

[Zoom Meeting Link](#)

Meeting ID: 812 5944 5028

Passcode: 417415

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Moved by:

Seconded by:

- 7. Closed Session – no items.**
- 8. Adjournment**

TAPMO Executive Committee Meeting

MINUTES

January 19, 2025
Zoom Meeting

Members Present

Mayor James Seeley, Township of Puslinch (Chair)
Councillor Tony Brunet, Town of Lincoln
Mayor Jim Hegadorn, Township of Loyalist
Mayor Kevin Eccles, Municipality of West District
Deputy Mayor, Katie Grigg, Township of Zorra
Deputy Mayor Peter Lavoie, Township of Oro-Medonte
Mayor Jennifer Coughlin, Township of Springwater (Vice-Chair)
County Councillor Matthew Bulmer, Wellington County
Mayor Dave Barton, Town of Uxbridge

Member Regrets

Staff Present

Don McLeod, TAPMO Executive Director
Ken DeHart, County Treasurer
Courtenay Hoytfox, Puslinch Interim CAO

1. Call to Order

At 1:00 pm, the Chair called the meeting to order.

2. Declaration of Pecuniary Interest

There were no declarations of pecuniary interest.

3. Minutes for Approval – November 18, 2024

1/01/25

Moved by: Councillor Tony Brunet

Seconded by: Mayor Jennifer Coughlin

That the November 18, 2024, minutes of the TAPMO Executive Committee meeting be approved.

Carried

4. **Delegation: 1:05 pm – 1:30 pm - Mike Balkwill from Reform Gravel Mining Coalition regarding Town of Caledon Official Plan Amendment 1 and accompanying zoning by-law.**

2/01/25

Moved by: Mayor Dave Barton

Seconded by: Mayor Kevin Eccles

That the delegation by Mike Balkwill from Reform Gravel Mining Coalition regarding Town of Caledon Official Plan Amendment 1 and accompanying zoning by-law be received for information; and

That the Board direct the Executive Director to report back on steps to move forward.

Carried

5. **Briefing Notes**

- 5.1 **Briefing Note from Executive Director regarding non-ancillary uses in Aggregate Resources Act licensed sites.**

3/01/25

Moved by: Deputy Mayor Peter Lavoie

Seconded by: Mayor Jim Hegadorn

That the briefing note be received and filed for information.

Carried

- 5.2 **Briefing Note from Executive Director regarding Aggregate Supply and Study.**

4/01/25

Moved by: Councillor Tony Brunet

Seconded by: Mayor Kevin Eccles

That the briefing note be received and filed for information.

Carried

- 5.3 **Briefing Note from Executive Director regarding Sussex Group 2025 Work Plan.**

Item 5.3 is tabled until a future meeting.

- 5.4 **Update from Executive Director on 2025 Workplan Update.**

Item 5.4 is tabled until a future meeting.

6. Correspondence

None

7. Closed Session – no items.

8. Adjournment

The Chair adjourned the meeting at 2:44 PM.

James Seeley (Chair) TAPMO Executive Committee

TAPMO Executive Committee Meeting

MINUTES

February 7, 2025
Zoom Meeting

Members Present	Mayor James Seeley, Township of Puslinch (Chair) Councillor Tony Brunet, Town of Lincoln Mayor Jim Hegadorn, Township of Loyalist Mayor Kevin Eccles, Municipality of West District Deputy Mayor Katie Grigg, Township of Zorra Deputy Mayor Peter Lavoie, Township of Oro-Medonte
Member Regrets	Matthew Bulmer, Wellington County Councillor Mayor Jennifer Coughlin, Township of Springwater (Vice-Chair) Mayor Dave Barton, Town of Uxbridge
Staff Present	Don McLeod, TAPMO Executive Director Ken DeHart, County Treasurer Courtenay Hoytfox, Puslinch Interim CAO

-
- 1. Call to Order**
At 9:00 am, the Chair called the meeting to order.
 - 2. Declaration of Pecuniary Interest**
There were no declarations of pecuniary interest.
 - 3. Minutes for Approval – January 19, 2025**
Minutes have not yet been prepared.
 - 4. Delegation:**
None

