

Form **990-EZ****Short Form**  
**Return of Organization Exempt From Income Tax**  
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code  
(except private foundations)

OMB No. 1545-0047

**2020****Open to Public Inspection**Department of the Treasury  
Internal Revenue Service

- ▶ Do not enter social security numbers on this form, as it may be made public.
- ▶ Go to [www.irs.gov/Form990EZ](http://www.irs.gov/Form990EZ) for instructions and the latest information.

**A** For the 2020 calendar year, or tax year beginning 7/01, 2020, and ending 6/30, 2021

|                                                                                                                                                                                                                                                                                                                       |                                                                                                           |                                                       |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-------------------------------------------------------|
| <b>B</b> Check if applicable:<br><input type="checkbox"/> Address change<br><input type="checkbox"/> Name change<br><input checked="" type="checkbox"/> Initial return<br><input type="checkbox"/> Final return/terminated<br><input type="checkbox"/> Amended return<br><input type="checkbox"/> Application pending | <b>C</b><br>LEADERSHIP COUNCIL SAN MATEO COUNTY<br>1350 OLD BAYSHORE HIGHWAY #520<br>BURLINGAME, CA 94010 | <b>D</b> Employer identification number<br>85-3231368 |
|                                                                                                                                                                                                                                                                                                                       |                                                                                                           | <b>E</b> Telephone number<br>(650) 273-7149           |
|                                                                                                                                                                                                                                                                                                                       |                                                                                                           | <b>F</b> Group Exemption Number                       |

|                                                                                                                                                                                                                   |                                                                                                                                 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|
| <b>G</b> Accounting Method: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual Other (specify) ▶                                                                                           | <b>H</b> Check <input type="checkbox"/> if the organization is not required to attach Schedule B (Form 990, 990-EZ, or 990-PF). |
| <b>I</b> Website: ▶ LEADERSHIPCOUNCILSMC.ORG                                                                                                                                                                      |                                                                                                                                 |
| <b>J</b> Tax-exempt status (check only one) — <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) ◀(insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527 |                                                                                                                                 |
| <b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other                                 |                                                                                                                                 |

**L** Add lines 5b, 6c, and 7b to line 9 to determine gross receipts. If gross receipts are \$200,000 or more, or if total assets (Part II, column (B)) are \$500,000 or more, file Form 990 instead of Form 990-EZ. ▶ \$ 83,267.**Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances** (see the instructions for Part I)  
Check if the organization used Schedule O to respond to any question in this Part I. ☒

|                   |                                                                                                    |                                                                                                                                                                                                                          |         |         |
|-------------------|----------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|
| <b>Revenue</b>    | 1                                                                                                  | Contributions, gifts, grants, and similar amounts received                                                                                                                                                               | 1       | 70,067. |
|                   | 2                                                                                                  | Program service revenue including government fees and contracts                                                                                                                                                          | 2       | 13,200. |
|                   | 3                                                                                                  | Membership dues and assessments                                                                                                                                                                                          | 3       |         |
|                   | 4                                                                                                  | Investment income                                                                                                                                                                                                        | 4       |         |
|                   | 5a                                                                                                 | Gross amount from sale of assets other than inventory                                                                                                                                                                    | 5a      |         |
|                   | 5b                                                                                                 | Less: cost or other basis and sales expenses                                                                                                                                                                             | 5b      |         |
|                   | 5c                                                                                                 | Gain or (loss) from sale of assets other than inventory (subtract line 5b from line 5a)                                                                                                                                  | 5c      |         |
|                   | 6                                                                                                  | Gaming and fundraising events:                                                                                                                                                                                           |         |         |
|                   | 6a                                                                                                 | Gross income from gaming (attach Schedule G if greater than \$15,000)                                                                                                                                                    | 6a      |         |
|                   | 6b                                                                                                 | Gross income from fundraising events (not including \$ <u>2,653.</u> of contributions from fundraising events reported on line 1) (attach Schedule G if the sum of such gross income and contributions exceeds \$15,000) | 6b      |         |
| 6c                | Less: direct expenses from gaming and fundraising events                                           | 6c                                                                                                                                                                                                                       | 916.    |         |
| 6d                | Net income or (loss) from gaming and fundraising events (add lines 6a and 6b and subtract line 6c) | 6d                                                                                                                                                                                                                       | -916.   |         |
| 7a                | Gross sales of inventory, less returns and allowances                                              | 7a                                                                                                                                                                                                                       |         |         |
| 7b                | Less: cost of goods sold                                                                           | 7b                                                                                                                                                                                                                       |         |         |
| 7c                | Gross profit or (loss) from sales of inventory (subtract line 7b from line 7a)                     | 7c                                                                                                                                                                                                                       |         |         |
| 8                 | Other revenue (describe in Schedule O)                                                             | 8                                                                                                                                                                                                                        |         |         |
| 9                 | <b>Total revenue.</b> Add lines 1, 2, 3, 4, 5c, 6d, 7c, and 8                                      | 9                                                                                                                                                                                                                        | 82,351. |         |
| <b>Expenses</b>   | 10                                                                                                 | Grants and similar amounts paid (list in Schedule O)                                                                                                                                                                     | 10      |         |
|                   | 11                                                                                                 | Benefits paid to or for members                                                                                                                                                                                          | 11      |         |
|                   | 12                                                                                                 | Salaries, other compensation, and employee benefits                                                                                                                                                                      | 12      |         |
|                   | 13                                                                                                 | Professional fees and other payments to independent contractors                                                                                                                                                          | 13      | 13,380. |
|                   | 14                                                                                                 | Occupancy, rent, utilities, and maintenance                                                                                                                                                                              | 14      |         |
|                   | 15                                                                                                 | Printing, publications, postage, and shipping                                                                                                                                                                            | 15      |         |
|                   | 16                                                                                                 | Other expenses (describe in Schedule O) SEE SCHEDULE O                                                                                                                                                                   | 16      | 38,544. |
|                   | 17                                                                                                 | <b>Total expenses.</b> Add lines 10 through 16                                                                                                                                                                           | 17      | 51,924. |
| <b>Net Assets</b> | 18                                                                                                 | Excess or (deficit) for the year (subtract line 17 from line 9)                                                                                                                                                          | 18      | 30,427. |
|                   | 19                                                                                                 | Net assets or fund balances at beginning of year (from line 27, column (A)) (must agree with end-of-year figure reported on prior year's return)                                                                         | 19      | 0.      |
|                   | 20                                                                                                 | Other changes in net assets or fund balances (explain in Schedule O)                                                                                                                                                     | 20      |         |
|                   | 21                                                                                                 | Net assets or fund balances at end of year. Combine lines 18 through 20                                                                                                                                                  | 21      | 30,427. |

**BAA** For Paperwork Reduction Act Notice, see the separate instructions.

Form 990-EZ (2020)



