



Leading the Way 2025 Tour

ALLEGHENY COUNTY REPORT

HIGHLIGHTING WHAT WORKS

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LETTER FROM CITIES UNITED EXECUTIVE DIRECTOR: **AN EXECUTIVE SUMMARY**

Dear Partners and Friends,

It was an honor to spend three days with you in Allegheny County for the **Leading the Way Tour, held Tuesday, July 22 through Thursday, July 24, 2025**. Cities United launched this journey to shine light on what's working, lift up those closest to the solutions, and remind us all that this work matters. Our time with you reflected all of that—and more.

Across three days, we witnessed the **strength of your public safety ecosystem**—community-based partners, young leaders, city leadership, and county agencies working side by side. Together, you've built a system that is **robust, innovative, and deeply rooted in community**. The South Pittsburgh Coalition for Peace, REACH, ACTES and other community efforts stand as **powerful examples** of how prevention and intervention, when resourced, can save lives, restore trust, and build hope. In fact, **shootings and homicides are down significantly in just two years**, proof that a comprehensive approach led by community is not only possible—it's effective.

Still, the **work ahead is clear**. Too many families and communities across Allegheny County continue to face **inequities in opportunity, stability, and healing**. Fragmentation between municipalities risks slowing progress. Community-based partners—the **heart of this ecosystem**—remain under-resourced, even as demand grows. And the story of progress has not yet reached every resident, leaving room for **enforcement-only narratives to overshadow the real impact being made**.

What we heard throughout the visit is that **Allegheny County stands at a defining moment**. This is the time to align strategies across city and county, strengthen organizational capacity, elevate young leader engagement, invest in narrative change, and safeguard prevention through durable policies and budgets. These themes shaped the recommendations that came forward during our time together—and they will be critical to ensuring the progress we've seen becomes lasting transformation.

At Cities United, we remain committed to walking alongside you. That means **supporting shared metrics and accountability, providing technical assistance for community partners, co-developing narrative strategies, and helping to move toward a more comprehensive public safety ecosystem**—one that endures beyond leadership transitions and political cycles.

As one partner reminded us: *"We don't want this to just be a good couple of years—we want this to last."* That urgency fuels our partnership. Together, we can ensure that Allegheny County continues to be a **model for how communities, cities, and counties build safety, hope, and opportunity for all**.

With gratitude and solidarity,

Anthony D. Smith
Executive Director, Cities United



INTRODUCTION

Cities United’s Leading the Way Tour is designed to strengthen local public safety ecosystems through strategies that are **data-driven, healing-centered, and community-led**. In Allegheny County, the tour arrived at a moment of transition and opportunity. Building on a **40 percent reduction in homicides** and new investments in prevention, the stop created space for city and county leaders, community-based organizations, young leaders, and institutional partners to examine how progress can be **sustained, scaled, and better coordinated**. Conversations across the three days reflected Allegheny County’s distinctive landscape—where **Pittsburgh has enacted bold policies** such as the restructuring of the Stop the Violence Fund, while suburban municipalities and county partners continue working to expand their capacity for intervention, reentry, and trauma-informed care.

THE LEADING THE WAY TOUR SEEK TO:

- Highlight effective, comprehensive public safety practices and models
- Foster cross-sector collaboration
- Amplify community-led solutions
- Enhance local capacity
- Evaluate progress and impact through the Cities United Roadmap Framework
- Assess and foster young leader engagement

Allegheny County—a jurisdiction with a strong foundation of grassroots leadership, innovative county-level investments, and a growing network of credible messengers—welcomed the tour at a pivotal time. In 2024, the City of Pittsburgh recorded zero **youth homicides among ages 13–17** and sustained measurable progress across the county. At the same time, leaders acknowledged that progress has been uneven, with suburban municipalities facing limited infrastructure for outreach and trauma response and **cross-system coordination often lagging**.

