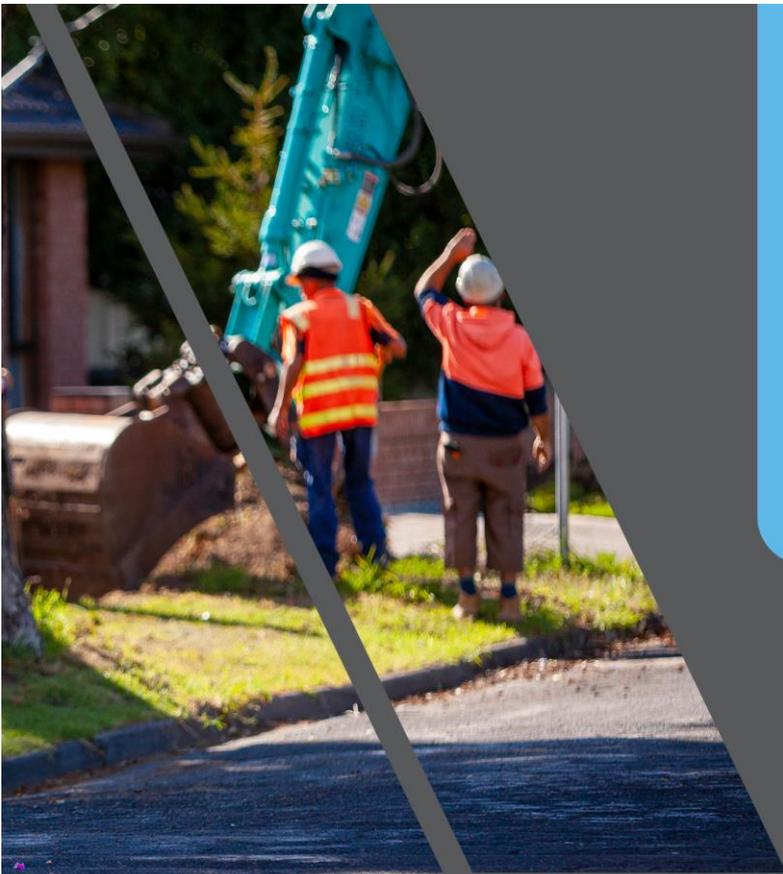


# Hobsons Bay City Council Annual Budget Report: 2023-24



**HOBSONS  
BAY CITY  
COUNCIL**



Local Government Victoria

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## Mayor's Message

In developing the Annual Budget 2023-24, Council was mindful of the increasing cost-of-living pressures on ratepayers and the impact of inflation on our Capital Works Program and community services.

This Budget is financially responsible and sustainable, respects the rate cap and ensures funding for the infrastructure and services that make Hobsons Bay an even better place to live, work and play.

For residential properties, the average rate increase will be less than one per cent (0.83 per cent), with rates generally increasing by an average of 3.5 per cent across all property categories (when including commercial, industrial and petrochemical properties). While there is minimal impact on residential rates specifically when considered in respect to average rates overall, the general increase of 3.5 per cent is significantly lower than the current rate of inflation (7.0 per cent over the 12 months to March 2023).

Service charges for the collection, disposal and processing of garbage, recycling, glass, garden, food waste and hard waste, which includes the State Government's landfill levy, will increase by 7.7 per cent in 2023-24. This will also help fund the investment Council made to introduce a four-bin system in 2019-20.

While Council has sought to minimise the impact of increases on ratepayers, we will continue to offer rate relief through our Financial Hardship Policy. I encourage any resident of Hobsons Bay who is experiencing financial difficulty to speak with Council about available support.

### Investing in infrastructure for current and future needs

The Annual Budget 2023-24 is based on an operational surplus of \$16.468 million, which will be directed towards our \$64.685 million Capital Works Program. New borrowings of \$14 million will also be required to help deliver new infrastructure and maintain existing assets across our community.

The 2023-24 Capital Works Program includes:

- Buildings (\$23.116 million), including sporting and recreational facilities (\$11.851 million), community centres (\$4.6 million), environmental sustainability initiatives (\$4.55 million), and the building renewal program (\$2.115 million)
- Recreation and open space (\$16.212 million), including parks, open space and streetscapes (\$12.112 million), recreational, leisure and community facilities (\$2.075 million), bridges (\$1.125 million) and off-street carparks (\$900,000)
- Roads (\$13.705 million), drains (\$2.540 million), footpaths and cycleways (\$2.020 million)
- Waste management (\$1.41 million)
- Plant and equipment (\$4.67 million), including scheduled replacement of Council's vehicle and plant fleets (\$2.870 million), library resources (\$820,000) and information technology (\$980,000).

The Capital Works Program includes major projects that will benefit our community, including:

- \$1.22 million to build the Altona Meadows STEAM Excellence Hub. (Total cost of the multi-year project is \$2.72 million)
- \$4.71 million for works at HC Kim Reserve in Seaholme, including construction of the new pavilion and sports field
- \$5.235 million for construction of the Bruce Comben Reserve southern area and design of the Western Aquatic and Early Years Centre in Altona Meadows
- \$3.23 million for the construction of the multipurpose community facility and car park at Dennis Reserve, Williamstown
- \$1.6 million to complete Better Places Laverton initiatives, including the McCormack Park bridge and road construction and cycling infrastructure upgrades on Railway Avenue.
- \$600,000 for stage 1 of the Hobsons Bay Wetlands Centre, including temporary facilities, café, and walking paths
- \$500,000 for major renewal and maintenance works on the Laverton Swim and Fitness Centre
- \$450,000 for refurbishment of the Williamstown Mechanics Institute cottage.

## **Delivering services our community needs**

As well as building and maintaining infrastructure for our community, Council delivers more than 100 services across Hobsons Bay.

These services are vital to ensuring all members of our community can access support services and participate equitably, feel safe and connected, and enjoy good health and social wellbeing.

Some of the service areas funded in the 2023-24 Budget include:

- Community Support (\$3.570 million), which includes support and activities for older residents, younger people with disabilities, and carers
- Early Years (\$1.278 million), which provides access to affordable and high-quality children's services, as well as support, mentoring, management, and advocacy for local early years' service providers
- Community Child Health (\$3.576 million), which delivers a universal primary health (maternal and child health) and immunisation service available to all Hobsons Bay families with children from birth to school age
- Youth Services (\$1.604 million), which supports local young people with a range of social activities, leadership development, and mental health and support services
- Community Learning and Service Centres (\$7.645 million), which manages the Council+ service centres, library branches and community centres
- Community Development (\$2.677 million), which provides \$1.131 million in grants to Hobsons Bay community organisations, generates key community projects, and builds internal and external capacity to deliver inclusive and responsive services that meet the needs of diverse and disadvantaged communities
- Arts and culture (\$1.459 million), which provides visual arts, public art, cultural development, heritage, Indigenous culture, cultural collections, festival and events and arts spaces.

## **Advocating for our future**

In 2023-24, Council will continue to advocate to the other levels of government for the funding needed to help us deliver an ongoing high standard of services and infrastructure. We will also continue to seek support for major projects that will bring economic, environmental, and social benefits to our city, such as the Hobsons Bay Wetlands Centre and the Western Aquatic and Early Years Centre.

Council has allocated \$600,000 in 2023-24 and \$900,000 in 2024-25 for stage 1 of the Wetlands Centre. While further works are not included in the current Ten Year Capital Works Program, the 2023-24 Budget includes a \$1.261 million transfer to the newly created Advocacy Projects reserve. The long-term Financial Plan also includes transfers each year to the Advocacy Project reserve to fund these projects in the future.

Council will continue to advocate to the other levels of government on its other advocacy priorities, including the reinstatement of a train station in Altona North and improved air quality in Brooklyn and Altona North.

## **Working with our community**

Our community has an important role in helping us develop the Budget.

Over the six months it takes to put the Budget together, Council consults directly with residents, sports clubs, community groups and businesses. Councillors also have an influence, including bringing forward items for consideration on behalf of their community.

The policies, strategies and master plans Council develops throughout the year also influence the Budget development, as well as other existing strategic documents, including the long-term financial plan and asset management plan. Many of these documents and projects go through a community consultation process. The community's best opportunity to influence the Budget development is to participate in these consultations throughout the year.

These opportunities are widely promoted via social media, the community newsletter distributed to letterboxes across Hobsons Bay, Council+ centres and libraries, and the local newspaper. In addition,

Council advertises and seeks public input, feedback, and submissions on its Proposed Annual Budget during April and May each year.

### **Getting the balance right**

While inflation is increasing the cost of delivering essential services, programs and infrastructure projects that benefit our community, Council is determined to minimise the impact on ratepayers.

In 2023-2024, general rates will increase by 3.5 per cent, which is consistent with the Victorian Government's rate-capping policy and well below the Consumer Price Index (CPI) – the standard measure of inflation.

It is important to note the 3.5 per cent rate increase is applied to the total amount collected from rateable properties across the city (i.e., residential, commercial, industrial and petrochemical) and is not applied equally to individual properties because changes to property values also contribute to the final rate calculation for each property. This means that some ratepayers will pay less than 3.5 per cent, while others will pay more. However, overall general rates won't exceed the rate cap.

Further, comparing Hobsons Bay's average rate figure with those of other councils is misleading because it is based on an average that includes every property in the municipality, which in Hobson Bay includes the large petro-chemical and industrial properties that most municipalities don't have. This skews the average rate figure higher than some other councils due to some high value rateable properties.

Looking at the average rate and waste service charge for residential properties based on information from Victoria's 79 Councils in 2022-23, Hobsons Bay was estimated to be the 28th highest in the state and generally comparable with similar metropolitan councils and is expected to be at a similar level in 2023-24.

In setting rates, all properties are revalued each year by a state government-appointed independent valuer, with the revaluation process designed to ensure rates are fairly redistributed across all properties in the city.

While the average general rate increase across all property categories is 3.5 per cent, the most recent revaluations will result in the following average rate increases/decreases across the various property categories:

Residential	0.83 per cent increase
Residential vacant land	2.24 per cent decrease
Commercial	0.79 per cent increase
Industrial	12.41 per cent increase
Petrochemical	7.43 per cent decrease
Cultural and recreational	10.94 per cent increase

Service charges for the collection, disposal and processing of garbage, recycling, glass, garden and food waste and hard waste will increase by 7.7 per cent in 2023-24. This increase, which is not subject to the state government rate cap, will help cover the cost of Council's considerable investment to introduce a four-bin system in 2019-20. As a result, it is anticipated that the 'waste management' reserve will be in deficit of approximately \$4 million by 30 June 2023. Council has decided to progressively recover this investment over future years. It should also be noted that this service charge is not new.

Importantly, Council will continue to offer rate relief measure through our Financial Hardship Policy, with \$100,000 allocated in the Budget for this vital program.



**Cr Antoinette (Tony) Briffa JP**  
**Mayor of Hobsons Bay**

# Our Councillors



**CR ANTOINETTE  
(TONY) BRIFFA JP**



**DEPUTY MAYOR  
CR DIANA GRIMA**



**CR MATT TYLER**



**CR DARIA KELLANDER**



**CR PETER HEMPHILL**



**CR JONATHON MARSDEN**



**CR PAMELA  
SUTTON-LEGAUD**

## WETLANDS WARD

Altona Meadows, Laverton,  
Seabrook

**DEPUTY MAYOR CR DIANA GRIMA**  
Wetlands Ward Councillor

**MOBILE NUMBER:** 0499 600 476  
**TELEPHONE:** 9932 1044  
**EMAIL:** dgrima@hobsonsabay.vic.gov.au

**CR MATT TYLER**  
Wetlands Ward Councillor

**MOBILE NUMBER:** 0407 748 235  
**TELEPHONE:** 9932 1044  
**EMAIL:** mtyler@hobsonsabay.vic.gov.au

## CHERRY LAKE WARD

Altona, Altona Meadows,  
Altona North, Brooklyn, Seaholme

**MAYOR CR ANTOINETTE (TONY) BRIFFA JP**  
Cherry Lake Ward Councillor

**MOBILE NUMBER:** 0418 398 906  
**TELEPHONE:** 9932 1044  
**EMAIL:** tbriffa@hobsonsabay.vic.gov.au

**CR DARIA KELLANDER**  
Cherry Lake Ward Councillor

**MOBILE NUMBER:** 0499 600 438  
**TELEPHONE:** 9932 1044  
**EMAIL:** dkellander@hobsonsabay.vic.gov.au

## STRAND WARD

Altona North, Newport,  
South Kingsville, Spotswood,  
Williamstown North, Williamstown

**CR PETER HEMPHILL**  
Strand Ward Councillor

**MOBILE NUMBER:** 0419 762 266  
**TELEPHONE:** 9932 1044  
**EMAIL:** phemphill@hobsonsabay.vic.gov.au

**CR JONATHON MARSDEN**  
Strand Ward Councillor

**MOBILE NUMBER:** 0419 868 009  
**TELEPHONE:** 9932 1044  
**EMAIL:** jmarsden@hobsonsabay.vic.gov.au

**CR PAMELA SUTTON-LEGAUD**  
Strand Ward Councillor

**MOBILE NUMBER:** 0499 600 834  
**TELEPHONE:** 9932 1044  
**EMAIL:** pslegaud@hobsonsabay.vic.gov.au

The Council is elected to provide good governance in its municipal district for the benefit and wellbeing of the municipal community. On 24 October 2020 the residents and ratepayers of Hobsons Bay elected this Council for a four-year term.

Seven Councillors are elected across the three Wards that represent Hobsons Bay. Two Councillors represent the Cherry Lake Ward, two Councillors represent the Wetlands Ward and three Councillors represent the Strand Ward. Councillors have the responsibility for setting the strategic direction for the municipality, policy development, identifying service standards and monitoring performance across the organisation.



# Executive Summary



Council has prepared a Budget for the 2023-24 financial year, which seeks to balance the demand for services and infrastructure with the community's capacity to pay and *The Fair Go Rates System*.

Overall, operating expenditure budgeted for 2023-24 has increased by 5.1 per cent over the 2022-23 forecast as the provision of services return to normal pre-COVID levels.

Over the coming years Council will continue to ensure that it remains financially sustainable in a rate capped environment. Key budget information is provided below about the rate increase, operating result, services, cash and investments, capital works, long term financial position, financial sustainability, and the strategic objectives of the Council.

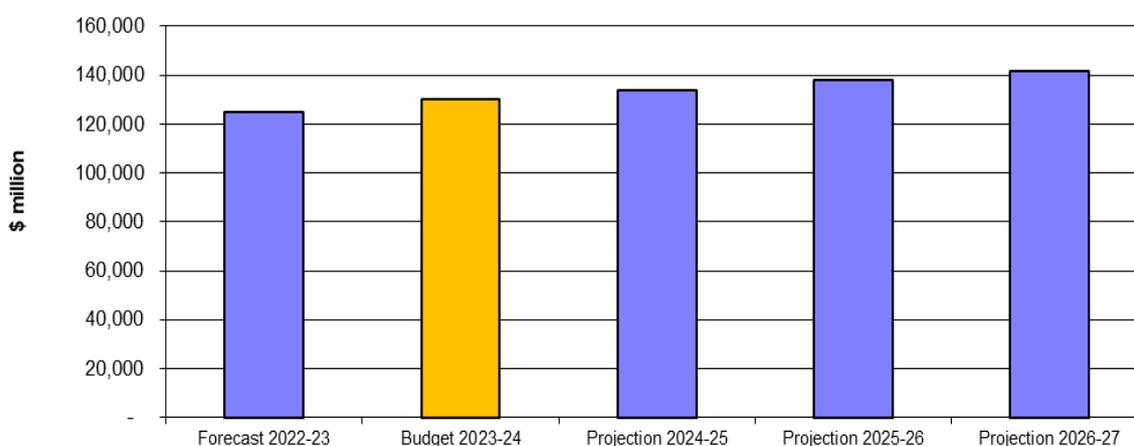
## Rates and charges

Total revenue from rates and charges is projected to be \$130.584 million, which incorporates an average rate increase of 3.5 per cent in line with the Fair Go Rates System (FGRS). Rate cap increases for Victorian councils have generally been linked to the forecast movement in the Consumer Price Index (CPI), although this year the rate increase is well below the All Groups CPI of 7.0 per cent over the twelve months to the March 2023 quarter.

Council has not elected to apply to the Essential Services Commission (ESC) for a variation.

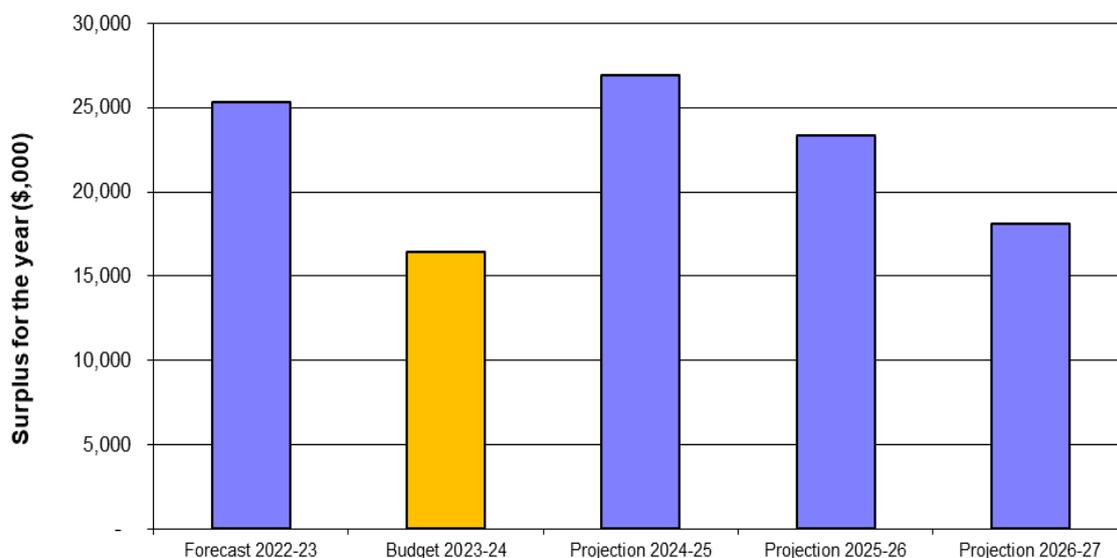
Service charges for the collection, disposal and processing of garbage, recycling, glass, garden and food waste and hard waste will increase by 7.7 per cent in 2023-24. This increase, which is not subject to the state government rate cap, will help cover the cost of Councils considerable investment to introduce a four-bin system in 2019-20. As a result, it is anticipated that the 'waste management' reserve will be in deficit of approximately \$4 million by 30 June 2023. Council has decided to progressively recover this investment over future years.

Rates will go towards maintaining service levels, meeting the cost of changing external influences affecting the operating budget and supporting a robust Capital Works Program that includes the works necessary to address the asset renewal needs of the City.



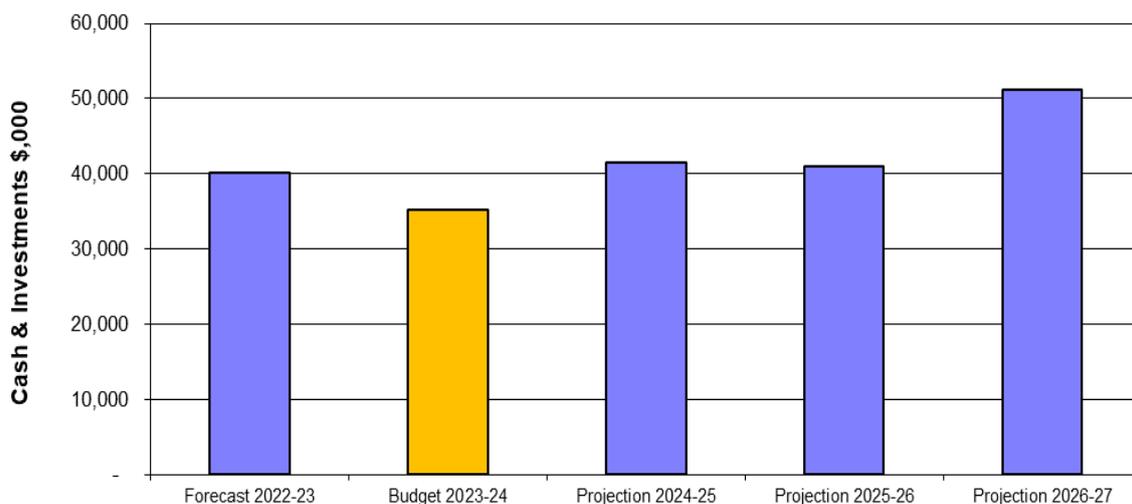
It is important to note, the actual rate increases experienced by individual ratepayers will generally differ from the 3.5 per cent increase due to State Government land revaluations. Rate increases are impacted by the average rate increase and the property valuation increases (or decreases) of individual properties relative to the average across the municipality. If a property increased in value by more than the average for the municipality (5.86 per cent), rates may increase by more than 3.5 per cent. If a property value increased by less than the average, rates may increase by less than 3.5 per cent and may in fact reduce from the previous year.

## Operating result



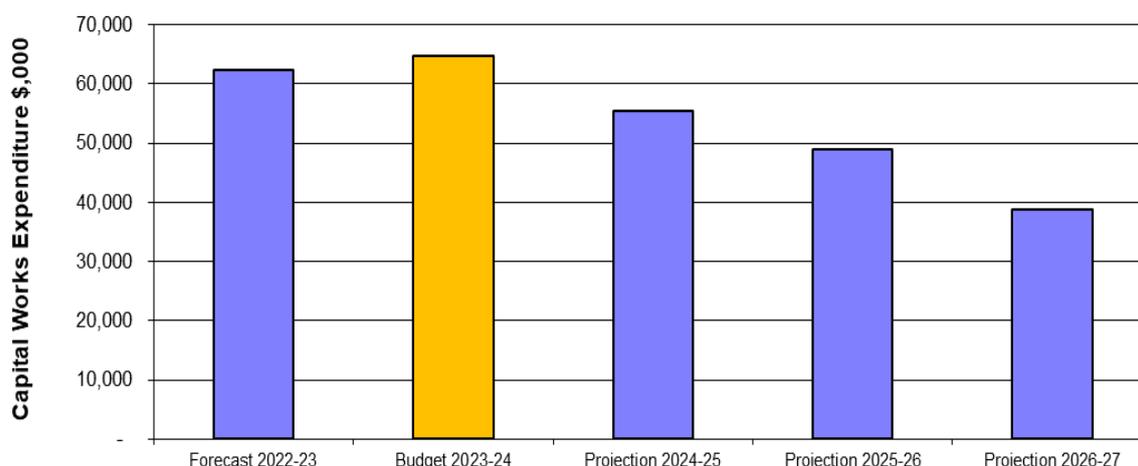
The expected operating result for the 2023-24 year is a surplus of \$16.468 million, a decrease of \$8.855 million compared to the 2022-23 forecast. The decreased surplus is largely due to decreased income, in particular a reduced level of capital grants than the previous year.

## Cash and investments



Cash and investments are expected to decrease by \$4.878 million during the year to \$35.234 million as at 30 June 2024. This level of cash is required to ensure that Council can run its day-to-day operations and to ensure that liabilities can be repaid as required, including trade and other payables, employee leave entitlements and loan borrowings. The cash will also be used to fund the ongoing and future investment in capital works. Cash and investments are forecast to be \$40.112 million as at 30 June 2023.

## Capital works



The Capital Works Program for the 2023-24 year is expected to be \$64.685 million, including \$6.9 million worth of projects carried over and funded from 2022-23. Of the \$57.785 million capital funding required, \$2.016 million will come from external grants, \$7.578 million from reserves, \$14 million from loan borrowings and the balance from Council's unrestricted cash. The Capital Works Program has been set and prioritised based on a rigorous process of consultation with the community which has enabled Council to assess needs and develop sound business justification for each project. Capital works expenditure is forecast to be \$62.389 million in 2022-23.

The asset renewal program of \$21.586 million in 2023-24 highlights the continued focus on the reduction of Council's asset renewal backlog.

### Capital Works - Ward highlights

Major projects in the Cherry Lake ward that will benefit the community include:

- Construction of a new sports pavilion, formalised car parking and upgraded sports fields at HC Kim Reserve
- A complete redevelopment of the Altona Hockey Pavilion and construction of a junior hockey pitch, to support hockey participation within the municipality
- Council has undertaken to launch the Centres for Excellence, which will turn each Council+ service centre into a hub of specialist knowledge such as Heritage, Technology, and Environment with expert staff on hand. As part of this initiative the Altona Meadows Library will undertake upgrades and improvements
- A two-room modular kindergarten on the existing Seaholme kindergarten site will provide an additional 32 places
- A two-room modular kindergarten on the former Altona East Primary School site in Altona North
- The Better Places Program will revitalise major and local activity centres within Hobsons Bay through a range of works and initiative. The program will be conducted in Brooklyn and Altona North.

Major projects in the Strand ward that will benefit the community include:

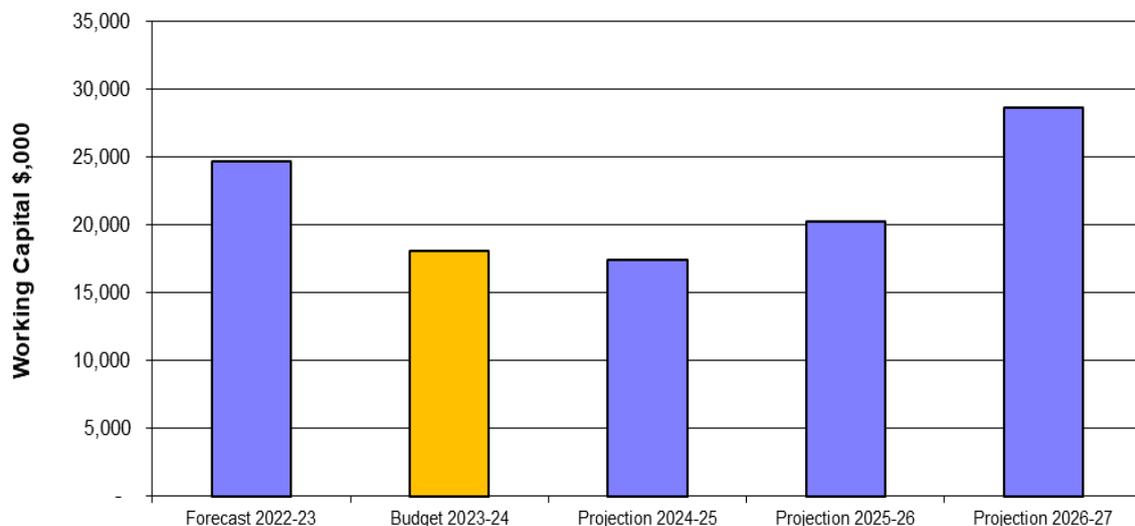
- The Dennis Reserve Master Plan implementation includes construction of four new tennis courts, landscape and open space upgrades and construction of a new multi-purpose community facility
- A three-room modular kindergarten will provide 88 places on the existing Emma McLean Kindergarten and Day-care site

- The Better Places Program will revitalise major and local activity centres within Hobsons Bay through a range of works and initiative. The program will be conducted in Spotswood and South Kingsville
- The Williamstown foreshore precinct
- Community parks and playground upgrades at Edina Street Reserve, Williamstown North and Leo Hoffman Reserve, Newport
- Refurbishment of the Williamstown Mechanics Institute cottage

Major projects in the Wetlands ward that will benefit the community include:

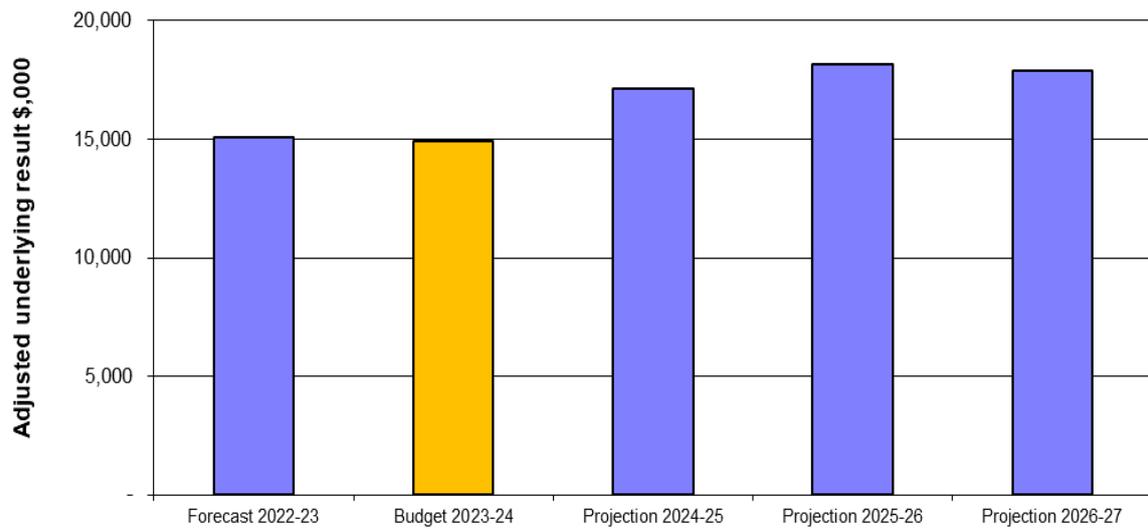
- Bruce Comben Master Plan implementation
- Council has undertaken to launch the Centres for Excellence, which will turn each Council+ service centre into a hub of specialist knowledge such as Heritage, Technology, and Environment with expert staff on hand. As part of this initiative the Altona Meadows Library will undertake upgrades and improvements
- The Better Places Program will revitalise major and local activity centres within Hobsons Bay through a range of works and initiative. The program will be conducted in Laverton
- Community Parks and Playground New and Upgrade in Alma Avenue Reserve, Altona Meadows and Pipeline Reserve, Seabrook
- Stage 1 of the Hobsons Bay Wetlands Centre, including temporary facilities, café, and walking paths
- Major renewal and maintenance works on the Laverton Swim and Fitness Centre.

## Financial position



Council's financial position is expected to improve in 2023-24 with net assets (net worth) to increase by \$16.468 million to \$1,567.929 million. Working capital is an indicator of council's ability to meet its financial obligations as and when they fall due (being current assets less current liabilities), is expected to decrease by \$6.660 million as at 30 June 2024, due to Council paying back its loans borrowings. Net assets are forecast to be \$1,5551.461 million as at 30 June 2023.

## Financial sustainability



A budget has been prepared for the four year period ending 30 June 2027. The Budget is in turn set within the Financial Plan to assist Council to adopt a budget within a longer term financial framework. The key objective of the Financial Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives.

The adjusted underlying result, which is a measure of financial sustainability, shows a consistent result in 2023-24 to the forecast in 2022-23. Minor improvements are predicted in 2024-25 and 2025-26. These predictions are based on estimated future rate increases capped at 2 per cent.