5. Briefing Notes

5.1 Briefing Note from Executive Director regarding Reform Gravel Mining Coalition resolution support request.

1/02/25

Moved by: Deputy Mayor Katie Grigg

Seconded by: Deputy Mayor Peter Lavoie

That no further action be taken with respect to Reform Gravel Mining Coalition (RGMC) request seeking support to call for a moratorium on new aggregate sites; and

That TAPMO direct the Executive Director to draft a letter of support regarding the new Official Plan policies for the Town of Caledon; and

That the Executive Director circulates the draft letter to the Board for feedback and approval.

Carried

5.2 Briefing Note from Executive Director regarding Sussex Group 2025 Work Plan.

2/02/25

Moved by: Mayor Kevin Eccles

Seconded by: Mayor Jim Hegadorn

1. That the Executive Committee approve Sussex Strategy Group's 2025 workplan to begin work on Priority 1.

2. That the Executive Director work with Sussex Strategy Group to develop a revised second priority for Committee approval in May.

Carried

5.3 Briefing Note from Executive Director regarding TAPMO Executive Committee Agendas

3/02/25

Moved by: Councillor Tony Brunet

Seconded by: Deputy Mayor Katie Grigg

That Briefing Note from the Executive Director regarding TAPMO Executive Committee Agendas be received; and

1. That agendas be publicly posted and along with Zoom links prior to meetings to allow members to follow.

2. That AMO and ROMA Zoom video recordings be posted after each meeting for members to view.

3. That AMO and ROMA meetings be held in person and conducted in a hybrid format.

Carried

6. Correspondence

None

7. Closed Session – no items.

8. Adjournment

The Chair adjourned the meeting at 10:42 AM.

James Seeley (Chair) TAPMO Executive Committee



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Briefing Note

FROM: Don MacLeod, Executive Director
TO: Chair and Executive Committee
MEETING DATE: May 26, 2025
SUBJECT: Creation of TAPMO Aggregate Site Rehabilitation Award

BACKGROUND

Chair Seeley has requested Committee discussion regarding creation of a TAPMO award that recognizes an outstanding rehabilitation project for an aggregate site.

COMMENTS

TAPMO does not presently take an active role in promoting rehabilitation of aggregate sites. Advocacy work of this nature could potentially raise the organization's profile and allow for linkages with TOARC, the Ministry of Natural Resources and key stakeholders in the aggregate industry.

RECOMMENDATION

For the Committee's discussion.

Respectfully submitted,

Don MacLeod
Executive Director



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Ontario

Briefing Note

FROM: Don MacLeod, Executive Director
TO: Chair and Executive Committee
MEETING DATE: May 26, 2025
SUBJECT: 2025 Executive Director Workplan Update

BACKGROUND

Part of the original workplan for the Executive Director was to build the membership base and the profile of TAPMO. It was hoped this work would have commenced in first quarter of 2025, but this did not happen. This has now been moved to Q2 and Q3 with six delegations commencing in May and June and another four in September. This will see the top ten producing municipalities connected with. October will see outreach to top producing municipalities not presently members of TAPMO and to the Western Ontario Wardens' Caucus and the Eastern Ontario Wardens' Caucus.

A draft newsletter has been prepared and will be ready for circulation after the May 26, 2025, Executive Committee meeting. The rebuilt membership database will be used to circulate the newsletter.

RECOMMENDATION

For the Executive Committee's information only.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read 'Don MacLeod', with a stylized flourish at the end.

Don MacLeod
Executive Director

FROM: Don MacLeod, Executive Director
TO: Chair and Executive Committee
MEETING DATE: May 26, 2025
SUBJECT: Collection of Compliance Assessment Report Deficiencies

BACKGROUND

The Compliance Assessment Report is an annual reporting requirement under sections 15.1 and 40.1 of the Aggregate Resources Act. Aggregate permit and licence holders are required to submit the form annually to the Ministry to report on compliance with the Act, the regulation, their site plan, and the conditions in their approved permit or licence.