**Part V Other Information** (Note the Schedule A and personal benefit contract statement requirements in the instructions for Part V.) Check if the organization used Schedule O to respond to any question in this Part V. ☐ SEE SCH O

|                                                                                                                                                                                                                                                                                                                                                    | Yes | No |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>33</b> Did the organization engage in any significant activity not previously reported to the IRS? If 'Yes,' provide a detailed description of each activity in Schedule O. ....                                                                                                                                                                |     | X  |
| <b>34</b> Were any significant changes made to the organizing or governing documents? If 'Yes,' attach a conformed copy of the amended documents if they reflect a change to the organization's name. Otherwise, explain the change on Schedule O. See instructions. ....                                                                          |     | X  |
| <b>35 a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year from business activities (such as those reported on lines 2, 6a, and 7a, among others)? .....                                                                                                                                             |     | X  |
| <b>b</b> If 'Yes' to line 35a, has the organization filed a Form 990-T for the year? If 'No,' provide an explanation in Schedule O. ....                                                                                                                                                                                                           |     |    |
| <b>c</b> Was the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization subject to section 6033(e) notice, reporting, and proxy tax requirements during the year? If 'Yes,' complete Schedule C, Part III. ....                                                                                                                    |     | X  |
| <b>36</b> Did the organization undergo a liquidation, dissolution, termination, or significant disposition of net assets during the year? If 'Yes,' complete applicable parts of Schedule N. ....                                                                                                                                                  |     | X  |
| <b>37 a</b> Enter amount of political expenditures, direct or indirect, as described in the instructions. ▶ <b>37 a</b> 0.                                                                                                                                                                                                                         |     |    |
| <b>b</b> Did the organization file <b>Form 1120-POL</b> for this year? .....                                                                                                                                                                                                                                                                       |     | X  |
| <b>38 a</b> Did the organization borrow from, or make any loans to, any officer, director, trustee, or key employee; or were any such loans made in a prior year and still outstanding at the end of the tax year covered by this return? .....                                                                                                    | X   |    |
| <b>b</b> If 'Yes,' complete Schedule L, Part II, and enter the total amount involved. .... <b>38 b</b> 10,000.                                                                                                                                                                                                                                     |     |    |
| <b>39</b> Section 501(c)(7) organizations. Enter:                                                                                                                                                                                                                                                                                                  |     |    |
| <b>a</b> Initiation fees and capital contributions included on line 9. .... <b>39 a</b> 0.                                                                                                                                                                                                                                                         |     |    |
| <b>b</b> Gross receipts, included on line 9, for public use of club facilities. .... <b>39 b</b> 0.                                                                                                                                                                                                                                                |     |    |
| <b>40 a</b> Section 501(c)(3) organizations. Enter amount of tax imposed on the organization during the year under: section 4911 ▶ 0.; section 4912 ▶ 0.; section 4955 ▶ 0.                                                                                                                                                                        |     |    |
| <b>b</b> Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year, or did it engage in an excess benefit transaction in a prior year that has not been reported on any of its prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I. .... |     | X  |
| <b>c</b> Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Enter amount of tax imposed on organization managers or disqualified persons during the year under sections 4912, 4955, and 4958. .... ▶ 0.                                                                                                                                   |     |    |
| <b>d</b> Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Enter amount of tax on line 40c reimbursed by the organization. .... ▶ 0.                                                                                                                                                                                                     |     |    |
| <b>e</b> All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter transaction? If 'Yes,' complete Form 8886-T. ....                                                                                                                                                                            |     | X  |
| <b>41</b> List the states with which a copy of this return is filed ▶ CA                                                                                                                                                                                                                                                                           |     |    |

|                                                                                                                                                                                                                                                         |  |   |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|---|
| <b>42 a</b> The organization's books are in care of ▶ MARGI POWER Telephone no. ▶ (650) 273-7149 Located at ▶ 1350 OLD BAYSHORE HIGHWAY 520 BURLINGAME CA ZIP + 4 ▶ 94010                                                                               |  |   |
| <b>b</b> At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)? ..... |  | X |
| If 'Yes,' enter the name of the foreign country ▶                                                                                                                                                                                                       |  |   |
| See the instructions for exceptions and filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).                                                                                                                  |  |   |
| <b>c</b> At any time during the calendar year, did the organization maintain an office outside the United States? .....                                                                                                                                 |  | X |
| If 'Yes,' enter the name of the foreign country ▶                                                                                                                                                                                                       |  |   |

|                                                                                                                                                                                                                                                                  |  |   |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|---|
| <b>43</b> Section 4947(a)(1) nonexempt charitable trusts filing Form 990-EZ in lieu of <b>Form 1041</b> — Check here. .... <input type="checkbox"/> N/A and enter the amount of tax-exempt interest received or accrued during the tax year. .... <b>43</b> N/A  |  |   |
| <b>44 a</b> Did the organization maintain any donor advised funds during the year? If 'Yes,' Form 990 must be completed instead of Form 990-EZ. ....                                                                                                             |  | X |
| <b>b</b> Did the organization operate one or more hospital facilities during the year? If 'Yes,' Form 990 must be completed instead of Form 990-EZ. ....                                                                                                         |  | X |
| <b>c</b> Did the organization receive any payments for indoor tanning services during the year? .....                                                                                                                                                            |  | X |
| <b>d</b> If 'Yes' to line 44c, has the organization filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O. ....                                                                                                               |  |   |
| <b>45 a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? .....                                                                                                                                                        |  | X |
| <b>b</b> Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' Form 990 and Schedule R may need to be completed instead of Form 990-EZ. See instructions. .... |  | X |

**46** Did the organization engage, directly or indirectly, in political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I. Yes No  
46 X

**Part VI Section 501(c)(3) Organizations Only**

All section 501(c)(3) organizations must answer questions 47-49b and 52, and complete the tables for lines 50 and 51.

Check if the organization used Schedule O to respond to any question in this Part VI. ☐

**47** Did the organization engage in lobbying activities or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II. Yes No  
47 X

**48** Is the organization a school as described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E. 48 X

**49a** Did the organization make any transfers to an exempt non-charitable related organization? 49a X

**b** If 'Yes,' was the related organization a section 527 organization? 49b

**50** Complete this table for the organization's five highest compensated employees (other than officers, directors, trustees, and key employees) who each received more than \$100,000 of compensation from the organization. If there is none, enter 'None.'

| (a) Name and title of each employee | (b) Average hours per week devoted to position | (c) Reportable compensation (Forms W-2/1099-MISC) | (d) Health benefits, contributions to employee benefit plans, and deferred compensation | (e) Estimated amount of other compensation |
|-------------------------------------|------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------------------------------|--------------------------------------------|
| NONE                                |                                                |                                                   |                                                                                         |                                            |
|                                     |                                                |                                                   |                                                                                         |                                            |
|                                     |                                                |                                                   |                                                                                         |                                            |
|                                     |                                                |                                                   |                                                                                         |                                            |
|                                     |                                                |                                                   |                                                                                         |                                            |
|                                     |                                                |                                                   |                                                                                         |                                            |

**f** Total number of other employees paid over \$100,000. ▶

**51** Complete this table for the organization's five highest compensated independent contractors who each received more than \$100,000 of compensation from the organization. If there is none, enter 'None.'

| (a) Name and business address of each independent contractor | (b) Type of service | (c) Compensation |
|--------------------------------------------------------------|---------------------|------------------|
| NONE                                                         |                     |                  |
|                                                              |                     |                  |
|                                                              |                     |                  |
|                                                              |                     |                  |
|                                                              |                     |                  |
|                                                              |                     |                  |

**d** Total number of other independent contractors each receiving over \$100,000. ▶

**52** Did the organization complete Schedule A? **Note:** All section 501(c)(3) organizations must attach a completed Schedule A. ▶ ☒ Yes ☐ No