Across three days of site visits, leadership roundtables, and a **Young Leader Collective workshop**, participants highlighted the importance of **authentic collaboration, sustained investment, and the integration of young leaders into decision-making**. Young people spoke candidly about the trauma they carry, the need for safe and supportive spaces, and the **difference between performative engagement and consistent, authentic relationships**. Their voices underscored the urgency of building a comprehensive safety strategy rooted in healing, opportunity, and accountability.

Currently in **Phase 1 of the Cities United Roadmap**, Allegheny County is working to establish a unifying vision and foundational infrastructure for community safety. This phase emphasizes aligning leadership across city and county agencies, strengthening communication and coordination, and creating durable pathways for young leaders to shape strategy.

This report draws from session transcripts, Cities United Team reflections, and supplemental local materials including homicide trend data, **A Plan for Peace, and the Community Violence Reduction Initiative**. It highlights grounded strengths, names persistent challenges, and outlines areas of emerging momentum alongside opportunities for Cities United to partner with Allegheny County in moving from early alignment toward measurable, lasting change.



UNDERSTANDING THE LOCAL LANDSCAPE

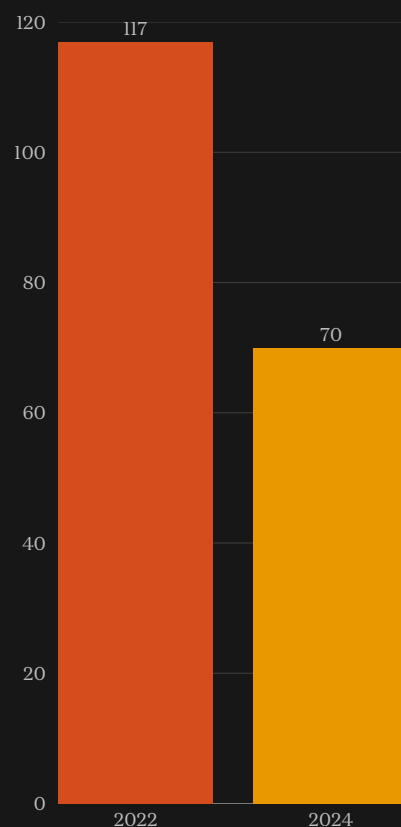
Grounded Strengths: Building on Data, Credibility, and Commitment

Allegheny County's public safety ecosystem is built on **trusted outreach workers, innovative county leadership, and a growing network of community-based organizations**. Across the Core Leadership Meeting, Young Leader Collective Workshop, and SWOT discussions, participants highlighted the county's advanced use of data, the credibility of its frontline teams, and the consistency of weekly shooting reviews as essential pillars for violence reduction.

Organizations like **South Pittsburgh Coalition for Peace, Community Forge, and Greater Valley Community Services** serve as “community *quarterbacks*,” guiding hyper-local strategies and providing authentic, culturally competent outreach to those most at risk. Alongside these community-led efforts, county-backed initiatives such as Cure Violence, hospital-based violence intervention, and transitional employment programs demonstrate a long-standing commitment to prevention, healing, and opportunity. Early **Stop the Violence Grants** also helped seed partnerships with smaller grassroots groups, **elevating community-led prevention and strengthening relationships** between city agencies and neighborhood organizations.

Recent data reinforces the impact of these combined efforts: homicides in Pittsburgh declined from **117 in 2022 to 70 in 2024—a 40 percent reduction—with no homicides among youth ages 13–17 last year**. Leaders consistently connected these outcomes to collaboration across outreach teams, hospitals, and system partners who engage directly with young people at the highest risk.

HOMICIDE REDUCTION IN PITTSBURGH (2022–2024)



MOMENT THAT MATTERED

During the Core Leadership Team Meeting, one participant shared, “We had no homicides of young people ages 13 to 17 last year. That’s the first time in years. It shows what happens when outreach, the hospitals, and the community are working together.” The acknowledgment sparked a moment of pride and reflection, underscoring that collaborative strategies are not only reducing violence in theory but saving lives in real time.

The strengths identified during the tour reflect practices already in motion. Participants pointed to the **credibility of outreach teams, the power of real-time data, and the reliability of weekly shooting reviews** as strategies that have directly contributed to measurable reductions in violence. These were described as daily practices shaping community safety, not distant aspirations.