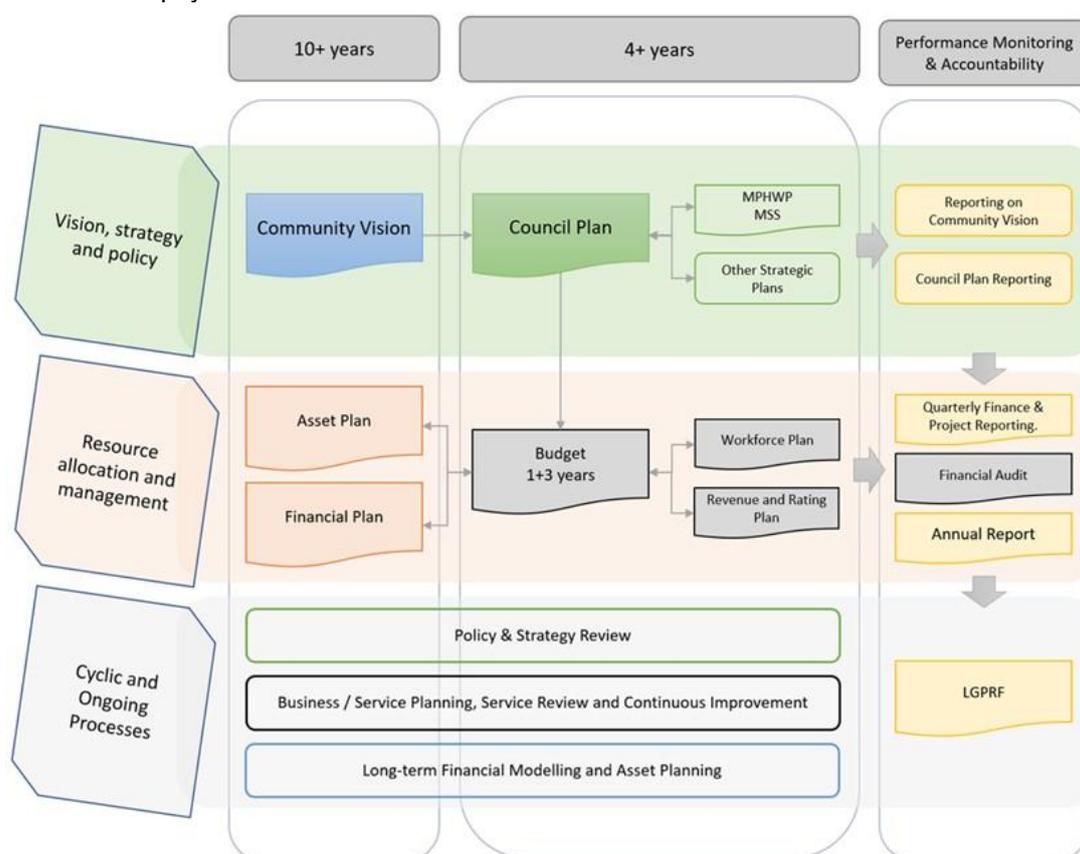


## 1. Link to the Council Plan

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated strategic planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

## 1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated strategic planning and reporting framework that applies to local government in Victoria. At each stage of the integrated strategic planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated strategic planning and reporting framework is critical to the successful achievement of the planned outcomes.

### 1.1.2 Key planning considerations

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation is an important part of understanding what the community of Hobsons Bay wants and accordingly community consultation in relation to Council decision making and proposals in

undertaken in line with Council's adopted Community Engagement Policy and Public Transparency Policy.

## 1.2 Our purpose

### **The Community's Vision - Hobsons Bay 2030**

*By 2030, embracing our heritage, environment and diversity, we – the community of Hobsons Bay – will be an inclusive, empowered, sustainable and visionary community led and supported by a progressive Council of excellence.*

### **The Council's Mission**

*We will listen, engage and work with our community to plan, deliver and advocate for Hobsons Bay to secure a happy, healthy, fair and sustainable future for all.*

### **Our values**

*Excellence at Hobsons Bay means that both Councillors and employees are:*

**RESPECTFUL:** *treating everyone fairly and respecting different views*

**COMMUNITY DRIVEN AND FOCUSED:** *delivering results that demonstrate that we understand community needs and put people first*

**TRUSTED AND RELIABLE:** *work hard to be responsive and meet expectations; delivering on what we promise to achieve in the best interest of the community*

**EFFICIENT AND RESPONSIBLE:** *engaged and taking pride in our work, wanting to continually review and improve in order to provide good value, cost effective services*

**BOLD AND INNOVATIVE:** *proactive, adaptable, open to change and taking calculated risks, not afraid to try new things and learn from mistakes*

**ACCOUNTABLE AND TRANSPARENT:** *making well-informed decisions based on best practice and evidence, which take into account what our community tells us*

**RECOGNISED:** *as working for an employer of choice, with leadership that recognises and values the contributions, skills and the expertise of its workforce and inspires people to develop and do their best*

### 1.3 Strategic Objectives

Council delivers services and initiatives under 47 major service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the Council Plan for the years 2021-25. The following table lists the five Strategic Objectives as described in the Council Plan.

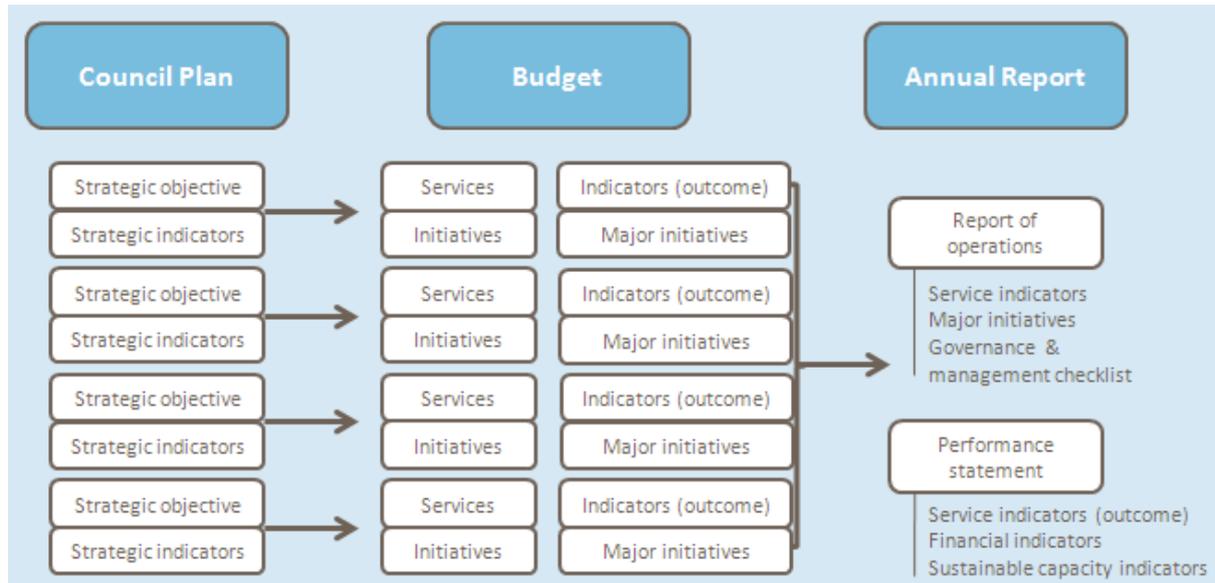
Strategic Objective	Description
1. COMMUNITY	<i>Healthy, Equitable and Thriving Communities</i> Be a city where all members of the community can participate equitably, feel safe, connected, and achieve good health and social wellbeing.
2. ENVIRONMENT	<i>Valuing our Environment</i> Foster a sustainable way of living in response to climate change through active involvement in alternative energy use, reduction of waste, enhancement, and conservation of our natural environment.
3. PLACE, RECREATION AND ECONOMY	<i>Vibrant Place and Economy</i> Support a resilient local economy that facilitates job growth and retention, promoting Hobsons Bay as a place to live, work, invest, recreate and visit.
4. COMMUNITY INFRASTRUCTURE	<i>Visionary Community Infrastructure</i> Develop and maintain infrastructure to promote liveability, planning for the future need and growth of the community, while preserving heritage, environment and neighbourhood character.
5. ORGANISATION	<i>A High Performing Organisation</i> Delivering value for money through efficient processes, digital transformation and continuous improvement with a willingness to try new approaches as to how we do, what we do. We will be transparent and responsive to the needs of the community through meaningful connection, communication and engagement.



## 2. Service and service performance indicators



This section provides a description of the services and initiatives to be funded in the Budget for the 2023-24 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and to report against these in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is outlined below.



Source: Department of Jobs, Precincts and Regions

# OBJECTIVE 1 – COMMUNITY



## Healthy, Equitable and Thriving Communities

“ Be a city where all members of the community can participate equitably, feel safe, connected and achieve good health and social wellbeing. ”

Council will work towards achieving this through the following strategies in addition to delivering ongoing core services:

- 1.1 Celebrate the diversity of our community and provide equitable opportunities for all
- 1.2 Improve the health and wellbeing of our community – particularly our young, vulnerable and older community members
- 1.3 Foster community safety including family violence prevention
- 1.4 Enable participation and contribution to community life, learning and inter-connection

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

## Services

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Community Support	<i>Provides social support and activity options for older residents and respite for carers through centre-based activities, recreational and social events and outings as well as high quality in-home support services (directly and indirectly) and food services to frail older adults, younger people with disabilities and / their carers.</i>	Inc	2,624	2,304	2,970
		Exp	2,983	3,073	3,570
		Surplus/ (deficit)	(358)	(769)	(600)
Early Years	<i>Provides access to affordable and high-quality children's services for people who live and/or work in Hobsons Bay as well as providing support, mentoring, management and advocacy for local early years' service providers.</i>	Inc	290	503	578
		Exp	961	1,151	1,278
		Surplus/ (deficit)	(671)	(648)	(700)
Community Child Health	<i>Provides a universal primary health and immunisation service available to all Hobsons Bay families with children from birth to school age.</i>	Inc	1,560	1,254	1,257
		Exp	3,365	3,377	3,576
		Surplus/ (deficit)	(1,805)	(2,122)	(2,320)

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Youth Services	<i>Provides generalist youth services for local young people aged 12 to 25 years including a range of social activities, events and recreation and leadership development opportunities, as well as mental health and support services.</i>	Inc	292	318	289
		Exp	1,524	1,521	1,604
		Surplus/ (deficit)	(1,232)	(1,203)	(1,315)
Community Learning and Service Centres	<i>Manages service centres, library branches and community centres that provide customer services, facilitate and guide access to information, programs, lifelong learning, reading and recreation.</i>	Inc	925	1,122	1,062
		Exp	6,921	7,296	7,645
		Surplus/ (deficit)	(5,996)	(6,174)	(6,584)
Community Development	<i>Generates key community projects and builds internal and external capacity to deliver inclusive and responsive services that meet the needs of diverse and disadvantaged communities.</i>	Inc	259	316	30
		Exp	2,473	2,615	2,677
		Surplus/ (deficit)	(2,214)	(2,299)	(2,647)
Community Safety and Compliance	<i>Ensures that parking regulations are enforced, implements local laws, provides animal control service for residents, assists in the protection of the community from the threat of wildfire and ensures that all school crossings are staffed by school crossing supervisors.</i>	Inc	3,944	4,822	4,955
		Exp	3,745	4,289	4,607
		Surplus/ (deficit)	199	532	348
Public Health	<i>Ensures the public health of the community by undertaking the responsibilities outlined in the relevant legislations. These include inspections of handling of food for sale, inspections of personal care and body art treatments, incidents and infectious disease outbreaks management, investigation of nuisance, investigation of pollution, control of the Tobacco Service Level Agreement, prevention of mosquito borne disease and advocacy role.</i>	Inc	72	779	747
		Exp	883	1,035	1,046
		Surplus/ (deficit)	(811)	(257)	(299)
Municipal Building Surveyor	<i>Promotes the safety and compliance of buildings by controlling building permits and carrying out mandated responsibilities in accordance with the relevant laws and regulations.</i>	Inc	567	583	549
		Exp	713	905	939
		Surplus/ (deficit)	(146)	(322)	(390)
Planning Investigations	<i>Ensures compliance of development to planning and building requirements by conducting investigations and taking compliance and enforcement actions.</i>	Inc	54	93	60
		Exp	408	420	477
		Surplus/ (deficit)	(354)	(328)	(417)

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Social Planning	<i>Investigates and expands Council's understanding of the current and future population needs, inequities within and between population groups, develops Council positions to inform high level strategic decisions and whole of government responses, and supports community and stakeholders to undertake collaborative action.</i>	Inc	15	0	0
		Exp	299	732	708
		Surplus/ (deficit)	(284)	(732)	(708)
Planning Operations	<i>Provides front end customer service with regards to planning issues, administrative support, systems and improvements support to the Planning, Building and Health Service areas.</i>	Inc	0	0	0
		Exp	196	300	344
		Surplus/ (deficit)	(196)	(300)	(344)

### Major Initiatives

- 1) Hobsons Bay Affordable Housing Trust - The Affordable Housing Trust will provide housing to low-income households with a connection to Hobsons Bay.  
*Continuing from 2022-23*
- 2) Centres of Excellence Strategy 2022-2027.  
*Continuing from 2022-23*

## Service Performance Outcome Indicators\*\*

Service area	Indicator	2021/22 Actual	2022/23 Forecast	2023/24 Budget
	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	67.4%	67.6%	67.0%
Maternal and Child Health	<i>Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)</i>	83.7%	79.6%	80.0%
Libraries	Participation	33.3%	38.8%	44.2%
Animal Management	Health and safety	100.0%	100.0%	100.0%
Food safety	Health and safety	87.4%	90.3%	88.8%
Aquatic Facilities	Utilisation	N/A	N/A	N/A

\*\*refer to table in section 2.5 for information on the calculation of Service Performance Outcome Indicators.

## OBJECTIVE 2 – ENVIRONMENT



### Valuing our Environment

“ Foster a sustainable way of living in response to climate change through active involvement in alternative energy use, reduction of waste, enhancement and conservation of our natural environment ”

Council will work towards achieving this through the following strategies in addition to delivering ongoing core services:

- 2.1 Increase resource recovery and reducing landfill across Council's waste services and improve the customer experience of waste services
- 2.2 Enhance protection, preservation and promotion of our coastal environment and wetlands/waterways, biodiversity and natural areas
- 2.3 Increase tree canopy cover within Hobsons Bay to reduce the urban heat island effect, improve air quality and enhance general amenity
- 2.4 Continue to reduce Council's greenhouse gas emissions by increasing the use of renewable energy, increasing energy efficiency and implementing Council's zero net emissions strategy

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

## Services

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Environment and Sustainability	<i>Delivers municipal waste and recycling services to the Hobsons Bay community and develops and delivers waste, litter and sustainability policy, strategy, programs and events, as well as provides oversight on Council's response to climate change.</i>	Inc	150	280	108
		Exp	13,291	12,432	13,475
		Surplus/ (deficit)	(13,140)	(12,152)	(13,367)
Parks, Gardens and Conservation	<i>Delivers a wide range of open space maintenance services across Council's network of parks, gardens, reserves, sports grounds, foreshore, wetlands and conservation assets to provide a high-quality passive and active open space for the community. This also includes the maintenance, management and enhancement of Williamstown Botanic Gardens, and maintenance of a healthy and resilient tree population.</i>	Inc	352	196	210
		Exp	12,670	12,484	12,890
		Surplus/ (deficit)	(12,319)	(12,288)	(12,681)

## Major Initiatives

- 1) Wetlands Centre Development. Development of concept, detail design and contract documentation including stakeholder engagement for a state-of-the-art sustainability-focussed Wetlands Centre in Hobsons Bay to increase community education and participation in the preservation of the local environment.  
*Continuing from 2022/23*
- 2) Solar Program. Large scale solar program across multiple sites to reduce emissions and result in operational savings.  
*Continuing from 2022-23*
- 3) Tree Planting – Urban Forest Strategy (2020-2023) - Tree planting and establishment maintenance along streets, pathways and in public open space. To achieve 30 percent canopy cover by 2040, the Urban Forest Program will plant some 8000 to 8500 semi-advanced trees per year.  
*Continuing from 2022-23*
- 4) Altona Meadows Library Building Renewal & Energy Efficiency Upgrades - Building renewal works, including acoustic, HVAC and improving space utilisation to enhance customer experience.  
*Continuing from 2022-23*
- 5) Alma Avenue Reserve, Altona Meadows - Local Park Upgrade - Play space.

## Service Performance Outcome Indicators\*\*

Service area	Indicator	2021/22 Actual	2022/23 Forecast	2023/24 Budget
Waste collection	Waste diversion	57.8%	48.9%	50.0%

\*\*refer to table in section 2.5 for information on the calculation of Service Performance Outcome Indicators.

# OBJECTIVE 3 – PLACE, RECREATION AND ECONOMY



## Vibrant Place and Economy

“ Support a resilient local economy that facilitates job growth and retention, promoting Hobsons Bay as a place to live, work, invest, recreate and visit ”

Council will work towards achieving this through the following strategies in addition to delivering ongoing core services:

- 1.1 Support diversification and growth of our local economy in response to significant changes in land use and the ongoing impacts of the COVID-19 pandemic
- 1.2 Increase economic and tourism opportunities that capitalise on our cultural and creative strengths
- 1.3 Continued commitment to the delivery of the Better Places Program
- 1.4 Increase participation in recreation activities across the community
- 1.5 Ensure land use and development supports high amenity, sustainability, exemplary design and responds to neighbourhood context

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

## Services

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Economic Development	<i>Provides business development, investment attraction and facilitation, training workshops and programs, support to the business community, industry partnerships, tourism and sister cities.</i>	Inc	345	15	14
		Exp	1,347	915	1,005
		Surplus/ (deficit)	(1,002)	(900)	(991)
Events and Visitor Services	<i>Provides opportunities for community celebration, encourages visitation and supports and promotes tourism development through a diverse and dispersed calendar of events and festivals. This also includes provision of information to residents, visitors, local businesses and tourism operators in visitor offerings, experiences and environment to promote the city and its attractions.</i>	Inc	155	221	72
		Exp	765	1,040	1,074
		Surplus/ (deficit)	(611)	(819)	(1,002)

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Venues	<i>Manages the use of Council-owned Cultural venues, oversees venue management in relation to functions and bookings, programs, promotes and presents performing arts program, supports local theatre companies heritage conservation management and capital works.</i>	Inc	220	483	380
		Exp	630	963	995
		Surplus/ (deficit)	(410)	(480)	(615)
Arts and Culture	<i>Provides visual arts, public art, cultural development, heritage, Indigenous culture, cultural collections, festival and events, arts spaces, policy and strategy development.</i>	Inc	25	29	24
		Exp	1,098	1,413	1,459
		Surplus/ (deficit)	(1,073)	(1,384)	(1,435)
Sport and Recreation	<i>Manages and optimises the use of Council's sport, recreation and community facilities and increases participation in sport and recreation.</i>	Inc	56	136	115
		Exp	1,084	929	1,026
		Surplus/ (deficit)	(1,029)	(793)	(911)
Strategic Planning	<i>Considers planning scheme amendments, works through planning projects and develops policy that directs future land use outcomes within the municipality.</i>	Inc	48	33	0
		Exp	1,292	1,224	1,647
		Surplus/ (deficit)	(1,244)	(1,191)	(1,647)
Statutory Planning	<i>Assesses and provides advice in relation to planning application approvals under the Hobsons Bay Planning Scheme and the related legislations, calendar of events and festivals. This also includes provision of information to residents, visitors, local businesses and tourism operators in visitor offerings, experiences and environment to promote the city and its attractions.</i>	Inc	1,940	2,224	2,237
		Exp	3,621	3,827	4,012
		Surplus/ (deficit)	(1,681)	(1,603)	(1,775)
Open Space and City Design	<i>Develops and leads the implementation of key open space and urban strategies and actions, including planning, costing, consulting and designing for the implementation of capital works program for passive open space and other public spaces including retail, streetscapes and other civic spaces.</i>	Inc	9	0	0
		Exp	1,207	1,013	1,035
		Surplus/ (deficit)	(1,198)	(1,013)	(1,035)

### Major Initiatives

- 1) HC Kim Reserve, Altona - New Pavilion, Female Friendly Change Rooms & Car Park Upgrades. Construction of new pavilion and sports field and floodlighting upgrades, irrigation upgrade and carpark upgrades.  
*Continuing from 2022-23*
- 2) Dennis Reserve master plan implementation.  
*Continuing from 2022-23*
- 3) Better Places - Spotswood and South Kingsville.  
*Continuing from 2022-23*
- 4) Better Places - Laverton.  
*Continuing from 2022-23*
- 5) Better Places - Brooklyn and Altona North

### Service Performance Outcome Indicators\*\*

Service area	Indicator	2021/22 Actual	2022/23 Forecast	2023/24 Budget
Statutory planning	Service standard	53.6%	52.0%	60.0%

\*\*refer to table in section 2.5 for information on the calculation of Service Performance Outcome Indicators.

## OBJECTIVE 4 – COMMUNITY INFRASTRUCTURE



### **Visionary Community Infrastructure**

“ Develop and maintain infrastructure to promote liveability, planning for the future need and growth of the community, while preserving heritage, environment and neighbourhood character ”

Council will work towards achieving this through the following strategies in addition to delivering ongoing core services:

- 4.1 Ensure the transport network is safe and efficient for all users with a focus on pedestrians and cyclists
- 4.2 Ensure that our assets are properly maintained now and into the future at the most economical cost to the community and the environment

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Works and Operation	<i>Provides infrastructure maintenance services including fleet maintenance and city maintenance, ensuring street and park furniture and signage are maintained to an appropriate standard, as well as home maintenance services to residents who qualify.</i>	Inc	23	7	4
		Exp	(700)	(275)	(278)
		Surplus/ (deficit)	724	282	282

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Roads and Drainage	<i>Ensures roads, drainages and pathways are in safe and useable condition for all residents and visitors.</i>	Inc	1,350	1,037	1,325
		Exp	5,882	5,600	5,852
		Surplus/ (deficit)	(4,532)	(4,563)	(4,527)
Facilities Maintenance	<i>Ensures all Council buildings and facilities are maintained, cleaned and secured in accordance with both legislative requirements and residential expectations including sports clubs, community centres, activity halls, public toilets, kindergartens, corporate buildings and the operations centre.</i>	Inc	515	522	524
		Exp	6,900	7,252	7,365
		Surplus/ (deficit)	(6,385)	(6,730)	(6,841)
Capital Works	<i>Project manages the development, renewal and upgrade of community infrastructure.</i>	Inc	0	0	0
		Exp	173	182	177
		Surplus/ (deficit)	(173)	(182)	(177)
Engineering Services	<i>Provides a range of civil engineering services from community engagement, concept plans to final construction.</i>	Inc	222	0	0
		Exp	495	265	275
		Surplus/ (deficit)	(273)	(265)	(275)
Transport and Engineering Developments	<i>Plans and provides technical guidance to transport and parking management and drainage infrastructure to the community, internal stakeholders and external government agencies.</i>	Inc	0	172	247
		Exp	2,796	3,108	3,426
		Surplus/ (deficit)	(2,796)	(2,936)	(3,180)
Renewal and Programming	<i>Supports the preparation of the forward capital program including the development of a detailed 5-year capital works program, plans and facilitates the capital works program budgeting process and delivers the assigned capital works projects.</i>	Inc	0	0	0
		Exp	383	478	670
		Surplus/ (deficit)	(383)	(478)	(670)
Assets	<i>Reviews, develops and implements asset management processes, policies and plans that support the ongoing delivery of Council's best practice asset management. This involves the planning and development of long-term asset renewal and maintenance programs, maintenance of the corporate asset management system, and the Road Management Plan defects inspection.</i>	Inc	0	0	0
		Exp	1,150	1,356	1,013
		Surplus/ (deficit)	(1,150)	(1,356)	(1,013)
Strategic Projects	<i>Leads and delivers major capital projects, service improvement projects and Council's advocacy on the Victorian Government's infrastructure projects.</i>	Inc	280	580	565
		Exp	455	447	411
		Surplus/ (deficit)	(175)	133	154

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
City Amenity	<i>Manages the ongoing presentation of public and open space areas of the municipality which includes ensuring litter and waste in the public areas are appropriately captured and disposed of and public facilities such as public toilets, beaches, streets and footpaths are also kept clean and tidy.</i>	Inc	175	108	110
		Exp	5,227	4,988	5,042
		Surplus/ (deficit)	(5,052)	(4,880)	(4,932)

### Major Initiatives

- 1) Bruce Comben includes the open space development of the southern area oval and Henry Drive Carpark.  
*Continuing from 2022-23.*
- 2) Better Places Laverton 8. Places & Spaces - Road Reconstruction (On/Off-Road Rehabilitation) Program.  
*Continuing from 2022-23.*
- 3) Hannan Street, Williamstown, from Esplanade to Collins Street

### Service Performance Outcome Indicators\*\*

Service area	Indicator	2021/22	2022/23	2023/24
		Actual	Forecast	Budget
Roads	Condition	97.5%	97.5%	97.5%

\*\*refer to table in section 2.5 for information on the calculation of Service Performance Outcome Indicators.

# OBJECTIVE 5 – ORGANISATION



## A High Performing Organisation

“ Delivering value for money through efficient processes, digital transformation and continuous improvement with a willingness to try new approaches as to how we do, what we do. We will be transparent and responsive to the needs of the community through meaningful connection, communication and engagement ”

Council will work towards achieving this through the following strategies in addition to delivering ongoing core services:

- 5.1 Improving the quality of our communication and engagement to ensure that our community is informed of and encouraged to contribute to issues in a diversity of ways most suited to them and to advocate for the areas of greatest need
- 5.2 Transform residents' experience across all Council services through simplifying our processes, fostering a customer first culture and enhancing digital services
- 5.3 Deliver value for money – continuous improvement while safeguarding the long-term financial sustainability of Council
- 5.4 Enhance transparency, accountability and good governance practice

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

## Services

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Risk, Audit and Emergency Management	<i>Facilitates Council's risk management, emergency planning, preparedness, response and recovery in accordance with the Emergency Management Acts as detailed in the Emergency Management Manual of Victoria.</i>	Inc	0	0	0
		Exp	387	305	513
		Surplus/ (deficit)	(387)	(305)	(513)
Strategic Communications	<i>Provides all communications and community relations advice, policy, protocol and delivery.</i>	Inc	40	0	0
		Exp	1,070	1,295	1,428
		Surplus/ (deficit)	(1,030)	(1,295)	(1,428)
Community Engagement and Advocacy	<i>Provision of advice to work areas in the design, delivery and evaluation of engagement and advocacy activity</i>	Inc	0	0	0
		Exp	535	770	863
		Surplus/ (deficit)	(535)	(770)	(863)
Finance	<i>Provides external financial reporting for Council. Includes the audited annual financial report, payment of accounts and Council treasury functions. Also provides internal financial reporting. This includes reporting to Council and the Executive Leadership Team, annual budget processes and maintenance of Council's general ledger.</i>	Inc	12	5	5
		Exp	1,085	1,029	1,151
		Surplus/ (deficit)	(1,073)	(1,025)	(1,146)

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Revenue	Oversees Council rates, ensuring that the correct rates are raised, and the charges are effectively collected.	Inc	227	316	319
		Exp	774	905	830
		Surplus/ (deficit)	(547)	(589)	(512)
Procurement and Contracts	Coordinates the delivery of Council's procurement to ensure compliance with best value principles, Councils policies and legislation. Procurement and Contracts also manages the administration of tendering and contracts and oversees Council's online purchasing processes and classification of capital expenditure.	Inc	11	4	5
		Exp	577	564	654
		Surplus/ (deficit)	(567)	(560)	(649)
Governance and Information Management	Provides a range of Council governance functions, including Council meetings and timely advice and support in statutory compliance and information management services.	Inc	71	7	1
		Exp	880	1,132	1,134
		Surplus/ (deficit)	(810)	(1,125)	(1,134)
Digital Operations and Transformation	Provides a cost-effective, secure, and robust Information and Communication Technology (ICT) platform that supports Council's business needs as well as innovative digital solutions to support business transformation for Council and the community.	Inc	0	0	0
		Exp	4,502	6,664	7,098
		Surplus/ (deficit)	(4,502)	(6,664)	(7,098)
Human Resources	Supports the adherence to legislative requirements and the provision of best practice, proactive, high-quality human resources management, payroll and industrial/employee relations support, advice, recommendations, services, systems and programs.	Inc	0	0	0
		Exp	1,846	1,756	1,982
		Surplus/ (deficit)	(1,846)	(1,756)	(1,982)
Occupational Health and Safety	Supports the organisation to drive a proactive approach to Occupational Health and Safety (OHS) risk management and hazard identification through the provision of high quality OHS and injury management advice and a purposeful health and wellbeing program.	Inc	0	0	0
		Exp	49	80	39
		Surplus/ (deficit)	(49)	(80)	(39)
Organisational Culture and Development	Designs, develops and delivers Council's organisational culture and development initiatives and programs that are sustainable, relevant and build staff and organisational capability and engagement.	Inc	0	0	0
		Exp	255	483	563
		Surplus/ (deficit)	(255)	(483)	(563)
Legal and Performance Reporting	Provides in-house legal advisory service to Council to ensure statutory compliance and delivers Council planning and reporting functions that ensure Council is compliant with the statutory planning and reporting requirements.	Inc	0	0	0
		Exp	416	160	487
		Surplus/ (deficit)	(416)	(160)	(487)

Service area	Description of services provided		2021/22	2022/23	2023/24
			Actual \$'000	Forecast \$'000	Budget \$'000
Councillor Support and CEO's Office	<i>Provides administration support and advice to the Mayor and Councillors, Chief Executive Officer, and the Executive Leadership Team, to enhance the effectiveness of the organisation as a whole.</i>	Inc	0	0	0
		Exp	3,659	2,713	2,374
		Surplus/ (deficit)	(3,659)	(2,713)	(2,374)
Business Transformation	<i>Enables Council to develop a better way of working through collaboration, rigorous analysis of options, a focus on customer experience and great digital transformation.</i>	Inc	0	0	0
		Exp	0	635	734
		Surplus/ (deficit)	0	(635)	(734)
Property and Insurance	<i>Manages all current physical property assets owned, managed, controlled, leased or licenced by Council. Manages Council's insurance ensuring comprehensive cover and management of claims.</i>	Inc	2,668	2,858	3,003
		Exp	2,467	2,769	3,145
		Surplus/ (deficit)	200	89	(142)

#### Major Initiatives

- 1) EDMS & Intranet Project (previously EDMS 2.0 Project). To improve efficiency of Council operations.  
*Continuing from 2022-23*
- 2) Implement Community Relationship Management (CRM) system including online payment processes.  
*Continuing from 2022-23*
- 3) Customer Experience Transformation (CX 2.0).  
*Continuing from 2022-23*
- 4) Property Strategy.  
*Continuing from 2022-23*

#### Service Performance Outcome Indicators\*\*

Service area	Indicator	2021/22	2022/23	2023/24
		Actual	Forecast	Budget
Governance	Consultation and engagement	60	56	60

\*\*refer to table in section 2.5 for information on the calculation of Service Performance Outcome Indicators.