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

|                               |                            |                                                     |              |                                                 |           |
|-------------------------------|----------------------------|-----------------------------------------------------|--------------|-------------------------------------------------|-----------|
| <b>Sign Here</b>              | Signature of officer       | Date                                                |              |                                                 |           |
|                               | MARGARET POWER             | PRESIDENT/DIR.                                      |              |                                                 |           |
| <b>Paid Preparer Use Only</b> | Print/Type preparer's name | Preparer's signature                                | Date         | Check <input type="checkbox"/> if self-employed | PTIN      |
|                               | PETER MEDINA, EA           | PETER MEDINA, EA                                    | 11/19/2020   |                                                 | P01809278 |
|                               | Firm's name ▶              | MAZE & ASSOCIATES                                   |              |                                                 |           |
|                               | Firm's address ▶           | 3478 BUSKIRK AVE STE 215<br>PLEASANT HILL, CA 94523 |              |                                                 |           |
|                               |                            |                                                     | Firm's EIN ▶ | 94-2590179                                      |           |
|                               |                            |                                                     | Phone no.    | 925-930-0902                                    |           |

May the IRS discuss this return with the preparer shown above? See instructions. ▶ ☒ Yes ☐ No

BAA

Form 990-EZ (2020)

**SCHEDULE A**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2020**

**Open to Public Inspection**

|                                                                        |                                                     |
|------------------------------------------------------------------------|-----------------------------------------------------|
| Name of the organization<br><b>LEADERSHIP COUNCIL SAN MATEO COUNTY</b> | Employer identification number<br><b>85-3231368</b> |
|------------------------------------------------------------------------|-----------------------------------------------------|

**Part I Reason for Public Charity Status.** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: \_\_\_\_\_
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: \_\_\_\_\_
- 10 ☒ An organization that normally receives (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
  - b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
  - c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
  - d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
  - e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
  - f Enter the number of supported organizations: \_\_\_\_\_
  - g Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1-10 above (see instructions)) | (iv) Is the organization listed in your governing document? |    | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
|------------------------------------|----------|-------------------------------------------------------------------------------|-------------------------------------------------------------|----|---------------------------------------------------|-------------------------------------------------|
|                                    |          |                                                                               | Yes                                                         | No |                                                   |                                                 |
| (A)                                |          |                                                                               |                                                             |    |                                                   |                                                 |
| (B)                                |          |                                                                               |                                                             |    |                                                   |                                                 |
| (C)                                |          |                                                                               |                                                             |    |                                                   |                                                 |
| (D)                                |          |                                                                               |                                                             |    |                                                   |                                                 |
| (E)                                |          |                                                                               |                                                             |    |                                                   |                                                 |
| <b>Total</b>                       |          |                                                                               |                                                             |    |                                                   |                                                 |

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ▶                                                                                                                                                                  | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants'.) . . . . .                                                                                                 |          |          |          |          |          |           |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . . . .                                                                                                     |          |          |          |          |          |           |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge. . . . .                                                                                             |          |          |          |          |          |           |
| 4 <b>Total.</b> Add lines 1 through 3. . . . .                                                                                                                                                                 |          |          |          |          |          |           |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). . . . . |          |          |          |          |          |           |
| 6 <b>Public support.</b> Subtract line 5 from line 4. . . . .                                                                                                                                                  |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ▶                                                                                                                                                                                     | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| 7 Amounts from line 4. . . . .                                                                                                                                                                                                    |          |          |          |          |          |           |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources. . . . .                                                                                        |          |          |          |          |          |           |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on. . . . .                                                                                                                     |          |          |          |          |          |           |
| 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . . .                                                                                                                      |          |          |          |          |          |           |
| 11 <b>Total support.</b> Add lines 7 through 10. . . . .                                                                                                                                                                          |          |          |          |          |          |           |
| 12 Gross receipts from related activities, etc. (see instructions). . . . .                                                                                                                                                       |          |          |          |          | 12       |           |
| 13 <b>First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here.</b> . . . . . ▶ <input type="checkbox"/> |          |          |          |          |          |           |

**Section C. Computation of Public Support Percentage**

|                                                                                                                                                                                                                                                                                                                                                                                                                                              |    |   |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|---|
| 14 Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f)). . . . .                                                                                                                                                                                                                                                                                                                                          | 14 | % |
| 15 Public support percentage from 2019 Schedule A, Part II, line 14. . . . .                                                                                                                                                                                                                                                                                                                                                                 | 15 | % |
| 16a <b>33-1/3% support test—2020.</b> If the organization did not check the box on line 13, and line 14 is 33-1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization. . . . . ▶ <input type="checkbox"/>                                                                                                                                                                         |    |   |
| b <b>33-1/3% support test—2019.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33-1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization. . . . . ▶ <input type="checkbox"/>                                                                                                                                                                      |    |   |
| 17a <b>10%-facts-and-circumstances test—2020.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization. . . . . ▶ <input type="checkbox"/>      |    |   |
| b <b>10%-facts-and-circumstances test—2019.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the 'facts-and-circumstances' test. The organization qualifies as a publicly supported organization. . . . . ▶ <input type="checkbox"/> |    |   |
| 18 <b>Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions. . . . . ▶ <input type="checkbox"/>                                                                                                                                                                                                                                                             |    |   |

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ▶                                                                                                                              | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants'.)                                                                       |          |          |          |          | 70,067.  | 70,067.   |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          | 13,200.  | 13,200.   |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513.                                                                            |          |          |          |          |          | 0.        |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.                                                                         |          |          |          |          |          | 0.        |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          | 0.        |
| 6 <b>Total.</b> Add lines 1 through 5.                                                                                                                                     | 0.       | 0.       | 0.       | 0.       | 83,267.  | 83,267.   |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                | 0.       | 0.       | 0.       | 0.       | 0.       | 0.        |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           | 0.       | 0.       | 0.       | 0.       | 0.       | 0.        |
| c Add lines 7a and 7b                                                                                                                                                      | 0.       | 0.       | 0.       | 0.       | 0.       | 0.        |
| 8 <b>Public support.</b> (Subtract line 7c from line 6.)                                                                                                                   |          |          |          |          |          | 83,267.   |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ▶                                                                                                                                                                                    | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| 9 Amounts from line 6.                                                                                                                                                                                                           | 0.       | 0.       | 0.       | 0.       | 83,267.  | 83,267.   |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources                                                                                              |          |          |          |          |          | 0.        |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                                                                                                                        |          |          |          |          |          | 0.        |
| c Add lines 10a and 10b                                                                                                                                                                                                          | 0.       | 0.       | 0.       | 0.       | 0.       | 0.        |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on.                                                                                                  |          |          |          |          |          | 0.        |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)                                                                                                                               |          |          |          |          |          | 0.        |
| 13 <b>Total support.</b> (Add lines 9, 10c, 11, and 12.)                                                                                                                                                                         | 0.       | 0.       | 0.       | 0.       | 83,267.  | 83,267.   |
| 14 <b>First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here.</b> <input checked="" type="checkbox"/> |          |          |          |          |          |           |

