

1. Proposed Budget

**BOSQUE COUNTY HOSPITAL DISTRICT**

**Statement of Operations - Actual vs Budget**

Fiscal Year 2027 Budget vs FY 2025 & FY 2026

| Description                        | FY 2025 (Audited)      | FY 2026 (Annualized)   | FY 2027 Proposed       | Change              |
|------------------------------------|------------------------|------------------------|------------------------|---------------------|
| INPATIENT REVENUE                  | 4,559,917.03           | 5,117,046.92           | 5,150,331.00           | 33,284.08           |
| SWING BED REVENUE                  | 1,904,638.41           | 2,354,935.51           | 3,209,120.00           | 854,184.49          |
| OUTPATIENT REVENUE                 | 39,236,207.34          | 39,584,938.03          | 40,411,699.00          | 826,760.97          |
| NURSING HOME REVENUE               | 9,775,811.62           | 10,476,513.63          | 11,000,000.00          | 523,486.37          |
| HOME HEALTH REVENUE                | 300,476.93             | 396,513.19             | 346,326.00             | (50,187.19)         |
| CLINIC REVENUE                     | 9,701,442.33           | 10,723,858.23          | 11,915,501.00          | 1,191,642.77        |
| FITNESS CENTER REVENUE             | 131,748.00             | 117,523.33             | 111,729.00             | (5,794.33)          |
| <b>GROSS PATIENT REVENUE</b>       | <b>65,610,241.66</b>   | <b>68,771,328.83</b>   | <b>72,144,706.00</b>   | <b>3,373,377.17</b> |
| CONTRACTUAL ALLOWANCE INPATIENT    | (1,445,115.95)         | (721,789.36)           | (762,377.00)           | (40,587.64)         |
| CONTRACTUAL ALLOWANCE SWING BED    | 1,405,893.13           | 1,597,983.85           | 1,645,923.37           | 47,939.52           |
| CONTRACTUAL ALLOWANCE OUTPATIENT   | (19,157,591.50)        | (20,255,057.19)        | (20,678,099.17)        | (423,041.99)        |
| CONTRACTUAL ALLOWANCE NURSING HOME | 2,820.22               | 237.48                 | -                      | (237.48)            |
| CONTRACTUAL ALLOWANCE HOME HEALTH  | 31,749.81              | (78,531.48)            | -                      | 78,531.48           |
| CONTRACTUAL ALLOWANCE CLINIC       | (2,187,500.62)         | (2,136,392.15)         | (2,020,505.00)         | 115,887.15          |
| CONTRACTUAL ALLOWANCE-WHITNEY      | 18,429.74              | (22,840.03)            | -                      | 22,840.03           |
| <b>TOTAL CONTRACTUAL ALLOWANCE</b> | <b>(21,331,315.17)</b> | <b>(21,616,388.87)</b> | <b>(21,815,057.80)</b> | <b>(198,668.94)</b> |
| CHARITY CARE INPATIENT             | (326,182.33)           | (381,491.12)           | (391,634.00)           | (10,142.88)         |
| CHARITY CARE OUTPATIENT            | (3,570,916.16)         | (4,337,316.92)         | (4,441,824.00)         | (104,507.08)        |
| CHARITY CARE CLINIC                | (108,469.45)           | (132,873.01)           | (31,916.00)            | 100,957.01          |
| <b>TOTAL CHARITY</b>               | <b>(4,005,567.94)</b>  | <b>(4,851,681.05)</b>  | <b>(4,865,374.00)</b>  | <b>(13,692.95)</b>  |
| BAD DEBT INPATIENT                 | (259,174.52)           | (1,734,239.95)         | (1,616,565.00)         | 117,674.95          |