Purpose of CARs:

- **Demonstrate Compliance:**
CARs provide evidence that licensed sites are meeting their obligations under the Aggregate Resources Act.
- **Provide Information to the Ministry:**
The Ministry uses CARs to assess and monitor the compliance of licensed sites.
- **Facilitate Ongoing Compliance:**
The report process encourages ongoing assessment and improvement of compliance practices.

Key Requirements of CARs:

- **Annual Reporting:** License holders must submit a CAR annually.
- **Site Inspection:** A thorough inspection of the site is required before completing the CAR.
- **Reporting on Compliance:** The CAR must report on the site's adherence to the Act, regulations, site plans, and permit/license conditions.
- **Specific Timelines:** The submission deadline for CARs is between May 1st and September 15th.
- **Copy to local municipality:** Licence holders must submit a copy to the local municipality in addition to the Ministry.

Some municipalities carry out an annual review of the CARs to monitor ongoing compliance and to track outstanding deficiencies that are ongoing.

As part of TAPMO's ongoing advocacy work in 2025, compliance with site plans and Ministry enforcement is a key focus. In order to provide TAPMO with a data set, it would be beneficial for member municipalities to provide CARs for review. This would allow a review to determine patterns of non-compliance. This would also allow a review patterns by MNR geographic region. Additionally, the data collection would also allow review of disturbed and rehabilitated hectares.

This could be carried out for each member municipality as a value added service as part of their annual membership fee. A summary report could be prepared and provided to each member.

RECOMMENDATION

For the Executive Committee's information only.

Respectfully submitted,



Don MacLeod
Executive Director

Compliance Assessment Report *Aggregate Resources Act* (Licences and Permits) (August 2020)

The *Aggregate Resources Act* requires all licence and permit holders to submit an annual Compliance Assessment Report to the ministry and municipalities. Regular assessment of compliance helps the licensee or permittee to stay familiar with what activities are permitted on their site. Enhanced compliance action will not be taken before the established deadline date for any contraventions disclosed in the report. All information in this report is available for public review.

Instructions

- To complete this report, compare your on-site conditions to your approved site plan, your licence/permit conditions, the *Aggregate Resources Act* (ARA) and regulation (O.Reg. 244/97). Unless otherwise identified on the site plan, the operating requirements specified in section 0.13 of the regulation will apply to this site. If you have any questions about how to conduct the assessment or fill out the report, contact the [Ministry of Natural Resources and Forestry \(MNRF\) District Office](#).
- The assessment must be conducted between April 1 and September 15 and submitted online using the [Natural Resources Information Portal](#), with a copy to the clerk of the applicable local or upper-tier municipality where the site is located, no later than September 30. If you have any questions about using the Natural Resources Information Portal, contact NRIP@ontario.ca. Submit the form by mail to the MNRF District Office where the site is located, if web access is unavailable.
- A sketch must be included with this report documenting where remedial action is required.
- A sketch must also be included showing areas where progressive rehabilitation has been performed in the previous calendar year.
- If your report to the MNRF discloses one or more contraventions of the ARA, the regulation, the site plan or the conditions of the licence or permit, then you must immediately stop doing anything that forms part of the contravention and take such steps as may be necessary to remedy the contravention within 90 days of submitting the report.
- In order to extend the 90-day remedial action deadline, you must obtain the MNRF's approval prior to filing the report.
- A licence/permit will be deemed automatically suspended under subsections 15.1(6) or 40.1(6) if this report is not submitted to the MNRF by September 30th or if remedial measures are not taken.
- Pursuant to subsection 57(5) of the ARA, it is an offence to furnish false or misleading information in a report.

Fields marked with an asterisk (*) are mandatory.