**Section C. Computation of Public Support Percentage**

|                                                                                             |    |   |
|---------------------------------------------------------------------------------------------|----|---|
| 15 Public support percentage for 2020 (line 8, column (f), divided by line 13, column (f)). | 15 | % |
| 16 Public support percentage from 2019 Schedule A, Part III, line 15.                       | 16 | % |

**Section D. Computation of Investment Income Percentage**

|                                                                                                  |    |   |
|--------------------------------------------------------------------------------------------------|----|---|
| 17 Investment income percentage for 2020 (line 10c, column (f), divided by line 13, column (f)). | 17 | % |
| 18 Investment income percentage from 2019 Schedule A, Part III, line 17.                         | 18 | % |

- 19a **33-1/3% support tests—2020.** If the organization did not check the box on line 14, and line 15 is more than 33-1/3%, and line 17 is not more than 33-1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization. ☐
- b **33-1/3% support tests—2019.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33-1/3%, and line 18 is not more than 33-1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization. ☐
- 20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

**Part IV Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Yes | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.                                                                                                                                                                                                                     |     |    |
| 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).                                                                                                                                                                                                                                                  |     |    |
| 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer lines 3b and 3c below.                                                                                                                                                                                                                                                                                                                                                                                               |     |    |
| b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in <b>Part VI</b> when and how the organization made the determination.                                                                                                                                                                                                                                                                |     |    |
| c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in <b>Part VI</b> what controls the organization put in place to ensure such use.                                                                                                                                                                                                                                                                                                         |     |    |
| 4a Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.                                                                                                                                                                                                                                                                                                                                             |     |    |
| b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.                                                                                                                                                                                                             |     |    |
| c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.                                                                                                                                                                                |     |    |
| 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). |     |    |
| b <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?                                                                                                                                                                                                                                                                                                                                                                       |     |    |
| c <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?                                                                                                                                                                                                                                                                                                                                                                                                                              |     |    |
| 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If 'Yes,' provide detail in <b>Part VI</b> .                                                              |     |    |
| 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ).                                                                                                                                                                                                |     |    |
| 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ).                                                                                                                                                                                                                                                                                                                                                          |     |    |
| 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If 'Yes,' provide detail in <b>Part VI</b> .                                                                                                                                                                                                                                         |     |    |
| b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If 'Yes,' provide detail in <b>Part VI</b> .                                                                                                                                                                                                                                                                                                                              |     |    |
| c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in <b>Part VI</b> .                                                                                                                                                                                                                                                                                                   |     |    |
| 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If 'Yes,' answer line 10b below.                                                                                                                                                                                                                                                          |     |    |
| b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)                                                                                                                                                                                                                                                                                                                                                               |     |    |

**Part IV** Supporting Organizations (continued)

11 Has the organization accepted a gift or contribution from any of the following persons?

a A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?

b A family member of a person described in line 11a above?

c A 35% controlled entity of a person described in line 11a or 11b above? If 'Yes' to line 11a, 11b, or 11c, provide detail in **Part VI**.

|     | Yes | No |
|-----|-----|----|
| 11a |     |    |
| 11b |     |    |
| 11c |     |    |

**Section B. Type I Supporting Organizations**

1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If 'No,' describe in **Part VI** how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.

2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If 'Yes,' explain in **Part VI** how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

|   | Yes | No |
|---|-----|----|
| 1 |     |    |
| 2 |     |    |

**Section C. Type II Supporting Organizations**

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If 'No,' describe in **Part VI** how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

|   | Yes | No |
|---|-----|----|
| 1 |     |    |

**Section D. All Type III Supporting Organizations**

1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?

2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in **Part VI** how the organization maintained a close and continuous working relationship with the supported organization(s).

3 By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If 'Yes,' describe in **Part VI** the role the organization's supported organizations played in this regard.

|   | Yes | No |
|---|-----|----|
| 1 |     |    |
| 2 |     |    |
| 3 |     |    |

**Section E. Type III Functionally Integrated Supporting Organizations**

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).

a ☐ The organization satisfied the Activities Test. Complete **line 2** below.b ☐ The organization is the parent of each of its supported organizations. Complete **line 3** below.c ☐ The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions).

2 Activities Test. Answer lines 2a and 2b below.

a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If 'Yes,' then in **Part VI** identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.

b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.

3 Parent of Supported Organizations. Answer lines 3a and 3b below.

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If 'Yes' or 'No,' provide details in **Part VI**.

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If 'Yes,' describe in **Part VI** the role played by the organization in this regard.

|    | Yes | No |
|----|-----|----|
| 2a |     |    |
| 2b |     |    |
| 3a |     |    |
| 3b |     |    |

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| Section A – Adjusted Net Income |                                                                                                                                                                                                          | (A) Prior Year | (B) Current Year (optional) |
|---------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-----------------------------|
| 1                               | Net short-term capital gain                                                                                                                                                                              | 1              |                             |
| 2                               | Recoveries of prior-year distributions                                                                                                                                                                   | 2              |                             |
| 3                               | Other gross income (see instructions)                                                                                                                                                                    | 3              |                             |
| 4                               | Add lines 1 through 3.                                                                                                                                                                                   | 4              |                             |
| 5                               | Depreciation and depletion                                                                                                                                                                               | 5              |                             |
| 6                               | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6              |                             |
| 7                               | Other expenses (see instructions)                                                                                                                                                                        | 7              |                             |
| 8                               | <b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)                                                                                                                                      | 8              |                             |

| Section B – Minimum Asset Amount |                                                                                                                                 | (A) Prior Year | (B) Current Year (optional) |
|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------|----------------|-----------------------------|
| 1                                | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): |                |                             |
| a                                | Average monthly value of securities                                                                                             | 1a             |                             |
| b                                | Average monthly cash balances                                                                                                   | 1b             |                             |
| c                                | Fair market value of other non-exempt-use assets                                                                                | 1c             |                             |
| d                                | <b>Total</b> (add lines 1a, 1b, and 1c)                                                                                         | 1d             |                             |
| e                                | <b>Discount</b> claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):                                   |                |                             |
| 2                                | Acquisition indebtedness applicable to non-exempt-use assets                                                                    | 2              |                             |
| 3                                | Subtract line 2 from line 1d.                                                                                                   | 3              |                             |
| 4                                | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).                                  | 4              |                             |
| 5                                | Net value of non-exempt-use assets (subtract line 4 from line 3)                                                                | 5              |                             |
| 6                                | Multiply line 5 by 0.035.                                                                                                       | 6              |                             |
| 7                                | Recoveries of prior-year distributions                                                                                          | 7              |                             |
| 8                                | <b>Minimum Asset Amount</b> (add line 7 to line 6)                                                                              | 8              |                             |

| Section C – Distributable Amount |                                                                                                                                                                           |   | Current Year |
|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|--------------|
| 1                                | Adjusted net income for prior year (from Section A, line 8, column A)                                                                                                     | 1 |              |
| 2                                | Enter 0.85 of line 1.                                                                                                                                                     | 2 |              |
| 3                                | Minimum asset amount for prior year (from Section B, line 8, column A)                                                                                                    | 3 |              |
| 4                                | Enter greater of line 2 or line 3.                                                                                                                                        | 4 |              |
| 5                                | Income tax imposed in prior year                                                                                                                                          | 5 |              |
| 6                                | <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).                                             | 6 |              |
| 7                                | <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions). |   |              |

