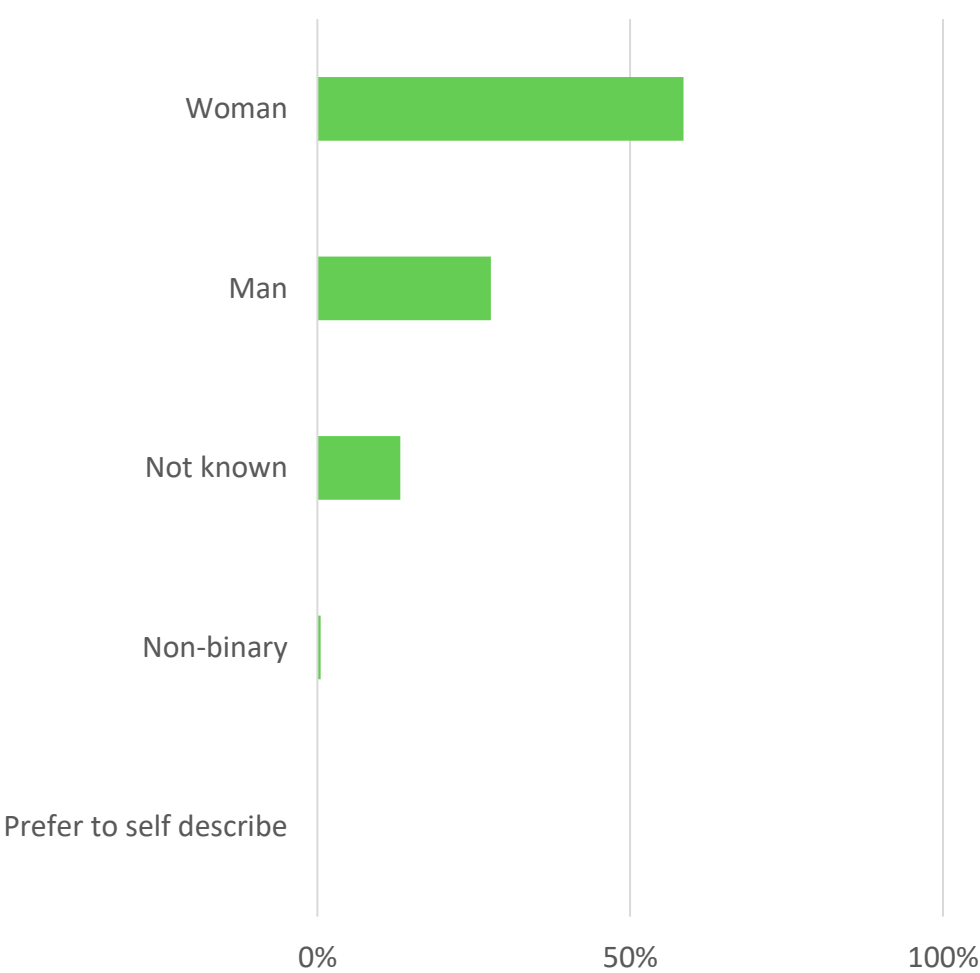
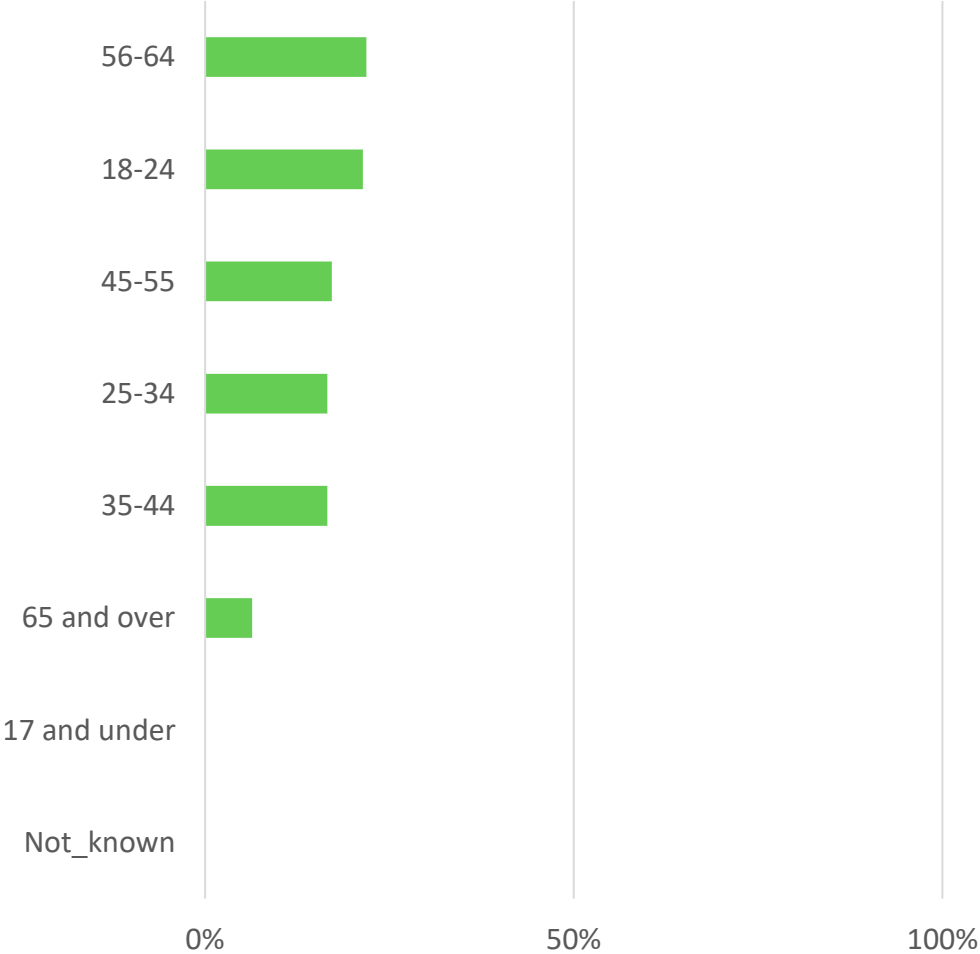
## Promotion (headcount): race and ethnicity