Section A: Background Information

Licence/Permit ID Number *	Date Assessment Conducted (yyyy/mm/dd) *
Licensee/Permittee Name *	
Location of Licence/Permit: Municipality (local and upper tiers)	
Geographic Township (if applicable)	
UTM: (if the permit or licence is in an Unorganized Territory)	

Reviewer Contact Information

Last Name *	First Name *	Middle Initial
Telephone Number *	Extension	Email *

Address

Unit Number	Street Number *	Street Name *	PO Box
City/Town *	Country *	Province/State *	Postal Code/Zip Code *

Has there been any activity on the site this year or the 2 previous calendar years (e.g. extraction, movement of aggregate, rehabilitation, site preparation)? *

- ☐ Yes If **yes**, you must complete **sections C and D**
- ☐ No If **no**, you can complete **section B** only and provide your signature at the end of the report

Section B: Inactive Sites

Indicate whether you are in compliance with the following conditions on your site plan, licence or permit, regulation (O.Reg. 244/97) and the *Aggregate Resources Act* (ARA). If you answer "no" to any of the following conditions, you must specify the Remedial Action that is required and the Deadline Date.

Item No.	Item	In Compliance?			Comments
		Yes	No	N/A	
B1	Entrance/Exit and Gates	<input type="checkbox"/>	<input type="checkbox"/>		
B2	Signage for Site Identification	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
B3	Site Boundary Demarcation (e.g. fencing, stakes, blazing)	<input type="checkbox"/>	<input type="checkbox"/>		Indicate how boundaries have been demarcated
B4	Prohibit Unauthorized Entry (for permits only)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
B5	Site Screening	<input type="checkbox"/>	<input type="checkbox"/>		
B6	Scrap Storage	<input type="checkbox"/>	<input type="checkbox"/>		
B7	Excavation Faces	<input type="checkbox"/>	<input type="checkbox"/>		
B8	Water Monitoring Program	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
B9	Other Monitoring Program	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Specify any other monitoring requirements
B10	Progressive Rehabilitation	<input type="checkbox"/>	<input type="checkbox"/>		

General Comments

Item No. and Item	Remedial Action Required	Deadline Date (yyyy/mm/dd)
Example: B3 Site Boundary Demarcation	Reinstall a 60 m section of 1.2 m tall fencing along the north part of the west boundary.	2020/12/27

Section C: Active Sites

Indicate whether you are in compliance with the following conditions on your site plan, licence or permit, regulation (O.Reg. 244/97) and the *Aggregate Resources Act* (ARA). If you answer "no" to any of the following conditions, you must specify the Remedial Action that is required and the Deadline Date.

Item No.	Item	In Compliance?			Comments
		Yes	No	N/A	
Site Identification					
C1	Entrance/Exit and Gates	<input type="checkbox"/>	<input type="checkbox"/>		
C2	Signage for Site Identification	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
C3	Site Boundary Demarcation (e.g. fencing, stakes, blazing)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Indicate how boundaries have been demarcated
C4	Prohibit Unauthorized Entry (for permits only)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Site Preparation					
C5	Site Screening	<input type="checkbox"/>	<input type="checkbox"/>		
C6	Stripping	<input type="checkbox"/>	<input type="checkbox"/>		
C7	Topsoil Stockpiles	<input type="checkbox"/>	<input type="checkbox"/>		
C8	Overburden Stockpiles	<input type="checkbox"/>	<input type="checkbox"/>		
C9	Tree/Stump Removal	<input type="checkbox"/>	<input type="checkbox"/>		
Operational Details					
C10	Setbacks	<input type="checkbox"/>	<input type="checkbox"/>		
C11	Depth of Extraction	<input type="checkbox"/>	<input type="checkbox"/>		
C12	Aggregate Stockpiles	<input type="checkbox"/>	<input type="checkbox"/>		
C13	Excavation Faces	<input type="checkbox"/>	<input type="checkbox"/>		
C14	Processing Equipment (e.g. crushing equipment)	<input type="checkbox"/>	<input type="checkbox"/>		
C15	Scrap Storage	<input type="checkbox"/>	<input type="checkbox"/>		
C16	Fuel Storage	<input type="checkbox"/>	<input type="checkbox"/>		
C17	Hours of Operation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
C18	Internal Haul Routes	<input type="checkbox"/>	<input type="checkbox"/>		
C19	Dust Suppression Measures	<input type="checkbox"/>	<input type="checkbox"/>		