At the institutional level, the City of Pittsburgh’s **restructuring of the Stop the Violence Fund** demonstrates a formal commitment to resourcing prevention and intervention. By dedicating nine percent of the police budget to community-based organizations across the city’s six police zones, Pittsburgh has established a sustainable funding stream that validates community-led approaches and shifts the infrastructure toward non-enforcement solutions.

Meanwhile, the county’s Department of Human Services has invested in a comprehensive **Community Violence Reduction Initiative (CVRI)** that includes hospital-based response, trauma-informed care, and reentry programming for young adults ages 18–24. These investments reinforce the recognition that credible messengers, grassroots organizations, and system partners must work together to build a trauma-informed ecosystem.

Finally, Allegheny County’s **young leaders** are a strength in their own right. Their voices during the tour emphasized that safety is about healing, belonging, and opportunity. From affirmations that “it’s okay to cry as a man” to calls for age-appropriate spaces, young leaders spotlighted the artistic and athletic ecosystems that provide authentic pathways for connection, growth, and leadership.

Together, these grounded strengths position Allegheny County to **deepen coordination, align resources, and sustain momentum** toward a comprehensive, healing-centered public safety strategy.

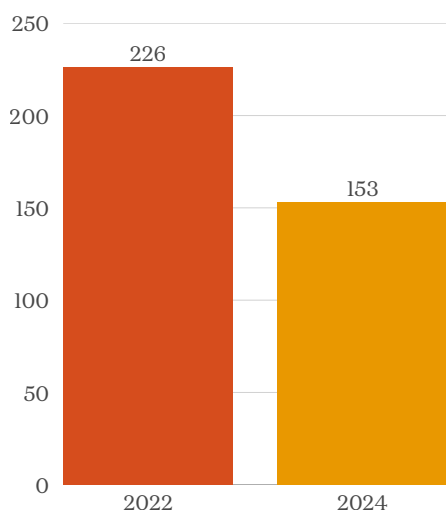


PERSISTENT CHALLENGES: FRAGMENTATION, CAPACITY, AND TRUST

Despite meaningful reductions in violence, Allegheny County’s public safety ecosystem continues to grapple with **fragmentation, uneven capacity, and the hard work of building trust**. Stakeholders reflected that without a shared vision to guide the work, progress will remain fragile. As one leader observed, *“The county is big, but we don’t yet have a single vision. Everybody is doing a piece, but there’s no North Star.”*

The contrast between city and county efforts illustrates this fragmentation. Pittsburgh has adopted major reforms—including the **restructuring of the Stop the Violence Fund** and earlier iterations such as ***A Plan for Peace***—which codify a public health approach and direct millions annually into prevention and intervention. Yet, participants cautioned that lessons from these earlier plans must be intentionally integrated into today’s work. Without alignment, suburban municipalities remain unevenly equipped—many still rely solely on law enforcement and lack the **outreach, trauma-informed services, and youth engagement** necessary for a comprehensive response.

NONFATAL SHOOTINGS IN ALLEGHENY COUNTY (2022–2024)



While homicides have declined, nonfatal shootings remain a pressing concern. The county recorded a drop from **226 in 2022 to 153 in 2024—a 32 percent reduction**—but participants cautioned that these gains are fragile. Without stronger cross-jurisdictional coordination, sustainable investment in community organizations, and long-term accountability, progress may stall or reverse.

Community-based organizations, widely regarded as the **backbone of the ecosystem**, face their own set of challenges. Outreach workers and smaller nonprofits are stretched thin, juggling administrative demands with frontline responsibilities. Several noted that these groups often lack the **staffing, data systems, and financial stability** to sustain their impact over time. As one partner put it, *“The people doing the hardest work are also the ones with the least resources to keep going.”*

Young leaders highlighted another gap: **authenticity**. Some described being invited into meetings without genuine follow-up or decision-making power. *“They ask us to come, but then nothing changes. If you want us involved, you have to actually listen and keep showing up,”* one young participant explained. His frustration, echoed by peers, underscored how quickly trust erodes when **engagement feels tokenized rather than transformative**.

