

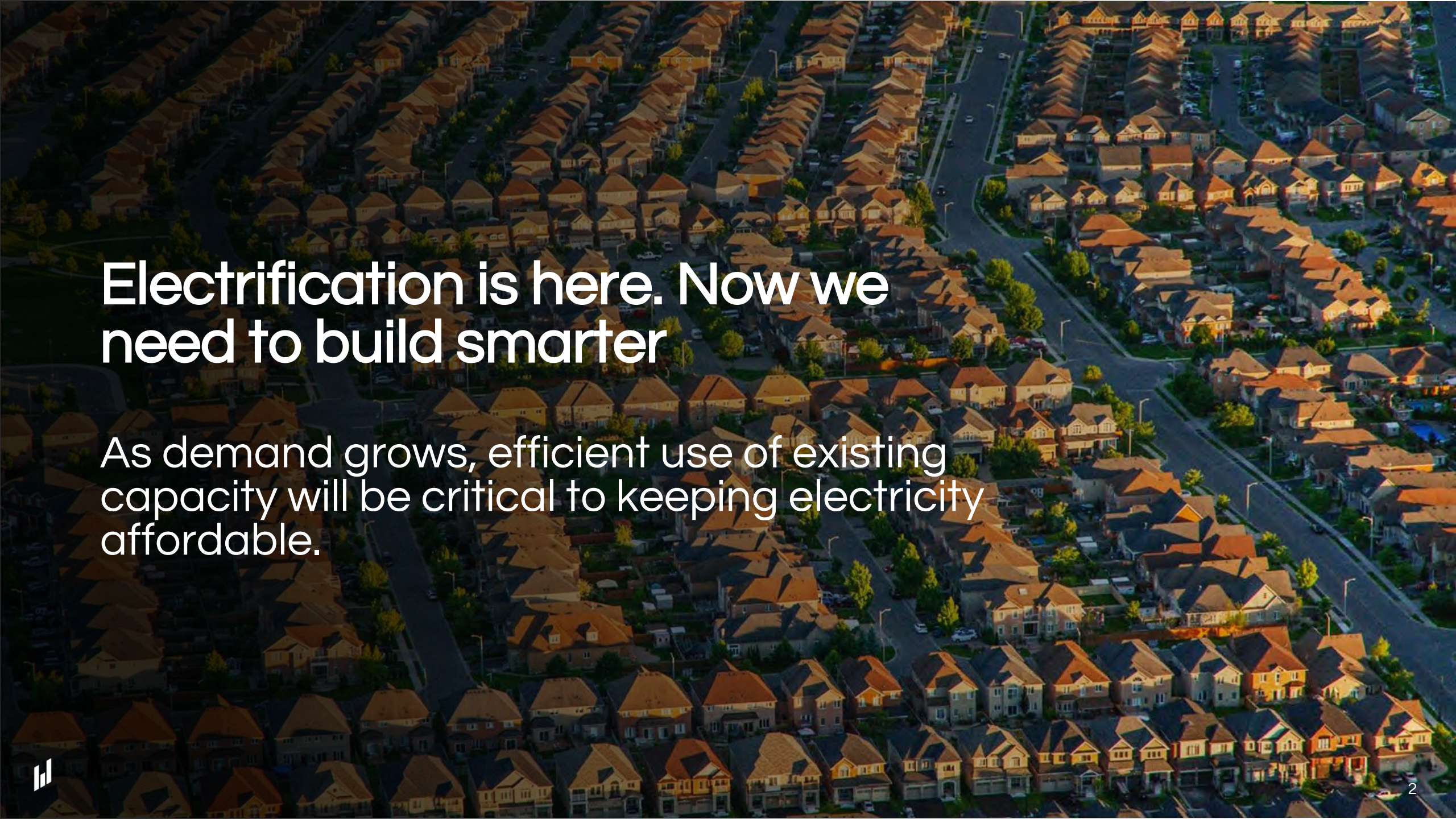


Beyond the Panel Upgrade

Using data and load management to
unlock home electrification



Jane Chen, CEO & Cofounder
Stepwise Electric

An aerial photograph of a suburban neighborhood, showing a dense grid of houses with brown roofs and green lawns, interspersed with streets and trees. The lighting suggests late afternoon or early morning, with long shadows.