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Schedule A (Form 990 or 990-EZ) 2020

**Part V** Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

| Section D – Distributions |                                                                                                                                            | Current Year |
|---------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| 1                         | Amounts paid to supported organizations to accomplish exempt purposes                                                                      | 1            |
| 2                         | Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity      | 2            |
| 3                         | Administrative expenses paid to accomplish exempt purposes of supported organizations                                                      | 3            |
| 4                         | Amounts paid to acquire exempt-use assets                                                                                                  | 4            |
| 5                         | Qualified set-aside amounts (prior IRS approval required – provide details in Part VI)                                                     | 5            |
| 6                         | Other distributions (describe in Part VI). See instructions.                                                                               | 6            |
| 7                         | <b>Total annual distributions.</b> Add lines 1 through 6.                                                                                  | 7            |
| 8                         | Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. | 8            |
| 9                         | Distributable amount for 2020 from Section C, line 6                                                                                       | 9            |
| 10                        | Line 8 amount divided by line 9 amount                                                                                                     | 10           |

| Section E – Distribution Allocations (see instructions)                                                                                                                   | (i)<br>Excess<br>Distributions | (ii)<br>Underdistributions<br>Pre-2020 | (iii)<br>Distributable<br>Amount for 2020 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|----------------------------------------|-------------------------------------------|
| 1 Distributable amount for 2020 from Section C, line 6                                                                                                                    |                                |                                        |                                           |
| 2 Underdistributions, if any, for years prior to 2020 (reasonable cause required – explain in Part VI). See instructions.                                                 |                                |                                        |                                           |
| 3 Excess distributions carryover, if any, to 2020                                                                                                                         |                                |                                        |                                           |
| a From 2015.....                                                                                                                                                          |                                |                                        |                                           |
| b From 2016.....                                                                                                                                                          |                                |                                        |                                           |
| c From 2017.....                                                                                                                                                          |                                |                                        |                                           |
| d From 2018.....                                                                                                                                                          |                                |                                        |                                           |
| e From 2019.....                                                                                                                                                          |                                |                                        |                                           |
| f <b>Total</b> of lines 3a through 3e                                                                                                                                     |                                |                                        |                                           |
| g Applied to underdistributions of prior years                                                                                                                            |                                |                                        |                                           |
| h Applied to 2020 distributable amount                                                                                                                                    |                                |                                        |                                           |
| i Carryover from 2015 not applied (see instructions)                                                                                                                      |                                |                                        |                                           |
| j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.                                                                                                                  |                                |                                        |                                           |
| 4 Distributions for 2020 from Section D, line 7: \$                                                                                                                       |                                |                                        |                                           |
| a Applied to underdistributions of prior years                                                                                                                            |                                |                                        |                                           |
| b Applied to 2020 distributable amount                                                                                                                                    |                                |                                        |                                           |
| c Remainder. Subtract lines 4a and 4b from line 4.                                                                                                                        |                                |                                        |                                           |
| 5 Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions. |                                |                                        |                                           |
| 6 Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.                        |                                |                                        |                                           |
| 7 <b>Excess distributions carryover to 2021.</b> Add lines 3j and 4c.                                                                                                     |                                |                                        |                                           |
| 8 Breakdown of line 7:                                                                                                                                                    |                                |                                        |                                           |
| a Excess from 2016.....                                                                                                                                                   |                                |                                        |                                           |
| b Excess from 2017.....                                                                                                                                                   |                                |                                        |                                           |
| c Excess from 2018.....                                                                                                                                                   |                                |                                        |                                           |
| d Excess from 2019.....                                                                                                                                                   |                                |                                        |                                           |
| e Excess from 2020.....                                                                                                                                                   |                                |                                        |                                           |

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Schedule A (Form 990 or 990-EZ) 2020

**Part VI**

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

**Schedule B****(Form 990, 990-EZ,  
or 990-PF)**Department of the Treasury  
Internal Revenue Service**PUBLIC DISCLOSURE COPY  
Schedule of Contributors****► Attach to Form 990, Form 990-EZ, or Form 990-PF.  
► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.**

OMB No. 1545-0047

**2020**

Name of the organization

LEADERSHIP COUNCIL SAN MATEO COUNTY

Employer identification number

85-3231368

**Organization type** (check one):**Filers of:****Section:**

Form 990 or 990-EZ

☒ 501(c)( 3 ) (enter number) organization☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation☐ 501(c)(3) taxable private foundationCheck if your organization is covered by the **General Rule** or a **Special Rule**.**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.**General Rule**

- ☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

- ☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering 'N/A' in column (b) instead of the contributor name and address), II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year. ► \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer 'No' on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

|                                                                    |                                                     |
|--------------------------------------------------------------------|-----------------------------------------------------|
| Name of organization<br><b>LEADERSHIP COUNCIL SAN MATEO COUNTY</b> | Employer identification number<br><b>85-3231368</b> |
|--------------------------------------------------------------------|-----------------------------------------------------|

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total<br>contributions | (d)<br>Type of contribution                                                                                                                                         |
|------------|-----------------------------------|-------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1          |                                   | \$ 10,000.                    | Person <input checked="" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.) |
| 2          |                                   | \$ 10,000.                    | Person <input checked="" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.) |
| 3          |                                   | \$ 10,000.                    | Person <input checked="" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.) |
| 4          |                                   | \$ 10,000.                    | Person <input checked="" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.) |
|            |                                   | \$                            | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.)            |
|            |                                   | \$                            | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.)            |

Name of organization

Employer identification number

LEADERSHIP COUNCIL SAN MATEO COUNTY

85-3231368

**Part II** **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(See instructions.) | (d)<br>Date received |
|---------------------------|----------------------------------------------|-------------------------------------------------|----------------------|
|                           | N/A                                          |                                                 |                      |
|                           |                                              |                                                 |                      |
|                           |                                              | \$                                              |                      |
|                           |                                              |                                                 |                      |
| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(See instructions.) | (d)<br>Date received |
|                           |                                              |                                                 |                      |
|                           |                                              |                                                 |                      |
|                           |                                              | \$                                              |                      |
|                           |                                              |                                                 |                      |
| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(See instructions.) | (d)<br>Date received |
|                           |                                              |                                                 |                      |
|                           |                                              |                                                 |                      |
|                           |                                              | \$                                              |                      |
|                           |                                              |                                                 |                      |
| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(See instructions.) | (d)<br>Date received |
|                           |                                              |                                                 |                      |
|                           |                                              |                                                 |                      |
|                           |                                              | \$                                              |                      |
|                           |                                              |                                                 |                      |
| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(See instructions.) | (d)<br>Date received |
|                           |                                              |                                                 |                      |
|                           |                                              |                                                 |                      |
|                           |                                              | \$                                              |                      |
|                           |                                              |                                                 |                      |
| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(See instructions.) | (d)<br>Date received |
|                           |                                              |                                                 |                      |
|                           |                                              |                                                 |                      |
|                           |                                              | \$                                              |                      |
|                           |                                              |                                                 |                      |

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**BAA**

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization

LEADERSHIP COUNCIL SAN MATEO COUNTY

Employer identification number

85-3231368

**Part III** **Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor.** Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this information once. See instructions.) ▶ \$ \_\_\_\_\_ *N/A*  
 Use duplicate copies of Part III if additional space is needed.