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DIVERSITY DATA

Overall staff (headcount): age



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Overall staff (headcount): gender identity

# Action on equality, diversity and inclusion

Organisations taking part in The RACE Report are asked to detail the action taken internally to support equality, diversity and inclusion. The list of actions covers a breadth of areas and incorporates commonly recommended actions to support progression of equality, diversity and inclusion, but is not intended to be an exhaustive list. Neither is one action intended to be prioritised over another, and actions may not be applicable to all organisations.

# Approach to equality, diversity and inclusion

“

In 1895, the National Trust was founded as a charity so everyone could benefit from nature, beauty and history. It's important that everyone can benefit and have an equally positive experience of our work. 'Everyone Welcome' is our key strategic priority that ensures we are a fully inclusive and welcoming organisation. As such, inclusion and belonging is a key factor driving our work forward and every part of the organisation is responsible for it. We also recognise that the nations we serve are increasingly diverse in their identities, backgrounds, needs and expectations. To serve them well, it's vital that our staff, volunteers, visitors and supporters reflect this diversity. But although our research shows that the diversity of our workforce is gradually increasing each year, we have much more to do when it comes to recruiting people of colour. Through dedicated programmes of learning, support and advocacy, we are working hard to ensure all staff, volunteers and leaders have the skills and support they need to sustain an inclusive culture. From developing our work in towns and cities to serve more urban populations through to sharing under-represented histories and celebrating more cultural events at the places in our care, we are actively growing opportunities to meet our goal of increasing the diversity of people who visit, work and volunteer at the National Trust.