Electrification is here. Now we need to build smarter

As demand grows, efficient use of existing capacity will be critical to keeping electricity affordable.

I saw first hand the problem with defaulting to electric panel upgrades



What we will cover

- 1 Why the upgrade-first status quo persists
- 2 How intelligent load management changes the decision
- 3 Case Studies
- 4 MA policy learnings

Most electrification projects get stuck at the panel



Limited service capacity

Most building units have
60A-100A panels

Budget Constraint

\$4-10K on avg. of out of
pocket consumer costs

Long delays

Due to material shortages
and **utility permits**

WHY DEFAULT UPGRADES PERSIST

The status quo is upgrading and over-building



Homeowners



Electricians



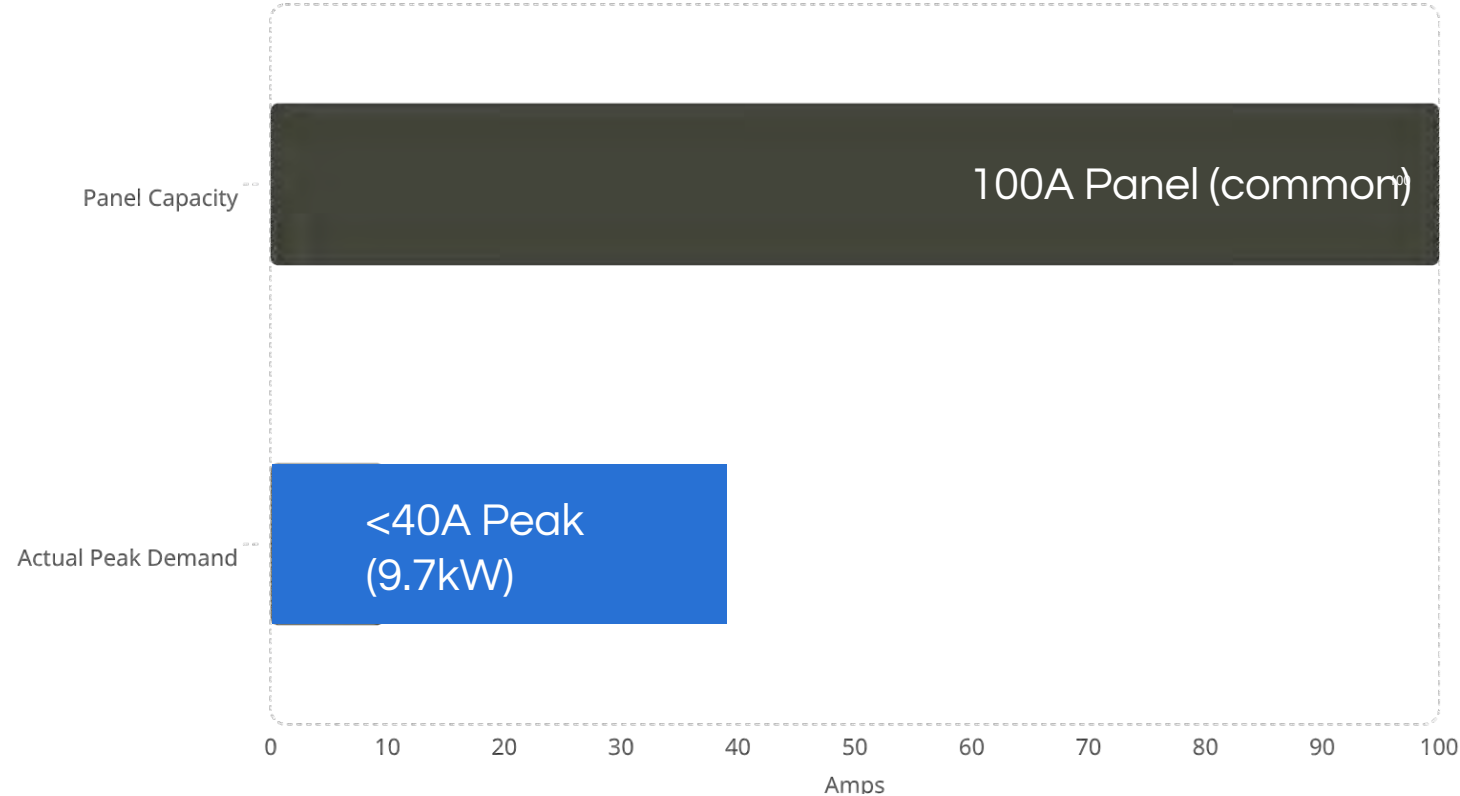
HVAC installers



Utilities

You have more room than you think

Measurement



- 98% of homes have available capacity
- Mean peak demand across all homes was <40% capacity