MOMENT THAT MATTERED

During one tour session, a young leader recounted attending several violence prevention meetings only to leave feeling dismissed. The comment, *“They bring us in, but nothing changes,”* was met with nods from other youth in the room. The exchange captured the very challenge leaders had raised throughout the stop: without authentic young leader engagement, efforts risk reinforcing skepticism rather than building trust. This moment crystallized how the credibility of the county’s broader safety strategy hinges on creating meaningful pathways for young people to shape decisions.

Underlying all of these challenges is the **issue of trust** more broadly. Community members expressed skepticism about how prevention dollars are distributed and whether investments truly reach neighborhoods most in need. Some worried that upcoming political transitions, including a new mayor in Pittsburgh, could disrupt momentum unless **strategies are institutionalized** at both the city and county levels. *“We’ve seen progress, but without long-term commitments, it could all disappear,”* one ecosystem partner reflected.

Taken together, these challenges underscore the **fragility of current progress**. While reductions in shootings demonstrate what is possible, Allegheny County remains in the early stages of building a **coordinated ecosystem**. Without stronger alignment, greater investment in community capacity, and deeper authenticity with young people, the path forward risks being **uneven and unsustainable**.

EMERGING MOMENTUM: BUILDING ALIGNMENT AND SHAPING NEW PATHWAYS TO SAFETY

Despite ongoing challenges, Allegheny County is experiencing a **shift in how safety is defined and advanced**. LTW participants described a growing alignment across government, community, and young leaders that signals readiness to deepen strategy and sustain progress. This momentum is anchored by both **measurable outcomes and cultural transformation**.

On the outcomes side, stakeholders pointed to **reductions in nonfatal shootings** as proof that collaborative practices are beginning to pay off. While leaders cautioned that more work remains, the **decline from 226 incidents in 2022 to 153 in 2024** was described not just as a statistic but as evidence that consistent outreach, trauma-informed supports, and weekly shooting reviews are changing lived realities on the ground. As one participant put it, *“Every time the numbers go down, it’s because people are showing up for each other.”*

Survey data from young leaders reinforced this sense of progress. **Eighty-five percent** reported having a peer they could turn to for leadership or support, and **70 percent** identified a community member outside their family as a trusted resource. These findings highlight that **networks of care are forming around young people** and becoming part of the county’s prevention infrastructure.

Momentum is also **cultural**. Several participants described a shift away from viewing safety solely through the lens of enforcement toward one **rooted in healing, belonging, and creative expression**. Arts and cultural spaces were consistently lifted as essential outlets where young people find identity and connection. From music programs to spoken word, these spaces were described as **sites of healing and empowerment** that help prevent isolation and disengagement. As one young participant explained, *“When I’m on stage, I feel like I matter. That keeps me out of trouble, because I know I have something to give.”*

Policy and funding commitments are reinforcing this momentum. Just weeks before the LTW stop, Pittsburgh City Council unanimously approved amendments to strengthen the **Stop the Violence Fund, which dedicates \$10 million annually** to addressing gun violence as a public health crisis. Leaders pointed to this as a direct response to lessons learned from past initiatives like **A Plan for Peace** and the early Stop the Violence Grants. The amendments codify a **public health approach, embed data-driven decision-making, and create transparent distribution streams** across four pillars: trauma-informed services, prevention and intervention programming, community and economic development, and eviction prevention. This restructuring signals a deliberate step toward **sustainability, accountability, and long-term capacity building**.

⚠️ MOMENT THAT MATTERED

During the Young Leader Collective, a young participant described how the presence of consistent mentors and outreach workers gave him the confidence to move more freely in his city. “When they show up for me, it makes me believe this city cares if I make it,” he said. His words were met with nods and quiet agreement from peers, a reminder that trusted adults and visible opportunities can fundamentally shift how young people imagine their own futures—and by extension, the safety of their community.