## 2.5 Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Consultation and engagement	Satisfaction with community consultation and engagement. (Community satisfaction rating out of 100 with the consultation and engagement efforts of Council)	Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement
Statutory planning	Service standard	Planning applications decided within required timeframes (percentage of regular and VicSmart planning application decisions made within legislated timeframes)	[Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100
Roads	Condition	Sealed local roads below the intervention level (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100
Libraries	Participation	Library membership (Percentage of the population that are registered library members)	[Number of registered library members / Population] x100
Waste management	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities / Population
Animal Management	Health and safety	Animal management prosecutions. (Percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100
		Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100

## 2.6 Reconciliation with budgeted operating result

Strategic Objectives	Surplus / (Deficit) \$'000	Expenditure \$'000	Revenue \$'000
COMMUNITY			
- Healthy, Equitable and Thriving Communities	15,975	28,471	12,497
ENVIRONMENT			
- Valuing our Environment	26,047	26,365	318
PLACE, RECREATION and ECONOMY			
- Vibrant Place and Economy	9,411	12,253	2,842
COMMUNITY INFRASTRUCTURE			
- Visionary Community Infrastructure	21,178	23,953	2,775
ORGANISATION			
- A High Performing Organisation	19,665	22,996	3,331
<b>Total</b>	<b>92,276</b>	<b>114,038</b>	<b>21,762</b>
<b><i>Expenses added in:</i></b>			
Depreciation	28,989		
Amortisation	471		
Finance costs	1,097		
Other	2,340		
<b><i>Deficit before funding sources</i></b>	<b>125,173</b>		
<b><u>Funding sources added in:</u></b>			
Rates & charges revenue	117,564		
Waste charge revenue	13,020		
Other	9,040		
Capital grants and contributions	2,016		
<b><i>Total funding sources</i></b>	<b>141,641</b>		
<b>Surplus/(deficit) for the year</b>	<b>16,468</b>		



### 3. Financial statements



This section includes the following financial statements prepared in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

Comprehensive Income Statement  
Balance Sheet  
Statement of Changes in Equity  
Statement of Cash Flows  
Statement of Capital Works  
Statement of Human Resources

## Comprehensive Income Statement

For the four years ending 30 June 2027

	NOTES	Forecast	Budget	Projections		
		Actual		2024/25	2025/26	2026/27
		2022/23	2023/24	\$'000	\$'000	\$'000
<b>Income / Revenue</b>						
Rates and charges	4.1.1	124,979	130,584	134,488	138,477	142,000
Statutory fees and fines	4.1.2	5,474	5,537	5,753	5,874	6,050
User fees	4.1.3	4,824	5,157	5,312	5,471	5,636
Grants – operating	4.1.4	9,576	9,995	10,118	10,371	10,630
Grants – capital	4.1.4	10,743	2,016	10,197	5,637	642
Contributions - monetary	4.1.5	5,346	5,484	5,381	4,848	4,517
Contributions – non-monetary	4.1.5	-	-	-	-	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	4.1.6	52	52	50	50	50
Fair value adjustments for investment property		-	-	-	-	-
Share of net profits/(losses) of associates and joint ventures						
Other income	4.1.7	4,214	4,631	4,466	4,754	4,846
<b>Total income / revenue</b>		<b>165,207</b>	<b>163,455</b>	<b>175,763</b>	<b>175,482</b>	<b>174,371</b>
<b>Expenses</b>						
Employee costs	4.1.8	57,661	61,715	63,323	65,039	66,990
Materials and services	4.1.9	51,777	52,961	52,217	53,079	54,788
Depreciation	4.1.10	27,708	28,989	29,713	30,456	31,218
Amortisation - right of use assets	4.1.11	266	471	461	461	461
Bad and doubtful debts - allowance for impairment losses		705	693	693	693	693
Borrowing costs		684	1,061	1,368	1,308	930
Finance Costs - leases		35	36	19	6	36
Other expenses	4.1.12	1,049	1,061	1,088	1,115	1,143
<b>Total expenses</b>		<b>139,884</b>	<b>146,987</b>	<b>148,882</b>	<b>152,157</b>	<b>156,259</b>
<b>Surplus/(deficit) for the year</b>		<b>25,323</b>	<b>16,468</b>	<b>26,881</b>	<b>23,324</b>	<b>18,112</b>
<b>Other comprehensive income</b>						
Items that will not be reclassified to surplus or deficit in future periods		-	-	-	-	-
Net asset revaluation increment/(decrement)		-	-	-	-	-
Share of other comprehensive income of associates and joint ventures		-	-	-	-	-
Items that may be reclassified to surplus or deficit in future periods		-	-	-	-	-
<b>Total other comprehensive income</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive result</b>		<b>25,323</b>	<b>16,468</b>	<b>26,881</b>	<b>23,324</b>	<b>18,112</b>

## Balance Sheet

For the four years ending 30 June 2027

		Forecast Actual	Budget	Projections		
	NOTES	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		10,112	10,234	10,427	10,990	10,217
Trade and other receivables		18,290	19,427	18,998	18,524	17,907
Other financial assets		30,000	25,000	31,000	30,000	41,000
Inventories		16	16	16	16	16
Prepayments		-	-	-	-	-
Non-current assets classified as held for sale		-	-	-	-	-
Other assets		1,342	1,342	1,342	1,342	1,342
<b>Total current assets</b>	<b>4.2.1</b>	<b>59,760</b>	<b>56,019</b>	<b>61,783</b>	<b>60,872</b>	<b>70,482</b>
<b>Non-current assets</b>						
Trade and other receivables		157	158	115	115	115
Other financial assets		-	-	-	-	-
Non-current assets classified as held for sale		1,854	1,854	1,854	1,854	1,854
Property, infrastructure, plant & equipment		1,528,666	1,561,955	1,585,509	1,601,664	1,607,039
Right-of-use assets	4.2.4	971	692	422	962	692
Investment property		14,565	14,565	14,565	14,565	14,565
<b>Total non-current assets</b>	<b>4.2.1</b>	<b>1,546,213</b>	<b>1,579,224</b>	<b>1,602,465</b>	<b>1,619,160</b>	<b>1,624,265</b>
<b>Total assets</b>		<b>1,605,973</b>	<b>1,635,243</b>	<b>1,664,247</b>	<b>1,680,031</b>	<b>1,694,747</b>
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		13,174	13,504	13,841	14,187	14,542
Trust funds and deposits		6,523	6,686	6,853	7,025	7,200
Unearned income/revenue		-	-	-	-	-
Provisions		13,512	13,850	14,196	14,622	15,061
Interest-bearing liabilities	4.2.3	1,276	3,270	9,044	4,225	4,415
Lease liabilities	4.2.4	583	677	411	581	677
<b>Total current liabilities</b>	<b>4.2.2</b>	<b>35,068</b>	<b>37,987</b>	<b>44,345</b>	<b>40,640</b>	<b>41,895</b>
<b>Non-current liabilities</b>						
Provisions		1,028	1,053	1,080	1,112	1,145
Interest-bearing liabilities	4.2.3	17,933	28,067	23,879	19,661	15,255
Lease liabilities	4.2.4	484	206	134	484	206
<b>Total non-current liabilities</b>	<b>4.2.2</b>	<b>19,444</b>	<b>29,326</b>	<b>25,092</b>	<b>21,257</b>	<b>16,606</b>
<b>Total liabilities</b>		<b>54,512</b>	<b>67,313</b>	<b>69,437</b>	<b>61,897</b>	<b>58,500</b>
<b>Net assets</b>		<b>1,551,461</b>	<b>1,567,929</b>	<b>1,594,810</b>	<b>1,618,135</b>	<b>1,636,246</b>
<b>Equity</b>						
Accumulated surplus		630,207	653,211	676,813	703,845	715,182
Reserves		921,253	914,718	917,997	914,289	921,065
<b>Total equity</b>		<b>1,551,461</b>	<b>1,567,929</b>	<b>1,594,810</b>	<b>1,618,135</b>	<b>1,636,246</b>

## Statement of Changes in Equity

For the four years ending 30 June 2027

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2022-23 Forecast Actual</b>					
Balance at beginning of the financial year		1,526,137	602,929	901,746	21,462
Surplus/(deficit) for the year		25,323	25,323	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		30,392	16,174	-	14,219
Transfers from other reserves		(30,392)	(14,219)	-	(16,174)
<b>Balance at end of the financial year</b>		<b>1,551,461</b>	<b>630,207</b>	<b>901,746</b>	<b>19,508</b>
<b>2023-24 Budget</b>					
Balance at beginning of the financial year		1,551,461	630,207	901,746	19,508
Surplus/(deficit) for the year		16,468	16,468	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves	4.3.1	25,035	15,785	-	9,250
Transfers from other reserves	4.3.1	(25,035)	(9,250)	-	(15,785)
<b>Balance at end of the financial year</b>	<b>4.3.2</b>	<b>1,567,929</b>	<b>653,211</b>	<b>901,746</b>	<b>12,973</b>
<b>2024-25</b>					
Balance at beginning of the financial year		1,567,929	653,211	901,746	12,973
Surplus/(deficit) for the year		26,881	26,881	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		15,831	6,276	-	9,554
Transfers from other reserves		(15,831)	(9,554)	-	(6,276)
<b>Balance at end of the financial year</b>		<b>1,594,810</b>	<b>676,813</b>	<b>901,746</b>	<b>16,251</b>
<b>2025-26</b>					
Balance at beginning of the financial year		1,594,810	676,813	901,746	16,251
Surplus/(deficit) for the year		23,324	23,324	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		22,710	13,209	-	9,501
Transfers from other reserves		(22,710)	(9,501)	-	(13,209)
<b>Balance at end of the financial year</b>		<b>1,618,135</b>	<b>703,845</b>	<b>901,746</b>	<b>12,544</b>
<b>2026-27</b>					
Balance at beginning of the financial year		1,618,135	703,845	901,746	12,544
Surplus/(deficit) for the year		18,112	18,112	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		16,446	4,835	-	11,610
Transfers from other reserves		(16,446)	(11,610)	-	(4,835)
<b>Balance at end of the financial year</b>		<b>1,636,246</b>	<b>715,182</b>	<b>901,746</b>	<b>19,319</b>

## Statement of Cash Flows

For the four years ending 30 June 2027

	Forecast					
	Actual	Budget	Projections			
	2022/23	2023/24	2024/25	2025/26	2026/27	
	\$'000	\$'000	\$'000	\$'000	\$'000	
	Inflows	Inflows	Inflows	Inflows	Inflows	
NOTES	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)	
<b>Cash flows from operating activities</b>						
Rates and charges	125,986	130,024	135,442	139,503	143,138	
Statutory fees and fines	5,474	5,537	5,753	5,874	6,050	
User fees	4,092	4,582	4,743	4,920	5,114	
Grants – operating	9,576	9,995	10,118	10,371	10,630	
Grants - capital	10,743	2,016	10,197	5,637	642	
Contributions - monetary	5,346	5,484	5,381	4,848	4,517	
Interest received	1,108	1,321	1,057	1,243	1,230	
Trust funds and deposits taken	-	-	-	-	-	
Other receipts	4,214	4,631	4,466	4,754	4,846	
Net GST refund / payment	-	-	-	-	-	
Employee costs	(56,442)	(61,351)	(62,950)	(64,581)	(66,518)	
Materials and services	(60,073)	(53,693)	(52,967)	(53,848)	(55,576)	
Short-term, low value and variable lease payments	-	-	-	-	-	
Trust funds and deposits repaid	-	-	-	-	-	
Other payments	-	-	-	-	-	
<b>Net cash provided by/(used in) operating activities</b>	<b>4.4.1</b>	<b>50,023</b>	<b>48,545</b>	<b>61,238</b>	<b>58,720</b>	<b>54,073</b>
<b>Cash flows from investing activities</b>						
Payments for property, infrastructure, plant and equipment	(62,389)	(64,685)	(55,455)	(49,005)	(38,890)	
Proceeds from sale of property, infrastructure, plant and equipment	152	202	200	200	200	
Payments for investments	5,000	5,000	(6,000)	1,000	(11,000)	
Proceeds from sale of investments	-	-	-	-	-	
Payments of loans and advances	-	-	-	-	-	
<b>Net cash provided by/ (used in) investing activities</b>	<b>4.4.2</b>	<b>(57,237)</b>	<b>(59,483)</b>	<b>(61,255)</b>	<b>(47,805)</b>	<b>(49,690)</b>
<b>Cash flows from financing activities</b>						
Finance costs	(684)	(1,061)	(1,368)	(1,308)	(930)	
Proceeds from borrowings	8,000	14,000	5,000	-	-	
Repayment of borrowings	(912)	(1,878)	(3,423)	(9,044)	(4,225)	
Interest paid - lease liability	-	-	-	-	-	
Repayment of lease liabilities	-	-	-	-	-	
<b>Net cash provided by/(used in) financing activities</b>	<b>4.4.3</b>	<b>6,404</b>	<b>11,060</b>	<b>210</b>	<b>(10,352)</b>	<b>(5,155)</b>
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>		<b>(810)</b>	<b>122</b>	<b>193</b>	<b>563</b>	<b>(773)</b>
Cash and cash equivalents at the beginning of the financial year		<b>10,922</b>	<b>10,112</b>	<b>10,234</b>	<b>10,427</b>	<b>10,990</b>
<b>Cash and cash equivalents at the end of the financial year</b>		<b>10,112</b>	<b>10,234</b>	<b>10,427</b>	<b>10,990</b>	<b>10,217</b>

## Statement of Capital Works

For the four years ending 30 June 2027

	NOTES	Forecast	Budget	Projections		
		Actual		2024/25	2025/26	2026/27
		2022/23	2023/24	\$'000	\$'000	\$'000
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>						
Land		-	500	-	-	-
<b>Total land</b>		-	<b>500</b>	-	-	-
Buildings		20,545	22,586	14,655	10,680	1,435
Heritage buildings		103	530	45	50	50
<b>Total buildings</b>		<b>20,648</b>	<b>23,116</b>	<b>14,700</b>	<b>10,730</b>	<b>1,485</b>
<b>Total property</b>		<b>20,648</b>	<b>23,616</b>	<b>14,700</b>	<b>10,730</b>	<b>1,485</b>
<b>Plant and equipment</b>						
Heritage plant and equipment		30	-	-	-	-
Plant, machinery and equipment		3,235	2,870	2,360	2,350	2,160
Fixtures, fittings and furniture		82	-	-	-	-
Computers and telecommunications		760	980	1,000	1,000	1,000
Library books		699	820	800	800	800
<b>Total plant and equipment</b>		<b>4,807</b>	<b>4,670</b>	<b>4,160</b>	<b>4,150</b>	<b>3,960</b>
<b>Infrastructure</b>						
Roads		11,777	13,705	14,205	13,845	18,400
Bridges		72	1,125	2,310	210	150
Footpaths and cycleways		2,885	2,020	1,460	1,165	1,760
Drainage		3,112	2,540	6,650	3,260	3,425
Recreational, leisure and community facilities		2,740	2,075	1,090	4,440	2,150
Parks, open space and streetscapes		10,158	12,112	10,185	11,135	6,935
Waste management		1,428	1,410	450	-	-
Off street car parks		935	900	150	30	85
Other infrastructure		3,827	512	95	40	540
<b>Total infrastructure</b>		<b>36,935</b>	<b>36,399</b>	<b>36,595</b>	<b>34,125</b>	<b>33,445</b>
<b>Total capital works expenditure</b>	<b>4.5.1</b>	<b>62,389</b>	<b>64,685</b>	<b>55,455</b>	<b>49,005</b>	<b>38,890</b>
<b>Expenditure types represented by:</b>						
New asset expenditure		15,129	20,574	2,945	595	705
Asset renewal expenditure		16,882	21,586	21,065	20,895	21,435
Asset upgrade expenditure		30,379	22,525	31,445	27,515	16,750
<b>Total capital works expenditure</b>	<b>4.5.1</b>	<b>62,389</b>	<b>64,685</b>	<b>55,455</b>	<b>49,005</b>	<b>38,890</b>
<b>Funding sources represented by:</b>						
Grants		10,743	2,016	10,197	5,637	642
Contributions		203	-	-	-	-
Council cash		43,444	48,669	40,258	43,368	38,248
Borrowings		8,000	14,000	5,000	-	-
<b>Total capital works expenditure</b>	<b>4.5.1</b>	<b>62,389</b>	<b>64,685</b>	<b>55,455</b>	<b>49,005</b>	<b>38,890</b>

## Statement of Human Resources

For the four years ending 30 June 2027

	Forecast	Budget	Projections		
	Actual				
	2022/23	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - operating	57,661	61,715	63,323	65,039	66,990
Employee costs - capital	2,777	3,614	3,705	3,816	3,930
<b>Total staff expenditure</b>	<b>60,438</b>	<b>65,329</b>	<b>67,028</b>	<b>68,855</b>	<b>70,921</b>
	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>	<b>FTE</b>
<b>Staff numbers</b>					
Employees	549.3	568.9	566.9	562.9	562.9
<b>Total staff numbers</b>	<b>549.3</b>	<b>568.9</b>	<b>566.9</b>	<b>562.9</b>	<b>562.9</b>

The above table reflects staffing levels (Full Time Equivalent – FTE) from one financial year to another. The increase in staff numbers compared to the previous year forecast is inflated due to several vacancies during 2022-23. Additional staff numbers have been included for the Council+ program, Litter Strategy Implementation program and to transfer previous agency and contract staff into internal payroll.

Overall employee costs have increased by 7.0 per cent. Significant increases compared to the 2022-23 forecast are for the Enterprise Agreement increase of 1.5 per cent (\$865,000), superannuation including the legislative increase of 0.5 per cent (\$645,000) and the Workcover premium (\$647,000).

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget	Comprises				
		2023/24	Permanent		Casual	Temporary
			Full Time	Part time		
	\$'000	\$'000	\$'000	\$'000	\$'000	
Chief Executive's Office	2,662	2,002	390	-	270	
Corporate Services	19,443	12,117	3,750	1,831	1,745	
Sustainable Communities	20,818	12,874	5,801	562	1,581	
Infrastructure & City Services	18,430	16,299	279	38	1,815	
Total permanent staff expenditure	61,354	43,291	10,220	2,432	5,411	
Other employee related expenditure	361					
Capitalised labour costs	3,614					
<b>Total expenditure</b>	<b>65,329</b>					

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2023/24	Comprises			
		Permanent Full Time	Part time	Casual	Temporary
Chief Executive's Office	18.8	13.0	3.8	-	2.0
Corporate Services	175.9	101.7	38.7	18.3	17.2
Sustainable Communities	176.2	103.3	51.5	4.6	16.9
Infrastructure & City Services	169.7	150.4	2.6	0.4	16.3
	<b>540.8</b>	<b>368.4</b>	<b>96.7</b>	<b>23.3</b>	<b>52.4</b>
Capitalised labour costs	28.2				
<b>Total staff</b>	<b>568.9</b>				

## Statement of Human Resources

For the four years ending 30 June 2027

	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000
<b>Chief Executive's Office</b>				
Permanent - Full time				
Women	1,113	1,142	1,173	1,208
Men	889	912	937	965
Persons of self-described gender	-	-	-	-
Vacant	-	-	-	-
Permanent - Part time				
Women	305	313	321	331
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Vacant	85	88	90	93
<b>Total Chief Executive's Office</b>	<b>2,392</b>	<b>2,455</b>	<b>2,521</b>	<b>2,597</b>
<b>Corporate Services</b>				
Permanent - Full time				
Women	6,485	6,654	6,834	7,039
Men	4,685	4,807	4,938	5,086
Persons of self-described gender	-	-	-	-
Vacant	947	971	998	1,028
Permanent - Part time				
Women	2,671	2,741	2,815	2,899
Men	496	509	523	538
Persons of self-described gender	-	-	-	-
Vacant	583	598	614	632
<b>Total Corporate Services</b>	<b>15,867</b>	<b>16,280</b>	<b>16,721</b>	<b>17,223</b>
<b>Sustainable Communities</b>				
Permanent - Full time				
Women	6,867	7,046	7,237	7,454
Men	3,972	4,075	4,185	4,311
Persons of self-described gender	-	-	-	-
Vacant	2,035	2,088	2,145	2,209
Permanent - Part time				
Women	4,861	4,988	5,123	5,277
Men	290	298	306	315
Persons of self-described gender	-	-	-	-
Vacant	650	667	685	705
<b>Total Sustainable Communities</b>	<b>18,675</b>	<b>19,162</b>	<b>19,681</b>	<b>20,272</b>

	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000
<b>Infrastructure &amp; City Services</b>				
Permanent - Full time				
Women	2,662	2,731	2,805	2,889
Men	12,886	13,221	13,580	13,987
Persons of self-described gender	-	-	-	-
Vacant	751	771	792	816
Permanent - Part time				
Women	235	241	247	255
Men	18	19	19	20
Persons of self-described gender	-	-	-	-
Vacant	26	26	27	28
<b>Total Infrastructure &amp; City Services</b>	<b>16,577</b>	<b>17,009</b>	<b>17,470</b>	<b>17,994</b>
<b>Casuals, temporary and other expenditure</b>	<b>8,204</b>	<b>8,417</b>	<b>8,645</b>	<b>8,905</b>
<b>Capitalised labour costs</b>	<b>3,614</b>	<b>3,705</b>	<b>3,816</b>	<b>3,930</b>
<b>Total staff expenditure</b>	<b>65,329</b>	<b>67,028</b>	<b>68,855</b>	<b>70,921</b>

	2023/24	2024/25	2025/26	2026/27
	FTE	FTE	FTE	FTE
<b>Chief Executive's Office</b>				
Permanent - Full time				
Women	9.0	9.0	9.0	9.0
Men	4.0	4.0	4.0	4.0
Persons of self-described gender	-	-	-	-
Vacant	-	-	-	-
Permanent - Part time				
Women	2.8	2.8	2.8	2.8
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Vacant	1.0	1.0	1.0	1.0
<b>Total Chief Executive's Office</b>	<b>16.8</b>	<b>16.8</b>	<b>16.8</b>	<b>16.8</b>
<b>Corporate Services</b>				
Permanent - Full time				
Women	56.7	56.7	56.7	56.7
Men	36.0	36.0	36.0	36.0
Persons of self-described gender	-	-	-	-
Vacant	9.0	9.0	9.0	9.0
Permanent - Part time				
Women	27.0	27.0	27.0	27.0
Men	4.7	4.7	4.7	4.7
Persons of self-described gender	-	-	-	-
Vacant	7.1	7.1	7.1	7.1
<b>Total Corporate Services</b>	<b>140.4</b>	<b>140.4</b>	<b>140.4</b>	<b>140.4</b>
<b>Sustainable Communities</b>				
Permanent - Full time				
Women	53.9	53.9	53.9	53.9
Men	30.9	30.9	30.9	30.9
Persons of self-described gender	-	-	-	-
Vacant	18.5	18.5	18.5	18.5
Permanent - Part time				
Women	42.6	42.6	42.6	42.6
Men	2.8	2.8	2.8	2.8
Persons of self-described gender	-	-	-	-
Vacant	6.1	6.1	6.1	6.1
<b>Total Sustainable Communities</b>	<b>154.8</b>	<b>154.8</b>	<b>154.8</b>	<b>154.8</b>

	2023/24	2024/25	2025/26	2026/27
	FTE	FTE	FTE	FTE
<b>Infrastructure &amp; City Services</b>				
Permanent - Full time				
Women	23.6	23.6	23.6	23.6
Men	119.2	119.2	119.2	119.2
Persons of self-described gender	-	-	-	-
Vacant	7.6	7.6	7.6	7.6
Permanent - Part time				
Women	2.0	2.0	2.0	2.0
Men	0.2	0.2	0.2	0.2
Persons of self-described gender	-	-	-	-
Vacant	0.3	0.3	0.3	0.3
<b>Total Infrastructure &amp; City Services</b>	<b>153.1</b>	<b>153.1</b>	<b>153.1</b>	<b>153.1</b>
<b>Casuals and temporary staff</b>	<b>75.6</b>	<b>73.6</b>	<b>69.6</b>	<b>69.6</b>
<b>Capitalised labour</b>	<b>28.2</b>	<b>28.2</b>	<b>28.2</b>	<b>28.2</b>
<b>Total staff numbers</b>	<b>568.9</b>	<b>566.9</b>	<b>562.9</b>	<b>562.9</b>



# 4. Notes to the financial statements



This section presents detailed information on material components of the financial statements. *Council needs to assess which components are material, considering the dollar amounts and nature of these components.*

## 4.1 Comprehensive Income Statement

### 4.1.1 Rates and charges

Rates and charges are required by the *Local Government Act 2020* and the Regulations to be disclosed in Council's budget. As per the Act, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process.

The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. Rate cap increases for Victorian councils have generally been linked to the forecast movement in the Consumer Price Index (CPI). For 2023-24 the FGRS cap has been set at 3.5 per cent, which is well below the All Groups CPI of 7.0 per cent over the twelve months to the March 2023 quarter. The cap applies to general rates and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community. To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 3.5 per cent in line with the rate cap.

Service charges for the collection, disposal and processing of garbage, recycling, glass, garden and food waste and hard waste will increase by 7.7 per cent in 2023-24. This increase, which is not subject to the state government rate cap, will help cover the cost of Councils considerable investment to introduce a four-bin system in 2019-20. As a result, it is anticipated that the 'waste management' reserve will be in deficit of approximately \$4 million by 30 June 2023. Council has decided to progressively recover this investment over future years.

Total rate income is expected to increase by 4.5 per cent, raising total rates and charges for 2023-24 to \$130.584 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast	Budget	Change	
	Actual	2023/24		
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
General rates*	111,719	116,843	5,124	4.6%
Municipal charge *	-	-	-	-
Waste management charge	12,063	13,020	957	7.9%
Supplementary rates	700	400	(300)	(42.9%)
Interest on rates and charges	500	500	-	-
Council pensioner rebates	(451)	(450)	1	(0.2%)
Rate Waivers and Relief	(100)	(100)	-	-
Revenue in lieu of rates	548	371	(177)	(32.3%)
<b>Total rates and charges</b>	<b>124,979</b>	<b>130,584</b>	<b>5,605</b>	<b>4.5%</b>

\* These items are subject to the rate cap established under the FGRS.

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2022/23 cents/\$CIV	2023/24 cents/\$CIV*	Change
General rate for rateable residential properties	0.209745	0.201839	(3.8%)
General rate for rateable residential vacant land properties	0.335592	0.322943	(3.8%)
General rate for rateable commercial properties	0.482413	0.464229	(3.8%)
General rate for rateable industrial properties	0.713133	0.686253	(3.8%)
General rate for rateable petro-chemical properties	0.838980	0.807356	(3.8%)
Rate concession for rateable cultural & recreational properties	0.094385	0.090828	(3.8%)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2022/23 Number	2023/24 Number	Change	%
Residential	73,238,266	74,587,342	1,349,076	1.8%
Residential vacant land	612,481	573,506	(38,975)	(6.4%)
Commercial	8,105,908	8,271,925	166,017	2.0%
Industrial	26,724,160	31,200,218	4,476,058	16.7%
Petro-chemical	2,344,278	2,114,498	(229,780)	(9.8%)
Cultural and recreational	83,781	95,415	11,634	13.9%
<b>Total amount to be raised by general rates</b>	<b>111,108,874</b>	<b>116,842,904</b>	<b>5,734,030</b>	<b>5.2%</b>

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2022/23 Number	2023/24 Number	Change	%
Residential	40,027	40,390	363	0.9%
Residential vacant land	208	195	(13)	(6.3%)
Commercial	1,474	1,494	20	1.4%
Industrial	2,056	2,104	48	2.3%
Petro-chemical	18	17	(1)	(5.6%)
Cultural and recreational	39	40	1	2.6%
<b>Total number of assessments</b>	<b>43,822</b>	<b>44,240</b>	<b>418</b>	<b>0.95%</b>

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2022/23	2023/24	Change	
	\$'000	\$'000	\$'000	%
Residential	34,917,765	36,953,880	2,036,115	5.8%
Residential vacant land	182,508	177,588	(4,921)	(2.7%)
Commercial	1,680,284	1,781,863	101,579	6.0%
Industrial	3,747,430	4,546,460	799,030	21.3%
Petro-chemical	279,420	261,904	(17,516)	(6.3%)
Cultural and recreational	88,765	105,050	16,285	18.3%
<b>Total value of land</b>	<b>40,896,172</b>	<b>43,826,745</b>	<b>2,930,573</b>	<b>7.2%</b>

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2022/23	2023/24	\$	%
Municipal			Not applicable	

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2022/23	2023/24	\$	%
Municipal			Not applicable	

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	2022/23	2023/24	\$,000	%
	\$	\$		
(ST) Base Waste Service Charge for four bins (120L green - food & garden, 120L waste, 240L mixed recycle, 120L glass)	274.00	<b>295.10</b>	21.10	7.7%
(S) Waste Service Charge for properties in MUDs/apartment blocks/villages with shared bins	232.35	<b>250.24</b>	17.89	7.7%
(U1) Upsize waste to 240L	108.50	<b>116.85</b>	8.35	7.7%
(U2) Upsize green - food & garden to 240L	36.17	<b>38.96</b>	2.79	7.7%
UF1 Free Upsize Waste	-	-	-	-
UF2 Free Upsize Med	-	-	-	-
(A1) Additional 240L waste	277.29	<b>298.64</b>	21.35	7.7%
(A2) Additional 120L waste	168.78	<b>181.78</b>	13.00	7.7%
(A3) Additional 240L recycle	108.50	<b>116.85</b>	8.35	7.7%
(A4) Additional 240L green - food & garden	168.78	<b>181.78</b>	13.00	7.7%
(A5) Additional 120L green - food & garden	132.62	<b>142.83</b>	10.21	7.7%
(A6) Additional 120L glass	72.34	<b>77.91</b>	5.57	7.7%
(BRF) Business Reduce Service with FOGO bin	246.60	<b>265.59</b>	18.99	7.7%
(BRG) Business Reduce Service with Glass bin	246.60	<b>265.59</b>	18.99	7.7%
(BRS) Business Reduce Service	246.60	<b>265.59</b>	18.99	7.7%
(BSH) Business Shared	260.30	<b>280.34</b>	20.04	7.7%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2022/23	2023/24	Change	
	\$	\$	\$,000	%
(ST) Base Waste Service Charge for four bins (120L green - food & garden, 120L waste, 240L mixed recycle, 120L glass)	10,670,930	<b>11,515,904</b>	844,974	7.9%
(S) Waste Service Charge for properties in MUDs/apartment blocks/villages with shared bins	189,367	<b>210,703</b>	21,336	11.3%
(U1) Upsize waste to 240L	184,891	<b>456,551</b>	271,660	146.9%
(U2) Upsize green - food & garden to 240L	586,139	<b>630,410</b>	44,271	7.6%
UF1 Free Upsize Waste	-	-	-	-
UF2 Free Upsize Med	-	-	-	-
(A1) Additional 240L waste	36,047	<b>41,810</b>	5,763	16.0%
(A2) Additional 120L waste	87,599	<b>91,979</b>	4,380	5.0%
(A3) Additional 240L recycle	25,064	<b>28,863</b>	3,799	15.2%
(A4) Additional 240L green - food & garden	26,837	<b>34,537</b>	7,700	28.7%
(A5) Additional 120L green - food & garden	1,194	<b>1,857</b>	663	55.5%
(A6) Additional 120L glass	5,498	<b>5,376</b>	(122)	(2.2%)
(BRF) Business Reduce Service with FOGO bin	-	<b>266</b>	266	-
(BRG) Business Reduce Service with Glass bin	-	-	-	-
(BRS) Business Reduce Service	-	<b>2,125</b>	2,125	-
(BSH) Business Shared	-	-	-	-
<b>Total</b>	<b>11,813,566</b>	<b>13,020,380</b>	<b>1,206,814</b>	<b>10.2%</b>

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2022/23	2023/24	Change	
	\$'000	\$'000	\$'000	%
<b>Amount raised in general rates:</b>				
Residential	73,238	74,587	1,349	1.8%
Residential vacant land	612	574	(39)	(6.4%)
Commercial	8,106	8,272	166	2.0%
Industrial	26,724	31,200	4,476	16.7%
Petro-chemical	2,344	2,114	(230)	(9.8%)
Cultural and recreational	84	95	12	13.9%
<b>Sub-total</b>	<b>111,109</b>	<b>116,843</b>	<b>5,734</b>	<b>5.2%</b>
"(ST) Base Waste Service Charge for four bins (120L green - food & garden, 120L waste, 240L mixed recycle, 120L glass)"	10,671	11,516	845	7.9%
(S) Waste Service Charge for properties in MUDs/apartment blocks/villages with shared bins	189	211	21	11.3%
(U1) Upsize waste to 240L	185	457	272	146.9%
(U2) Upsize green - food & garden to 240L	586	630	44	7.6%
UF1 Free Upsize Waste	-	-	-	-
UF2 Free Upsize Medical	-	-	-	-
(A1) Additional 240L waste	36	42	6	16.0%
(A2) Additional 120L waste	88	92	4	5.0%
(A3) Additional 240L recycle	25	29	4	15.2%
(A4) Additional 240L green - food & garden	27	35	8	28.7%
(A5) Additional 120L green - food & garden	1	2	1	55.5%
(A6) Additional 120L glass	5	5	(0)	(2.2%)
(BRF) Business Reduce Service with FOGO bin	-	0	0	-
(BRG) Business Reduce Service with Glass bin	-	-	-	-
(BRS) Business Reduce Service	-	2	2	-
(BSH) Business Shared	-	-	-	-
<b>Sub-total</b>	<b>11,814</b>	<b>13,020</b>	<b>1,207</b>	<b>10.2%</b>
<b>Other:</b>				
Supplementary Rates	400	400	-	-
Interest on rate and charges	450	500	50	11.1%
Council rebates	(475)	(450)	25	(5.3%)
Rate Waivers and Relief	(100)	(100)	-	-
Payment in lieu of rates	354	371	17	4.8%
<b>Sub-total</b>	<b>629</b>	<b>721</b>	<b>92</b>	<b>14.6%</b>
<b>Total Rates and charges</b>	<b>123,551</b>	<b>130,584</b>	<b>7,033</b>	<b>5.7%</b>

#### 4.1.1(l) Fair Go Rates System Compliance

Hobsons Bay City Council is fully compliant with the State Government's Fair Go Rates System.