Data from 11,940 U.S. dwellings from 2026 LBNL study. (consistent with Stepwise data)

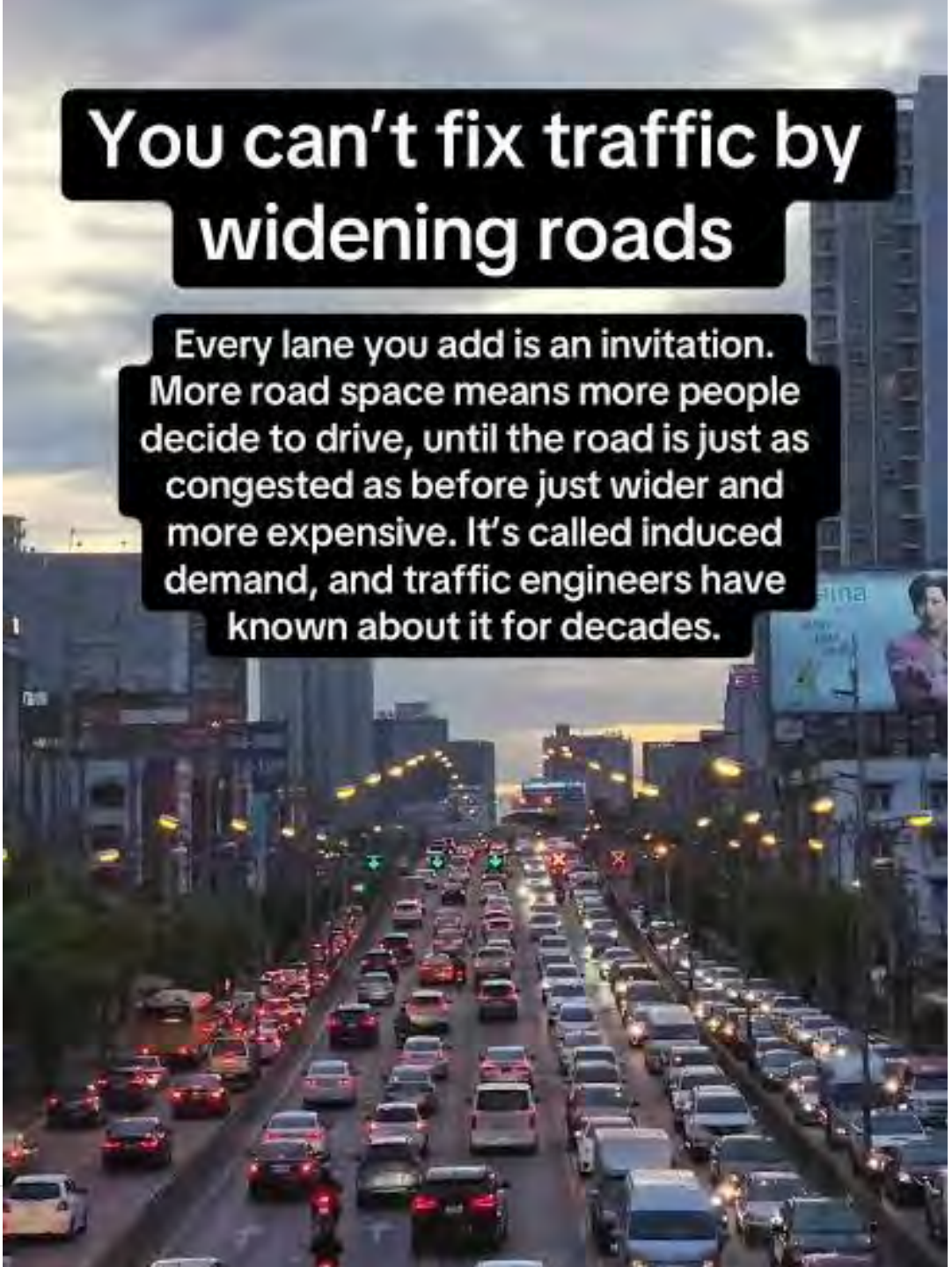
It's not just an infrastructure problem.