Together, these signals—**declining violence, young leader networks of care, cultural spaces fostering belonging, and structural reforms**—illustrate a county at the threshold of new possibilities. The work ahead lies in channeling this momentum into a coordinated plan that sustains progress, centers healing, and builds durable pathways to safety across neighborhoods.



STRATEGIC CONSIDERATIONS: ALIGNING SYSTEMS, SUSTAINING PROGRESS

The tour highlighted several areas where Allegheny County can strengthen its trajectory toward a **comprehensive, healing-centered public safety strategy**. Alignment between city and county systems emerged as a **top priority**. While Pittsburgh’s **Stop the Violence Fund** and the county’s **Community Violence Reduction Initiative (CVRI)** provide strong models, the absence of a **unified countywide plan** leaves municipalities moving at different speeds. Without intentional bridges, suburban and rural communities risk falling behind, reinforcing fragmentation that undermines long-term success.

Stakeholders also emphasized that **sustainability depends on building the capacity of community-based organizations, not simply contracting with them**. Investments in infrastructure—such as data systems, financial management, and workforce pipelines—are needed to ensure that outreach organizations can thrive over the long term rather than struggle from contract to contract. One ecosystem partner put it bluntly: *“The people with the strongest relationships are also the ones with the weakest infrastructure. If we don’t fix that, we’ll burn out our best assets.”* Participants also noted that **more than 30 organizations** are now connected through the CVRI provider network—a sign of growth, but also a reminder of the scale of support needed to sustain them.

Another theme centered on **narrative and public perception**. While recent data confirms meaningful reductions in homicides and shootings, leaders stressed that many residents either do not see these gains reflected in their neighborhoods or remain skeptical that community-based strategies are making a real difference. Without proactive communication, public narratives risk defaulting to **enforcement-only solutions**.

To counter this, participants pointed to arts, **cultural venues, and young leader platforms** as powerful tools for reshaping the conversation—normalizing healing-centered approaches and broadening how safety is defined. Young leaders, in particular, stressed that **safety is not only the absence of violence but also the presence of spaces where they can create, express, and be seen**. As one young participant explained, *“We can’t just be told what safety is—we need to be the ones saying it.”* Their contributions reminded participants that narrative change is as much about who tells the story as it is about what the story says.

Safeguarding progress also requires **embedding strategies beyond individual leaders or political cycles**. As one community leader explained, “People don’t always believe the numbers, but they believe what they see on their block.” Without visible evidence and authentic transparency, prevention strategies risk being dismissed or overshadowed by enforcement narratives. Ecosystem partners further voiced concern that **political transitions could disrupt continuity**. “We’ve seen progress, but without long-term commitments, it could all disappear,” one participant warned, underscoring that sustainability depends not only on funding but also on embedding strategies within structures that can withstand shifts in leadership.

MOMENT THAT MATTERED

During one session, a participant stressed that while reductions in violence were real, the true test would be whether Allegheny County could preserve these gains through upcoming leadership changes. “We don’t want this to just be a good couple of years—we want this to last,” they said. The comment drew nods across the room, crystallizing a shared recognition that the future of the work hinges on institutionalizing strategies, not just celebrating short-term success.

These considerations show that **Allegheny County stands at an inflection point**. Momentum is real, but fragile. Leaders must double down on aligning strategies across jurisdictions, investing in organizational capacity, and securing policy commitments that safeguard progress. Doing so will allow today’s promising practices to mature into a durable, countywide ecosystem of safety and healing.



ALLEGHENY COUNTY: SAFETY & EQUITY SNAPSHOT

Drawing from the SWOT analysis, CU team reflections, and conversations during the tour, the following snapshot highlights core data points that frame Allegheny County's public safety ecosystem. These indicators point to notable progress—especially in the City of Pittsburgh—while also surfacing the persistent disparities and uneven capacity that continue to challenge long-term safety and opportunity across the county.