Item No.	Item	In Compliance?			Comments
		Yes	No	N/A	
C20	Asphalt/Concrete Plants or other Plants	<input type="checkbox"/>	<input type="checkbox"/>		
C21	Buildings and other structures (e.g. scalehouse)	<input type="checkbox"/>	<input type="checkbox"/>		
C22	Importation of Material (e.g. for rehabilitation, blending, or recycling)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Indicate any materials that you are importing to the site

Monitoring and Mitigation

C23	Blast Monitoring: Quarries only	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
C24	Water Monitoring Reports	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
C25	Other Monitoring Program (e.g. dust, adaptive management plan, natural heritage monitoring)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Specify any other monitoring requirements

Other Conditions (Add description as needed)

- that are indicated on the licence or permit (i.e. prescribed conditions for licences or permits issued between June 27, 1997 and March 31, 2021)
- that apply as noted in section 0.12 of the regulation
- any other conditions indicated on the licence, permit or site plan

Item No.	Item	In Compliance?			Comments
		Yes	No	N/A	
C26		<input type="checkbox"/>	<input type="checkbox"/>		

Section D: Phasing and Rehabilitation

Item No.	Item	In Compliance?			Comments
		Yes	No	N/A	
D1	Progressive Rehabilitation	<input type="checkbox"/>	<input type="checkbox"/>		
D2	Sloping of Faces	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
D3	Grades/Contours and/or Elevations	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
D4	Vegetation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
D5	Disturbed Hectareage Minimized	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	

Item No.	Item	In Compliance?			Comments
		Yes	No	N/A	
D6	Phasing/Sequencing	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	If operational phasing or sequencing is described on your site plan, please indicate what phase(s) you are in for extraction, progressive rehabilitation and final rehabilitation is/are currently under extraction and which phase(s) is/are undergoing rehabilitation:

Rehabilitation Information

For D7 – D12, provide information based on the previous calendar year.

Item No.	Item
D7	Disturbed Hectareage – Number of hectares disturbed in the previous calendar year :
D8	Disturbed Hectareage – Number of hectares disturbed in total (including amount in D7) :
D9	Progressive Rehabilitation – Number of hectares rehabilitated in the previous calendar year :
D10	Progressive Rehabilitation – Number of hectares rehabilitated in total (including amount in D9) :
D11	<p>Check all activities that you have completed in the previous calendar year:</p> <div> <input type="checkbox"/> backfilling slopes/pit floor <input type="checkbox"/> rough grading <input type="checkbox"/> cultivating </div> <div> <input type="checkbox"/> aerating/reducing compaction <input type="checkbox"/> re-spreading topsoil/overburden <input type="checkbox"/> seeding/tree planting </div> <input type="checkbox"/> other specify activity: _____
	<p>Comments</p>
D12	<p>Indicate the intended end use of the area that was rehabilitated in the previous calendar year (select all that apply):</p> <div> <input type="checkbox"/> agricultural (e.g. field crops, pasture) <input type="checkbox"/> natural (e.g. woodland/forest, meadow, prairie, alvar) </div> <div> <input type="checkbox"/> recreational (e.g. park, golf course, sports facility) <input type="checkbox"/> water (e.g. open pond, wetland, watercourse, aquaculture) </div> <div> <input type="checkbox"/> open (e.g. exposed aggregate for residential, commercial or industrial purposes) <input type="checkbox"/> general rehabilitation (e.g. meeting minimum requirements) type </div> <p>Comments</p>

General Comments

Item No. and Item	Remedial Action Required	Deadline Date (yyyy/mm/dd)
Example: C3 Site Boundary Demarcation	Reinstall a 60 m section of 1.2 m tall fencing along the north part of the west boundary	2020/12/27

I certify that the information provided in this report is true to the best of my knowledge and acknowledge that it is an offence under subsection 57(5) of the *Aggregate Resources Act* to furnish false or misleading information in a report.