|                                      |                        |                        |                        |                     |
|--------------------------------------|------------------------|------------------------|------------------------|---------------------|
| BAD DEBT SWING BED                   | (20,185.60)            | -                      | -                      | -                   |
| BAD DEBT OUTPATIENT                  | (1,919,474.94)         | (9,566.79)             | (2,298.00)             | 7,268.79            |
| BAD DEBT CLINIC                      | (300,659.32)           | (228,186.39)           | (54,810.00)            | 173,376.39          |
| BAD DEBT WHITNEY CLINIC              | (792.32)               | (1,070.67)             | (257.00)               | 813.67              |
| BAD DEBT RECOVERY                    | 205,090.14             | 118,345.16             | 125,000.00             | 6,654.84            |
| ADMIN ADJ HOSPITAL                   | (67,579.02)            | (37,122.41)            | (20,881.00)            | 16,241.41           |
| ADMIN ADJ NURSING HOME               | (3,921.77)             | (213.73)               | (120.00)               | 93.73               |
| ADMIN ADJ CLINIC                     | (2,844.23)             | (1,798.99)             | (1,012.00)             | 786.99              |
| SMALL BALANCE W/O HOSPITAL           | (4,016.23)             | (2,599.28)             | (1,462.00)             | 1,137.28            |
| SMALL BALANCE W/O CLINIC             | (451.80)               | (1,372.05)             | (772.00)               | 600.05              |
| UNINSURED DISCOUNT HOSPITAL          | (139,413.47)           | (208,856.52)           | (117,482.00)           | 91,374.52           |
| UNINSURED DISCOUNT CLINIC            | (55,580.26)            | (54,521.20)            | (30,668.00)            | 23,853.20           |
| NON BILLABLE HOSPITAL                | (715,987.91)           | (647,141.00)           | (336,263.00)           | 310,878.00          |
| NON BILLABLE CLINIC                  | (323,548.26)           | (320,815.67)           | (180,459.00)           | 140,356.67          |
| TIMELY FILING HOSPITAL               | (719,640.10)           | (639,598.95)           | (319,799.47)           | 319,799.47          |
| TIMELY FILING CLINIC                 | (222,460.04)           | (236,773.32)           | (118,386.66)           | 118,386.66          |
| NO PRECERT HOSPITAL                  | (685,301.78)           | (441,861.56)           | (220,930.78)           | 220,930.78          |
| NO PRECERT CLINIC                    | (31,483.68)            | (32,256.73)            | (16,128.37)            | 16,128.37           |
| <b>OTHER DEDUCTIONS FROM REVENUE</b> | <b>(5,267,425.11)</b>  | <b>(4,724,597.35)</b>  | <b>(3,032,448.87)</b>  | <b>1,692,148.48</b> |
| <b>DEDUCTIONS FROM REVENUE</b>       | <b>(30,604,308.22)</b> | <b>(31,192,667.27)</b> | <b>(29,712,880.67)</b> | <b>1,479,786.60</b> |
| <b>NET PATIENT SERVICE REVENUE</b>   | <b>35,005,933.44</b>   | <b>37,578,661.56</b>   | <b>42,431,825.33</b>   | <b>4,853,163.77</b> |
| Net as a % of Gross                  | 53.4%                  | 54.6%                  | 58.8%                  | 4.2%                |
| CONTRIBUTIONS                        | 1,000.00               | -                      | -                      | -                   |
| CAFETERIA SALES                      | 174,377.18             | 172,720.71             | 198,629.00             | 25,908.29           |
| VENDING MACHINE SALES                | 1,996.20               | 1,261.99               | 1,500.00               | 238.01              |
| MEDICAL RECORDS MISC INCOME          | 6,296.40               | 31,502.87              | 33,078.00              | 1,575.13            |
| CLIN OFFICE RENTAL INCOME            | 4,142.49               | 4,982.15               | 4,982.00               | (0.15)              |
| GRANT INCOME                         | 535,753.12             | 871,025.48             | 871,025.00             | (0.48)              |
| INTEREST INCOME                      | 539,080.30             | 321,358.49             | 353,494.00             | 32,135.51           |
| INTEREST INCOME CLIN                 | 6.12                   | -                      | -                      | -                   |
| IGT DISRIP REVENUE                   | -                      | -                      | -                      | -                   |