It's a timing problem.

This gap between average and peak demand drives billions in unnecessary infrastructure costs.

A better analogy:

Widening roads vs.
Decreasing cars on the road



**You can't fix traffic by
widening roads**

Every lane you add is an invitation. More road space means more people decide to drive, until the road is just as congested as before just wider and more expensive. It's called induced demand, and traffic engineers have known about it for decades.

Intelligent Load Management: Requires 2 active ingredients

DATA

Visibility into whole-home usage,
appliance behavior, panel limits,
and peak events

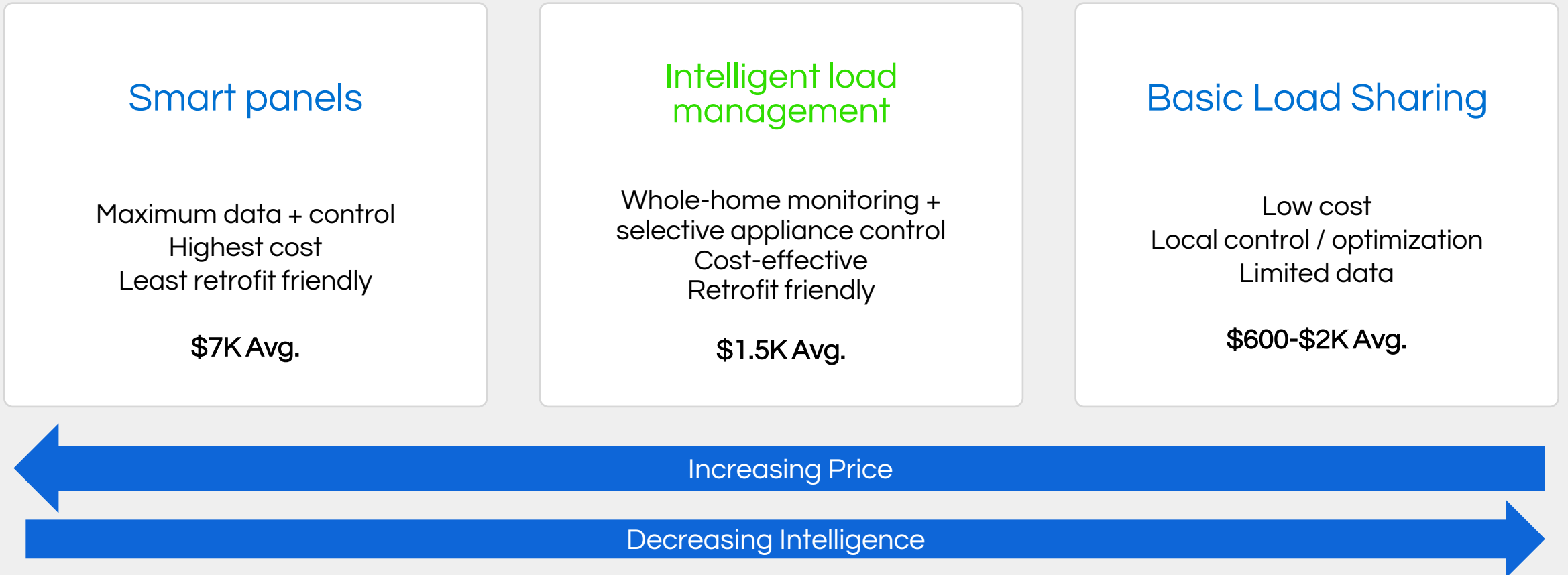
+

CONTROL

Ability to adjust, sequence, or
pause non-critical load during
the few true peaks