Signature of licensee/permittee or authorized person _____

Ministry Office Use Only

Receipt Date (yyyy/mm/dd)	Review Date (yyyy/mm/dd)
Accepted? <input type="checkbox"/> Yes <input type="checkbox"/> No	MNRF Signature



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Briefing Note

FROM: Don MacLeod, Executive Director
TO: Chair and Executive Committee
MEETING DATE: May 26, 2025
SUBJECT: AMO Delegation Coordination

BACKGROUND

As part of the annual Association of Municipalities of Ontario conference, delegations are a unique opportunity your Councils and organizations to engage with Ministers, Parliamentary Assistants and senior Ontario Government officials on local matters that impact your municipality. TAPMO typically will meet with various Ministries including:

- Natural Resources
- Municipal Affairs and Housing
- Environment, Conservation and Parks
- Finance

TAPMO member municipalities will often meet with the same ministries for the same reasons in respect of aggregate operations. There may be merit in coordinating efforts and having similar messaging to ensure a consistent theme is delivered.

Typically, notifications of delegations are sent out just prior to the conference so there would not be a great deal of time in coordinating of comments prior to the conference. TAPMO could reach out well in advance of the annual conference to provide assistance to members that have sought delegations. This could be mentioned in the next newsletter that TAPMO is a resource in providing support and research for AMO delegations.

RECOMMENDATION

For the Executive Committee's consideration.

Respectfully submitted,

Don MacLeod
Executive Director

Top Aggregate Producing Municipalities of Ontario (TAPMO)

Statement of Financial Position	2025	2024
As at March 14, 2025	YTD	YTD
	\$	\$
<hr/>		
Assets		
Cash	135,134	104,218
Accounts Receivable	42,850	1,500
Total Assets	<hr/> 177,984	<hr/> 105,718
Liabilities		
Accounts Payable	-	4,661
Deferred Revenue - 2025 Memberships	-	10,500
Total Liabilities	<hr/> -	<hr/> 15,161
Accumulated Surplus	<hr/> 177,984	<hr/> 90,557
Change in equity	<hr/> 87,427	<hr/> 39,570
	<hr/>	<hr/>

Top Aggregate Producing Municipalities of Ontario (TAPMO)

Statement of Operations As at March 14, 2025	Annual Budget 2025 \$	Actuals YTD 2025	Actuals YTD 2024 \$
Revenue			
Membership fees	89,000	91,850	72,200
One Time Executive Director Funding	-	-	90,000
Deposit Interest	3,000	896	4,322
Total Revenue	92,000	92,746	166,522
Expenditure			
Advocacy/Public Relations/Website	50,000	-	108,447
Executive Director Salary (1/2 year)	50,000	5,000	14,026
TAPMO Meetings (AMO/ROMA) and Logistics	5,000	319	4,479
Total Expenditure	105,000	5,319	126,952
Annual Surplus	(13,000)	87,427	39,570
Accumulated Surplus, Beginning of Year	90,557	90,557	50,987
Accumulated Surplus, End of Year	77,557	177,984	90,557

Top Aggregate Producing Municipalities of Ontario (TAPMO)

Statement of Financial Position	2025	2024
May 22, 2025	YTD	YTD
		\$
Assets		
Cash	136,571	104,218
Accounts Receivable	37,850	1,500
Total Assets	174,421	105,718
Liabilities		
Accounts Payable	-	4,661
Deferred Revenue - 2025 Memberships	-	10,500
Total Liabilities	-	15,161
Accumulated Surplus	174,421	90,557
Change in equity	83,864	39,570

Top Aggregate Producing Municipalities of Ontario (TAPMO)

Statement of Operations As at May 22, 2025	Annual Budget 2025 \$	Actuals YTD 2025	Actuals YTD 2024 \$
Revenue			
Membership fees	89,000	91,850	72,200
One Time Executive Director Funding	-	-	90,000
Deposit Interest	3,000	1,628	4,322
Total Revenue	92,000	93,478	166,522
Expenditure			
Advocacy/Public Relations/Website	50,000	4,153	108,447
Executive Director Salary (1/2 year)	50,000	5,000	14,026
TAPMO Meetings (AMO/ROMA) and Logistics	5,000	461	4,479
Total Expenditure	105,000	9,614	126,952
Annual Surplus	(13,000)	83,864	39,570
Accumulated Surplus, Beginning of Year	90,557	90,557	50,987
Accumulated Surplus, End of Year	77,557	174,421	90,557