| (a)<br>No. from<br>Part I | (b) Purpose of gift                     | (c) Use of gift | (d) Description of how gift is held      |
|---------------------------|-----------------------------------------|-----------------|------------------------------------------|
|                           | N/A                                     |                 |                                          |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           | (e) Transfer of gift                    |                 |                                          |
|                           | Transferee's name, address, and ZIP + 4 |                 | Relationship of transferor to transferee |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           | (e) Transfer of gift                    |                 |                                          |
|                           | Transferee's name, address, and ZIP + 4 |                 | Relationship of transferor to transferee |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           | (e) Transfer of gift                    |                 |                                          |
|                           | Transferee's name, address, and ZIP + 4 |                 | Relationship of transferor to transferee |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           | (e) Transfer of gift                    |                 |                                          |
|                           | Transferee's name, address, and ZIP + 4 |                 | Relationship of transferor to transferee |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           | (e) Transfer of gift                    |                 |                                          |
|                           | Transferee's name, address, and ZIP + 4 |                 | Relationship of transferor to transferee |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |

**SCHEDULE L**  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

**Transactions With Interested Persons**

- Complete if the organization answered 'Yes' on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.  
► Attach to Form 990 or Form 990-EZ.  
► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2020**

**Open To Public Inspection**

Name of the organization

LEADERSHIP COUNCIL SAN MATEO COUNTY

Employer identification number

85-3231368

**Part I Excess Benefit Transactions** (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only). Complete if the organization answered 'Yes' on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

| 1   | (a) Name of disqualified person | (b) Relationship between disqualified person and organization | (c) Description of transaction | (d) Corrected? |    |
|-----|---------------------------------|---------------------------------------------------------------|--------------------------------|----------------|----|
|     |                                 |                                                               |                                | Yes            | No |
| (1) |                                 |                                                               |                                |                |    |
| (2) |                                 |                                                               |                                |                |    |
| (3) |                                 |                                                               |                                |                |    |
| (4) |                                 |                                                               |                                |                |    |
| (5) |                                 |                                                               |                                |                |    |
| (6) |                                 |                                                               |                                |                |    |

- 2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 ..... ► \$ \_\_\_\_\_
- 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ..... ► \$ \_\_\_\_\_

**Part II Loans to and/or From Interested Persons.**

Complete if the organization answered 'Yes' on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

| (a) Name of interested person | (b) Relationship with organization | (c) Purpose of loan | (d) Loan to or from the organization? |      | (e) Original principal amount | (f) Balance due | (g) In default? |    | (h) Approved by board or committee? |    | (i) Written agreement? |    |
|-------------------------------|------------------------------------|---------------------|---------------------------------------|------|-------------------------------|-----------------|-----------------|----|-------------------------------------|----|------------------------|----|
|                               |                                    |                     | To                                    | From |                               |                 | Yes             | No | Yes                                 | No | Yes                    | No |
| (1) MARGARET POWER            | PRESIDENT                          | START UP            | X                                     |      | 5,000.                        | 5,000.          |                 | X  |                                     | X  |                        | X  |
| (2) KAARIN HARDY              | PRESIDENT                          | START UP            | X                                     |      | 5,000.                        | 5,000.          |                 | X  |                                     | X  |                        | X  |
| (3)                           |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| (4)                           |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| (5)                           |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| (6)                           |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| (7)                           |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| (8)                           |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| (9)                           |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| (10)                          |                                    |                     |                                       |      |                               |                 |                 |    |                                     |    |                        |    |
| Total .....                   |                                    |                     |                                       |      |                               | ►\$ 10,000.     |                 |    |                                     |    |                        |    |

**Part III Grants or Assistance Benefiting Interested Persons.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of assistance | (d) Type of assistance | (e) Purpose of assistance |
|-------------------------------|-----------------------------------------------------------------|--------------------------|------------------------|---------------------------|
| (1)                           |                                                                 |                          |                        |                           |
| (2)                           |                                                                 |                          |                        |                           |
| (3)                           |                                                                 |                          |                        |                           |
| (4)                           |                                                                 |                          |                        |                           |
| (5)                           |                                                                 |                          |                        |                           |
| (6)                           |                                                                 |                          |                        |                           |
| (7)                           |                                                                 |                          |                        |                           |
| (8)                           |                                                                 |                          |                        |                           |
| (9)                           |                                                                 |                          |                        |                           |
| (10)                          |                                                                 |                          |                        |                           |

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2020

**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |
|-------------------------------|-----------------------------------------------------------------|---------------------------|--------------------------------|-----------------------------------------|----|
|                               |                                                                 |                           |                                | Yes                                     | No |
| (1)                           |                                                                 |                           |                                |                                         |    |
| (2)                           |                                                                 |                           |                                |                                         |    |
| (3)                           |                                                                 |                           |                                |                                         |    |
| (4)                           |                                                                 |                           |                                |                                         |    |
| (5)                           |                                                                 |                           |                                |                                         |    |
| (6)                           |                                                                 |                           |                                |                                         |    |
| (7)                           |                                                                 |                           |                                |                                         |    |
| (8)                           |                                                                 |                           |                                |                                         |    |
| (9)                           |                                                                 |                           |                                |                                         |    |
| (10)                          |                                                                 |                           |                                |                                         |    |

**Part V Supplemental Information.**

Provide additional information for responses to questions on Schedule L (see instructions).

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.  
▶ Attach to Form 990 or 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2020**

**Open to Public  
Inspection**

Name of the organization

LEADERSHIP COUNCIL SAN MATEO COUNTY

Employer identification number

85-3231368

**FORM 990-EZ, PART I, LINE 16**  
**OTHER EXPENSES**

|                                             |           |                |
|---------------------------------------------|-----------|----------------|
| ADVERTISING AND PROMOTION.....              | \$        | 6,639.         |
| AWARDS & GIFTS.....                         |           | 116.           |
| CONFERENCES, CONVENTIONS, AND MEETINGS..... |           | 800.           |
| CURRICULUM DEVELOPMENT.....                 |           | 11,120.        |
| DONATIONS.....                              |           | 8,002.         |
| DUES & SUBSCRIPTIONS.....                   |           | 395.           |
| EVENTS.....                                 |           | 72.            |
| FUNDRAISING EXPENSE.....                    |           | 1,219.         |
| INSURANCE.....                              |           | 1,004.         |
| MISCELLANEOUS EXPENSE.....                  |           | 25.            |
| OFFICE EXPENSES.....                        |           | 618.           |
| SOFTWARE SUBSCRIPTIONS.....                 |           | 1,351.         |
| SPEAKER FEES.....                           |           | 2,650.         |
| WEBSITE DEVELOPMENT & MAINT.....            |           | 4,533.         |
| <b>TOTAL</b>                                | <b>\$</b> | <b>38,544.</b> |

**FORM 990-EZ, PART II, LINE 26**  
**TOTAL LIABILITIES**

|                                          | <u>BEGINNING</u> | <u>ENDING</u>     |
|------------------------------------------|------------------|-------------------|
| DEFERRED REVENUE.....                    | \$ 0.            | \$ 25,000.        |
| PAYABLE TO OFFICERS, DIRECTORS, ETC..... | 0.               | 10,000.           |
| <b>TOTAL</b>                             | <b>\$ 0.</b>     | <b>\$ 35,000.</b> |

**FORM 990-EZ, PART III - ORGANIZATION'S PRIMARY EXEMPT PURPOSE**

LEADERSHIP COUNCIL BELIEVES COMMUNITIES ARE STRONGER WHEN OUR LEADERS ARE  
CONNECTED, KNOWLEDGEABLE AND TARGETED IN THEIR EFFORTS TO CREATE POSITIVE CHANGE.