The load-management market is a spectrum and the middle is the opportunity



Stepwise monitors the panel and controls the connected load automatically

Electric Panel



Stepwise Tap™
UL-listed real-time
monitoring + dynamic
load control

Example appliances

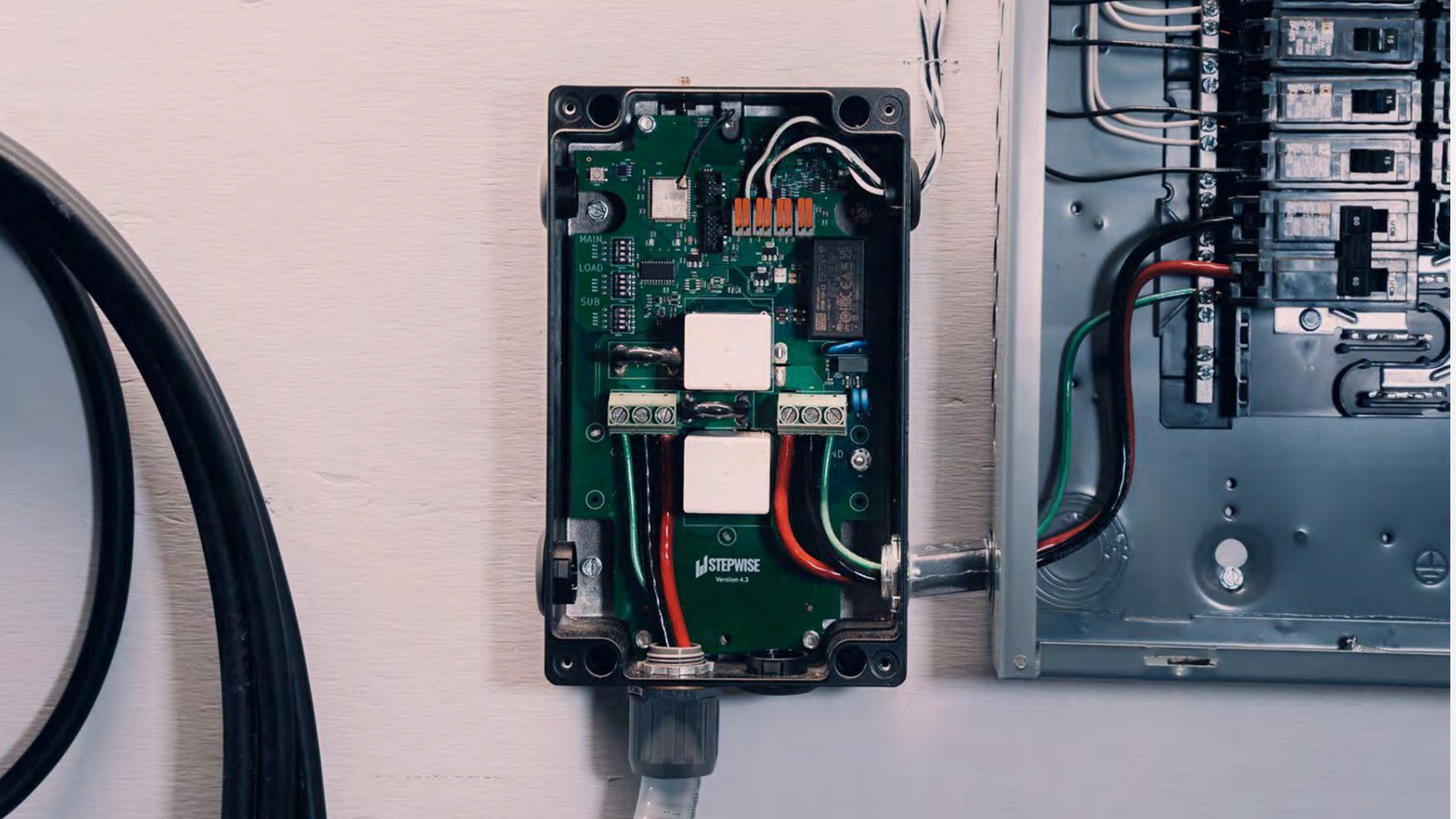
EV Charger

Heat pump

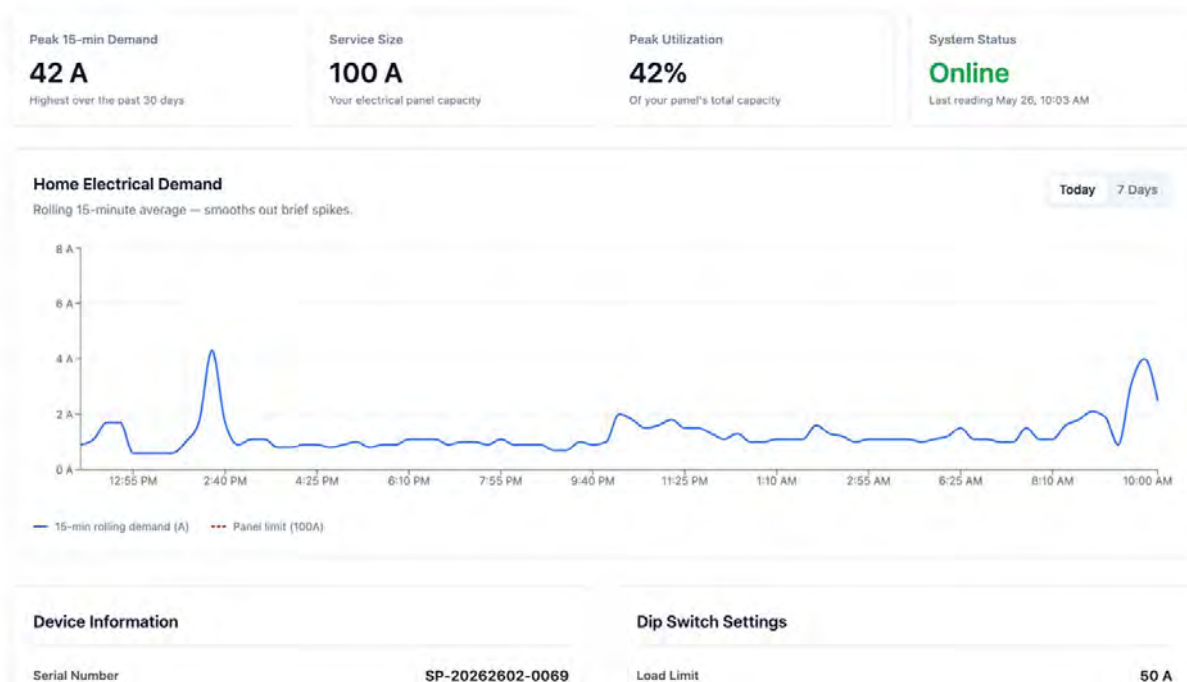
Water heater

Other large load

Installed in under 2 hours alongside electrification projects; supports existing panels and existing appliances



Data after install: future proofing the home + the grid



1

Today - Customer wants large appliance

See real panel demand and prove the home is operating safely within capacity (NEC 750)

2

Once installed, system collects actual usage

Use measured demand to assess whether a heat pump, water heater, or second EV charger can fit (NEC 220.87)

3

Grid value

Enable managed charging, flexible load, and future utility program participation

The same device that unlocks today's install also creates a data foundation for future upgrades



CASE STUDIES

Deployment example: heat pump in Lexington, MA



- Single family home in MA with 100A panel wanted a 35A Mitsubishi heat pump
- Existing load calculation of 117A with heat pump due to 2 electric ovens + A/C
- Stepwise installation cost **\$1.3K** vs. panel upgrade of **\$4.5K**
- Simple single day installation to wire and complete the heat pump job

CASE STUDY