	2022/23	2023/24
Total Rates	\$111,025,093	\$116,747,489
Number of rateable properties	43,783	44,200
Base Average Rate	\$2,535.80	\$2,641.35
Maximum Rate Increase (set by the State Government)	1.75%	3.50%
Capped Average Rate	\$2,535.80	\$2,641.35
Maximum General Rates and Municipal Charges Revenue	\$111,026,636	\$116,754,126
Budgeted General Rates and Municipal Charges Revenue	\$111,025,093	\$116,747,489
Budgeted Supplementary Rates	400,000	\$400,000
<b>Budgeted Total Rates and Municipal Charges Revenue</b>	<b>\$111,425,093</b>	<b>\$117,147,489</b>

\* The figures above do not include cultural and recreational properties or waste service charges as these items are excluded from the rate cap.

#### 4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- the making of supplementary valuations (2023-24: est.\$700,000 and 2022-23: \$400,000)
- the variation of returned levels of value (e.g. valuation appeals)
- changes of use of land such that rateable land becomes non-rateable land and vice versa
- changes of use of land such that residential land becomes business land and vice versa

#### 4.1.1(n) Differential rates

##### Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- a general rate of 0.201839 (0.201839 cents in the dollar of CIV) for all rateable residential properties
- a general rate of 0.322943 (0.322943 cents in the dollar of CIV) for all rateable vacant residential properties
- a general rate of 0.464229 (0.464229 cents in the dollar of CIV) for all rateable commercial properties
- a general rate of 0.686253 (0.686253 cents in the dollar of CIV) for all rateable industrial properties
- a general rate of 0.807356 (0.807356 cents in the dollar of CIV) for all rateable petro chemical properties
- a rate (concession) of 0.090828 (0.090828 cents in the dollar of CIV) for all rateable cultural and recreational properties

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

## **Commercial land**

Commercial land is any land:

- which is used primarily for the sale of goods or services
- which is used primarily for other commercial purposes; or
- on which no building is erected but which, by reason of its locality and zoning under the relevant Planning Scheme, would - if developed - be or be likely to be used primarily for:
  - the sale of goods or services; or
  - other commercial purposes

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are, all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2023-24 financial year.

## **Industrial Land**

Industrial land is any land:

- which is not petrochemical land, but is used primarily for industrial purposes; or
- which no building is erected but which, by reason of its locality and zoning under the relevant Planning Scheme, would - if developed - be or be likely to be used primarily for industrial purposes

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are, all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2023-24 financial year.

### **Petro Chemical Land**

Petro Chemical land is any land which is used primarily for the:

- manufacture
- production; or
- conveyance of:
  - petroleum or any like substance; or
  - petrochemicals or any like substances

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate is any use permitted under the relevant planning scheme.

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are, all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2023-24 financial year.

## **Vacant Residential Land**

Vacant Residential land is any land:

- on which no dwelling is erected but which, by reason or its locality and zoning under the relevant Planning Scheme, would – if developed – be or be likely to be used primarily for residential purposes
- which is not
  - commercial land
  - industrial land; or
  - petrochemical land

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate is any use permitted under the relevant planning scheme.

The planning scheme zoning is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2023-24 financial year.

## **Other Land (including Residential Land)**

Other land (including residential land) is any land:

- which is used primarily for residential purposes;
- which is not
  - vacant residential land
  - commercial land
  - industrial land; or
  - petrochemical land

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate is any use permitted under the relevant planning scheme.

The planning scheme zoning is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2023-24 financial year.

## **Rate Concession for Rateable Cultural and Recreational Properties**

The Cultural and Recreational Lands Act of 1963 provides for a Council to grant a rating concession to any "recreational lands" which meet the test of being rateable land under the *Local Government Act 1989*.

The definition of recreational lands under the *Cultural and Recreational Lands Act 1963*, Section 2 means lands, which are:

*Vested in or occupied by anybody corporate or unincorporated body which exist for the purpose of providing or promoting cultural or sporting recreational or similar facilities or objectives and which applies its profits in promoting its objects and prohibits the payment of any dividend or amount to its members: and*

*used for outdoor sporting recreational or cultural purposes or similar outdoor activities; or*

*Lands which are used primarily as agricultural showgrounds.*

Section 169 of the *Local Government Act 1989*, provides an opportunity for Council to grant a concession for properties described by definition as a sporting club under the *Cultural and Recreational Lands Act 1963*. For the rating year 2023-24 Council provides a concession to 40 properties coded with a description of "sporting club" in Council's rate records. The residential rate is applied to these properties and then a 55 per cent discount on rates is apportioned to each property. It is considered that these clubs provide a benefit to the general community and their activities assist in the proper development of the municipal district.

## 4.1.2 Statutory fees and fines

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change	
			\$'000	%
Infringements and costs	2,537	2,511	(26)	(1.0%)
Court recoveries	14	13	(1)	(7.3%)
Town planning fees	2,060	2,137	77	3.8%
Permits	751	763	12	1.5%
Land information certificates	112	113	-	0.2%
<b>Total statutory fees &amp; fines</b>	<b>5,474</b>	<b>5,537</b>	<b>62</b>	<b>1.1%</b>

Statutory fees and fines are those which Council collects under the direction of legislation or other government directives. The rates used for statutory fees and fines are generally advised by the State Government department responsible for the corresponding services or legislation, and generally Council has limited discretion in applying these fees. Examples of statutory fees and fines include planning and subdivision fees, building and inspection fees, infringements and fines, land information certificate fees and animal registrations.

Statutory fees and fines are expected to increase by \$62,000 when compared to 2022-23. The most significant increases when compared to 2022-23 are expected in relation to town planning fees (\$106,000), animal registrations (\$12,000) and building control (\$4,000).

The most significant decreases when compared to 2022-23 relate to town planning enforcement (\$32,000), parking infringements (\$32,000) and election fines (\$6,000).

A detailed listing of fees and charges is attached as an appendix.

### 4.1.3 User fees

	Forecast	Budget	Change	
	Actual	2023/24	\$'000	%
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Aged and health services	514	534	20	3.9%
Parking	937	1,155	218	23.3%
Child care/children's programs	51	60	9	16.7%
Leisure centre and recreation	160	136	(24)	(14.8%)
Other fees and charges	901	895	(6)	(0.7%)
Registration and other permits	866	815	(52)	(6.0%)
Building services	277	337	60	21.8%
Roads and Drains	310	410	100	32.4%
Facilities	515	438	(76)	(14.8%)
Town planning	293	377	84	28.7%
<b>Total user fees</b>	<b>4,824</b>	<b>5,157</b>	<b>334</b>	<b>6.9%</b>

User fees relate mainly to the recovery of service delivery costs through charging fees to users of Council's services. These include community care service contributions from clients (i.e. food services, planned activity groups, respite, family day care and occasional care), use of parks, recreation facilities and sporting reserves.

User fees are expected to increase by \$334,000 when compared to 2022-23. The most significant increases are parking meter income – including paid parking for non-resident visitors parking along the Altona Beach foreshore (\$218,000), road opening reinstatements (\$100,000), town planning fee increases (\$84,000), building information fees (\$57,000), private subdivision supervision fees (\$45,000), legal point of discharge fees (\$30,000) and immunisation fees (\$11,000).

The most significant decreases when compared to 2022-23 relate to building insurance premiums on-charged to tenants of Council owned buildings (\$97,000), venue facility administration (\$60,000) and food safety permits (\$41,000).

A detailed listing of fees and charges is attached as an appendix.

#### 4.1.4 Grants

**Operating grants** include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to increase by \$419,000 (4.38 per cent) compared to 2022-23.

The main increase is expected in recurrent Commonwealth funding for financial assistance grants (\$767,000) and community support programs (\$464,000).

State non-recurrent funding is budgeted to increase in Early Years CALD outreach (\$47,000).

The main decrease when compared to the 2022-23 forecast is for non-recurrent State funding received for COVID – CALD Local Partnerships (\$281,000), statutory planning (\$179,000), Recycling 2.0 Project (\$161,000), On The Road (\$161,000) and building control (\$96,000).

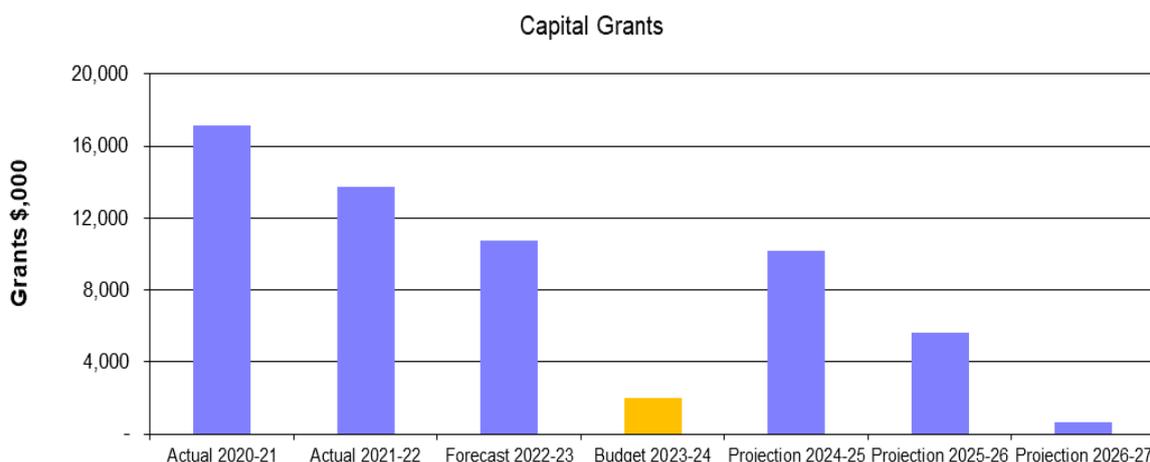
Recurrent State funding budgeted to decrease is mainly due to a reduction in the School Crossing subsidy (\$66,000), Westgate Tunnel Neighbourhood Fund (\$35,000), Freeza Youth Services program (\$26,000) and the Level Crossing Removal Project (\$15,000).

**Capital grants** include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

The budget for 2023-24 includes capital grant funding of \$2.016 million, an expected decrease of \$8.727 million compared to 2022-23. The most significant decreases relate to roads (\$3.588 million), other infrastructure (\$3.554 million), and parks and open space (\$1.157 million).

Recurrent capital grant funding for the Roads to Recovery program remains the same as the previous year (\$477,000).

The amount of funding provided by other levels of government has reduced from previous years, particularly in relation to capital grants used towards funding Council's Capital Works Program. More detail on capital funding is available in section 4.5 of the budget.



A list of operating and capital grants by type and source, classified into recurrent and non-recurrent, is included on the next page. This includes negative amounts, which are adjustments for those grant funds received in 2022-23 which are budgeted to be received in 2023-24.

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change \$'000	%
<b>Summary of grants</b>				
Commonwealth funded grants	5,213	6,501	1,288	24.7%
State funded grants	15,106	5,510	(9,596)	(63.5%)
<b>Total grants received</b>	<b>20,319</b>	<b>12,011</b>	<b>(8,308)</b>	<b>(40.9%)</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Aged care	1,372	1,835	464	33.8%
Family, youth and children services	384	405	20	5.3%
Food services	4	3	(1)	(22.9%)
Financial assistance grants	2,341	3,108	767	32.8%
<b>Recurrent - State Government</b>				
Aged care	(91)	92	183	(200.8%)
School crossing supervisors	399	333	(66)	(16.5%)
Libraries	699	667	(33)	(4.7%)
Family, youth and children services	683	654	(29)	(4.3%)
Infrastructure	300	280	(20)	(6.7%)
Maternal and child health	692	692	0	0.0%
Food services	2	3	1	25.2%
Public health	113	98	(15)	(12.9%)
Other	677	730	53	7.8%
<b>Total recurrent operating grants</b>	<b>7,574</b>	<b>8,899</b>	<b>1,325</b>	<b>17.5%</b>
<b>Non-recurrent - Commonwealth</b>				
Aged care	625	673	48	7.6%
Other	10	-	(10)	(100.0%)
<b>Non-recurrent - State Government</b>				
Aged care	34	6	(28)	(82.0%)
Family, youth and children services	69	116	47	67.3%
Infrastructure	260	260	-	0.0%
Other	1,003	40	(962)	(96.0%)
<b>Total non-recurrent operating grants</b>	<b>2,002</b>	<b>1,095</b>	<b>(906)</b>	<b>(45.3%)</b>
<b>Total operating grants</b>	<b>9,576</b>	<b>9,995</b>	<b>419</b>	<b>4.4%</b>
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to recovery	477	477	-	0.0%
<b>Total recurrent capital grants</b>	<b>477</b>	<b>477</b>	<b>-</b>	<b>0.0%</b>
<b>Non-recurrent - State Government</b>				
Buildings	724	500	(224)	(44.8%)
Recreation, leisure and community facilities	62	240	178	74.2%
Roads	4,065	477	(3,588)	(752.1%)
Other Infrastructure	3,554	-	(3,554)	-
Parks & Open Space	1,337	180	(1,157)	(642.8%)
Waste Management	509	127	(382)	(301.1%)
Library Books	15	15	-	0.0%
Other	-	-	-	-
<b>Total non-recurrent capital grants</b>	<b>10,266</b>	<b>1,539</b>	<b>(8,727)</b>	<b>(85.0%)</b>
<b>Total capital grants</b>	<b>10,743</b>	<b>2,016</b>	<b>(8,727)</b>	<b>(81.2%)</b>

#### 4.1.5 Contributions

	Forecast	Budget	Change	
	Actual	2023/24	\$'000	%
	2022/23	2023/24	\$'000	%
Monetary	5,346	5,484	138	2.59%
Non-Monetary	-	-	-	-
<b>Total contributions</b>	<b>5,346</b>	<b>5,484</b>	<b>138</b>	<b>2.59%</b>

Contributions relate to monies paid by developers for public resort and recreation, drainage and car parking, in accordance with planning permits issued for property development. Other contributions are made by corporations and organisations for specific capital programs.

Monetary contributions have been budgeted to increase by \$138,000 (2.59 per cent). Increases are expected in the Port Phillip Woollen Mills (\$440,000), Open Space Contributions (\$210,000), and the Hobsons Bay Caravan Park (\$59,000).

Reductions are expected for the developer contribution plans for Precinct 15 in Altona North (\$367,000), and capital works contributions (\$203,000).

Developer contributions are transferred to reserves to ensure that they are spent on their intended use in the future.

#### 4.1.6 Net gain/(loss) on disposal of property, infrastructure, plant and equipment

	Forecast	Budget	Change	
	Actual	2023/24	\$'000	%
	2022/23	2023/24	\$'000	%
<b>Plant</b>				
Sales	152	202	50	32.9%
WDV of assets sold & cost of sale	100	150	50	50.0%
<b>Net gain/(loss) on plant</b>	<b>52</b>	<b>52</b>	<b>-</b>	<b>-</b>
<b>Net gain/(loss)</b>	<b>52</b>	<b>52</b>	<b>-</b>	<b>-</b>

A net profit on the disposal of property, infrastructure, plant and equipment of \$52,000 has been included in the budget for 2023-24, consistent with the 2022-23 forecast. Sales in relation to Council's plant (vehicle) fleet are the only disposals included in the budget.

Outlined in Council's recently adopted Property Strategy is the requirement to establish a Property Acquisitions and Disposal Policy. This will require an evaluation of Council's existing property assets as to their suitability and location in meeting Council's service and property requirements and will consider the suitability of the disposal of Council's surplus property. It is Council's intention to allocate income generated from the disposal of land assets to new reserves established to meet its financial contributions towards the Western Aquatic and Leisure Centre and Hobsons Bay Wetlands Centre. It is also envisaged that a portion of future land sales will be set aside for the establishment of Council's Property Development Fund.

#### 4.1.7 Other income

	Forecast	Budget	Change	
	Actual	2023/24	\$'000	%
	2022/23	2023/24	\$'000	%
Interest	1,108	1,321	213	19.2%
Investment property rental	2,649	2,887	238	9.0%
Other rent	457	422	(34)	(7.5%)
<b>Total other income</b>	<b>4,214</b>	<b>4,631</b>	<b>417</b>	<b>9.9%</b>

Other income relates mainly to property and other facilities rentals, as well as interest on investments.

Other income is expected to increase by \$417,000 compared to 2022-23. The most significant increases relate to interest on investments due to increased interest rates (\$213,000) and investment property rental and other rental income which includes CPI increases (\$204,000).

#### 4.1.8 Employee costs

	Forecast	Budget	Change	
	Actual	2023/24	\$'000	%
	2022/23	2023/24	\$'000	%
Wages and salaries	50,233	53,798	(3,565)	(7.1%)
WorkCover	829	1,476	(647)	(78.1%)
Casual and agency staff	1,357	714	644	47.4%
Superannuation	5,082	5,727	(645)	(12.7%)
Other	160	-	160	100.0%
<b>Total employee costs</b>	<b>57,661</b>	<b>61,715</b>	<b>(4,054)</b>	<b>(7.0%)</b>

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc. Employee costs are projected to increase by \$4.054 million.

Employee costs have increased by 7.0 per cent. Significant increases compared to the 2022-23 forecast are for the Enterprise Agreement increase of 1.5 per cent (\$865,000), superannuation including the legislative increase of 0.5 per cent (\$645,000) and the Workcover premium (\$647,000).

Additional estimated costs (\$293,000) have also been included for the Council+ program. This was implemented in 2022-23 to make it easier for the community to access Council services and interact with Council through various service centres across the municipality. A full year of costs are included for 2023-24 for the centres currently available in Altona Meadows, Altona North, Laverton, Seabrook and Williamstown as well as costs for the introduction of further centres in Altona and Newport.

#### 4.1.9 Materials and services

	Forecast	Budget	Change	
	Actual	2023/24	\$'000	%
	2022/23	\$'000	\$'000	%
Contract Payments	8,554	8,857	(303)	(3.5%)
Building maintenance	6,039	6,357	(318)	(5.3%)
General maintenance	9,294	9,536	(242)	(2.6%)
Utilities	3,197	3,130	68	2.1%
Office administration	1,387	1,408	(21)	(1.5%)
Information technology	4,270	4,531	(260)	(6.1%)
Recycling, tipping and refuse collection	6,052	7,196	(1,144)	(18.9%)
Community grants	1,582	1,549	33	2.1%
Other	4,254	3,150	1,104	26.0%
Materials and supplies	1,173	895	278	23.7%
Insurance	1,916	2,185	(269)	(14.0%)
Consultants	4,059	4,169	(110)	(2.7%)
<b>Total materials and services</b>	<b>51,777</b>	<b>52,961</b>	<b>(1,184)</b>	<b>(2.3%)</b>

Materials and services include the purchases of consumables and payments to contractors for the provision of services and utility costs. Overall, materials and services are expected to increase next year by \$1.184 million (2.3 per cent) compared to the 2022-23 forecast.

The most significant increase compared to the 2022-23 forecast relate to contracts (\$1.010 million). This includes contracts for waste management services (\$797,000), facilities maintenance (\$328,000) and road maintenance (\$327,000) which have been impacted by CPI increases.

Other significant increases relate to community support – offset against grant funding (\$463,000), corporate annual software maintenance (\$408,000), insurances (\$269,000), delayed planning scheme amendment projects which have been carried over from 2022-23 (\$167,000) and the VEC electoral boundary review costs (\$71,000).

The main decrease relates to operational projects transferred from the Capital Works Program, which do not add to the Council's asset base (\$1.187 million).

Other significant decreases relate to CALD Local Partnership expenditure – offset against a reduction in grant funding (\$282,000), strategic asset management audits (\$250,000), statutory planning savings (\$202,000), the Art and Industry project (\$150,000), the Better Places program (\$145,000) and building & construction regulation services (\$62,000).

#### 4.1.10 Depreciation

	Forecast	Budget	Change	
	Actual	2023/24	\$'000	%
	2022/23	2023/24	\$'000	%
Property	3,997	4,417	(420)	(10.5%)
Plant & equipment	3,895	3,919	(24)	(0.6%)
Infrastructure	19,817	20,653	(837)	- 0
<b>Total depreciation</b>	<b>27,708</b>	<b>28,989</b>	<b>(1,280)</b>	<b>(4.6%)</b>

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment, including infrastructure assets such as roads and drains. The budgeted increase (\$1.28 million) is mainly due to asset purchases through the Capital Works Program during 2022-23.

The increase does not consider revaluations that are expected to occur towards the end of the 2022-23 financial year.

#### 4.1.11 Amortisation - Right of use assets

	Forecast	Budget	Change	
	Actual	2023/24	\$'000	%
	2022/23	2023/24	\$'000	%
Office Equipment	238	462	(224)	(94.2%)
Vehicles	28	9	19	67.5%
<b>Total amortisation</b>	<b>266</b>	<b>471</b>	<b>(205)</b>	<b>(77.1%)</b>

Amortisation - Right of use assets expenses relate to a range of leases. Amortisation - Right of use assets expenses are projected to increase by \$205,000 compared to 2022-23. The main increases relate to increases to ICT and office equipment leases (\$224,000).

Decreased amortisation costs are expected in relation to motor vehicles (\$19,000) as Council continues with its program to purchase vehicles at the end of their lease.

#### 4.1.12 Other expenses

	Forecast	Budget	Change	
	Actual	2023/24	\$'000	%
	2022/23	2023/24	\$'000	%
Auditors remuneration – VAGO	73	75	(2)	(2.7%)
Auditors remuneration - Internal	125	125	0	0
Councillors' allowances	331	343	(12)	(3.7%)
Operating lease rentals	521	519	2	0.4%
<b>Total other expenses</b>	<b>1,049</b>	<b>1,061</b>	<b>(12)</b>	<b>(1.1%)</b>

Other expenses relate to a range of unclassified items including leases, rentals, audit fees and councillors' allowances. Other expenses are projected to increase by \$12,000 compared to 2022-23 mainly due to an increase in Councillors' allowances (\$12,000).

## 4.2 Balance Sheet

### 4.2.1 Assets

Assets are expected to increase by \$29.269 million during 2023-24. The main anticipated increase relates to Council owned property plant and equipment. These assets represent the largest component of Council's worth and include the value of all the land, buildings, roads, vehicles, equipment, etc. The increase is largely attributable the capital works program (\$64.685 million) offset against asset depreciation throughout the year (\$28.989 million).

Cash and investments are budgeted to increase by \$4.878 million during 2023-24. Trade and other receivables are expected to increase by \$1.137 million.

The value of all other assets is predicted to remain reasonably consistent throughout 2023-24.

### 4.2.2 Liabilities

Liabilities are expected to increase by \$12.801 million during 2023-24.

Interest-bearing loans and borrowings are expected to increase by \$12.129 million during 2023-24. The increase is a result of new borrowings of \$14 million and principal repayments of \$1.878 million.

Employee leave provisions include accrued long service leave, annual leave and rostered days off owing to employees. Employee entitlements are expected to increase (\$355,000) due to active management of leave entitlements, despite factoring in an increase for the existing enterprise agreement. Trade and other payables are those to whom Council owes money as at 30 June and are budgeted to increase compared to the previous year (\$329,000 million).

Lease liabilities are expected to decrease (\$184,000).

### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual	Budget	Projections		
	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$
Amount borrowed as at 30 June of the prior year	12,000,000	19,087,612	31,209,134	32,786,339	23,742,656
Amount proposed to be borrowed	8,000,000	14,000,000	5,000,000	-	-
Amount projected to be redeemed	912,388	1,878,478	3,422,795	9,043,683	4,225,132
<b>Amount of borrowings as at 30 June</b>	<b>19,087,612</b>	<b>31,209,134</b>	<b>32,786,339</b>	<b>23,742,656</b>	<b>19,517,524</b>
Amount (of opening balance) to be refinanced	-	-	-	-	-

The amount of \$14 million proposed to be borrowed in 2023-24 will be used to fund an increased Capital Works Program, where some projects forecast for delivery in later years have been brought forward for construction in 2023-24. Forecast borrowings of \$5 million are also included in 2024-25 to bring forward our capital delivery to reduce the impact of escalating construction costs.

It is also Council's intention to continue its strong advocacy to the State and Federal governments to financially support the construction of the Western Aquatic and Leisure Centre and the Hobsons Bay Wetlands Centre. If the requested funding from other levels of government is received, Council's intended financial contributions will be derived through additional borrowings (over the amounts included in the table above) and the newly created Advocacy Projects reserve. Working with other levels of Government, Council is committed to delivering these projects.

#### 4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change	
			\$'000	%
<b>Right-of-use Assets</b>				
Office Equipment	962	692	(270)	28.1%
Vehicles	9	-	(9)	100.0%
<b>Total Right-of-use Assets</b>	<b>971</b>	<b>692</b>	<b>(279)</b>	<b>28.8%</b>
<b>Lease Liabilities</b>				
<b>Current Lease Liabilities</b>				
Office Equipment	581	677	96	16.6%
Vehicles	2	-	(2)	100.0%
<b>Total Current Lease Liabilities</b>	<b>583</b>	<b>677</b>	<b>94</b>	<b>16.2%</b>
<b>Non-current Lease Liabilities</b>				
Office Equipment	484	206	(278)	57.5%
Vehicles	-	-	-	-
<b>Total Non-current Lease Liabilities</b>	<b>484</b>	<b>206</b>	<b>(278)</b>	<b>57.5%</b>
<b>Total Lease Liabilities</b>	<b>1,067</b>	<b>883</b>	<b>(184)</b>	<b>17.2%</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate in use is 6 per cent.

## 4.3 Statement of changes in Equity

### 4.3.1 Reserves

Reserve balances are expected to decrease by \$6.535 million with \$15.785 million transferred from and \$9.250 million transferred to the reserves during 2023-24.

Transfers from reserves to fund capital works include the capital works carry over (\$6.419 million), infrastructure (\$4.128 million), recreation and open space (\$3 million), and Hobsons Bay Wetlands Centre (\$600,000) reserves.

Transfers from reserves to fund operational expenditure include 2023-24 funds received during 2022-23 from the Victorian Grants Commission (\$1.554 million), for street tree planting (\$74,000) and waste management (\$10,000).

Transfers to reserves to fund future programs include transfers equivalent to income received from developers for recreation and open space (\$2.8 million), the Altona North Developer Precinct 15 (\$2.125 million), the Port Phillip Woollen Mills (\$440,000), street tree planting (\$60,000) and the Hobsons Bay caravan park (\$59,000).

Other transfers to reserves are for 2024-25 funds expected to be received in 2023-24 from the Victorian Grants Commission (\$1.585 million), funding for the Hobsons Bay Wetlands Centre and the Western Aquatic and Leisure Centre included in the Advocacy Projects reserve (\$1.261 million), loan repayments (\$500,000) and the property development fund (\$420,000).

### 4.3.2 Equity

Total equity is expected to increase by \$16.468 million during 2023-24, which reflects the operating surplus for the financial year.

Equity always equals net assets and is made up of the following components:

- asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations
- other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed
- accumulated surplus which is the value of all net assets less reserves that have accumulated over time

## 4.4 Statement of Cash Flows

### 4.4.1 Net cash flows provided by/ (used in) operating activities

Operating activities refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.

Cash flows available from operating activities in 2023-24 are expected to decrease by \$1.479 million.

Operating cash flow are expected to decrease compared to the previous year as a result of:

- a decrease in the receipt of grant income, particularly in relation to capital grants (\$8.308 million)
- an increase in employee costs (\$4.909 million)

The most significant operating cash flow increases compared to the previous year are a result of:

- a decrease in payments for materials and services (\$6.381 million)
- an increase in rates to be received (\$4.038 million)
- an increase in income to be received – outside of rates and grants (\$1.182 million)

Net cash flows from operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items, which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table:

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Variance \$'000
<b>Surplus (deficit) for the year</b>	<b>25,323</b>	<b>16,468</b>	<b>(8,855)</b>
Depreciation & Amortisation	27,974	29,460	1,486
Loss (gain) on sale of assets	(52)	(52)	-
Net movement in current assets and liabilities	(3,222)	2,668	5,891
<b>Cash flows available from operating activities</b>	<b>50,023</b>	<b>48,545</b>	<b>(1,479)</b>

### 4.4.2 Net cash flows provided by/ (used in) investing activities

Investing activities refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.