- **Population:** ~1.2 million (Allegheny County); ~302,000 (City of Pittsburgh)
- **Black Population:** ~13% of county; ~23% of city
- **Gun Homicides:** 117 in 2022 → 70 in 2024 (40% decrease)
- **Nonfatal Shootings:** 226 in 2022 → 153 in 2024 (32% decrease)
- **Youth Homicides (ages 13–17):** 0 in 2024
- **Funding Commitment:** \$10M annually via Pittsburgh's Stop the Violence Fund; additional countywide CVRI investments spanning hospital-based intervention, outreach, and reentry services
- **Education:** Overall graduation rate ~89%; graduation rate for Black students – pending confirmation
- **Socioeconomic Context:** Persistent disparities in unemployment, housing stability, and access to trauma-informed services across neighborhoods

These indicators highlight Allegheny County's progress in reducing violence while also underscoring persistent inequities. Gains have been concentrated in Pittsburgh, while suburban and rural municipalities often lack comparable infrastructure. Moving forward, sustained investment, stronger countywide coordination, and authentic young leader engagement will be essential to transform progress into durable, countywide safety and healing.

RECOMMENDATIONS & OPPORTUNITIES

FOR CITIES UNITED SUPPORT

Allegheny County has made real progress, but leaders stressed that momentum must be safeguarded and scaled. Immediate opportunities center on building alignment, resourcing community infrastructure, authentically elevating young leaders, shifting narratives, and embedding strategies into durable structures. The following recommendations highlight where Cities United can add significant value.

1. Strengthen countywide alignment and governance through a comprehensive plan

Stakeholders emphasized the need for a unified public safety vision that spans Pittsburgh, suburban municipalities, and county agencies. Without intentional bridges and a unified strategy, fragmentation risks undermining long-term progress.

Opportunity for CU Support:

- Facilitate countywide convenings to align strategies across municipalities toward one plan
- Support development of a shared public safety roadmap that connects city, county, and grassroots efforts

2. Build community-based organizational capacity

Community-based organizations were praised for their relationships and credibility but described as under-resourced and stretched thin. Sustaining frontline impact requires stronger infrastructure that leans not only into youth prevention/intervention but also the intentional engagement of young adults.

Opportunity for CU Support:

- Provide technical assistance on data systems, evaluation, and financial management
- Support peer learning and workforce development pipelines for outreach staff
- Help partners secure sustainable funding streams

RECOMMENDATIONS & OPPORTUNITIES FOR CITIES UNITED SUPPORT

3. Elevate and resource young leader engagement

Young leaders noted gaps between being invited into rooms and being given authentic decision-making power.

Opportunity for CU Support:

- Develop youth advisory structures connected to city and county decision-making
- Offer training and stipends for peer-led leadership pipelines
- Support integration of young leader priorities into strategic plans

4. Support narrative change and public education

Despite significant reductions in shootings and homicides, public perception has not kept pace with progress. Stakeholders stressed the need for messaging that centers healing and opportunity.

Opportunities for CU Support:

- Co-develop narrative campaigns with community and young leaders
- Provide communications training for outreach workers and grassroots leaders
- Create data storytelling tools that translate outcomes into community-facing impact

5. Safeguard progress through policy and sustainability

Partners raised concern that political transitions could disrupt momentum unless strategies are embedded in durable structures.

Opportunities for CU Support:

- Advise on embedding prevention strategies into policy and budget frameworks
- Support advocacy efforts to protect prevention funding at the city and county levels
- Provide strategic guidance on long-term institutionalization of CVI strategies

Conclusion:

A Call for Aligned Action

Allegheny County stands at a defining moment. The Leading the Way Tour surfaced both progress and persistent barriers—reminders that while reductions in homicides and shootings are real, they are fragile without deeper alignment, sustained investment, and authentic community voice.

Stakeholders consistently stressed the need for **unity across city, suburban, and county systems**, and for stronger infrastructure to support community-based organizations and young leaders. As one ecosystem partner emphasized, *“We don’t want this to just be a good couple of years—we want this to last.”* Their words underscored the urgency of **institutionalizing strategies** so progress does not rise and fall with changing political winds.