”

# ACTION ON EQUALITY, DIVERSITY AND INCLUSION

TRANSPARENCY	No implementation yet	In the process of implementing, with some progress made	Fully implemented and operational	Not applicable to us	Not appropriate for us	Not possible for us	Don't know
A published statement that shows the organisation is committed to tackling racism			X				
Signed up to the <a href="#">Race at Work Charter</a> , or similar		X					
Statement on recruitment page stating the organisation is underrepresented in terms of racial diversity		X					
Reporting on diversity, equality and inclusion in the last annual report			X				
Race equity pay gap published in last 18 months			X				

STRATEGY	No implementation yet	In the process of implementing, with some progress made	Fully implemented and operational	Not applicable to us	Not appropriate for us	Not possible for us	Don't know
Race equity strategy, or similar			X				
Race diversity and inclusion strategy, or similar			X				
A progression plan to support people of colour across the organisation to be retained and/or promoted		X					
Published target to increase racial diversity by a given amount by a stated date	X						
Improvement in racial diversity in the performance targets for managers / directors	X						

ACTION ON ED&I

# ACTION ON EQUALITY, DIVERSITY AND INCLUSION

MANAGEMENT	No implementation yet	In the process of implementing, with some progress made	Fully implemented and operational	Not applicable to us	Not appropriate for us	Not possible for us	Don't know
Senior leader has official responsibility for equality, diversity and inclusion			X				
The risk register for the organisation includes a lack of action to tackle racial injustice / increase racial diversity		X					
Ringfenced budget to deliver race equity / diversity and inclusion work			X				
Regular review of equality, diversity and inclusion activities to ensure they remain effective and impactful			X				

ACTION ON ED&I

# ACTION ON EQUALITY, DIVERSITY AND INCLUSION

HR	No implementation yet	In the process of implementing, with some progress made	Fully implemented and operational	Not applicable to us	Not appropriate for us	Not possible for us	Don't know
Process to measure and track staff perceptions of belonging / inclusion within the organisation			X				
Statements promoting race equity and inclusion within all new recruitment materials		X					
Guaranteed interview scheme for people of colour that meet essential criteria for all new recruitments	X						
Proactive efforts to locate / promote jobs in racially diverse communities	X						
Proactive efforts to get people of colour to apply for jobs, including advertising through specialist diversity jobs boards		X					
No requirement for a degree / work experience within the sector			X				
Collation of application data on racial diversity and ongoing monitoring			X				
Interview feedback is routinely provided to unsuccessful applicants who are people of colour			X				
Policy to have racial diversity in all recruitment / interview panels	X						
Exit interviews are routinely completed and ask about issues relating to race equity and inclusion	X						
Mechanism for complaints relating to witnessing or experiencing racial discrimination or harassment			X				
There is a culturally competent care and support programme for individuals progressing complaints relating to racial discrimination or harassment (over and above standard employee assistance programmes)		X					
Accredited for <u>Investors in Diversity</u> , or similar	X						

ACTION ON ED&I

# ACTION ON EQUALITY, DIVERSITY AND INCLUSION

POSITIVE ACTION	No implementation yet	In the process of implementing, with some progress made	Fully implemented and operational	Not applicable to us	Not appropriate for us	Not possible for us	Don't know
Partnering with an organisation for people of colour to help create a talent pipeline for the organisation			X				
Have offered fixed-term paid placements or internships restricted to people of colour within last 12 months			X				
Compulsory staff training on race equality, diversity and inclusion			X				
Cultural competence and/or unconscious bias training for staff / trustees involved in recruitment			X				
Anonymised survey of people of colour in the organisation within last 12 months			X				
A safe space for staff of colour to speak about lived experiences and/or support network for employees of colour			X				
Inclusion of racism towards staff of colour in risk assessments		X					
Mentoring scheme for employees of colour		X					
Recent review of imagery and language used in marketing and websites / process in place to ensure it is representative of racial diversity and inclusive			X				
Spokespeople / patrons include people of colour			X				
If a funder, have a funding requirement for grantees to tackle racial injustice / increase racial diversity				X			
If a funder, require all existing and/or new grantees to publish race diversity data				X			

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# THE RACE REPORT

Now compare your  
data with previous  
reports to see progress

Visit [www.race-report.uk/report](http://www.race-report.uk/report) to read  
our reports and more transparency cards