The increase in cash flows used in investing activities of \$2.246 million is generally a result of an increase in payments relating to capital expenditure when compared to the prior year.

### 4.4.3 Net cash flows provided by/ (used in) financing activities

Financing activities refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

The increase in cash flow for investing activities of \$4.656 million is mainly a result of an increase in the proceeds from borrowings (\$6 million) offset against increases in the repayment of borrowings (\$966,000) and interest payments (\$378,000).

## 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2023-24 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

### 4.5.1 Summary

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change \$'000	%
Property	20,648	23,616	2,968	14.4%
Plant and equipment	4,807	4,670	(137)	(2.8%)
Infrastructure	36,935	36,399	(536)	(1.5%)
<b>Total</b>	<b>62,389</b>	<b>64,685</b>	<b>2,296</b>	<b>3.68%</b>

#### Property (\$23.616 million)

Property includes land, buildings including heritage buildings, community facilities, municipal offices, sports facilities and pavilions.

For the 2023-24 year, \$23.616 million will be expended on new works for building and building improvement projects. The more significant building projects include the HC Kim Reserve pavilion (\$4.5 million), the large scale solar rollout (\$3.5 million), Dennis Reserve multi-purpose Centre (\$3.2 million), Western aquatic Facility (Bruce Comben) (\$1.1 million), Wetlands Centre - Stage 1 (\$600,000), Laverton Pool Major Renewal (\$500,000) and the Mechanics Institute cottage (\$450,000).

#### Plant and equipment (\$4.670 million)

Plant and equipment include plant, machinery and equipment, computers and telecommunications, furniture, fixtures, fittings and library books.

For the 2023-24 year, \$4.670 million will be expended on new works for Plant and Equipment. The significant projects include replacement of plant and vehicle fleet (\$2.870 million), information technology (\$980,000) and library collections (\$820,000).

#### Infrastructure (\$36.399 million)

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other infrastructure.

For the 2023-24 year, \$36.399 million will be spent on new Infrastructure works. Of this \$13.620 million will be expended on new works for road projects. This includes the road rehabilitation program (\$4.165 million) and the road resurfacing program (\$2.615 million), Champion Road Williamstown (\$1.835 million), Kerb and Channel renewals (\$1.085 million), and the unsealed laneways program (\$1.230 million).

Footpaths and cycleways new expenditure of \$1.94 million includes the footpath renewal program (\$820,000), Champion Road cycling infrastructure (\$665,000) and Altona Meadows Central new footpath program (\$370,000).

Drainage expenditure of \$2.54 million includes the drainage renewal program (\$1.11 million), Hanmer Street drainage (\$750,000), and McIntyre Road Altona (\$300,000).

Parks, open space and streetscapes new works expenditure of \$9.745 million includes the Bruce Comben Reserve open space development (\$4.035 million), Leo Hoffman Reserve Newport

(\$920,000), Better Places and Spaces McCormack Park Laverton (\$500,000) and Pipeline Reserve (\$480,000).

Recreational, leisure and community facilities expenditure of \$1.805 million includes H.C. Kim Reserve sports field upgrades (\$660,000), cricket nets renewal program (\$360,000), Paisley Park Altona North play space upgrade and pump track development (\$360,000) and Soccer complex spectator improvements (\$210,000).

### **Carried forward works**

At the end of each financial year there are projects which are either incomplete or yet to commence due to various factors including planning issues, weather delays and extended consultation periods. It is currently forecast that there will be \$6.9 million capital works delayed in 2022-23 and carried forward to the 2023-24 year. The final carryover figure will be determined after the year-end accounts are finalised.

	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	23,616	14,125	5,596	3,895	500	0	23,116	0
Plant and equipment	4,670	0	4,360	310	15	0	4,655	0
Infrastructure	36,399	6,449	11,630	18,320	1,501	0	20,898	14,000
<b>Total</b>	<b>64,685</b>	<b>20,574</b>	<b>21,586</b>	<b>22,525</b>	<b>2,016</b>	<b>0</b>	<b>48,669</b>	<b>14,000</b>

**New assets (\$20.574 million), asset renewals (\$21.136 million) and asset upgrades (\$22.975 million)**

A distinction is made between expenditure on new assets, asset renewal and asset upgrade. Expenditure on asset renewal is expenditure on existing assets, or the replacement of an existing asset that returns the service of the asset to its original capacity. Expenditure on asset upgrades results in an increase in the capacity of an existing asset. Expenditure on new assets does not have any element of renewal or upgrade of existing assets but will result in additional obligations for future operation, maintenance and capital renewal.

The major projects included in expenditure on new assets are the Bruce Comben open space development (\$4.035 million), H.C. Kim Reserve pavilion (\$4.05 million), Large Scale Solar rollout (\$3.5 million), Dennis reserve multi-purpose centre (\$3.2 million), the design of the future Aquatic facility - Bruce Comben (\$1.1 million), and stage 1 of the Hobsons Bay Wetlands Centre (\$600,000),

Significant renewal projects include the road resurfacing program (\$2.615 million), Plant & Equipment replacement program (\$1.95 million), Champion Road Williamstown road rehabilitation (\$1.835 million), Building renewals (\$1.65million), Altona Meadows Excellence Hub (\$1.22 million), Drainage renewal program (\$1.11 million), Kerb & Channel renewals (\$1.085 million), Library collections (\$900,000), the Footpath renewal program (\$820,000), Laverton Swim and Fitness Centre renewal (\$500,000) and the Mechanics Institute cottage (\$450,000)

The major projects in the asset upgrade program include the Road Rehabilitation Program (\$4.165 million), Unsealed laneway program (\$1.23 million), Leo Hoffman Reserve Newport (\$920,000), Road - The Avenue Spotswood (\$800,000), Drainage - Hanmer Street Williamstown (\$750,000), H.C. Kim Reserve sports field upgrade (\$660,000).

## 4.5.2 Current Budget

Property

Land



Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Kororoit Creek Shared Trail Stages 4 & 5	500	500	-	-	-	-	500	-
<b>Total Land</b>	<b>500</b>	<b>500</b>	-	-	-	-	<b>500</b>	-



Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources		
		New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
South Kingsville Community Centre Roof Renewal and Visual Screening	300	-	300	-	-	-	300	-
Operations Centre - Amenity Improvement	300	-	-	300	-	-	300	-
Minor Renewals - Floor Renewal	220	-	220	-	-	-	220	-
Minor Renewals - Painting	260	-	260	-	-	-	260	-
Minor Building Renewal - Operation Centre	205	-	205	-	-	-	205	-
Minor Renewals Programs including HVAC, ESM, Electrical, Plumbing, & Sewers	1,650	-	1,650	-	-	-	1,650	-
Minor Renewals - Bayfit Leisure Centre	220	-	220	-	-	-	220	-
Sports Pavilion upgrade (Bruce Comben) - Investigation and Design	100	-	-	100	-	-	100	-
Future Western Aquatic Facility (Bruce Comben) - Design	1,100	1,100	-	-	-	-	1,100	-
Dennis Reserve, Williamstown - Multipurpose Centre	3,200	3,200	-	-	-	-	3,200	-
Altona North Library	500	-	500	-	-	-	500	-
Altona Meadows Excellence Hub	1,220	-	1,220	-	-	-	1,220	-
Bayfit Leisure Centre - Change Room Upgrades Feasibility	40	-	-	40	-	-	40	-
HC Kim Reserve, Female Friendly New Pavilion (Incl immediate carpark & footpath works only) - Package 1	4,050	4,050	-	-	100	-	3,950	-
Seabrook Community Centre & Kinder Building Renewal	100	-	100	-	-	-	100	-
Emma McLean Kindergarten New Facility	500	500	-	-	-	-	500	-
Seaholme Kindergarten	420	-	-	420	-	-	420	-
Newport Community Hub - Increased Counselling Suites	150	-	-	150	-	-	150	-
Public Toilet Program	80	80	-	-	-	-	80	-
Large Scale Solar Rollout Stage 2	3,500	3,500	-	-	-	-	3,500	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources		
		New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Altona Hockey Club - Sports Pavilion Major Upgrades	280	-	-	280	-	-	280	-
Williamstown Swimming & Life Saving Club Pavilion - Design and Construction	430	-	-	430	-	-	430	-
Sutton Ave (DET Site) Kindergarten Furniture and Fitout - Intended as a Decant Site	450	450	-	-	-	-	450	-
Wetlands Centre Stage 1	600	600	-	-	-	-	600	-
Laverton Pool Major Renewal	500	-	500	-	-	-	500	-
<b>Total Buildings</b>	<b>20,375</b>	<b>13,480</b>	<b>5,175</b>	<b>1,720</b>	<b>100</b>	-	<b>20,275</b>	-



Capital Works Area	Project Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Mechanics Institute Cottage	450	-	450	-	-	-	450	-
Future conservation works	10	-	10	-	-	-	10	-
Dennis Reserve Coronation Lamp, Williamstown	10	-	10	-	-	-	10	-
Burgoyne Reserve Bollards, Williamstown	20	-	20	-	-	-	20	-
Burgoyne Reserve Anchor & Swivel, Williamstown	10	-	10	-	-	-	10	-
Maclean Monument, Williamstown	20	-	20	-	-	-	20	-
Cannons Williamstown Foreshore, Williamstown	10	-	10	-	-	-	10	-
<b>Total Heritage Buildings</b>	<b>530</b>	<b>-</b>	<b>530</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>530</b>	<b>-</b>

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000	
<b>TOTAL PROPERTY</b>	<b>21,405</b>	<b>13,980</b>	<b>5,705</b>	<b>1,720</b>	<b>100</b>	<b>-</b>	<b>21,305</b>	<b>-</b>	



Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Plant & Equipment Replacement Program	1,950	-	1,950	-	-	-	1,950	-
Purchase of leased vehicles	90	-	90	-	-	-	90	-
Passenger vehicle replacement program (Bus replacement)	20	-	20	-	-	-	20	-
Passenger vehicle replacement program (Excluding buses)	480	-	480	-	-	-	480	-
<b>Total Plant &amp; Equipment</b>	<b>2,540</b>	-	<b>2,540</b>	-	-	-	<b>2,540</b>	-



Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
ICT Capital Works program	670	-	670	-	-	-	670	-
Library IT equipment	310	-	-	310	-	-	310	-
<b>Total Computers and Telecommunications</b>	<b>980</b>	<b>-</b>	<b>670</b>	<b>310</b>	<b>-</b>	<b>-</b>	<b>980</b>	<b>-</b>



Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Library collections	900	-	900	-	15	-	885	-
<b>Total Library collections</b>	<b>900</b>	-	<b>900</b>	-	<b>15</b>	-	<b>885</b>	-

Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>TOTAL PLANT &amp; EQUIPMENT</b>	<b>4,420</b>	-	<b>4,110</b>	<b>310</b>	<b>15</b>	-	<b>4,405</b>	-



Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Road Rehabilitation Program - Hillman St from Bladin St to Bellin St, Laverton	190	-	-	190	-	-	190	-
Cycling Infrastructure Upgrade, Railway Avenue, Laverton - Balmoral St to Aviation Rd + Princess Fwy to Balmoral St + Princess Fwy to Merton St (Incl Soil Testing)	105	-	-	105	-	-	105	-
Road Rehabilitation, Railway Avenue, Laverton - Balmoral St to Aviation Rd	505	-	-	505	-	-	505	-
Princess Fwy to Balmoral St + Princess Fwy to Merton St (Incl Soil Testing)								
The Avenue Upgrade (Between Melbourne Road and Hope Street)	800	-	-	800	-	-	800	-
Car Park Renewal Program	120	-	120	-	-	-	120	-
Community Responsive Works - Traffic	100	-	100	-	-	-	100	-
Champion Road (Road Rehabilitation) Newport from Kororoit Creed Rd to RAB (Challis St)	1,835	-	1,835	-	-	-	1,835	-
Road Rehabilitation Program	4,165	-	-	4,165	954	-	3,211	-
Road Resurfacing Program	2,615	-	2,615	-	-	-	2,615	-
Road Resurfacing Program - Kerb & Channel Renewals	1,085	-	1,085	-	-	-	1,085	-
Street Lighting - Minor Works	50	-	-	50	-	-	50	-
Community Responsive Works - Traffic	60	-	-	60	-	-	60	-
Traffic Management Devices Renewal Program	100	-	100	-	-	-	100	-
Annunciation Primary School - Safe Travel Around Schools Year 2	150	-	150	-	-	-	150	-

Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
McIntosh Road at Mills Street - Pedestrian Access Improvements	150	-	150	-	-	-	150	-
Transport Safety Improvement Program - McIntosh Road – Traffic Calming (Sixth Ave to First Ave)	360	-	-	360	-	-	360	-
Unsealed Laneway Upgrade Program	1,230	-	-	1,230	-	-	1,230	-
<b>Total Roads</b>	<b>13,620</b>	<b>-</b>	<b>6,155</b>	<b>7,465</b>	<b>954</b>	<b>-</b>	<b>12,666</b>	<b>-</b>



Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Altona Ford Upgrade - Full Upgrade (Racecourse Road Culvert and Ford Crossing) Note: Permit valid from Sep 2022	140	-	-	140	-	-	140	-
Bridge Renewal Program	320	-	320	-	-	-	320	-
McCormack Park, Laverton New Footbridge	300	300		-	-	-	300	-
<b>Total Bridges</b>	<b>760</b>	<b>300</b>	<b>320</b>	<b>140</b>	<b>-</b>	<b>-</b>	<b>760</b>	<b>-</b>



Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Champion Road (Cycling Infrastructure), Newport	665	-	665	-	-	-	665	-
Footpath New Program 3 - Altona Meadows Central	370	370	-	-	-	-	370	-
Footpath New Program 2 - Seabrook North	30	30	-	-	-	-	30	-
Footpath Renewal Program	820	-	820	-	-	-	820	-
Shared Trails Renewal Program	55	-	55	-	-	-	55	-
<b>Total Footpaths &amp; Cycleways</b>	<b>1,940</b>	<b>400</b>	<b>1,540</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,940</b>	<b>-</b>



Capital Works Area	Project	Asset expenditure types				Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
McIntyre Drive, Altona - Drainage Upgrade	300	-	-	300	-	-	300	-	
Minor Drainage upgrade works along Bruce Street South - Design Only	50	-	-	50	-	-	50	-	
Aitken Street, Williamstown - From Parker St to Ann St - Drainage Upgrade (Woollen Mills DCP project) - Design Only	50	-	-	50	-	-	50	-	
Hobsons Street, Newport - From Home Rd to Douglas Pde, Drainage Upgrade - Design Only	50	-	-	50	-	-	50	-	
Finch, Cobham and Kookaburra St, Altona - Drainage Upgrade - Design Only	50	-	-	50	-	-	50	-	
Hanmer Street - From Electra St to Ann St (Woollen Mills DCP project)	750	-	-	750	-	-	750	-	
Drainage Renewal Program	1,110	-	1,110	-	-	-	1,110	-	
Pit Upgrade Program	120	-	-	120	-	-	120	-	
Road Rehabilitation Program	60	-	-	60	-	-	60	-	
<b>Total Drainage</b>	<b>2,540</b>	-	<b>1,110</b>	<b>1,430</b>	-	-	<b>2,540</b>	-	



Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Paisley Park, Altona North - Play Space Upgrade and Pump Track Development	65	-	-	65	-	-	65	-
Cricket Practice Nets Renewal Program	360	-	360	-	300	-	60	-
HC Kim Reserve Sports Field Upgrades - Package 2	660	-	-	660	60	-	600	-
Newport Park Athletics Track resurfacing and infield (Event Infrastructure) upgrade	30	-	-	30	-	-	30	-
Paisley Park, Altona North - Soccer Complex Spectator Improvements	210	-	-	210	-	-	210	-
Recreation Infrastructure Renewal	80	-	80	-	-	-	80	-
KC White Reserve, Williamstown North - Irrigation pitches 1 and 2	400	-	400	-	-	-	400	-
<b>Total Recreational, Leisure and Community Facilities</b>	<b>1,805</b>	<b>-</b>	<b>840</b>	<b>965</b>	<b>360</b>	<b>-</b>	<b>1,445</b>	<b>-</b>



Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Altona beach entry	50	-	-	50	-	-	50	-
Brooklyn Oxygen Forest	155	-	-	155	-	-	155	-
Creative Campaign & Monitoring Program	15	-	-	15	-	-	15	-
Green Avenues	300	-	-	300	-	-	300	-
Local Stories Project	40	-	-	40	-	-	40	-
Potential Future retail Station & Better Networks	170	-	-	170	-	-	170	-
The Link	65	-	-	65	-	-	65	-
Cycling & Active transport Network	20	-	-	20	-	-	20	-
Wayfinding	35	-	-	35	-	-	35	-
Upgrading Our Local Centres	25	-	-	25	-	-	25	-
The Circle	55	-	-	55	-	-	55	-
Creating Better Places & Spaces for Young People	25	25	-	-	-	-	25	-
Investigating Leading Technologies and Best Practice Solutions	30	-	-	30	-	-	30	-
Local Safety Program	55	-	-	55	-	-	55	-
Promotion of Projects	15	-	-	15	-	-	15	-
Better Places and Spaces - McCormack Park	500	-	-	500	-	-	500	-
Mary Street Reserve/Veteran Reserve, Spotswood - Neighbourhood Park Upgrade - play space + open space + Carpark	300	-	-	300	-	-	300	-
Biodiversity Strategy - Rifle Range Wetlands Restoration	70	-	-	70	-	-	70	-
Biodiversity Strategy Implementation Works	270	-	-	270	-	-	270	-
Upgrade - irrigation and landscaping								
Bruce Comben Open Space Development	4,035	4,035	-	-	-	-	4,035	-

Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
(southern area) - Construction								
Cherry Lake All Abilities Playground - Community Submission	55	-	-	55	-	-	55	-
Open Space Forward Design	280	-	-	280	-	-	280	-
Leo Hoffman Reserve, Newport - Neighbourhood Park Upgrade - play space + open space	920	-	-	920	-	-	920	-
Pipeline Reserve, Seabrook Inclusive Playspace Upgrade	480	-	-	480	-	-	480	-
Alma Avenue Reserve, Altona Meadows - Local Park Upgrade - play space	360	-	-	360	-	-	360	-
Edina Street Reserve, Williamstown North - Local Park Upgrade - play space renewal + open space	330	-	-	330	-	-	330	-
Open Space Enhancement and Access Package + Community Space - WLJ Croft Reserve, Altona North	200	-	-	200	-	-	200	-
Fencing Renewal Program	170	-	170	-	-	-	170	-
Design - John Morley Reserve, Williamstown Seawall Upgrade	120	-	-	120	-	-	120	-
The Strand Rockwall Stage 3 Pre-Construction Investigation	100	-	100	-	-	-	100	-
Irrigation new, upgrades and renewals	240	180	60	-	-	-	240	-
Open Space Assets Renewal	200	-	200	-	-	-	200	-
Williamstown Botanic Gardens Master Plan Implementation	60	-	60	-	-	-	60	-
<b>Total Parks, Open Space and Streetscapes</b>	<b>9,745</b>	<b>4,240</b>	<b>590</b>	<b>4,915</b>	-	-	<b>9,745</b>	-



Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Car Park Renewal Program	20	-	20	-	-	-	20	-
Dennis Reserve, Williamstown	30	-	30	-	-	-	30	-
<b>Total Off Street Carparks</b>	<b>50</b>	-	<b>50</b>	-	-	-	<b>50</b>	-



Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Public Bin Standardisation Project - Stage 2	500	-	-	500	-	-	500	-
Waste & Recycling Management - New Assets	950	950	-	-	127	-	823	-
<b>Total Waste Management</b>	<b>1,450</b>	<b>950</b>	-	<b>500</b>	<b>127</b>	-	<b>1,323</b>	-



Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Williamstown Botanic Gardens Fountain	10	10	-	-	-	-	10	-
New Heritage and Cultural Interpretation Signage	40	40	-	-	-	-	40	-
<b>Total Other Infrastructure</b>	<b>50</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50</b>	<b>-</b>

Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Borrowings for Capital Projects</b>	-	-	-	-	-	-	-	<b>14,000</b>

Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>TOTAL INFRASTRUCTURE</b>	<b>31,960</b>	<b>5,940</b>	<b>10,605</b>	<b>15,415</b>	<b>1,441</b>	<b>-</b>	<b>30,519</b>	<b>14,000</b>

Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>TOTAL CAPITAL WORKS</b>	<b>57,785</b>	<b>19,920</b>	<b>20,420</b>	<b>17,445</b>	<b>1,556</b>	<b>-</b>	<b>56,229</b>	<b>14,000</b>

#### 4.5.3 Carried over from or brought forward into 2022-23

Capital Works Area	Asset expenditure types				Summary of Funding sources			
	Project Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Altona North Childrens Centre Expansion (One Tree) & North Building Renewal	1,400	-	-	1,400	-	-	1,400	-
Dennis Reserve, Williamstown - Multipurpose Pavilion	890	-	890	-	-	-	890	-
HC Kim Reserve, Female Friendly New Pavilion-Community Submission	600	-	-	600	400	-	200	-
Emma McLean Kindergarten New Facility	235	-	235	-	-	-	235	-
Williamstown Swimming & Life Saving Club Pavilion - Design and Construction	230	-	-	230	-	-	230	-
Seaholme Foreshore (PA Burns) Upgrade Phase 3 - Public Toilet	150	150	-	-	-	-	150	-
Minor Renewals - Bayfit Leisure Centre	66	-	66	-	-	-	66	-
Excellence Hubs - Libraries	25	25	-	-	-	-	25	-
Bruce Comben Sports Pavilion	(25)	-	-	(25)	-	-	(25)	-
Altona Hockey Club - Sports Pavilion Major Upgrades	(30)	-	-	(30)	-	-	(30)	-
Future Western Aquatic Facility (Bruce Comben) - Design	(30)	(30)	-	-	-	-	(30)	-
Minor Renewals Programs including HVAC, ESM, Electrical, Plumbing, & Sewers	(300)	-	(300)	-	-	-	(300)	-
Altona Meadows Library Building Renewal & Energy Efficiency Upgrades	(1,000)	-	(1,000)	-	-	-	(1,000)	-
<b>Total Buildings</b>	<b>2,211</b>	<b>145</b>	<b>(109)</b>	<b>2,175</b>	<b>400</b>	<b>-</b>	<b>1,811</b>	<b>-</b>

Capital Works Area	Asset expenditure types				Summary of Funding sources			
	Project Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>TOTAL PROPERTY</b>	<b>2,211</b>	<b>145</b>	<b>(109)</b>	<b>2,175</b>	<b>400</b>	<b>-</b>	<b>1,811</b>	<b>-</b>

Capital Works Area	Asset expenditure types				Summary of Funding sources			
	Project Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Passenger vehicle replacement program (including busses)	330	-	330	-	-	-	330	-
<b>Total Plant &amp; Equipment</b>	<b>330</b>	<b>-</b>	<b>330</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>330</b>	<b>-</b>

Capital Works Area	Asset expenditure types				Summary of Funding sources			
	Project Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Library Collections	(80)	-	(80)	-	-	-	(80)	-
<b>Total Library collections</b>	<b>(80)</b>	<b>-</b>	<b>(80)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(80)</b>	<b>-</b>

Capital Works Area	Asset expenditure types				Summary of Funding sources			
	Project Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>TOTAL PLANT &amp; EQUIPMENT</b>	<b>250</b>	<b>-</b>	<b>250</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>250</b>	<b>-</b>

Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Drainage and Road Resurfacing – Hall Street, Spotswood from High St to Burleigh St	700	-	-	700	-	-	700	-
Road Rehabilitation + Cycling Infrastructure Upgrade	700	-	-	700	-	-	700	-
Railway Avenue, Laverton - Balmoral St to Aviation Rd + Princess Fwy to Balmoral St + Princess Fwy to Merton St (Incl Soil Testing)								
Railway Avenue, Laverton Blackspot Funding - Traffic Treatment Works from High Street to Aviation Road	350	-	-	350	-	-	350	-
Pedestrian Crossings - Railway Av - Station to Fitzroy S.	125	-	125	-	-	-	125	-
Coogee Lane, Williamstown from Langford St to Giffard St, - K&C Renewal	100	-	-	100	-	-	100	-
Pedestrian Crossings - High St. and Railway Av.	40	-	-	40	-	-	40	-
Street Lighting LED Upgrade Program (Scenario 3)	(20)	-	-	(20)	-	-	(20)	-
Port St, Newport, from Rosshire Rd to End [4.8] - Design	(210)	-	-	(210)	-	-	(210)	-
Champion Road, Newport, between Market Street & Lemmon Street	(1,700)	-	-	(1,700)	-	-	(1,700)	-
<b>Total Roads</b>	<b>85</b>	<b>-</b>	<b>125</b>	<b>(40)</b>	<b>-</b>	<b>-</b>	<b>85</b>	<b>-</b>

Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Churchill Street, Williamstown North Road Bridge Renewal	200	-	200	-	-	-	200	-
Maddox Road, Williamstown North Road Bridge Renewal	65	-	65	-	-	-	65	-
Newport Lakes Footbridge Renewal BH1 Upgrade, L1, L2 & L3 Renewal	40	-	40	-	-	-	40	-
Newport Lakes Footbridge Renewal B2	35	-	35	-	-	-	35	-
Newport Lakes Footbridge Renewal B1	25	-	25	-	-	-	25	-
<b>Total Bridges</b>	<b>365</b>	<b>-</b>	<b>365</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>365</b>	<b>-</b>

Capital Works Area	Asset expenditure types				Summary of Funding sources			
	Project Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Shared Trails Kororoit Creek (Stage 3)	390	390	-	-	-	-	-	-
Footpath New Program 3 - Altona Meadows Central - Design and Engagement	(310)	(310)	-	-	-	-	-	-
<b>Total Footpaths &amp; Cycleways</b>	<b>80</b>	<b>80</b>	-	-	-	-	-	-

Capital Works Area	Asset expenditure types				Summary of Funding sources			
	Project Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Williamstown Tennis Courts - Floodlighting and pole replacement	210	-	210	-	-	-	210	-
HC Kim Reserve Sports Field and Floodlighting Upgrades	200	-	-	200	-	-	200	-
WJ Irwin Reserve - Inclusive play and picnic area	170	-	-	170	-	-	170	-
Greenwich Reserve Cricket Nets Upgrades	(100)	-	-	(100)	(120)	-	20	-
Paisley Park, Altona North - Soccer Complex Spectator Improvements	(210)	-	-	(210)	-	-	(210)	--
<b>Total Recreational, Leisure and Community Facilities</b>	<b>270</b>	-	<b>210</b>	<b>60</b>	<b>(120)</b>	-	<b>390</b>	-

Capital Works Area	Project	Asset expenditure types				Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Better Places and Spaces - Mccormack Park BP Laverton	445	-	-	445	-	-	445	-	
Ginifer, J.J. Reserve, Altona North - Neighbourhood	270	-	-	270	-	-	270	-	
Park Upgrade - play space renewal + open space									
Cropley Reserve, Laverton - Local Park Upgrade - open space	233	-	-	233	-	-	233	-	
A More Vibrant Place - Woods Street / Lohse Street Village Master Plan (Incl. Central Park Upgrade) - BP Laverton	225	-	-	225	-	-	225	-	
Greening Brooklyn	180	180	-	-	-	-	180	-	
Bruce Street Reserve, Laverton - Local Park Upgrade - play space renewal + open space	172	-	-	172	-	-	172	-	
End of Trip Facility - Open Space upgrade	157	-	-	157	-	-	157	-	
Bruce Comben Open Space Development (southern area) - Design and Construction	132	132	-	-	180	-	(48)	-	
Mary Street Reserve/Veteran Reserve, Spotswood - Neighbourhood Park Upgrade - play space + open space + Carpark	130	-	-	130	-	-	130	-	
Open Space Forward Design	125	-	-	125	-	-	125	-	
End of Trip Facility - irrigation	100	-	-	100	-	-	100	-	
Design - Hatt and Cyril Curtain Reserve, Williamstown Rock Wall & Revetment	65	65	-	-	-	-	65	-	
Community Gardens Development (Brooklyn Reserve, Market Street and Altona Community Gardens)	65	-	-	65	-	-	65	-	
Altona Coastal Park - Boardwalk Design	40	40	-	-	-	-	40	--	
Biodiversity Rifle Range, Williamstown Wetlands Restoration	36	-	-	36	-	-	36	-	
Croft Reserve, Altona North - Open space upgrades and play space, community space and provision for shade	30	-	-	30	-	-	30	-	
Williamstown Beach Esplanade, Williamstown - Regional Park Upgrade - open space	20	-	-	20	-	-	20	-	
Seaholme Foreshore (PA Burns) Upgrade Phase 3 - Sandbag Retaining Wall	12	12	-	-	-	-	12	-	
Pipeline Reserve Local Community Park upgrade - Community Submission	5	-	-	5	-	-	5	-	
KC White Reserve, Williamstown North - Irrigation pitches 1 and 2	(75)	-	(75)	-	-	-	(75)	-	
<b>Total Parks, Open Space and Streetscapes</b>	<b>2,367</b>	<b>429</b>	<b>(75)</b>	<b>2,013</b>	<b>180</b>	<b>-</b>	<b>2,187</b>	<b>-</b>	

Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Paisley Park, Altona North - Soccer Complex Carpark Upgrade (Altona Magic and Altona East Soccer Clubs)	450	-	-	450	-	-	450	-
Harrington Square, Altona, including the Harrington Sq laneway (Right of Ways (R.O.W), Southern side of 1 Karingal St, rear of 3/7 Karingal St, Altona)	400	-	400	-	-	-	400	-
<b>Total Off Street Carparks</b>	<b>850</b>	<b>-</b>	<b>400</b>	<b>450</b>	<b>-</b>	<b>-</b>	<b>850</b>	<b>-</b>

Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Public Bin Standardisation Project - Stage 2	(40)	-	-	(40)	-	-	(40)	-
<b>Total Waste Management</b>	<b>(40)</b>	<b>-</b>	<b>-</b>	<b>(40)</b>	<b>-</b>	<b>-</b>	<b>(40)</b>	<b>-</b>

Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Streets For People - 40km/h zones and local calming Site 1 – Delivery	300	-	-	300	-	-	300	-
A More Connected Community - Maher Road - BP Laverton - Traffic Calming Work - Stage 1 construction	90	-	-	90	-	-	90	-
Streets For People - Hudsons Road Streetscape (Between Melbourne Road and Booker Street) - Delivery	72	-	-	72	-	-	72	-
<b>Total Other Infrastructure</b>	<b>462</b>	<b>-</b>	<b>-</b>	<b>462</b>	<b>-</b>	<b>-</b>	<b>462</b>	<b>-</b>

Capital Works Area	Project	Asset expenditure types			Summary of Funding sources			
	Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>TOTAL INFRASTRUCTURE</b>	<b>4,439</b>	<b>509</b>	<b>1,025</b>	<b>2,905</b>	<b>60</b>	<b>-</b>	<b>4,299</b>	<b>-</b>

Capital Works Area	Asset expenditure types				Summary of Funding sources			
	Project Cost	New	Renewal	Upgrade	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>TOTAL CAPITAL WORKS</b>	<b>6,900</b>	<b>654</b>	<b>1,166</b>	<b>5,080</b>	<b>460</b>	<b>-</b>	<b>6,360</b>	<b>-</b>