Deployment example: Multi-family EV charging in DC

- Small multi family building with outdoor parking
- EV charger would have triggered building wide upgrade
- Stepwise was installed outdoors directly off the meter to avoid **\$15K upgrade + trenching cost**



The power of data: Stepwise installation on constrained CT panel reveals future capacity



Installation Context

- 48A EV charger installed on a maxed out 100A panel in single family home in CT
- 30 days of monitoring in July 2024 showed **peak demand of 51A**

Using NEC 220.87

- $51\text{A (total peak)} - 48\text{A (EV peak)} = 3\text{A (rest of house peak)}$
- $3\text{A} \times 1.25 = \sim 4\text{A}$
- $4\text{A} + 37.5\text{A (heat pump with 125\% buffer)} = 41.5\text{A}$
- Customer with constrained panel is able to add a full level 2 charger and plan for a 30A heat pump next due to intelligent load management

Three ideas to take back to your projects

- 1 A “full” panel is not necessarily a fully utilized panel
- 2 Capacity can be managed, not just expanded
- 3 Panel upgrades should be a solution—not the default

How we can work together

Help make panel upgrade avoidance a normal part of sustainable building practice

ASSESS



Send us constrained projects

EDUCATE



Partner on contractor outreach & education

PUBLISH



Turn field data into shared learning



STEPWISE

Energy Unlocked.

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