|                                 |                      |                      |                      |                     |
|---------------------------------|----------------------|----------------------|----------------------|---------------------|
| BURDEN ALLEVIATION REVENUE      | -                    | -                    | -                    | -                   |
| UC HOSPITAL IGT REVENUE         | 1,854,637.88         | 1,680,515.23         | 1,730,930.68         | 50,415.46           |
| NH UPL REVENUE-GWNF             | -                    | -                    | -                    | -                   |
| NH UPL REVENUE-SUNSET HOME      | 59,682.76            | 331,416.23           | 388,694.55           | 57,278.32           |
| CHIRP REVENUE                   | (169,489.27)         | 428,917.63           | 223,017.57           | (205,900.06)        |
| DISPRO REVENUE                  | (42,358.01)          | 707,883.44           | 1,094,687.55         | 386,804.11          |
| RAPPS                           | 41,346.88            | 70,758.23            | 111,257.27           | 40,499.05           |
| ATLIS REVENUE                   | -                    | 140,734.95           | 79,444.44            | (61,290.50)         |
| 340B REVENUE                    | 587,584.97           | 514,567.91           | 600,000.00           | 85,432.09           |
| ACO REVENUE                     | 289,600.00           | 212,293.33           | 222,908.00           | 10,614.67           |
| OTHER REVENUE AND ADJUSTMENTS   | 1,088,776.66         | -                    | -                    | -                   |
| MISCELLANEOUS REVENUE           | 208,934.80           | 80,880.83            | 84,925.00            | 4,044.17            |
| INSURANCE PROCEEDS              | 13,966.60            | -                    | -                    | -                   |
| <b>OTHER REVENUE</b>            | <b>5,195,335.08</b>  | <b>5,545,036.77</b>  | <b>6,023,573.07</b>  | <b>478,536.30</b>   |
| <b>NET OPERATING REVENUE</b>    | <b>40,201,268.52</b> | <b>43,123,698.33</b> | <b>48,455,398.40</b> | <b>5,331,700.07</b> |
| REGULAR PAY                     | 13,759,345.89        | 15,219,688.35        | 17,092,919.35        | 1,873,231.00        |
| OVERTIME                        | 474,543.13           | 536,121.24           | 605,516.81           | 69,395.57           |
| SHIFT DIFFERENTIAL              | 770,669.93           | 754,452.01           | 755,000.00           | 547.99              |
| BONUS                           | 2,064,079.21         | 2,316,093.57         | 2,585,361.19         | 269,267.62          |
| PTO                             | 990,524.11           | 1,192,844.73         | 1,163,690.00         | (29,154.73)         |
| STO                             | 335,908.04           | 319,403.03           | 345,285.44           | 25,882.42           |
| OTH NONPROD (JURY, BEREAV,EDU)  | 25,620.70            | 13,426.45            | 14,192.21            | 765.76              |
| <b>SALARIES</b>                 | <b>18,420,691.01</b> | <b>20,352,029.39</b> | <b>22,561,965.01</b> | <b>2,209,935.62</b> |
| EMPLOYER FICA TAX               | 1,203,122.87         | 1,326,036.12         | 1,251,810.24         | (74,225.88)         |
| RETIREMENT PLAN CONTRIBUTION    | 287,649.27           | 341,874.91           | 379,167.00           | 37,292.09           |
| GROUP LIFE INSURANCE            | 1,125.17             | (31,818.63)          | (33,410.00)          | (1,591.37)          |
| GROUP HEALTH AND MISC INSURANCE | 2,080,004.28         | 2,027,775.37         | 2,129,164.00         | 101,388.63          |
| <b>EMPLOYEE BENEFITS</b>        | <b>3,606,876.51</b>  | <b>3,685,070.65</b>  | <b>3,749,231.24</b>  | <b>64,160.59</b>    |
| CONTRACTED LABOR                | 1,699,540.24         | 1,551,335.21         | 1,393,250.00         | (158,085.21)        |