## 4.6 Summary of Planned Capital Works Expenditure (3 subsequent years)

For the years ending 30 June 2025, 2026 & 2027

2024/25	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Funding Sources		
							Contributions \$'000	Council Cash \$'000	Borrowin gs \$'000
<b>Property</b>									
Land	-	-	-	-	-	-	-	-	-
<b>Total Land</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Buildings	14,655	1,875	4,160	8,620	14,655	9,000		5,655	-
Heritage Buildings	45	-	45	-	45			45	-
<b>Total Buildings</b>	<b>14,700</b>	<b>1,875</b>	<b>4,205</b>	<b>8,620</b>	<b>14,700</b>	<b>9,000</b>	<b>-</b>	<b>5,700</b>	<b>-</b>
<b>Total Property</b>	<b>14,700</b>	<b>1,875</b>	<b>4,205</b>	<b>8,620</b>	<b>14,700</b>	<b>9,000</b>	<b>-</b>	<b>5,700</b>	<b>-</b>
<b>Plant and Equipment</b>									
Heritage plant and equipment	-	-	-	-	-			-	
Plant, machinery and equipment	2,360	-	2,360	-	2,360			2,360	
Fixtures, fittings and furniture	-	-	-	-	-			-	
Computers and telecommunications	1,000	-	690	310	1,000			1,000	
Library books	800	-	800	-	800	15		785	
<b>Total Plant and Equipment</b>	<b>4,160</b>	<b>-</b>	<b>3,850</b>	<b>310</b>	<b>4,160</b>	<b>15</b>	<b>-</b>	<b>4,145</b>	<b>-</b>
<b>Infrastructure</b>									
Roads	14,205	-	9,125	5,080	14,205	477	-	13,728	-
Bridges	2,310	-	410	1,900	2,310	-	-	2,310	-
Footpaths and cycleways	1,460	220	1,240	-	1,460	-	-	1,460	-
Drainage	6,650	-	990	5,660	6,650	-	-	6,650	-
Recreational, leisure and community facilities	1,090	-	500	590	1,090	-	-	1,090	-
Waste management	450	450	-	-	450	-	-	450	-
Parks, open space and streetscapes	10,185	340	560	9,285	10,185	705	-	9,480	-
Off street car parks	150	-	150	-	150	-	-	150	-
Other infrastructure	95	60	35	-	95	-	-	95	-
Borrowings for Capital projects									5,000
<b>Total Infrastructure</b>	<b>36,595</b>	<b>1,070</b>	<b>13,010</b>	<b>22,515</b>	<b>36,595</b>	<b>1,182</b>	<b>-</b>	<b>30,413</b>	<b>5,000</b>
<b>Total Capital Works Expenditure</b>	<b>55,455</b>	<b>2,945</b>	<b>21,065</b>	<b>31,445</b>	<b>55,455</b>	<b>10,197</b>	<b>-</b>	<b>40,258</b>	<b>5,000</b>

2025/26					Funding Sources				
	Total	New	Renewal	Upgrade	Total	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>									
Land	-	-	-	-	-	-	-	-	-
<b>Total Land</b>	-	-	-	-	-	-	-	-	-
Buildings	10,680	315	1,815	8,550	10,680	4,350	-	6,330	-
Heritage Buildings	50	-	50	-	50	-	-	50	-
<b>Total Buildings</b>	<b>10,730</b>	<b>315</b>	<b>1,865</b>	<b>8,550</b>	<b>10,730</b>	<b>4,350</b>	-	<b>6,380</b>	-
<b>Total Property</b>	<b>10,730</b>	<b>315</b>	<b>1,865</b>	<b>8,550</b>	<b>10,730</b>	<b>4,350</b>	-	<b>6,380</b>	-
<b>Plant and Equipment</b>									
Heritage plant and equipment	-	-	-	-	-	-	-	-	-
Plant, machinery and equipment	2,350	-	2,350	-	2,350	-	-	2,350	-
Fixtures, fittings and furniture	-	-	-	-	-	-	-	-	-
Computers and telecommunications	1,000	-	685	315	1,000	-	-	1,000	-
Library books	800	-	800	-	800	15	-	785	-
<b>Total Plant and Equipment</b>	<b>4,150</b>	-	<b>3,835</b>	<b>315</b>	<b>4,150</b>	<b>15</b>	-	<b>4,135</b>	-
<b>Infrastructure</b>									
Roads	13,845	-	12,455	1,390	13,845	477	-	13,368	-
Bridges	210	-	210	-	210	-	-	210	-
Footpaths and cycleways	1,165	240	925	-	1,165	-	-	1,165	-
Drainage	3,260	-	785	2,475	3,260	-	-	3,260	-
Recreational, leisure and community facilities	4,440	-	140	4,300	4,440	-	-	4,440	-
Waste management	-	-	-	-	-	-	-	-	-
Parks, open space and streetscapes	11,135	-	650	10,485	11,135	795	-	10,340	-
Off street car parks	30	-	30	-	30	-	-	30	-
Other infrastructure	40	40	-	-	40	-	-	40	-
<b>Total Infrastructure</b>	<b>34,125</b>	<b>280</b>	<b>15,195</b>	<b>18,650</b>	<b>34,125</b>	<b>1,272</b>	-	<b>32,853</b>	-
<b>Total Capital Works Expenditure</b>	<b>49,005</b>	<b>595</b>	<b>20,895</b>	<b>27,515</b>	<b>49,005</b>	<b>5,637</b>	-	<b>43,368</b>	-

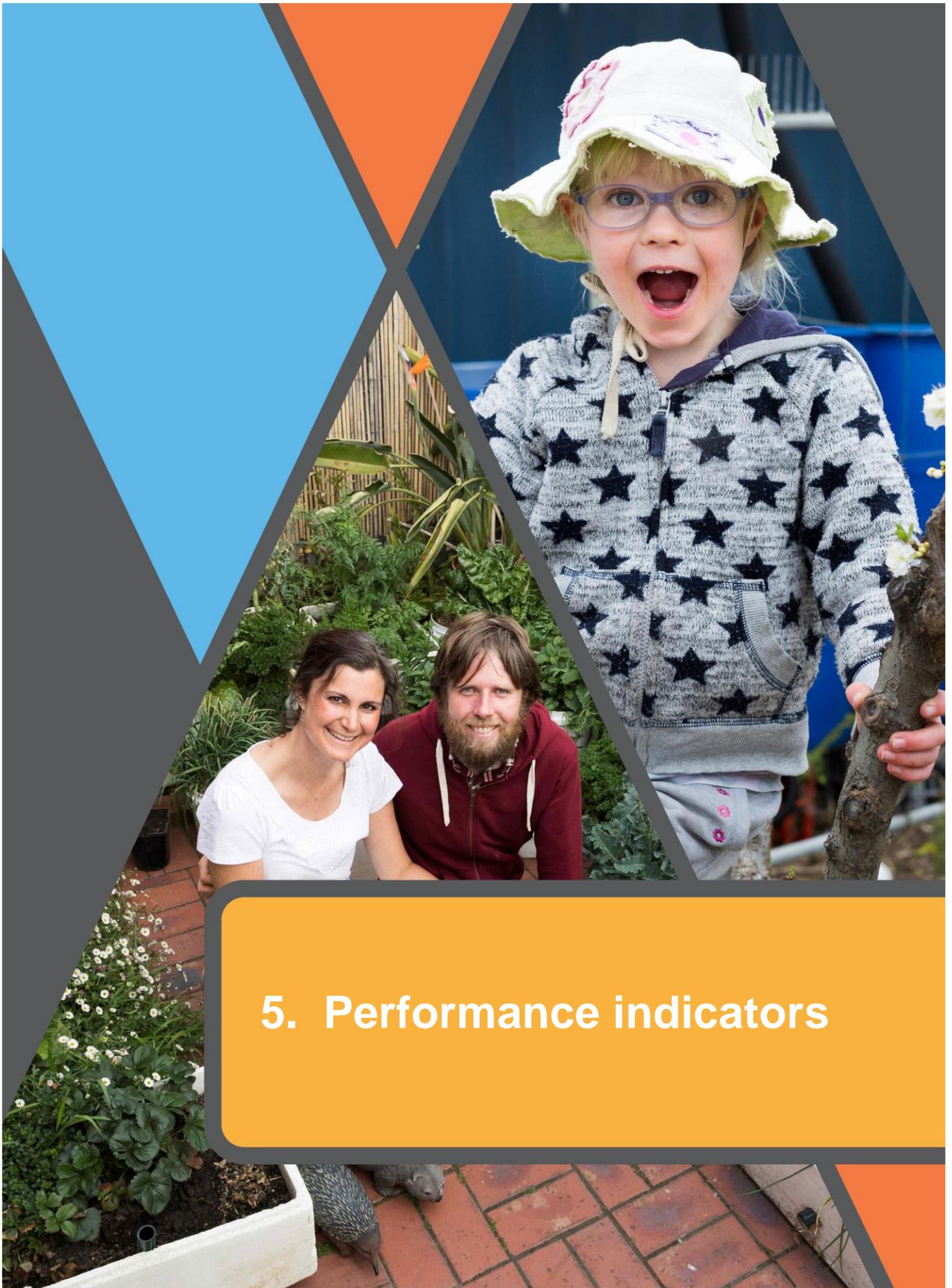
2026/27					Funding Sources				
	Total	New	Renewal	Upgrade	Total	Grants	Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>									
Land	-	-	-	-	-	-	-	-	-
<b>Total Land</b>	-	-	-	-	-	-	-	-	-
<b>Buildings</b>									
Buildings	1,435	295	1,030	110	1,435	-	-	1,435	-
Heritage Buildings	50	-	50	-	50	-	-	50	-
<b>Total Buildings</b>	<b>1,485</b>	<b>295</b>	<b>1,080</b>	<b>110</b>	<b>1,485</b>	-	-	<b>1,485</b>	-
<b>Total Property</b>	<b>1,485</b>	<b>295</b>	<b>1,080</b>	<b>110</b>	<b>1,485</b>	-	-	<b>1,485</b>	-
<b>Plant and Equipment</b>									
Heritage plant and equipment	-	-	-	-	-	-	-	-	-
Plant, machinery and equipment	2,160	-	2,160	-	2,160	-	-	2,160	-
Fixtures, fittings and furniture	-	-	-	-	-	-	-	-	-
Computers and telecommunications	1,000	-	1,000	-	1,000	-	-	1,000	-
Library books	800	-	800	-	800	15	-	785	-
<b>Total Plant and Equipment</b>	<b>3,960</b>	-	<b>3,960</b>	-	<b>3,960</b>	<b>15</b>	-	<b>3,945</b>	-
<b>Infrastructure</b>									
Roads	18,500	-	14,365	4,135	18,500	377	-	18,123	-
Bridges	150	-	150	-	150	-	-	150	-
Footpaths and cycleways	1,760	370	610	780	1,760	-	-	1,760	-
Drainage	3,325	-	695	2,630	3,325	100	-	3,225	-
Recreational, leisure and community facilities	2,150	-	205	1,945	2,150	-	-	2,150	-
Waste management	-	-	-	-	-	-	-	-	-
Parks, open space and streetscapes	6,935	-	655	6,280	6,935	-	-	6,935	-
Off street car parks	85	-	85	-	85	-	-	85	-
Other infrastructure	540	40	-	500	540	150	-	390	-
<b>Total Infrastructure</b>	<b>33,445</b>	<b>410</b>	<b>16,765</b>	<b>16,270</b>	<b>33,445</b>	<b>627</b>	-	<b>32,818</b>	-
<b>Total Capital Works Expenditure</b>	<b>38,890</b>	<b>705</b>	<b>21,805</b>	<b>16,380</b>	<b>38,890</b>	<b>642</b>	-	<b>38,248</b>	-

## 4.7 Proposals to Lease Council Land

Section 115 of the *Local Government Act 2020* requires Council's budget to include any proposal to lease land (for one year or more) where the rent for any period of the lease is \$100,000 or more a year, or the current market rental value of the land is \$100,000 or more a year, or the lease is for 10 years or more. Council only needs to meet any one of the 3 tests to require disclosure. If Council proposes to lease land that was not included in the budget, then Council must undertake a community engagement process in accordance with the Community Engagement Policy.

The following table presents a summary of Council's proposals to lease council land to external parties in the 2023-24 financial year where the rent (for any period of the lease) is greater than \$100,000, or the market value of the land is greater than \$100,000, or the lease term is greater than 10 years:

Tenant	Property	Proposed Term	Permitted Use	Annual Market Rental Valuation (Excl. GST)	Proposed Annual Rental (Excl. GST)
Williamstown Football Club	71A Morris St, Williamstown	1 year	Function centre	\$155,000	\$20,000
JWJL Investments (trading as Leroy's Newport)	5-7 Mason St, Newport	11 years	Café and restaurant	\$60,000	\$44,803
Telstra	60-80 Nelson Pl, Williamstown	21 years	Telecommunications	\$30,000	Pending
Vodafone Hutchison	60-80 Nelson Pl, Williamstown	21 years	Telecommunications	\$30,000	Pending
Optus	Williamstown (3 sites)	20 years	Telecommunications	Pending	Pending



**5. Performance indicators**

## 5.1 Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

In addition, Council has published a variety of live performance dashboards on its website, which can be found at the following link:

<https://www.hobsonsby.vic.gov.au/Council/About-Council/Council-Reporting>

### Targeted performance indicators – Service

Indicator	Measure	Notes	Actual 2021/22	Forecast 2022/23	Budget 2023/24	Strategic Resource Plan Projections			Trend +/-
						2024/25	2025/26	2026/27	
<b>Governance</b>									
Satisfaction with community consultation and engagement	Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	1	60	56	60	60	60	60	o
<b>Roads</b>									
Sealed local roads below the intervention level	Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	2	97.5%	97.5%	97.5%	97.5%	97.5%	97.5%	o
<b>Statutory planning</b>									
Planning applications decided within the relevant required time	Number of planning application decisions made within the relevant required time / Number of decisions made	3	53.6%	52.0%	60.0%	65.0%	70.0%	72.5%	+
<b>Waste management</b>									
Kerbside collection waste diverted from landfill	Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	4	57.8%	48.9%	50.0%	50.0%	66.0%	66.0%	o

### Targeted performance indicators – Financial

Indicator	Measure	Notes	Actual 2021/22	Forecast 2022/23	Budget 2023/24	Strategic Resource Plan Projections			Trend +/-
						2024/25	2025/26	2026/27	
<b>Liquidity</b>									
Working Capital	Current assets / Current liabilities	5	135.5%	170.4%	147.5%	139.3%	149.8%	168.2%	+
<b>Obligations</b>									
Asset renewal	Asset renewal and upgrade expenses / Asset depreciation	6	182.5%	170.6%	152.2%	176.7%	158.9%	122.3%	-
<b>Stability</b>									
Rates concentration	Rate revenue / Adjusted underlying revenue	7	83.9%	83.5%	83.5%	83.7%	83.7%	83.7%	o
<b>Efficiency</b>									
Expenditure level	Total expenses/ No. of property assessments	8	\$ 3,009	\$ 3,169	\$ 3,329	\$ 3,341	\$ 3,383	\$ 3,443	-

## 5.2 Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual 2021/22	Forecast 2022/23	Budget 2023/24	Strategic Resource Plan Projections			Trend +/-
						2024/25	2025/26	2026/27	
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	9	10.7%	10.1%	9.5%	10.7%	11.0%	10.5%	o
<b>Liquidity</b>									
Unrestricted cash	Unrestricted cash / Current liabilities	10	(10.4%)	(8.6%)	(14.4%)	(17.5%)	(23.5%)	(28.3%)	-
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / Rate revenue		10.0%	15.4%	24.0%	24.5%	17.2%	13.9%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / Rate revenue	11	8.0%	1.3%	2.3%	3.6%	7.5%	3.6%	+
Indebtedness	Non-current liabilities / Own source revenue		9.5%	13.9%	20.1%	16.7%	13.8%	10.5%	+
<b>Stability</b>									
Rates effort	Rate revenue / CIV of rateable properties in the municipality	12	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	o
<b>Efficiency</b>									
Revenue level	General rates and municipal charges / No. of property assessments	13	\$ 2,044	\$ 2,104	\$ 2,160	\$ 2,203	\$ 2,245	\$ 2,276	-

### Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

## Notes to indicators

### 5.1.1 Satisfaction with community consultation and engagement

Satisfaction score target projections are based on a similar range of the previous three years.

### 5.1.2 Sealed local roads below the intervention level

Projections for sealed local roads below the intervention level remain consistent, dependent upon available funding levels. In the last two years, the percentage of sealed local roads below the intervention level increased from 92 per cent to the 97 per cent.

### 5.1.3 Planning applications decided within the relevant required time

Council is actively working to improve timeframes on planning application decisions. This year's forecast results show an improvement. Significant improvements to customer service and internal systems and processes, together with more robust Planning Scheme controls are expected to assist to reduce timeframes for issuing decisions on Planning Permit applications.

### 5.1.4 Kerbside collection waste diverted from landfill

Council endorsed a change to frequency in collections in November 2020. This has resulted in less food and garden waste being diverted from landfill. Council is currently exploring innovative waste processing opportunities to achieve the 2025-26 target.

### 5.1.5 Working Capital

The proportion of current liabilities represented by current assets. Working capital is projected to decrease in 2023-24 and 2024-25. The trend from 2025-26 is that this ratio will increase as cash is put aside to repay future loan principal repayments.

### 5.1.6 Asset renewal

This indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

### 5.1.7 Rates concentration

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates that Council will continue to be reliant on rate revenue compared to all other revenue sources.

### 5.1.8 Expenditure level

Predictions are for expenditure levels to grow at a faster rate than property growth, particularly in an high inflationary environment.

### 5.1.9 Adjusted underlying result

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The financial results are expected to remain reasonably consistent over the period.

### 5.1.10 Unrestricted Cash

The negative percentage is calculated in accordance with the definition of unrestricted cash within Section 3 of the Regulations and therefore excludes other financial investments. When financial investments are included positive percentages are calculated.

#### **5.1.11 Debt compared to rates**

The low indicator highlights Council's minimal reliance on debt against its annual rate revenue through redemption of long-term debt.

#### **5.1.12 Rates effort**

The ratio is consistent as increases to rates revenue are predicted to be consistent with the predicted increase in property valuations.

#### **5.1.13 Revenue level**

The percentage is increasing as general rates are expected to increase (in-line with future predicted rate caps) at a slightly higher rate than the predicted increases in property numbers.



## 6. Fees and charges



Fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the year are attached as an appendix to the Budget 2023-24.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

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Name	GST	Year 23/24 Fee (incl. GST)
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## Financial year from 1 July to 30 June

### Information Management

#### Freedom of Information

FOI applications	N	Statutory Min. Fee: \$30.60
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### Property Ownership Information & Regulatory Services

#### Property Ownership Information

Rate Notice reproduction	N	\$28.00
Land Information Certificate	N	\$28.00
Land Information Certificate (Additional Urgent Fee)	N	\$118.00
Dishonoured Payment Fee	N	\$25.00

#### Local Law Permit Fees

##### Tables, Chairs And Footpath Furniture

Other	N	\$225.00
Tear Drop Flags	N	\$225.00
Umbrellas	N	\$45.00
"A" Boards	N	\$225.00
Display of goods	N	\$363.00
Heaters	N	\$45.00
Late Application Fees for Local Law Permits	N	\$61.00
Per bench seat	N	\$131.00
Per chair	N	\$68.00
Per table	N	\$45.00
Planter boxes on footpath	N	\$96.00
Real Estate Auction/Open for Inspection signs per agency	N	\$835.00
Screens	N	\$283.00

#### Other Permits

Mobile Vendor - Itinerant Sites - Annual Permit - Local	N	\$2,575.00
Mobile Vendor - Itinerant Sites - Annual Permit - Non Local	N	\$3,966.00
Mobile Vendor - Itinerant Sites - Application Fee	N	No cost
Mobile Vendor - Itinerant Sites - Monthly Permit - Local	N	\$644.00
Mobile Vendor - Itinerant Sites - Monthly Permit - Non Local	N	\$989.00
Mobile Vendor - Tier 1 Site - Annual Permit - Local	N	\$2,575.00
Mobile Vendor - Tier 1 Site - Annual Permit - Non Local	N	\$3,966.00
Mobile Vendor - Tier 1 Site - Monthly Permit - Local	N	\$644.00
Mobile Vendor - Tier 1 Site - Monthly Permit - Non Local	N	\$989.00
Mobile Vendor - Tier 1, 2 & 3 Sites - Application Fee	N	\$77.00
Mobile Vendor - Tier 2 Site - Annual Permit - Local	N	\$1,710.00
Mobile Vendor - Tier 2 Site - Annual Permit - Non Local	N	\$2,637.00

Name	GST	Year 23/24 Fee (incl. GST)
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## Other Permits [continued]

Mobile Vendor - Tier 2 Site - Monthly Permit - Local	N	\$427.00
Mobile Vendor - Tier 2 Site - Monthly Permit - Non Local	N	\$659.00
Mobile Vendor - Tier 3 Site - Annual Permit - Local	N	\$1,071.00
Mobile Vendor - Tier 3 Site - Annual Permit - Non Local	N	\$1,648.00
Mobile Vendor - Tier 3 Site - Monthly Permit - Local	N	\$427.00
Mobile Vendor - Tier 3 Site - Monthly Permit - Non Local	N	\$659.00
Tradesman Parking Permit	N	\$50.00
Registration of Domestic Animal Business	N	\$361.00
Replacement of Lost/Missing Visitors Permit	N	\$108.00
Truck permit on residential Land	N	\$266.00

## Impounded Vehicles & Other Items

Impounded Items	N	\$67.00
Release Fee for impounded Signs	N	\$67.00
Shopping Trolley Release Fees	N	\$132.00
Trail Bikes Impound Fee	N	\$400.00
Impound release fee for derelict vehicles	N	\$710.00

## Parking Ticket Machine Fees

In designated areas (Per day)	Y	\$17.00
Per hour equivalent to ones stay in designated areas (Per hour)	Y	\$5.00

## Animal Registration & Control

### Cat Registration

Cat - Not Desexed	N	\$138.00
Cats for breeding purposes	N	\$47.00
Cats over 10 years	N	\$47.00
Cats permanently identified (microchip)	N	\$47.00
Cats registered with Feline Control Council	N	\$47.00
Sterilised Cat	N	\$47.00
Cat – Pensioner's Concession	N	\$69.00
Cats for breeding purposes – Pensioner's Concession	N	\$23.50
Cats over 10 years – Pensioner's Concession	N	\$23.50
Cats permanently identified (microchip) – Pensioner's Concession	N	\$23.50
Cats registered with Feline Control Council – Pensioner's Concession	N	\$23.50
Sterilised Cat – Pensioner's Concession	N	\$23.50

### Dog Registration

Dog 3-6 months	N	\$64.00
Declared Dangerous Dog – No Pensioner Concession	N	\$191.00
Declared Menacing Dog – No Pensioner Concession	N	\$191.00
Declared Restricted Breed Dog – No Pensioner Concession	N	\$191.00
Dog - Not Desexed	N	\$186.00

Name	GST	Year 23/24 Fee (incl. GST)
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## Dog Registration [continued]

Dogs for breeding purposes	N	\$64.00
Dogs obedience trained	N	\$64.00
Dogs over 10 years	N	\$64.00
Dogs permanently identified (microchip)	N	\$64.00
Dogs registered with Victorian Canine Ass.	N	\$64.00
Sterilised Dog	N	\$64.00
Working Animals	N	\$64.00
Dog – Pensioner’s Concession	N	\$92.00
Dogs for breeding purposes – Pensioner’s Concession	N	\$32.00
Dogs obedience trained – Pensioner’s Concession	N	\$32.00
Dogs over 10 years – Pensioner’s Concession	N	\$32.00
Dogs permanently identified (microchip) – Pensioner’s Concession	N	\$32.00
Dogs registered with Victorian Canine Ass. – Pensioner’s Concession	N	\$32.00
Sterilised Dog – Pensioner’s Concession	N	\$32.00
Working Animals – Pensioner’s Concession	N	\$32.00

## Impounded Animals

Seized/Boarding Daily Fee per Cat	N	\$39.65
Seized/Boarding Daily Fee per Dog	N	\$50.98
Seized/Court Held Daily Fee per Cat	N	\$39.65
Seized/Court Held Daily Fee per Dog	N	\$50.98
Return of registered animal	N	\$91.00
Impound Cat and/or Kitten Fee	N	\$550.00
Impound Dog Fee	N	\$550.00
Animal Surrender Fee	N	\$550.00
Stock Pound Release fee	N	\$238.00
Pound fee (Per day)	N	\$50.98

## Other Animals Fees

After hours animal ambulance collection	N	\$453.20
Cat Cage Hiring	Y	\$100.00
Replacement Dog & Cat Registration Tag	N	\$6.00
Permit to Exercise Horses on Beach	N	\$480.00
Animal Impound Fees – Commercial business	N	\$550.00
Permit for multiple animals	N	\$176.00

## Public Health – Food Act

### Renewal of Registrations

#### CLASS CLASSIFICATION

“Class 1”, “Class 2”, “Class 3” and “Class 4” Food Premises” means the food premises declared under section 19C of the Food Act 1984 to be Class 1, Class 2, Class 3 and Class 4 Food Premises respectively.

#### **Class 1**

Premises where potentially hazardous food is predominantly handled and served to vulnerable groups

#### **Class 2**

Premises where any unpackaged potentially hazardous food is handled, other than Class 1, 3 or 4 premises.

### Class 1 Premises

Child Care Centres	N	\$900.00
Hospitals	N	\$1,700.00
Manufacturer	N	\$1,300.00
Nursing Homes and Hostels	N	\$1,700.00

### Class 2 Premises

Bakery	N	\$950.00
Bar	N	\$720.00
Cafe/Restaurant/Take-Away	N	\$950.00
Catering Kitchen	N	\$950.00
Community Centre	N	\$720.00
Community Groups – annual registration	N	\$180.00
Delicatessen	N	\$950.00
Food Vehicle	N	\$720.00
Food Vehicle additional class 2 vehicles	N	\$350.00
Function Centre	N	\$1,000.00
Home Kitchen	N	\$600.00
Hotel	N	\$950.00
Manufacturer	N	\$1,250.00
Non community Groups – annual registration	N	\$600.00
Not For Profit Organisation	N	\$500.00
Retail Food Sales	N	\$950.00
School Canteen	N	\$950.00
Social/Sporting Club	N	\$750.00
Supermarket	N	\$2,400.00
Vending Machine (first machine)	N	\$500.00
Vending Machine (per additional machines)	N	\$100.00
Meat Premise (non-Primesafe)	N	\$950.00

### Class 3 Premises

Bakery	N	\$720.00
Bar	N	\$500.00
Community Groups – annual registration	N	\$150.00
Distribution / Storage Warehouse	N	\$1,000.00

Name	GST	Year 23/24 Fee (incl. GST)
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## Class 3 Premises [continued]

Food Vehicle	N	\$500.00
Food Vehicle additional class 3 vehicles	N	\$350.00
Home Kitchen	N	\$400.00
Hotel	N	\$720.00
Manufacturer	N	\$900.00
Non community Groups – annual registration	N	\$500.00
Not For Profit Organisation	N	\$500.00
Retail Food Sales	N	\$720.00
School Canteen	N	\$600.00
Social/Sporting Club	N	\$500.00
Supermarket	N	\$1,750.00
Vending Machine (first machine)	N	\$500.00
Vending Machine (per additional machines)	N	\$100.00
Meat Premise (non-Primesafe)	N	\$700.00

## New Premises

New premises application	N	30% surcharge added to applicable renewal fee
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## Transfer Registration

100% of the annual renewal fee	N	100% without cap
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## Other

2nd and every subsequent follow-up assessment/inspection/visit in registration year	N	\$500.00
Follow-up food samples reimbursed at cost + 25%	N	At cost + 25%

## Inspection And Provision Of Report

Inspection report and administration (minimum 14 days notice)	N	\$570.00
Inspection report and administration (minimum 7 days notice)	N	\$900.00

## Public Health – Public Health and Wellbeing Act / Residential Tenancies Act

### Renewal of Registrations

#### Health Premises

Aquatic Facility - Category 1	N	\$550.00
Accommodation - Rooming House	N	\$850.00
Accommodation - Motel/Hotel	N	\$750.00
Accommodation - All other categories	N	\$700.00
Beauty Therapy	N	\$350.00
Colonic Irrigation	N	\$600.00

Name	GST	Year 23/24 Fee (incl. GST)
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## Health Premises [continued]

Other	N	\$350.00
Skin Penetration	N	\$600.00
Tattooing	N	\$600.00

## Caravan Park

Renewal of Registration	N	Statutory
Transfer of Registration	N	Statutory

## New Registrations

### Health Premises

Accommodation - Rooming House	N	\$1,500.00
Accommodation - Motel/Hotel	N	\$1,250.00
Accommodation - All other categories	N	\$1,100.00
Beauty Therapy	N	\$550.00
Colonic Irrigation	N	\$900.00
Other	N	\$550.00
Skin Penetration	N	\$900.00
Tattooing	N	\$900.00

## Caravan Park

Application for Registration	N	Statutory
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## Public Health – Other

### Other

Additional complaint investigation or other miscellaneous site visit	N	\$500.00
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## Inspection And Provision Of Report

Inspection report and administration (Other)	N	\$550.00
Inspection report and administration (Tattooing & Accommodation)	N	\$900.00
Plans Assessment Fee	Y	\$825.00

## Waste Water Disposal (Septic Tanks)

Permit to Install	N	Statutory
Permit to Alter	N	Statutory
Permit to Alter - Minor	N	Statutory
In excess of two site inspections - per additional inspection	N	\$400.00

## Community Learning and Service Centres

### Inter-Library Loans

From charging institutions	Y	At cost
From non-charging institutions	Y	Free

Name	GST	Year 23/24 Fee (incl. GST)
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## Photocopying and Printing

A3	Y	\$0.50
A4	Y	\$0.30
Colour A3	Y	\$1.20
Colour A4	Y	\$0.60

## Items For Sale

Ada Cambridge short story collection (current years)	Y	\$10.40
At the edge of the Centre (leather bound)	Y	\$60.00
Williamstown: Mysteries and other happenings	Y	\$16.01
Yakulit Willam – The first people of Hobsons Bay	Y	\$5.00
Ada Cambridge short stories (past years)	Y	\$5.00
Altona a long view (leather bound)	Y	\$60.00
At the edge of the centre (standard)	Y	\$15.00
Journeys to Australia	Y	\$5.00
Life on a Plate	Y	\$15.00
Write & Drawn by the Bay	Y	\$10.00

## Miscellaneous

Consumables	Y	At cost
Damaged and Lost Items	N	At cost

## Venue Charges

### Other

Bond	N	\$500.00
Insurance - Community Learning and Service Centres	Y	\$36.00
Fire Brigade Call Out - As billed by MFB	N	At cost
Additional Staffing - If required	Y	\$75.00
Cleaning Charge - If required	Y	\$150.00
Lost Swipe Card	Y	\$50.00
Rubbish Removal - Left Behind	Y	\$100.00
Rubbish Removal - Pre-arranged	Y	\$50.00
Security Call Out	Y	\$150.00