**FORM 990-EZ, PART III, LINE 28 - STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS**

LEADERSHIP CORPS: FLAGSHIP EDUCATION PROGRAM IS AN EXPERIENTIAL COMMUNITY  
LEADERSHIP PROGRAM FRAMED AROUND COUNTY-WIDE ISSUES. CLASS MEMBERS ENGAGE IN  
SHARED EXPERIENCES, EVENTS, COMMUNITY ENGAGED PROJECTS, STRENGTHS-BASED COUCHING,  
AND INDIVIDUAL LEARNING OPPORTUNITIES. ACTIVITY IS CONDUCTED BY VOLUNTEERS AND  
OUTSIDE EXPERT FACILITATORS ON A MONTHLY BASIS IN VARIOUS COMMUNITY CENTERS AND  
PUBLIC LIBRARIES.

**FORM 990-EZ, PART III, LINE 29 - STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS**

EDUCATION AND LEARNING: OPPORTUNITIES ARE FOR COUNCIL MEMBERS AND THE WIDER  
COMMUNITY TO DEEPEN AND EXPAND KNOWLEDGE OF THE ISSUES FACING OUR COUNTY, AND

Name of the organization

Employer identification number

LEADERSHIP COUNCIL SAN MATEO COUNTY

85-3231368

**FORM 990-EZ, PART III, LINE 29 - STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS**

LEADERSHIP SKILLS TRAINING TO GROW AND STRENGTHEN AN INDIVIDUAL'S SKILLS.

**FORM 990-EZ, PART IV  
LIST OF OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES**

| NAME AND TITLE                   | AVERAGE HOURS<br>PER WEEK DEVOTED | COMPEN-<br>SATION | HEALTH<br>BENEFITS &<br>CONTRIB-<br>UTION TO<br>EBP & DC | ESTIMATED<br>AMOUNT OF<br>OTHER<br>COMPEN. |
|----------------------------------|-----------------------------------|-------------------|----------------------------------------------------------|--------------------------------------------|
| KAARIN HARDY<br>PRESIDENT/DIR.   | 0                                 | \$ 0.             | \$ 0.                                                    | \$ 0.                                      |
| MARGARET POWER<br>PRESIDENT/DIR. | 0                                 | 0.                | 0.                                                       | 0.                                         |
| LAUREL MIRANDA<br>SECRETARY/DIR. | 0                                 | 0.                | 0.                                                       | 0.                                         |
| JOHN DELANEY<br>TREASURER/DIR.   | 0                                 | 0.                | 0.                                                       | 0.                                         |
| TRACY AVELAR<br>DIRECTOR         | 0                                 | 0.                | 0.                                                       | 0.                                         |
| NOEMI AVRAM<br>DIRECTOR          | 0                                 | 0.                | 0.                                                       | 0.                                         |
| NIRMALA BANDRAPALLI<br>DIRECTOR  | 0                                 | 0.                | 0.                                                       | 0.                                         |
| EMILY BEACH<br>DIRECTOR          | 0                                 | 0.                | 0.                                                       | 0.                                         |
| TISH BUSSELLE<br>DIRECTOR        | 0                                 | 0.                | 0.                                                       | 0.                                         |
| MARIE CHUANG<br>DIRECTOR         | 0                                 | 0.                | 0.                                                       | 0.                                         |
| GAYLE DEL PERO<br>DIRECTOR       | 0                                 | 0.                | 0.                                                       | 0.                                         |
| GEORGIA FAROOQ<br>DIRECTOR       | 0                                 | 0.                | 0.                                                       | 0.                                         |
| JASON TING<br>DIRECTOR           | 0                                 | 0.                | 0.                                                       | 0.                                         |
| LINDA FITZPATRICK<br>DIRECTOR    | 0                                 | 0.                | 0.                                                       | 0.                                         |

Name of the organization

Employer identification number

LEADERSHIP COUNCIL SAN MATEO COUNTY

85-3231368

**FORM 990-EZ, PART IV (CONTINUED)**  
**LIST OF OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES**

| NAME AND TITLE            | AVERAGE HOURS<br>PER WEEK DEVOTED | COMPEN-<br>SATION | HEALTH<br>BENEFITS &<br>CONTRIB-<br>UTION TO<br>EBP & DC | ESTIMATED<br>AMOUNT OF<br>OTHER<br>COMPEN. |
|---------------------------|-----------------------------------|-------------------|----------------------------------------------------------|--------------------------------------------|
| LISA GOLDMAN<br>DIRECTOR  | 0                                 | \$ 0.             | \$ 0.                                                    | \$ 0.                                      |
| CAROLE GROOM<br>DIRECTOR  | 0                                 | 0.                | 0.                                                       | 0.                                         |
| JOSEPH IBE<br>DIRECTOR    | 0                                 | 0.                | 0.                                                       | 0.                                         |
| KATE KORSH<br>DIRECTOR    | 0                                 | 0.                | 0.                                                       | 0.                                         |
| SARAH LUCAS<br>DIRECTOR   | 0                                 | 0.                | 0.                                                       | 0.                                         |
| RITA MANCERA<br>DIRECTOR  | 0                                 | 0.                | 0.                                                       | 0.                                         |
| DAVID MENDELL<br>DIRECTOR | 0                                 | 0.                | 0.                                                       | 0.                                         |
| BRYAN NEIDER<br>DIRECTOR  | 0                                 | 0.                | 0.                                                       | 0.                                         |
| KLETRA NEWTON<br>DIRECTOR | 0                                 | 0.                | 0.                                                       | 0.                                         |
| GILBERT WAI<br>DIRECTOR   | 0                                 | 0.                | 0.                                                       | 0.                                         |
| TOTAL                     |                                   | \$ 0.             | \$ 0.                                                    | \$ 0.                                      |

**FORM 990-EZ, PART V - REGARDING TRANSFERS ASSOCIATED WITH PERSONAL BENEFIT CONTRACTS**

- (A) DID THE ORGANIZATION, DURING THE YEAR, RECEIVE ANY FUNDS, DIRECTLY OR  
INDIRECTLY, TO PAY PREMIUMS ON A PERSONAL BENEFIT CONTRACT?..... NO
- (B) DID THE ORGANIZATION, DURING THE YEAR, PAY PREMIUMS, DIRECTLY OR  
INDIRECTLY, ON A PERSONAL BENEFIT CONTRACT?..... NO

2020

California Exempt Organization  
Annual Information Return

199

Calendar Year 2020 or fiscal year beginning (mm/dd/yyyy) 7/01/2020, and ending (mm/dd/yyyy) 6/30/2021.