|                                  |                     |                     |                     |                     |
|----------------------------------|---------------------|---------------------|---------------------|---------------------|
| CONTRACT LAB SERVICES            | 6,145.88            | 8,302.20            | 11,250.00           | 2,947.80            |
| <b>CONTRACT LABOR</b>            | <b>1,705,686.12</b> | <b>1,559,637.41</b> | <b>1,404,500.00</b> | <b>(155,137.41)</b> |
| LEGAL FEES                       | 27,915.08           | 19,618.00           | 21,579.80           | 1,961.80            |
| CONSULTING FEES                  | 400,233.37          | 201,622.40          | 229,900.00          | 28,277.60           |
| PROFESSIONAL FEES                | 1,381,793.72        | 1,285,033.37        | 1,356,436.98        | 71,403.61           |
| COLLECTION FEES                  | 95,863.67           | 122,497.05          | 123,000.00          | 502.95              |
| <b>PURCHASED SERVICES</b>        | <b>1,905,805.84</b> | <b>1,628,770.83</b> | <b>1,730,916.78</b> | <b>102,145.95</b>   |
| DRUG EXPENSE                     | 734,142.05          | 692,639.27          | 775,756.00          | 83,116.73           |
| LAB SUPPLIES                     | 726,440.99          | 787,040.01          | 874,511.00          | 87,470.99           |
| BILLABLE SUPPLIES                | 290,957.91          | 286,361.07          | 358,977.00          | 72,615.93           |
| GENERAL SUPPLIES                 | 89,304.13           | 119,216.53          | 131,139.00          | 11,922.47           |
| MEDICAL SUPPLIES                 | 235,796.35          | 269,867.76          | 302,252.00          | 32,384.24           |
| OFFICE SUPPLIES                  | 58,486.79           | 55,793.47           | 61,372.00           | 5,578.53            |
| OXYGEN AND GASES                 | 82,700.73           | 72,077.13           | 84,919.00           | 12,841.87           |
| FOOD COST                        | 305,989.99          | 295,954.09          | 325,550.00          | 29,595.91           |
| ACTIVITIES                       | 30,661.96           | 11,932.93           | 16,827.00           | 4,894.07            |
| HOUSEKEEPING SUPPLIES            | 68,027.52           | 71,740.31           | 78,916.64           | 7,176.34            |
| MINOR EQUIPMENT                  | 45,930.59           | 89,910.09           | 75,000.00           | (14,910.09)         |
| <b>SUPPLIES</b>                  | <b>2,668,439.01</b> | <b>2,752,532.67</b> | <b>3,085,219.64</b> | <b>332,686.98</b>   |
| MAINTENANCE AGREEMENTS           | 1,228,440.09        | 1,489,078.37        | 1,649,577.65        | 160,499.27          |
| REPAIRS                          | 83,384.79           | 33,186.63           | 31,000.00           | (2,186.63)          |
| <b>MAINTENANCE AND REPAIRS</b>   | <b>1,311,824.88</b> | <b>1,522,265.00</b> | <b>1,680,577.65</b> | <b>158,312.65</b>   |
| CABLE TELEVISION                 | 14,116.02           | 11,224.35           | 10,548.00           | (676.35)            |
| UTILITIES EXPENSE                | 215,389.71          | 247,155.97          | 259,513.77          | 12,357.80           |
| TELEPHONE EXPENSE                | 56,699.93           | 64,420.28           | 67,740.56           | 3,320.28            |
| <b>UTILITIES AND MAINTENANCE</b> | <b>286,205.66</b>   | <b>322,800.60</b>   | <b>337,802.33</b>   | <b>15,001.73</b>    |
| ADVERTISING                      | 45,346.73           | 39,985.72           | 44,200.00           | 4,214.28            |
| <b>MARKETING</b>                 | <b>45,346.73</b>    | <b>39,985.72</b>    | <b>44,200.00</b>    | <b>4,214.28</b>     |