## Altona Library Meeting Room

Per hour – Corporate	Y	\$41.50
Per hour – Community	Y	\$29.00
Per hour - Community Access	Y	\$12.00

## Altona Mead. Library & Learning Centre

### Media Room

Per hour – Corporate	Y	\$62.00
Per hour – Community	Y	\$25.00
Per hour - Community Access	Y	\$12.00

Name	GST	Year 23/24 Fee (incl. GST)
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### Meeting Room 1

Per hour – Corporate	Y	\$41.00
Per hour – Community	Y	\$24.00
Per hour - Community Access	Y	\$12.00

### Meeting Room 2

Per hour – Corporate	Y	\$62.00
Per hour – Community	Y	\$29.00
Per hour - Community Access	Y	\$12.00

### Technology Training Room

Per hour – Corporate	Y	\$25.00
Per hour – Community	Y	\$17.00
Per hour - Community Access	Y	\$8.00

## Altona North Community Library

### Meeting Room 1

Per hour – Corporate	Y	\$40.00
Per hour – Community	Y	\$24.00
Per hour - Community Access	Y	\$12.00

### Meeting Room 2

Per hour – Corporate	Y	\$40.00
Per hour – Community	Y	\$24.00
Per hour - Community Access	Y	\$12.00

### Technology Training Room

Per hour – Corporate	Y	\$25.00
Per hour – Community	Y	\$17.00
Per hour - Community Access	Y	\$8.00

## Seabrook Community Centre

### Multipurpose Room 1 and 2 (with kitchen access)

Per hour - Corporate	Y	\$62.00
Per hour - Community	Y	\$55.50
Per hour - Community Access	Y	\$12.00

### Multipurpose Room 1 or 2 (with kitchen access)

Per hour - Corporate	Y	\$41.50
Per hour - Community	Y	\$29.00
Per hour - Community Access	Y	\$12.00

### Consulting Room

Per hour - Corporate	Y	\$41.50
Per hour - Community	Y	\$29.00

Name	GST	Year 23/24 Fee (incl. GST)
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### Consulting Room [continued]

Per hour - Community Access	Y	\$12.00
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### Cottage

Per hour - Corporate	Y	\$41.50
Per hour - Community	Y	\$29.00
Per hour - Community Access	Y	\$12.00

## Laverton Community Hub

### Classroom 1

Per hour – Corporate	Y	\$37.00
Per hour – Community	Y	\$26.00
Per hour – Community Access	Y	\$8.00

### Classroom 2

Per hour – Corporate	Y	\$37.00
Per hour – Community	Y	\$26.00
Per hour – Community Access	Y	\$8.00

### Classroom 3

Per hour – Corporate	Y	\$27.00
Per hour – Community	Y	\$17.50
Per hour – Community Access	Y	\$7.00

### Classroom 4

Per hour – Corporate	Y	\$27.00
Per hour – Community	Y	\$17.50
Per hour – Community Access	Y	\$7.00

### Function Room with Kitchen

Per hour - Corporate	Y	\$210.00
Per hour - Community	Y	\$140.00
Per hour - Community Access	Y	\$40.00

### Function Room without Kitchen

Per hour – Corporate	Y	\$184.50
Per hour – Community	Y	\$127.00
Per hour – Community Access	Y	\$35.00
Per hour – MP1 and 2 Rate	Y	\$61.50

### Meeting Room 1

Per hour - Corporate	Y	\$27.00
Per hour - Community	Y	\$18.00
Per hour - Community Access	Y	\$7.00

Name	GST	Year 23/24 Fee (incl. GST)
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### Multipurpose Room 1

Per hour – Corporate	Y	\$48.50
Per hour – Community	Y	\$34.00
Per hour – Community Access	Y	\$10.00

### Multipurpose Room 2

Per hour – Corporate	Y	\$48.50
Per hour – Community	Y	\$34.00
Per hour – Community Access	Y	\$10.00

### Multipurpose Room 1 and 2

Per hour – Corporate	Y	\$88.00
Per hour – Community	Y	\$61.50
Per hour – Community Access	Y	\$15.00

### Offices

Per hour – Corporate	Y	\$15.50
Per hour – Community	Y	\$9.50
Per hour – Community Access	Y	\$5.50

### Recreation Room

Per hour – Corporate	Y	\$58.50
Per hour – Community	Y	\$41.00
Per hour – Community Access	Y	\$10.00

### Training Kitchen (without function room hire)

Per hour – Corporate	Y	\$77.50
Per hour – Community	Y	\$40.00

## Newport Community Hub

### Community Kitchen

Per hour – Corporate	Y	\$37.00
Per hour – Community	Y	\$26.00
Per hour - Community Access	Y	\$5.00

### Courtyard and BBQ

Per hour – Corporate	Y	\$37.00
Per hour – Community	Y	\$26.00
Per hour - Community Access	Y	\$8.00

### Mechanics Hall

Per hour – Corporate	Y	\$58.50
Per hour – Community	Y	\$40.00
Per hour – Community Access	Y	\$12.00
Per hour - Private Functions	Y	\$88.50

Name	GST	Year 23/24 Fee (incl. GST)
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### Program Room 1

Per hour – Corporate	Y	\$58.50
Per hour – Community	Y	\$40.00
Per hour – Community Access	Y	\$12.00
Per hour - Private Functions	Y	\$91.00

### Program Room 2

Per hour – Corporate	Y	\$58.50
Per hour – Community	Y	\$40.00
Per hour – Community Access	Y	\$12.00
Per hour - Private Functions	Y	\$91.00

### Program Room 1 and 2

Per hour – Corporate	Y	\$115.00
Per hour – Community	Y	\$77.00
Per hour – Community Access	Y	\$23.00
Per hour - Private Functions	Y	\$130.00

### Program Room 3

Per hour – Corporate	Y	\$37.00
Per hour – Community	Y	\$26.00
Per hour – Community Access	Y	\$9.00

### Program Room 4

Per hour – Corporate	Y	\$49.00
Per hour – Community	Y	\$34.00
Per hour – Community Access	Y	\$12.00

### Offices

Per hour – Corporate	Y	\$27.00
Per hour – Community	Y	\$18.00
Per hour - Community Access	Y	\$5.50

### Recording Studio

Per hour – Corporate	Y	\$62.00
Per hour – Community	Y	\$25.00
Per hour – Community Access	Y	\$12.00

## Williamstown Community Library

### The Book Room – Friends of the Library and Community Space

Per hour – Corporate	Y	\$27.00
Per hour – Community	Y	\$17.50
Per hour - Community Access	Y	\$8.00

Name	GST	Year 23/24 Fee (incl. GST)
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### Meeting Room – Williamstown Library

Per hour – Corporate	Y	\$27.00
Per hour – Community	Y	\$17.50
Per hour - Community Access	Y	\$8.00

### Family, Youth & Children

Non-schedule Vaccine - Meningococcal B	Y	\$118.00
Non-schedule vaccine - Flu	Y	\$23.00

### Kindergarten

Enrolment Fee	N	\$30.00
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### Child Care Centre – Occasional Care (Altona Meadows)

Session – 4hrs	N	\$35.00
Session – 4hrs (Health Care Card Holders)	N	\$32.00
Two or more Children (same family)	N	\$32.00

### Community Care

#### Meals

Per meal – Category 1 (low Income)	N	\$9.80
Per meal – Category 2 (medium income)	N	\$13.00
Per meal – Category 3 (high income)	N	\$21.50
Per meal – Full cost	Y	\$31.70

### Community transport

Per trip – (one way)	N	\$2.00
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### Home Maintenance

Per hour – Category 1 (low income)	N	\$17.00
Per hour – Category 2 (medium income)	N	\$26.20
Per hour – Category 3 (high income)	N	\$69.50

### Home Maintenance – Garden

Per hour – Garden Maintenance	N	\$19.60
Minimum one hour per Job, per person		

### Private Business

Community Transport Level1 HCP	N	\$9.00
Community Transport Level 2 HCP	N	\$9.00
Community Transport Level 3 HCP	N	\$11.50
Community Transport Level 4 HCP	N	\$11.50
Delivered Meals Level 1 HCP	N	\$10.00
Delivered Meals Level 2 HCP	N	\$10.00

Name	GST	Year 23/24 Fee (incl. GST)
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## Private Business [continued]

Delivered Meals Level 3 HCP	N	\$13.00
Delivered Meals Level 4 HCP	N	\$17.60

## Recreation

### Sporting Reserves & Parks

Bond – Casual Hire Buildings	N	\$500.00
Building Cleaning	Y	\$121.00
Personal Training Permit (Annual)	Y	\$455.00
Personal Training Permits (6 months)	Y	\$282.50
Personal Training Permit (3 months)	Y	\$170.00

### Casual Hire

Cricket Finals – Hard Wickets	Y	\$136.00
Cricket Finals – Turf Wickets	Y	\$323.00
Reserve Hire – Commercial Promotions Event	Y	\$526.00
Reserve Hire – with power	Y	\$119.00
Reserve Hire and Marquee/Tent	Y	\$181.00
Tennis Hard Court Hire - (Per Half Hour - out of daylight)	Y	\$5.00
Hard Court Hire (Per Hour)	Y	\$20.00

### Altona Beach Pavilion

Commercial Hire (Per hour)	Y	\$80.00
Community Hire (Per hour)	Y	\$41.00

### Keys

Extra Keys Cut	Y	\$60.00
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## Newport Park Athletics Facility

### Meeting Rooms

Meeting Rooms – Commercial Hire (Minimum 3 hour daytime access)	Y	\$203.50
Meeting Rooms – Commercial Hire (Minimum 4 hour evening access)	Y	\$464.00
Meeting Rooms – Commercial Hire (6 hour daytime access)	Y	\$407.00
Meeting Rooms – Commercial Hire (Additional fee to access both rooms)	Y	\$91.00
Meeting Rooms – School Hire (Minimum 3 hour daytime access)	Y	\$119.00
Meeting Rooms – School Hire (Minimum 4 hour evening access)	Y	\$312.00
Meeting Rooms – School Hire (6 hour daytime access)	Y	\$351.00
Meeting Rooms – School Hire (Additional fee to access both rooms)	Y	\$63.00

### Track

Track – Casual Access via Newport Recreation Centre	Y	\$3.40
Track – Club / School Training (Per Hour)	Y	\$50.00
Track – Event	Y	\$576.00

Name	GST	Year 23/24 Fee (incl. GST)
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## Track [continued]

Track – Schools within municipality	Y	\$357.00
Track – Schools not within municipality	Y	\$501.00
Track – Tertiary Institutions	Y	\$170.00

## Active Hall – Laverton

Community Hire (Per hour)	Y	\$28.00
Commercial Hire (Per hour)	Y	\$52.50

## Parks

### Reserves & Parks – Weddings

#### Newport Lakes

Photos	Y	\$245.50
Wedding Ceremony – resident rate	Y	\$280.00
Wedding Ceremony – non-resident rate	Y	\$373.00

#### Williamstown Botanic Garden & Commonwealth Reserve

Photos	Y	\$256.50
Wedding Ceremony – resident rate	Y	\$317.00
Wedding Ceremony – non-resident rate	Y	\$469.00

## Private Trees

### Private Tree Removal

Private Tree Removal Applications	N	\$129.00
Private Tree Removal Applications (Consession)	N	\$62.50

## Capital Works & Assets

### Subdivision (Fees) Regulation 2016

Engineering Plan Checking fee for private developer works = 0.75% cost to the construction works	N	Statutory
Engineering Supervision fee for private developer works = 2.5% cost of the construction works	N	Statutory

### Legal Point of Discharge

legal point of discharge	N	\$149.50
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### Onsite Stormwater Detention Review

Onsite Stormwater detention review for developers	N	\$319.00
Onsite Detention inspection for developers	N	\$159.50

### Traffic Count Information

Information	Y	\$94.00
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Name	GST	Year 23/24 Fee (incl. GST)
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## Capital Works & Assets Permit Fees Associates with Road Management Act 2004

### Consent for Works on Road Reserve

Reinstatement bond (Service Authorities exempt) – Other road opening	N	\$680.00
Reinstatement bond (Service Authorities exempt) – Vehicle crossing	N	\$680.00
Works area under 8.5sqm, not on roadway, pathway	N	Statutory
Works area over 8.5sqm, speed under than 50km/h, not on roadway, pathway	N	Statutory
Works area over 8.5sqm, speed under than 50km/h, on roadway, pathway	N	Statutory
Works area under 8.5sqm, on roadway, pathway	N	Statutory
Works area over 8.5sqm, speed more than 50km/h, not on roadway, pathway	N	Statutory
Works area over 8.5sqm, speed more than 50km/h, on roadway, pathway	N	Statutory

### Permit Fees Associates with Local Law No.2

Rock blasting	N	POA
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### Footpath Crossing – Initial Inspection Fee

Bond	N	Various Min. Fee: \$680.00
Initial inspection fee	N	\$170.00

### Road Occupation

Permit fee	N	\$185.50
Road Occupation – additional charge (per sq meter, per week)	N	\$10.40

### Bin/Skip Permits

Commercial (including building works) – per week	N	\$164.50
plus Per day thereafter	N	\$82.50
Residential (household and garden bulk rubbish) – 3 days	N	\$82.50
plus Per day thereafter	N	\$42.50

### Waste Collection

FOGO Paper Bags - Heavy Bags (100gsm)	Y	\$7.00
FOGO Paper Bags - Light Bags (50gsm)	Y	\$4.00
Secondary hard waste collection	N	\$83.00

## Town Planning Department

### Town Planning Applications Fees

Class 1. Change of Use Only	N	\$1,405.00
Class 2. \$0 – \$10,000	N	\$212.50
Class 3. \$10,000 – \$100,000	N	\$668.00
Class 4. \$100 000 – \$500,000	N	\$1,375.00

Name	GST	Year 23/24 Fee (incl. GST)
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## Town Planning Applications Fees [continued]

Class 5. \$500,000 – \$1,000,000	N	\$1,485.00
Class 6. \$1,000,000 – \$2,000,000	N	\$1,590.00
Class 7. \$0 – \$10,000	N	\$212.50
Class 8. \$10,000 or more	N	\$456.00
Class 9. To subdivide or consolidate land	N	\$212.50
Class 10: VicSmart: To subdivide or consolidate land	N	\$212.50
Class 11. \$0 – \$10,000	N	\$1,220.00
Class 12. \$100,000 – \$1,000,000	N	\$1,650.00
Class 13. \$1,000,000 – \$5,000,000	N	\$3,625.00
Class 14. \$5,000,000 – \$15,000,000	N	\$9,235.00
Class 15. \$10,000,000 – \$50,000,000	N	\$27,205.00
Class 16. \$50,000,000 or more	N	\$61,135.00
Class 17: Subdivide existing building	N	\$1,405.00
Class 18: Subdivide land into two lots (other than VicSmart)	N	\$1,405.00
Class 19: Realignment of common boundary between lots or consolidate lots	N	\$1,405.00
Class 20: Subdivide land	N	\$1,405.00
Class 21: a) Create, vary or remove restriction within the meaning of the Subdivision Act 1988; or	N	\$1,405.00
Class 21: b) create or remove a right of way: or	N	\$1,405.00
Class 21: c) create, vary, or remove an easement other than a right of way; or	N	\$1,405.00
Class 21: d) vary, remove condition in nature of an easement (other than a right of way) in Crown grant.	N	\$1,405.00
Class 22: A permit not otherwise provided for in the regulation	N	\$1,405.00
Alteration of a Plan	N	\$114.50
Amendment of Certified Plan	N	\$145.00
Certification for Subdivision	N	\$179.50

## Amended Plans And Permits

1. To amend a permit if that amendment is to change the use only.	N	\$1,405.00
2. To amend a permit (other than a permit to develop land or to use or develop land or to undertake development ancillary to the use of the land for a single dwelling per lot) to:	N	\$1,405.00
Class 3. \$0 – \$10,000	N	\$212.50
Class 4. \$10,000 – \$100,000	N	\$668.00
Class 5. \$100,000 – \$500,000	N	\$1,375.00
Class 6. \$500,000 – \$2,000,000	N	\$1,485.00
Class 7. \$0 – \$10,000	N	\$212.50
Class 8. \$10,000 or more	N	\$456.00
Class 9. To subdivide or consolidate land	N	\$212.50
Class 11. \$0 – \$100,000	N	\$1,220.00
Class 12. \$100,000 – \$1,000,000	N	\$1,650.00
Class 13. \$1,000,000 or more	N	\$3,625.00
Class 14 – 16. Subdivision of land of two lots, an existing building, or boundary realignment or consolidation (other than Vic Smart)	N	\$1,405.00
Class 17. Subdivide land into more than two lots (per 100 lots created)	N	\$1,405.00
Class 18. To a) Create, vary or remove restriction within the meaning of the Subdivision Act 1988; or	N	\$1,405.00
Class 18: b) create or remove a right of way: or	N	\$1,405.00
Class 18: c) create, vary, or remove an easement other than a right of way; or	N	\$1,405.00

Name	GST	Year 23/24 Fee (incl. GST)
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## Amended Plans And Permits [continued]

Class 18: d) vary, remove condition in nature of an easement (other than a right of way) in Crown grant.	N	\$1,405.00
Class 19. A permit not otherwise provided in the regulation	N	\$1,405.00
Class 10. VicSmart: to subdivide or consolidate land	N	\$212.50

## Planning Scheme Amendments

Planning scheme amendment fees Stage 1	N	\$3,149.70
Planning scheme amendment fees Stage 2 (submissions that exceed 20)	N	\$31,191.60
Planning scheme amendment fees Stage 2 (up to 10 submissions)	N	\$15,611.10
Planning scheme amendment fees Stage 3	N	\$497.00
Planning scheme amendment fees Stage 4	N	\$497.00
Stage 1 considering a request	N	\$3,240.00
Stage 2 considering submissions and referral to a panel – up to 10 submissions	N	\$16,040.00
Stage 2 considering submissions and referral to a panel – 11 to 20 submissions	N	\$32,030.00
Stage 2 considering submissions and referral to a panel – exceeding 20 submissions	N	\$42,815.00
Stage 3 adopting an amendment	N	\$512.00
Stage 4 Consider a request to approve by Minister (paid to Minister)	N	\$512.00
Request to amend a planning scheme – other fees (panel costs and exhibition of amendments) Various	N	Various
Planning scheme amendment fees Stage 2 (11-20 Submissions)	N	\$31,191.60

## General Enquiry Letters

Pre-application - Basic Level Service (meeting and verbal advice)	Y	\$0.00
Pre-application - Intermediate Level Service (meeting and written advice)	Y	\$450.00
Pre-application - Detailed Level Service	Y	\$2,500.00
General enquiry written advice – Residential/Residential Heritage	N	\$270.00
General enquiry written advice – Commercial/Industrial/Apartments/Other	N	\$432.00

## Advertising

Public Notice Letter by Mail (1-20 letters)	N	\$250.00
Sign on site	N	\$250.00
Additional sign on site	N	\$50.00
Additional charge to cover more extensive advertising (per address)	N	\$10.00
Advertising (Newspaper Advert)	N	\$665.00
Additional Tasks (If Required)	N	\$175.00

## Additional Tasks

Endorsed Plans (second and subsequent requests)	N	\$250.00
Plan Approval	N	\$650.00

Name	GST	Year 23/24 Fee (incl. GST)
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## Additional Tasks [continued]

Extension of time	N	The greater of: 50% of the application fee based on the Class of Application (Regulation 9) or  Min. Fee: \$800.00
Secondary Consent - Single Dwelling on a lot or VicSmart	N	\$600.00
Secondary Consent - Two or more dwellings on a lot, or Subdivision (Other than VicSmart)	N	\$1,200.00
Secondary Consent - Apartment, Commercial, Industrial or Mixed Use Development	N	\$1,600.00
Secondary Consent - Strategic Redevelopment Areas (including all Precincts)	N	\$2,000.00

## Other Charges and Income

Landscape bond and Subdivision second and subsequent inspections	N	\$220.00
Additional fee for retrospective application or application resulting from enforcement	N	\$400.00
Planning Infringement Notice	N	Various
S173 Payments	N	At Cost plus  Min. Fee: \$350.00
Landscaping Bond (per dwelling, tenancy or warehouse)	N	Various
Engineering Bonds	N	Various
Cash in Lieu of Car parking	N	Various
Open Space Contributions	N	Various
Developer Contribution Under Scheme	N	Various

## Building Department

### Domestic – Building Permits

Domestic Work Owner Builder	Y	Cost of Building Works /100 PLUS Min. Fee  Min. Fee: \$1,363.64
Domestic Work Builder	Y	Cost of Building Works /100 PLUS Min. Fee  Min. Fee: \$1,090.91

Name	GST	Year 23/24 Fee (incl. GST)
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## Industrial and Commercial – Building Permits

Amendment to Occupancy Permit	Y	\$1,650.00
Commercial and Industrial	Y	Cost of Building Works /100 PLUS Min. Fee  Min. Fee: \$1,636.36

## Building Permits

Any Work over \$1,000,000	Y	POA
Fences	Y	\$850.00

## Other Fees

Variations to Existing Permits (Domestic)	Y	\$300.00
Variations to Existing Permits (Industrial and Commercial)	Y	\$450.00
Extension of time to building permit – Domestic	Y	\$300.00
Extension of time to building permit – Industrial and Commercial	Y	\$450.00
Additional Building Inspection (Mon to Fri)	Y	\$250.00
Additional Inspections outside business hours (Week Days)	Y	\$450.00
Additional Building Inspection – Saturday morning	Y	\$500.00
Lodgement fee (all permits)	N	Statutory
Property information request	N	Statutory
Council report and consent	N	Statutory
Legal agreement to build over easement	N	\$1,100.00
Copies of plans/documents – Domestic	N	\$195.00
Copies of plans/documents – Residential Multi-unit and Commercial	N	\$300.00
Place of public entertainment – occupancy permit	Y	\$1,000.00
Siting of temporary structures	N	\$400.00
Swimming pool Application and Certificate Lodgement	N	Statutory
Hoarding Permits – Minimum charge	N	Statutory

## Photocopying (Town Planning and Building)

### Photocopying

This fee relates to the provision of information stored on council's database or in council's records. GST will be added to the fee if it is related to a customer copying his or her own information / documents they bring in for the purposes of copying

A3 (per page)	N	\$8.00
A4 (per page)	N	\$3.50
Planning permit, endorsed plans or officer report (Printed)	N	\$200.00
Archive Retrieval	N	\$105.00
Planning Permits and Endorsed Plans (Online)	N	Free

Name	GST	Year 23/24 Fee (incl. GST)
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## Planning Register

Per month	N	\$130.00
Per year	N	\$880.00

## Arts and Events

### Location Filming

Parking only on Council land – per vehicle	N	\$40.00
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### Feature Films & Advertising Commercials

Daily – First day	N	\$945.00
Daily – subsequent days	N	\$560.00
Half Day (up to 5 hours) – first day	N	\$560.00
Half Day (up to 5 hours) – subsequent days	N	\$345.00

### Television Productions, Low & Medium Budget

Daily – First day (films, telemovies)	N	\$750.00
Daily – subsequent days (films, telemovies)	N	\$375.00
Half Day (up to 5 hours) – first day	N	\$375.00
Half Day (up to 5 hours) – subsequent days (films, telemovies)	N	\$190.00

### Commercial Stills Photography

Daily	N	\$450.00
Half Day (up to 5 hours)	N	\$295.00

## Events

Community Signboards	N	\$50.00
Event Permit – Level 3	N	\$175.00
Event Permit – Level 2	N	\$335.00
Event Permit – Level 1	N	\$640.00

## Markets

Craft Market & Farmers Market	N	\$665.00
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## Circus

Bond for events with carnivals or other high impacts	N	\$1,000.00
Circus Bond	N	\$5,000.00
Per performance day	N	\$365.00
Per non performance day	N	\$275.00

## Altona Theatre Hire

Bond	N	\$500.00
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Name	GST	Year 23/24 Fee (incl. GST)
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## Rehearsal / Bump In – Monday to Friday

Commercial / Professional – Hourly rate	Y	\$142.50
Community Rate (located within HBCC) – Hourly rate	Y	\$91.50
Community Rate (outside HBCC) – Hourly rate	Y	\$107.00

## Rehearsal / Bump In – Saturday, Sunday and Public Holidays

Commercial / Professional – Hourly rate	Y	\$160.00
Community Rate (located within HBCC) – Hourly rate	Y	\$103.00
Community Rate (outside HBCC) – Hourly rate	Y	\$120.50

## Performance – Monday to Friday

Commercial / Professional – Hourly rate	Y	\$409.00
Community Rate (located within HBCC) – Hourly rate	Y	\$246.00
Community Rate (outside HBCC) – Hourly rate	Y	\$305.00

## Performance – Saturday, Sunday and Public Holidays

Commercial / Professional – Hourly rate	Y	\$544.00
Community Rate (located within HBCC) – Hourly rate	Y	\$345.00
Community Rate (outside HBCC) – Hourly rate	Y	\$403.00

## Old Laverton School Hire

Bond (includes key)	N	\$300.00
Commercial/Professional – Per hour rate	Y	\$65.00
Community Rate (located outside HBCC) – Per hour rate	Y	\$36.50
Community rate (located within HBCC) – Per hour rate	Y	\$31.00

## Williamstown Town Hall Hire

Bond	N	\$1,000.00
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## Main Ballroom (Includes Supper Room) – Monday – Friday

Commercial/Private – 12 hours	Y	\$3,600.00
Community Rate (located outside HBCC) – 12 hours	Y	\$2,595.00
Community Rate (located within HBCC) 12 hours	Y	\$2,220.00

## Main Ballroom (Includes Supper Room) – Saturday Sunday and Public Holidays

Commercial/Private – 12 hours	Y	\$4,005.00
Community Rate (located outside HBCC) – 12 hours	Y	\$2,910.00
Community Rate (located within HBCC) – 12 hours	Y	\$2,460.00

## Main Ballroom (Includes Supper Room) – Additional Charges

Balcony	Y	\$355.00
Commercial Kitchen	Y	\$400.00

Name	GST	Year 23/24 Fee (incl. GST)
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### Supper Room Only – Monday – Friday

Commercial/Private – 12 hours	Y	\$2,700.00
Community Rate (located outside HBCC) – 12 hours	Y	\$1,890.00
Community Rate (located within HBCC) – 12 hours	Y	\$1,620.00

### Supper Room Only – Saturday, Sunday and Public Holidays

Commercial/Private – 12 hours	Y	\$3,000.00
Community Rate (located Outside HBCC) – 12 hours	Y	\$2,100.00
Community Rate (located within HBCC) – 12 hours	Y	\$1,800.00

### Former Council Chamber – Monday – Friday

Flagfall	Y	\$106.50
Commercial/private	Y	\$85.00
Community Rate (located outside HBCC)	Y	\$50.00
Community Rate (located within HBCC)	Y	\$40.00

### Former Council Chamber – Saturday, Sunday and Public Holidays

Flagfall	Y	\$106.50
Commercial/Private – 3 hours	Y	\$330.00
Community Rate (located outside HBCC) – 3 hours	Y	\$180.00
Community Rate (located within HBCC) – 3 hours	Y	\$160.00

### Meeting Rooms – Monday – Friday

Flagfall	Y	\$55.00
Commercial/Private	Y	\$55.00
Community Rate (located outside HBCC)	Y	\$30.00
Community Rate (located within HBCC)	Y	\$20.00

### Meeting Rooms – Saturday, Sunday and Public Holidays

Flagfall	Y	\$55.00
Commercial/Private – 3 hours	Y	\$200.00
Community Rate (located outside HBCC) – 3hours	Y	\$130.00
Community Rate (located within HBCC) – 3 hours	Y	\$95.00

### Rates Loans and Other

Procurement Tender Fee	Y	\$60.00
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## 7. Detailed Capital Works Program



Asset Type	Program	Project	2023/24 Budget \$'000
<b>Bridges</b>			
		Altona Ford Upgrade - Full Upgrade (Racecourse Road Culvert and Ford Crossing)	140
		New Bridge Program - McCormack Park, New Laverton Footbridge	300
		Bridge Renewal Program	320
<b>Buildings</b>			
		Altona Hockey Club - Sports Pavilion Major Upgrades	280
		Bruce Comben Masterplan	
		Future Western Aquatic Facility (Bruce Comben) - Design	1,100
		Sports Pavilion upgrade (Bruce Comben) - Investigation and Design	100
		Buildings - Major Renewals	
		South Kingsville Community Centre Roof Renewal and Visual Screening	300
		Operations Centre - Amenity Improvement	300
		Buildings - Minor Renewals	
		Minor Building Renewal - Operation Centre	205
		Minor Renewals - Bayfit Leisure Centre	260
		Minor Renewals - Floor Renewal	220
		Minor Renewals – Painting	260
		Minor Renewals Programs including HVAC, ESM, Electrical, Plumbing, & Sewers	1,650
		Dennis Reserve	
		Dennis Reserve, Williamstown - Multipurpose Centre	3,200
		Excellence Hubs	
		Altona North Library	500
		Altona Meadows Excellence Hub	1,220
		HC Kim Reserve	
		HC Kim Reserve, Female Friendly New Pavilion- Community Submission	4,050
		Kindergarten Program	
		Seaholme Kindergarten	420
		Emma McLean Kindergarten New Facility	500
		Sutton Ave (DET Site) Kindergarten Furniture and Fitout - Intended as Decant Site	450
		Seabrook Community Centre & Kinder Building Renewal	100
		Newport Community Hub	
		Newport Community Hub - Increased Counselling Suites	150
		Public Toilet Program	80
		Virtual Power Program	
		Large Scale Solar Rollout Stage 2	3,500
		Williamstown Foreshore Precinct	
		Williamstown Swimming & Life Saving Club Pavilion - Design and Construction	430
		Hobsons Bay Wetlands Centre Stage 1	600
		Laverton Swim and Fitness Centre major renewal and maintenance	500
<b>Computers &amp; Telecommunications</b>			
		ICT Strategy and Infrastructure	
		ICT Capital Works Program	670
		Library IT Equipment Upgrade	310
<b>Drainage</b>			
		Drainage New and Upgrade Program	
		McIntyre Drive, Altona - Drainage Upgrade	300
		Minor Drainage upgrade works along Bruce Street South - Design Only	50
		Aitken Street, Williamstown - From Parker St to Ann St - Drainage Upgrade (Woollen Mills DCP project) - Design Only	50
		Hobsons Street, Newport - From Home Rd to Douglas Pde, Drainage Upgrade - Design Only	50
		Finch, Cobham and Kookaburra St, Altona - Drainage Upgrade - Design Only	50
		Hanmer Street - From Electra St to Ann St (Woollen Mills DCP project)	750
		Drainage Renewal Program	1,110
		Ailsa Street, Altona North	
		Laverton - Drainage Pipe Renewal	
		Allington Place, Seabrook - Drainage Pit Renewal	
		Cain Court, Altona - Drainage Pit Renewal	
		Catherine Road, Seabrook - Drainage Pipe Renewal	
		Central Avenue, Altona Meadows, Seabrook	
		Williamstown - Drainage Pipe Renewal	
		Clematis Avenue, Altona North - Drainage Pit Renewal	