The path forward calls for **collective ownership**. Community partners, government leaders, and young people each hold pieces of the solution, but it will take coordinated action to transform short-term reductions into long-term safety and opportunity. Allegheny County stands at a defining moment. By doubling down on **alignment, capacity, authentic engagement, and policy safeguards**, leaders can ensure that today’s progress becomes the foundation for a safer, more equitable future.



APPENDIX

Referenced Quotes & Attribution

- *“The county is big, but we don’t yet have a single vision. Everybody is doing a piece, but there’s no North Star.”* — Ecosystem partner, Core Leadership Meeting transcript
- *“The people with the strongest relationships are also the ones with the weakest infrastructure. If we don’t fix that, we’ll burn out our best assets.”* — Ecosystem partner, Core Leadership Meeting transcript
- *“We can’t just be told what safety is—we need to be the ones saying it.”* — Young leader, Young Leader Collective transcript
- *“They ask us to come, but then nothing changes. If you want us involved, you have to actually listen and keep showing up.”* — Young leader, Young Leader Collective transcript
- *“When they show up for me, it makes me believe this city cares if I make it.”* — Young leader, Young Leader Collective transcript
- *“People don’t always believe the numbers, but they believe what they see on their block.”* — Community leader, Roadmap Bootcamp transcript
- *“We’ve seen progress, but without long-term commitments, it could all disappear.”* — Ecosystem partner, Core Leadership Meeting transcript
- *“We don’t want this to just be a good couple of years—we want this to last.”* — Ecosystem partner, Core Leadership Meeting transcript
- *“Our young people have solutions, our young people have ideas, and our young people want to be involved.”* — Young leader, Young Leader Collective transcript

Key Data Points Referenced in Report

- **Population:** ~1.2 million (Allegheny County); ~302,000 (City of Pittsburgh) — CU pre-brief and U.S. Census estimates
- **Black Population:** ~13% of county; ~23% of city — CU pre-brief and U.S. Census estimates
- **Gun Homicides:** 117 in 2022 → 70 in 2024 (40% decrease) — Local homicide trend data (City of Pittsburgh, Allegheny County DHS)
- **Nonfatal Shootings:** 226 in 2022 → 153 in 2024 (32% decrease) — Local shooting incident data (Allegheny County DHS)
- **Youth Homicides (ages 13–17):** 0 in 2024 — Pittsburgh Public Safety data
- **Funding Commitment:** \$10M annually via Pittsburgh’s Stop the Violence Fund; additional countywide CVRI investments — City of Pittsburgh budget amendments and Allegheny DHS CVRI documentation
- **Education:** Overall graduation rate ~89%; Black student graduation rate pending confirmation — PA Department of Education School Performance Profile
- **Socioeconomic Context:** Disparities in unemployment, housing stability, and trauma-informed service access — U.S. Census Bureau ACS, Allegheny County DHS

APPENDIX

Sources of CU Team & LTW Jurisdiction Member Feedback

- **Transcripts:**
 - Core Leadership Team Meeting (transcript)
 - Community Violence Reduction Meeting (transcript)
 - Downtown Violence Prevention Meeting (transcript)
 - Violence Reduction Strategy Meeting (transcript)
 - Young Leader Collective Workshop (transcript)
 - Debrief with Ecosystem and Core Leadership Team (transcript)
 - Reverend Eileen Smith Interview (transcript)
- **Forms Responses:** Daily Reflections (CU team), End-of-Stop Reflections (CU team)
- **Internal Notes:** CU high-level notes and debrief session transcripts and notes

Supplemental Materials Reviewed

- Agenda-at-a-Glance: Allegheny County LTW Stop
- SWOT Workshop Visuals
- Allegheny County LTW Pre-Tour Briefing Materials
- A Plan for Peace (City of Pittsburgh)
- Community Violence Reduction Initiative (Allegheny County DHS)
- 2025 Tour Data File for Allegheny (CU pre-brief dataset)
- Brother Marlon Show Interview with Anthony Smith & Rev. Eileen Smith, July 2025, YouTube
- WPXI News: Nationwide tour stops in Pittsburgh aiming to improve public safety, July 2025





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