|                                  |                     |                      |                      |                     |
|----------------------------------|---------------------|----------------------|----------------------|---------------------|
| EQUIPMENT RENTAL/LEASE           | 541,146.07          | 488,269.03           | 350,645.64           | (137,623.39)        |
| <b>LEASE AND RENTAL</b>          | <b>541,146.07</b>   | <b>488,269.03</b>    | <b>350,645.64</b>    | <b>(137,623.39)</b> |
| EDUCATION AND TRAINING           | 28,240.56           | 39,553.71            | 42,621.00            | 3,067.29            |
| MILEAGE REIMBURSEMENT            | 45,057.47           | 42,248.08            | 33,919.00            | (8,329.08)          |
| OTHER TRAVEL EXPENSE             | 34,848.97           | 49,308.76            | 54,905.00            | 5,596.24            |
| <b>TRAVEL AND EDUCATION</b>      | <b>108,147.00</b>   | <b>131,110.55</b>    | <b>131,445.00</b>    | <b>334.45</b>       |
| DONATIONS                        | 80.00               | -                    | -                    | -                   |
| COMMUNITY BENEFITS               | -                   | -                    | -                    | -                   |
| DUES AND SUBSCRIPTIONS           | 104,005.06          | 117,803.92           | 123,850.96           | 6,047.04            |
| LICENSES AND FEES                | 27,950.86           | 34,838.37            | 36,580.00            | 1,741.63            |
| RECRUITMENT EXPENSE              | 55,632.46           | 12,664.69            | -                    | (12,664.69)         |
| AD VALOREM TAXES                 | 11,486.00           | 11,338.99            | 12,656.00            | 1,317.01            |
| SALES TAX                        | 13,644.84           | 14,194.91            | 12,500.00            | (1,694.91)          |
| <b>OTHER FEES AND EXPENSES</b>   | <b>212,799.22</b>   | <b>190,840.88</b>    | <b>185,586.96</b>    | <b>(5,253.92)</b>   |
| SUNSET HOME EXPENSE              | 9,513,000.08        | 10,476,513.09        | 11,000,000.00        | 523,486.91          |
| <b>NURSING HOME EXPENSES</b>     | <b>9,513,000.08</b> | <b>10,476,513.09</b> | <b>11,000,000.00</b> | <b>523,486.91</b>   |
| DIR & OFF INSURANCE              | 32,532.53           | 32,836.27            | 37,762.00            | 4,925.73            |
| PROPERTY INSURANCE               | 404,492.93          | 430,303.67           | 516,364.00           | 86,060.33           |
| GENERAL LIABILITY INSURANCE      | -                   | -                    | -                    | -                   |
| PROFESSIONAL LIABILITY INSURANCE | 107,634.59          | 47,607.41            | 54,749.00            | 7,141.59            |
| CLINIC PROF LIABILITY INSURANCE  | -                   | 11,931.84            | 13,722.00            | 1,790.16            |
| WORKERS COMP INSURANCE           | (243.65)            | 80,426.63            | 92,491.00            | 12,064.37           |
| CYBER INSURANCE                  | 14,710.10           | 34,848.81            | 43,561.00            | 8,712.19            |
| OTHER INSURANCE                  | 86,801.80           | 7,617.92             | 8,761.00             | 1,143.08            |
| <b>INSURANCE</b>                 | <b>645,928.30</b>   | <b>645,572.55</b>    | <b>767,410.00</b>    | <b>121,837.45</b>   |
| DCO RIGHT OF USE                 |                     |                      |                      |                     |
| DEPRECIATION EXPENSE             | 883,800.00          | 1,038,501.07         | 1,148,674.80         | 110,173.73          |
| <b>DEPRECIATION</b>              | <b>2,384,829.96</b> | <b>2,539,531.03</b>  | <b>2,649,704.76</b>  | <b>110,173.73</b>   |

|  |                |                |                |              |
|--|----------------|----------------|----------------|--------------|
| PENALTIES AND INTEREST                   | -              | -              | -              | -            |
| DCO RIGHT OF USE                         |                |                |                |              |
| INTEREST EXPENSE                         | 65,075.90      | 188,849.93     | 143,030.75     | (45,819.18)  |
| <b>INTEREST</b>                          | 251,751.92     | 298,946.55     | 253,127.37     | (45,819.18)  |
| <b>TOTAL EXPENSES</b>                    | 43,608,478.31  | 46,633,875.93  | 49,932,332.38  | 3,298,456.44 |
| <b>NET INCOME (LOSS) FROM OPERATIONS</b> | (3,407,209.79) | (3,510,177.60) | (1,476,933.98) | 2,033,243.62 |
| CONTRIBUTION FROM FOUNDATION             | 2,000,000.00   | -              | -              | -            |
| PROPERTY TAX REVENUE                     | -              | -              | -              | -            |
| RESERVE FOR UNCOLLECTED TAXES            | -              | -              | -              | -            |
| <b>NONOPERATING REVENUE/EXPENSE</b>      | 2,000,000.00   | -              | -              | -            |
| <b>NET INCOME (LOSS)</b>                 | (1,407,209.79) | (3,510,177.60) | (1,476,933.98) | 2,033,243.62 |

**2. Taxpayer Impact**

|                                 | <b>Tax Year 2025</b> | <b>Tax Year 2026 No Net Revenue</b> | <b>Tax year 2026 Voter Approval Rate</b> |
|---------------------------------|----------------------|-------------------------------------|--|
| <b>Median Home Value</b>        | 212,527              | 212,527                             | 212,527                                  |
| <b>Tax Rate per \$100 Value</b> | 0.09324              | 0.081271                            | 0.087773                                 |
| <b>Est Taxes</b>                | 198.16               | 172.72                              | 186.54                                   |