Asset Type	Program	Project	2023/24 Budget \$'000
		Clement Court, Altona Meadows - Drainage Pit Renewal	
		Conifer Avenue, Brooklyn - Drainage Pipe Renewal	
		David Street, Altona - Drainage Pit Renewal	
		Delphin Avenue, Altona North - Drainage Pipe Renewal	
		Drainage Program Renewal Program (Generic Item + Balancing)	
		Edwards Reserve, South Kingsville - Drainage Pit Renewal	
		Elizabeth Court, Altona Meadows - Drainage Pipe Renewal	
		Fitzpatrick Drive, Altona Meadows - Drainage Pit Renewal	
		Geelong Road, Brooklyn - Drainage Pipe Renewal	
		Giffard Street, Altona - Drainage Pipe Renewal	
		Glenwood Avenue, Altona - Drainage Pipe Renewal	
		Grieve Parade, Altona North - Drainage Pipe Renewal	
		Johnston Street, Newport - Drainage Pipe Renewal	
		Kingsford Street, Laverton - Drainage Pipe Renewal	
		Kororoit Creek Road, Altona - Drainage Pipe Renewal	
		Latrobe Street, Newport - Drainage Pit Renewal	
		Laughton Court, Altona Meadows - Drainage Pit Renewal	
		Lindwood Avenue, Altona - Drainage Pipe Renewal	
		Little Street, Altona North - Drainage Pipe Renewal	
		Lloyd Street, South Kingsville - Drainage Pipe Renewal	
		Macdonald Avenue, Altona North - Drainage Pipe Renewal	
		Maidstone Street, Altona - Drainage Pipe Renewal	
		Marsh Street, Altona North - Drainage Pit Renewal	
		McLister Street, Spotswood - Drainage Pipe Renewal	
		Melbourne road, Spotswood - Drainage Pipe Renewal	
		Misten Avenue, Brooklyn - Drainage Pit Renewal	
		Mulcahy Court, Altona meadows - Drainage Pipe Renewal	
		Mulholland Lane, Newport - Drainage Pipe Renewal	
		O'Brien Court, Altona Meadows - Drainage Pipe Renewal	
		Park Parade, Altona - Drainage Pipe Renewal	
		Paw Paw Road, Brooklyn - Drainage Pipe Renewal	
		Paw Paw Road, Brooklyn - Drainage Pit Renewal	
		Paxton Street, South Kingsville - Drainage Pit Renewal	
		Pearl Street, Brooklyn - Drainage Pipe Renewal	
		Peel Street, Newport - Drainage Pit Renewal	
		Petre Avenue, Altona meadows - Drainage Pipe Renewal	
		Philip Street, Altona meadows - Drainage Pipe Renewal	
		Pier Street, Altona - Drainage Pipe Renewal	
		Pipeline Reserve, Seabrook - Drainage Pipe Renewal	
		Point Cook Road, Altona Meadows - Drainage Pit Renewal	
		Right of Ways (R.O.W), Seaholme - Drainage Pipe Renewal	
		Saltley Street, South Kingsville - Drainage Pipe Renewal	
		Drainage Renewal Program - preparation works	
		Road Rehabilitation program	60
		Pit Upgrade Program	120
		<b>Footpaths and Cycleways</b>	
		Cycling Infrastructure Upgrade Program	
		Champion Road (Cycling Infrastructure), Newport	665
		Footpath New Program	
		Footpath New Program 3 - Altona Meadows Central	370
		Footpath New Program 4 - Seabrook East	30
		Footpath Renewal Program	820
		Bell Avenue, Altona - Grant Av To Lark St (RHS)	
		Belmar Avenue, Altona - Brook Drive To Medford St (RHS)	
		Belmar Avenue, Altona - Delmont Av To Fenfield St (LHS)	
		Belmar Avenue, Altona - Delmont Av To Fenfield St (RHS)	
		Belmar Avenue, Altona - Grieve Pde (Altona) To Brook Drive (RHS)	
		Blyth Street, Altona - David St To Romawi St (LHS)	
		Blyth Street, Altona - Romawi St To Upton St (LHS)	
		Blyth Street, Altona - Upton St To Webb St (LHS)	
		Blyth Street, Altona - Upton St To Webb St (RHS)	
		Canonbury Circle, Seabrook - Finnarr Way To Bishops Crt (RHS)	

Asset Type	Program	Project	2023/24 Budget \$'000
		Canonbury Circle, Seabrook - Glenelg Way To Tintern Crt (RHS)	
		Central Avenue, Seaholme - ()	
		Central Avenue, Seaholme - Waratah St To Millers Rd (LHS)	
		Champion Road, Newport - Fowler Crt To Fowler Crt (LHS)	
		Champion Road, Newport - Lemon St To Kororoit Creek Rd (RHS)	
		Champion Road, Newport - Market St To Fowler Crt (LHS)	
		Chifley Avenue, Altona - Cain Crt To Irvington St (LHS)	
		Chifley Avenue, Altona - Irvington St To Curtin Crt (LHS)	
		Clark Street, Williamstown - The Strand To Dover St (LHS)	
		Clark Street, Williamstown - The Strand To Dover St (RHS)	
		Cole Street, Williamstown - Aitken St To Cecil St (LHS)	
		Cole Street, Williamstown - Hanmer St To Railway PI (LHS)	
		Cole Street, Williamstown - Hanmer St To Railway PI (RHS)	
		Cole Street, Williamstown - Nelson PI To Aitken St (LHS)	
		Cole Street, Williamstown - Railway Cres To Osborne St (LHS)	
		Cresser Street, Altona North - First Av To Second Av (LHS)	
		Cresser Street, Altona North - First Av To Second Av (RHS)	
		Cresser Street, Altona North - Second Av To Third Av (RHS)	
		Cyclamen Avenue, Altona North - Cycade Av To Huxtable Av (LHS)	
		Douglas Parade, Spotswood - Burleigh St To Craig St (LHS)	
		Douglas Parade, Spotswood - Triton entrance To Burleigh St (LHS)	
		Esplanade, Altona - Davies St (Altona) To Bent St (RHS)	
		Esplanade, Williamstown - Garden St To Forster St (RHS)	
		Esplanade, Williamstown - Giffard St To Garden St (RHS)	
		Finch Street, Altona - De To Cobham St (LHS)	
		Forster Street, Williamstown - Esplanade (Willy) To Gellibrand St (RHS)	
		Forster Street, Williamstown - Gellibrand St To Lt Osborne St (RHS)	
		Forster Street, Williamstown - Lt Osborne St To Osborne St (RHS)	
		Forster Street, Williamstown - Osborne St To Railway Cres (RHS)	
		Grieve Parade, Altona - Belmar Av To Lowe Av (LHS)	
		Grieve Parade, Altona - Fleming St To Rab (Civic Pde) (LHS)	
		Grieve Parade, Altona - Fleming St To Rab (Civic Pde) (RHS)	
		Grieve Parade, Altona - Greeney St To Lugg St (LHS)	
		Grieve Parade, Altona - Harrington St To Fleming St (RHS)	
		Grieve Parade, Altona - Lowe Av To Ford Rd (LHS)	
		Grieve Parade, Altona - RAB (Queen St) To Myrtle Gr (RHS)	
		Grieve Parade, Altona North - Blackshaws Rd To Bridge (LHS)	
		Grieve Parade, Altona North - Bridge To Blackshaws Rd (LHS)	
		Hall Avenue, Altona Meadows - Rosebery St To Hook St (LHS)	
		Hall Street, Newport - ()	
		Hall Street, Newport - Intersection To Tait St (RHS)	
		Hall Street, Newport - Start Dual Carriageway To Grindlay St (LHS)	
		Hosken Street, Altona Meadows - Queen St (Seaholme) To Balaclava Av (RHS)	
		Howard Street, Altona Meadows - Nelson Av To South Av (LHS)	
		Howard Street, Altona Meadows - Nelson Av To South Av (RHS)	
		Kingshott Close, Williamstown - End To Lindsay Crt (LHS)	
		Kingshott Close, Williamstown - Lindsay Crt To Crofton Drive (LHS)	
		Lewin Court, Altona Meadows - Rab (Balaclava Av) To Cul-De-Sac (RHS)	
		Lindwood Avenue, Altona - Medford St To Delmont Av (LHS)	
		Lindwood Avenue, Altona - Medford St To Delmont Av (RHS)	
		Maidstone Street, Altona - ()	
		Maidstone Street, Altona - Civic Pde To Park Pde (LHS)	
		Maidstone Street, Altona - Civic Pde To Park Pde (RHS)	
		Maidstone Street, Altona - Esplanade (Altona) To Queen St (Seaholme) (LHS)	
		Maidstone Street, Altona - Purnell St To Harrington St (RHS)	
		Mason Street, Altona North - ()	
		"Mason Street, Altona North - 84 Mills St Altona St (Centre)"	
		Mason Street, Altona North - First Av To Second Av (LHS)	
		Mason Street, Altona North - Mcdonald Av To Mcintosh Rd (LHS)	
		Mason Street, Altona North - Millers Rd To Seventh Av (LHS)	
		Medford Street, Altona - Civic Pde To Lindwood Av (LHS)	
		Medford Street, Altona - Lindwood Av To Belmar Av (LHS)	
		Melbourne Road, Newport - Blackshaws Rd To Ross St (LHS)	
		Melbourne Road, Newport - Mason St To Newcastle St (LHS)	

Asset Type	Program	Project	2023/24 Budget \$'000
		Melbourne Road, Newport - Melbourne Rd To Junction St (LHS)	
		Melbourne Road, Newport - Newcastle St To Mason St (LHS)	
		Melbourne Road, Newport - Paine St To Joan Kirner Rd (LHS)	
		Melbourne Road, Newport - Ross St To Blackshaws Rd (LHS)	
		Melbourne Road, Newport - Wilkins St To RAB (North Rd) (LHS)	
		Melbourne Road, Spotswood - Mclister St To Blackshaws Rd (LHS)	
		Melbourne Road, Williamstown - Jobson St To Rab (Station Rd) (LHS)	
		Melbourne Road, Williamstown - Perry St To Ferguson St (Willy) (LHS)	
		Melbourne Road, Williamstown - Rab (Ferguson St) To Jobson St (LHS)	
		Merton Street, Altona	
		Millers Road, Seaholme - Stirling Av To Sussex St (LHS)	
		Nash Court, Altona Meadows - Rab (Balaclava Av) To Cul-De-Sac (LHS)	
		Nash Court, Altona Meadows - Rab (Balaclava Av) To Cul-De-Sac (RHS)	
		Oakes Court, Altona Meadows - Rab (Balaclava Av) To Cul-De-Sac (LHS)	
		Osborne Street, Williamstown - Forster St To Stewart St (LHS)	
		Osborne Street, Williamstown - Garden St To Forster St (LHS)	
		Osborne Street, Williamstown - Morris St To Smith St (LHS)	
		Osborne Street, Williamstown - RAB (Giffard St) To Langford St (LHS)	
		Osborne Street, Williamstown - Stewart St To Victoria St (Willy) (LHS)	
		Osborne Street, Williamstown - Victoria St (Willy) To Hannan St (RHS)	
		Paproth Grove, Altona North - Mcintosh Rd To Douglas St (RHS)	
		Philip Street, Altona Meadows - Mulcahy Crt To Batman St (LHS)	
		Philip Street, Altona Meadows - Roach Drive To Skipper Dr (LHS)	
		Philip Street, Altona Meadows - Roach Drive To Skipper Dr (RHS)	
		Philip Street, Altona Meadows - Skipper Dr To Mulcahy Crt (LHS)	
		Point Cook Road, Altona Meadows	
		Point Cook Road, Altona Meadows - Central Av (Meadows) To Carinza Av (RHS)	
		Point Cook Road, Seabrook	
		Point Cook Road, Seabrook - Stanton Crt (South) To Rab (Shane Av) (LHS)	
		Railway Crescent, Williamstown - Garden St To Forster St (LHS)	
		Railway Crescent, Williamstown - Garden St To Forster St (RHS)	
		Railway Crescent, Williamstown - Giffard St To Langford St (RHS)	
		Railway Crescent, Williamstown - Stewart St To Victoria St (Willy) (LHS)	
		Rifle Range Drive Reserve, Williamstown - ()	
		Roach Drive, Altona Meadows - Elizabeth Crt To Leathers Crt (LHS)	
		Roach Drive, Altona Meadows - Elizabeth Crt To Leathers Crt (RHS)	
		Roach Drive, Altona Meadows - Leathers Crt To Philip St (LHS)	
		Roach Drive, Altona Meadows - Mcgowan Crt To Trickey Crt (RHS)	
		Roach Drive, Altona Meadows - Neyland Crt To Mcgowan Crt (LHS)	
		Roach Drive, Altona Meadows - Patton Crt To Wiltshire Crt (RHS)	
		Roach Drive, Altona Meadows - Victoria St (Meadows) To Elizabeth Crt (LHS)	
		Roach Drive, Altona Meadows - Victoria St (Meadows) To Elizabeth Crt (RHS)	
		Ross Road, Altona North - Hatherley Gr To Paproth Gr (LHS)	
		Ross Road, Altona North - Mcintosh Rd To Berkeley Cr (LHS)	
		Ross Road, Altona North - Paproth Gr To Windsor Crescent (LHS)	
		Ross Road, Altona North - Windsor Crescent To Mills Street (LHS)	
		Savige Street, Newport - Margaret St Newport To Graham St (LHS)	
		The Avenue, Spotswood - Kernot St To Ferguson St (Spotswood) (LHS)	
		Twentyman Court, Seaholme - Noordenne Av To End (LHS)	
		Twentyman Court, Seaholme - Noordenne Av To End (RHS)	
		Waters Drive, Seaholme - corner (2) To Simmons Dr (LHS)	
		Waters Drive, Seaholme - corner (2) To Simmons Dr (RHS)	
		Williamstown Railway Reserve, Williamstown - ()	
		Woods Street, Newport - Bradley St To Laurie St (LHS)	
		Woods Street, Newport - Bradley St To Laurie St (RHS)	
		Woods Street, Newport - Clyde St To Blenheim Rd (LHS)	
		Woods Street, Newport - Maddox Rd To Grieves St (RHS)	
		Woods Street, Newport - Mirs St To Roslyn St (LHS)	
		Woods Street, Newport - RAB (Jack St) To Challis St (LHS)	
		Woods Street, Newport - RAB (Jack St) To Challis St (RHS)	
		Woods Street, Newport - Roslyn St To RAB (Jack St) (LHS)	
		Woods Street, Newport - Roslyn St To RAB (Jack St) (RHS)	
		The Avenue, Spotswood - Kernot St To Ferguson St (Spotswood) (LHS)	

Asset Type	Program	Project	2023/24 Budget \$'000
	Shared Trails Renewal Program		55
<b>Heritage Buildings</b>			
	Williamstown Mechanics Institute cottage		450
	Cultural Heritage - Renewal		
	Future conservation works		10
	Dennis Reserve Coronation Lamp Williamstown		10
	Burgoyne Reserve Bollards Williamstown		20
	Burgoyne Reserve Anchor & Swivel Williamstown		10
	Maclean Monument Williamstown		20
	Cannons/ Williamstown Foreshore Williamstown		10
<b>Land</b>			
	Kororoit Creek Shared Trail Stages 4 & 5 Enabling Activity - Land Acquisition		500
<b>Library Books - Library Collections</b>			900
<b>Off Street Car parks</b>			
	Car Park Renewal Program		20
	Dennis Reserve		
	Dennis Reserve, Williamstown - Multipurpose Centre		30
<b>Other Infrastructure</b>			
	Cultural Heritage - New		
	New Heritage and Cultural Interpretation Signage		40
	Williamstown Botanic Gardens Fountain		
	Williamstown Botanic Gardens Fountain		10
<b>Parks and Open Space</b>			
	Altona Foreshore Precinct		
	Altona Beach Entry		50
	Better Places - Brooklyn and Altona North		
	Project 1 - Cleaner & Healthier Project		
	Brooklyn Oxygen Forest		155
	Creative Campaign & Monitoring Program		15
	Project 2 - Greening Your Neighbourhood Project – Green avenues		300
	Project 3 - Our Local Characters – Local Stories Project		40
	Project 4 – Multi-Model Network - Potential Future retail Station & Better Networks		170
	Project 5 - Streets for People		
	The Link		65
	Cycling & Active transport Network		20
	Wayfinding		35
	Project 6 - Better Together - Promotion of Projects		15
	Project 7 - Better Places & Spaces Project		
	Upgrading Our Local Centres		25
	The Circle		55
	Project 8 - The Zone - Creating Better Places & Spaces for Young People		25
	Project 9 - Safer Places Project		
	Investigating Leading Technologies and Best Practice Solutions		30
	Local Safety Program		55
	Better Places - Laverton		
	Project 9a - Places + Spaces McCormack Park		500
	Better Places - Spotswood & South Kingsville		
	Project 10 - Love Our Parks - Mary Street Reserve Upgrade		
	Mary Street Reserve/Veteran Reserve, Spotswood - Neighbourhood Park Upgrade - play space + open space + Carpark		300
	Biodiversity Strategy - Rifle Range Wetlands Restoration		70
	Biodiversity Strategy Implementation Works		270
	Bruce Comben Masterplan		
	Bruce Comben Masterplan Open Space Development (southern area) - Construction		4,035
	Community Parks and Playground New and Upgrade		
	Cherry Lake All Abilities Playground - Community Submission		55
	Leo Hoffman Reserve, Newport - Neighbourhood Park Upgrade - play space + open space		920

Asset Type	Program	Project	2023/24 Budget \$'000
		Alma Avenue Reserve, Altona Meadows - Local Park Upgrade - play space	360
		Open Space Forward Design	280
		Pipeline Reserve, Seabrook Inclusive Playspace Upgrade	480
		Edina Street Reserve, Williamstown North - Local Park Upgrade - play space renewal + open space	330
		Croft Reserve	
		Open Space Enhancement and Access Package + Community Space - WLJ Croft Reserve, Altona North	200
		Fencing Renewal Program	
		Fencing Renewal Program	170
		Foreshore Renewal & Upgrade Program	
		Design - John Morley Reserve, Williamstown Seawall Upgrade	120
		The Strand Rockwall Stage 3 Pre-Construction Investigation	100
		Irrigation new, upgrades and renewals	240
		Open Space Assets Renewal	
		Open Space Asset Renewal Program	200
		Williamstown Botanic Gardens Master Plan implementation	60
<b>Plant, machinery and equipment</b>			
		Vehicle Plant Replacement Program	
		Passenger vehicle replacement program (including buses \$20k)	500
		Purchase of leased vehicles	90
		Plant & Equipment Replacement Program	1,950
<b>Recreations, leisure and community facilities</b>			
		Better Places - Brooklyn and Altona North	
		Paisley Park, Altona North - Play Space Upgrade and Pump Track Development	65
		Cricket Practice Nets Renewal Program	360
		Paisley Park	
		Paisley Park, Altona North - Soccer Complex Spectator Improvements	210
		HC Kim Reserve	
		HC Kim Reserve Sports Field Upgrades – Package 2	660
		Newport Park Athletic Track Masterplan	
		Newport Park Athletics Track resurfacing and infield (Event Infrastructure) upgrade	30
		Recreation Infrastructure Renewal	80
		Sports Ground Renewal Program	
		KC White Reserve, Williamstown North - Irrigation pitches 1 and 2	400
<b>Roads</b>			
		Better Places - Laverton	
		Project 6 - Safer Places - Hillman Street from Bladin St to Bellin St, Laverton	
		Road Rehabilitation Program - Hillman Street from Bladin St to Bellin St, Laverton	190
		Project 9 - Places & Spaces - Road Reconstruction - Railway Avenue, Laverton, from Merton St to Aviation Road	
		Cycling Infrastructure Upgrade, Railway Avenue, Laverton - Balmoral St to Aviation Rd + Princess Fwy to Balmoral St + Princess Fwy to Merton St (Incl Soil Testing)	105
		Road Rehabilitation, Railway Avenue, Laverton - Balmoral St to Aviation Rd + Princess Fwy to Balmoral St + Princess Fwy to Merton St (Incl Soil Testing)	505
		Better Places - Spotswood & South Kingsville	
		The Avenue Upgrade (Between Melbourne Road and Hope Street) – Delivery + On Street parking + K&C + Footpath	800
		Car Park Renewal Program	120
		Community Responsive Works – Traffic	100
		Cycling Infrastructure Upgrade Program	
		Champion Road (On/Off-Road Rehabilitation), Newport, from Kororoit Creed Rd to RAB (Challis St)	1,835
		Street Lighting - Minor Works	50
		Street Lighting LED Upgrade Program Investigations	60
		Traffic Management Devices Renewal Program	100
		Transport Safety Improvement Program	
		Annunciation Primary School - Safe Travel Around Schools Year 2	150
		Transport Safety Improvement Program - McIntosh Road – Traffic Calming (Sixth Ave to First Ave)	360
		McIntosh Road at Mills Street - Pedestrian Access Improvements	150
		Unsealed Laneway Upgrade Program	1,230
		Road Rehabilitation Program	4,165

Asset Type	Program	Project	2023/24 Budget \$'000
	Road Resurfacing Program		2,615
		Addison Place, Seabrook - from Cannonbury Circle to End	
		Belmar Avenue, Altona - from Delmont Av to Fenfield St	
		Belmar Avenue, Altona - from Medford St to Delmont Av	
		Breadalbane Place, Newport - from John Liston Dr to Aphrasia La	
		Brennan Court, Altona Meadows - from Balaclava Av to Cul-De-Sac	
		Burleigh Street, Spotswood - from Drake St to Douglas Pde	
		Burleigh Street, Spotswood - from Hall St to Ramsay St	
		Burleigh Street, Spotswood - from Ramsay St to Drake St	
		Burswood Court, Seabrook - from Cannonbury Circle to End	
		Canonbury Circle, Seabrook - from Addison Place to Caramut Way	
		Canonbury Circle, Seabrook - from Burswood Crt to Finnbar Way	
		Canonbury Circle, Seabrook - from Caramut Way to Cintra Crt	
		Canonbury Circle, Seabrook - from Cintra Crt to Glenelg Way	
		Canonbury Circle, Seabrook - from Finnbar Way to Bishops Crt	
		Canonbury Circle, Seabrook - from Glenelg Way to Tintern Crt	
		Canonbury Circle, Seabrook - from Tintern Crt to Burswood Crt	
		Carramut Way, Seabrook - from Cannonbury Circle to Seabrook Blvd	
		Chiarella Place, Altona Meadows - from Merton St to End	
		Chifley Avenue, Altona - from Cain Crt to Irvington St	
		Cintra Court, Seabrook - from Cannonbury Circle to End	
		Cresser Street, Altona North - from Fifth Av to Sixth Av Nth	
		Cresser Street, Altona North - from First Av to Second Av	
		Cresser Street, Altona North - from Fourth Av to Fifth Av	
		Cresser Street, Altona North - from Mills St to First Av	
		Cresser Street, Altona North - from Second Av to Third Av	
		Cresser Street, Altona North - from Seventh Av to Millers Rd	
		Cresser Street, Altona North - from Sixth Av Nth to Seventh Av	
		Cresser Street, Altona North - from Third Av to Fourth Av	
		Cyclamen Avenue, Altona North - from Amaranth Av to Delphin Av	
		Cyclamen Avenue, Altona North - from Cycade Av to Huxtable Av	
		Cyclamen Avenue, Altona North - from Delphin Av to Cycade Av	
		Cyclamen Avenue, Altona North - from Huxtable Av to Mahon Av	
		Dohertys Road, Altona North - from End to RAB (Grieve Pde) (Altona Nth) (Eastside)	
		Edwards Drive, Altona Meadows - from Davidson Crt to Batman St	
		Edwards Drive, Altona Meadows - from Lempriere Crt to Roach Drive	
		Edwards Drive, Altona Meadows - from Roach Drive to Davidson Crt	
		Edwards Drive, Altona Meadows - from South Av to Lempriere Crt	
		Elizabeth Court, Altona Meadows - from O'Shannessy Crt to End	
		Elizabeth Court, Altona Meadows - from Roach Drive to O'Shannessy Crt	
		Fell Court, Altona Meadows - from Rab (Balaclava Av) to Queen St (Seaholme)	
		Finnbar Way, Seabrook - from Seabrook Blvd to Cannonbury Circle	
		Glenelg Way, Seabrook - from Cannonbury Circle to The Robbins	
		Graham Court, Altona Meadows - from Balaclava Av to Queen St (Seaholme)	
		Guerin Place, Williamstown North - from Walter St to End	
		Hall Avenue, Altona Meadows - from Hook St to Powlett St	
		Hall Avenue, Altona Meadows - from Nicholson St to Merton St	
		Hall Avenue, Altona Meadows - from Orville St to Nicholson St	
		Hall Avenue, Altona Meadows - from Powlett St to Orville St	
		Hall Avenue, Altona Meadows - from Rosebery St to Hook St	
		Hall Avenue, Altona Meadows - from Shirley St to Rosebery St	
		Hall Avenue, Altona Meadows - from Talbot St to Shirley St	
		Hall Avenue, Altona Meadows - from Victoria St (Meadows) to Talbot St	
		Hosken Street, Altona Meadows - from Queen St (Seaholme) to Balaclava Av	
		Irvington Street, Altona - from Civic Pde to Chifley Av	
		Jamison Street South, Altona Meadows - from Cameron Av to Central Av (Meadows)	
		Jamison Street South, Altona Meadows - from Newland St to Cameron Av	
		Kingshott Close, Williamstown - from End to Lindsay Crt	
		Kingshott Close, Williamstown - from Lindsay Crt to Crofton Drive	
		Lewin Court, Altona Meadows - from Rab (Balaclava Av) to Cul-De-Sac	
		Nash Court, Altona Meadows - from Rab (Balaclava Av) to Cul-De-Sac	
		Oakes Court, Altona Meadows - from Balaclava Av to Cul-De-Sac	
		Pearce Court, Altona Meadows - from Balaclava Av to End	

Asset Type	Program	Project	2023/24 Budget \$'000
		Philip Street, Altona Meadows - from Mulcahy Crt to Batman St	
		Philip Street, Altona Meadows - from Roach Drive to Skipper Dr	
		Philip Street, Altona Meadows - from Skipper Dr to Mulcahy Crt	
		Piri Grove, Altona Meadows - from Rebecca Crescent to End	
		Pollard Court, Altona - from Chifley Av to End	
		Rifle Range Drive, Williamstown - from Bates Dr to Whittaker Crt	
		Rifle Range Drive, Williamstown - from Knight Mews to Bates Dr	
		Rifle Range Drive, Williamstown - from Kokoda Rd to Schutt Crt	
		Rifle Range Drive, Williamstown - from Schutt Crt to Knight Mews	
		Rifle Range Drive, Williamstown - from Whittaker Crt to Kororoit Creek Rd	
		Right of Ways (R.O.W), Newport - from Eastern side of 85 Farm St, Newport	
		Right of Ways (R.O.W), Newport - from Northern Side of 2a Latrobe St To19 Alma Tce	
		Right of Ways (R.O.W), Newport - from Rear of 60 to 94 Elphin St, Newport	
		Right of Ways (R.O.W), Newport - from Western side of 94 Elphin St, Newport	
		Right of Ways (R.O.W), Seaholme - from Northern side of 60a Millers Rd, Seahome	
		Right of Ways (R.O.W), Spotswood - from Southern side of 2 Bolton St	
		Right of Ways (R.O.W), Spotswood - from Southern side of 34 Robert St	
		Right of Ways (R.O.W), Williamstown - from Southern side of 123 Douglas Pde	
		Roach Drive, Altona Meadows - from Elizabeth Crt to Leathers Crt	
		Roach Drive, Altona Meadows - from Leathers Crt to Philip St	
		Roach Drive, Altona Meadows - from Mcgowan Crt to Trickey Crt	
		Roach Drive, Altona Meadows - from Neyland Crt to Mcgowan Crt	
		Roach Drive, Altona Meadows - from Patton Crt to Wiltshire Crt	
		Roach Drive, Altona Meadows - from Philip St to Neyland Crt	
		Roach Drive, Altona Meadows - from Trickey Crt to Patton Crt	
		Roach Drive, Altona Meadows - from Victoria St (Meadows) to Elizabeth Crt	
		Roach Drive, Altona Meadows - from Wiltshire Crt to Edwards Dr	
		Savige Street, Newport - from Margaret St Newport to Graham St	
		Spear Court, Altona - from Brook Drive to End	
		The Avenue, Spotswood - from Ferguson St (Spotswood) to Vernon St	
		The Avenue, Spotswood - from Kernot St to Ferguson St (Spotswood)	
		The Robbins, Seabrook - from End to Glenelg Way	
		The Robbins, Seabrook - from Glenelg Way to End	
		Tintern Court, Seabrook - from Cannonbury Circle to End	
		Twentyman Court, Seaholme - from Noordenne Av to End	
		Road Resurfacing Program - Kerb & Channel Renewals	1,085
		Barnes Road, Altona North from Blomberg Rd to Bridge (expansion joint) - Left Side	
		Bayview Street, Altona from Railway St North to Civic Pde - K&C Renewal	
		Burleigh Street, Spotswood from Drake St to Douglas Pde - Right Side K&C Renewal	
		Burt Street, Altona from Heritage Ct to Glenwood Av - K&C Renewal	
		Burt Street, Altona from Mcalpine Crt to Grieve Pde (Altona) - K&C Renewal	
		Campbell Court, Altona from Burt St to End - Left Side K&C Renewal	
		Campbell Street, Laverton from Bellin St to Creswick St - K&C Renewal	
		Campbell Street, Laverton from Eades St to Tyquin St - K&C Renewal	
		Canonbury Circle, Seabrook from Finnbar Way to Bishops Crt - Left Side K&C Renewal	
		Cartledge Street, Laverton from Badge Crt to Allan St - K&C Renewal	
		Cartledge Street, Laverton from Summers St to Badge Crt - Left Side K&C Renewal	
		Chester Road, Altona from Aberdeen Rd to End - K&C Renewal	
		Clark Street, Williamstown from The Strand to Dover St - K&C Renewal	
		Cowra Street, Altona from Harrington St to Civic Pde - K&C Renewal	
		Curlew Avenue, Altona from Somers Pde to Linnet St - K&C Renewal	
		Drake Boulevard, Altona from Kimpton Way to Kimpton Way - K&C Renewal	
		Everingham Road, Altona Meadows from Lady Nelson Cres to Lady Nelson Cres	
		Farm Street, Newport from Douglas Pde to Home Rd - K&C Renewal	
		Farm Street, Newport from Home Rd to Hall St - K&C Renewal	
		Fitzroy Street South, Altona Meadows from Cameron Av to Central Av (Meadows)	
		Goble Street, Laverton from Allan St to Burke Crt - K&C Renewal	
		Goble Street, Laverton from Burke Crt to Studley Crt - K&C Renewal	
		Henderson Street, Laverton from Bladin St to Croypley Cres - K&C Renewal	
		Henderson Street, Laverton from Croypley Cres to Robertson Cr - K&C Renewal	
		Hillman Street, Laverton from Briggs St to Tyquin St - K&C Renewal	
		Hillman Street, Laverton from Burnley St to Briggs St - K&C Renewal	
		Hobson Street, Newport from Douglas Pde to Home Rd - K&C Renewal	