|                                                                             |                               |                                                 |
|-----------------------------------------------------------------------------|-------------------------------|-------------------------------------------------|
| Corporation/Organization name<br><b>LEADERSHIP COUNCIL SAN MATEO COUNTY</b> |                               | California corporation number<br><b>4644766</b> |
| Additional information. See instructions.                                   |                               | FEIN<br><b>85-3231368</b>                       |
| Street address (suite or room)<br><b>1350 OLD BAYSHORE HIGHWAY #520</b>     |                               | PMB no.                                         |
| City<br><b>BURLINGAME</b>                                                   | State<br><b>CA</b>            | Zip code<br><b>94010</b>                        |
| Foreign country name                                                        | Foreign province/state/county | Foreign postal code                             |

|                                                                                                                                                                                                   |                                                                                                                                                                                          |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>A</b> First return <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No                                                                                                         | <b>I</b> Did the organization have any changes to its guidelines not reported to the FTB? See instructions <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No           |
| <b>B</b> Amended return <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                                                                                                       | <b>J</b> If exempt under R&TC Section 23701d, has the organization engaged in political activities? See instructions <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |
| <b>C</b> IRC Section 4947(a)(1) trust <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                                                                                         | <b>K</b> Is the organization exempt under R&TC Section 23701g? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                                                       |
| <b>D</b> Final information return?<br><input type="checkbox"/> Dissolved <input type="checkbox"/> Surrendered (Withdrawn) <input type="checkbox"/> Merged/Reorganized<br>Enter date: (mm/dd/yyyy) | <b>L</b> Is the organization a limited liability company? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                                                            |
| <b>E</b> Check accounting method:<br>1 <input checked="" type="checkbox"/> Cash 2 <input type="checkbox"/> Accrual 3 <input type="checkbox"/> Other                                               | <b>M</b> Did the organization file Form 100 or Form 109 to report taxable income? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                                    |
| <b>F</b> Federal return filed? 1 <input type="checkbox"/> 990T 2 <input type="checkbox"/> 990-PF 3 <input type="checkbox"/> Sch H (990) 4 <input type="checkbox"/> Other 990 series               | <b>N</b> Is the organization under audit by the IRS or has the IRS audited in a prior year? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                          |
| <b>G</b> Is this a group filing? See instructions <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                                                                             | <b>O</b> Is federal Form 1023/1024 pending? <input type="checkbox"/> Yes <input type="checkbox"/> No                                                                                     |
| <b>H</b> Is this organization in a group exemption? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br>If "Yes," what is the parent's name?                                   | Date filed with IRS                                                                                                                                                                      |

**Part I** Complete Part I unless not required to file this form. See General Information B and C.

|                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                      |                 |                          |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|--------------------------|
| <b>Receipts and Revenues</b>                                                                                                                        | 1                                                                                                                                                                                                                                                                                                                      | Gross sales or receipts from other sources. From Side 2, Part II, line 8                                                                                                             | 13,200.         |                          |
|                                                                                                                                                     | 2                                                                                                                                                                                                                                                                                                                      | Gross dues and assessments from members and affiliates                                                                                                                               |                 |                          |
|                                                                                                                                                     | 3                                                                                                                                                                                                                                                                                                                      | Gross contributions, gifts, grants, and similar amounts received SEE SCH...B                                                                                                         | 70,067.         |                          |
|                                                                                                                                                     | 4                                                                                                                                                                                                                                                                                                                      | Total gross receipts for filing requirement test. Add line 1 through line 3.<br><b>This line must be completed.</b> If the result is less than \$50,000, see General Information B.. | 83,267.         |                          |
|                                                                                                                                                     | 5                                                                                                                                                                                                                                                                                                                      | Cost of goods sold                                                                                                                                                                   |                 |                          |
|                                                                                                                                                     | 6                                                                                                                                                                                                                                                                                                                      | Cost or other basis, and sales expenses of assets sold                                                                                                                               |                 |                          |
|                                                                                                                                                     | 7                                                                                                                                                                                                                                                                                                                      | Total costs. Add line 5 and line 6                                                                                                                                                   |                 |                          |
|                                                                                                                                                     | 8                                                                                                                                                                                                                                                                                                                      | Total gross income. Subtract line 7 from line 4                                                                                                                                      | 83,267.         |                          |
| <b>Expenses</b>                                                                                                                                     | 9                                                                                                                                                                                                                                                                                                                      | Total expenses and disbursements. From Side 2, Part II, line 18                                                                                                                      | 52,840.         |                          |
|                                                                                                                                                     | 10                                                                                                                                                                                                                                                                                                                     | Excess of receipts over expenses and disbursements. Subtract line 9 from line 8                                                                                                      | 30,427.         |                          |
| <b>Filing Fee</b>                                                                                                                                   | 11                                                                                                                                                                                                                                                                                                                     | Total payments                                                                                                                                                                       |                 |                          |
|                                                                                                                                                     | 12                                                                                                                                                                                                                                                                                                                     | Use tax. See General Information K                                                                                                                                                   |                 |                          |
|                                                                                                                                                     | 13                                                                                                                                                                                                                                                                                                                     | Payments balance. If line 11 is more than line 12, subtract line 12 from line 11                                                                                                     |                 |                          |
|                                                                                                                                                     | 14                                                                                                                                                                                                                                                                                                                     | Use tax balance. If line 12 is more than line 11, subtract line 11 from line 12                                                                                                      |                 |                          |
|                                                                                                                                                     | 15                                                                                                                                                                                                                                                                                                                     | Penalties and Interest. See General Information J                                                                                                                                    |                 |                          |
|                                                                                                                                                     | 16                                                                                                                                                                                                                                                                                                                     | Balance due. Add line 12 and line 15. Then subtract line 11 from the result                                                                                                          | 0.              |                          |
| <b>Sign Here</b>                                                                                                                                    | Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge. |                                                                                                                                                                                      |                 |                          |
| <b>Paid Preparer's Use Only</b>                                                                                                                     | Signature of officer                                                                                                                                                                                                                                                                                                   | PRESIDENT/DIR.                                                                                                                                                                       | Date            | Telephone (650) 273-7149 |
|                                                                                                                                                     | Preparer's signature                                                                                                                                                                                                                                                                                                   | PETER MEDINA, EA                                                                                                                                                                     | Date 10/19/2021 | PTIN P01809278           |
|                                                                                                                                                     | Firm's name (or yours, if self-employed) and address                                                                                                                                                                                                                                                                   | MAZE & ASSOCIATES<br>3478 BUSKIRK AVE STE 215<br>PLEASANT HILL, CA 94523                                                                                                             |                 |                          |
|                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                      |                 | Firm's FEIN 94-2590179   |
|                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                      |                 | Telephone 925-930-0902   |
| May the FTB discuss this return with the preparer shown above? See instructions <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No |                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                      |                 |                          |

**Part II Organizations with gross receipts of more than \$50,000 and private foundations**  
**regardless of amount of gross receipts – complete Part II or furnish substitute information.**

|                             |    |                                                                                                                        |   |    |         |
|-----------------------------|----|------------------------------------------------------------------------------------------------------------------------|---|----|---------|
| Receipts from Other Sources | 1  | Gross sales or receipts from all business activities. See instructions                                                 | • | 1  |         |
|                             | 2  | Interest                                                                                                               | • | 2  |         |
|                             | 3  | Dividends                                                                                                              | • | 3  |         |
|                             | 4  | Gross rents                                                                                                            | • | 4  |         |
|                             | 5  | Gross royalties                                                                                                        | • | 5  |         |
|                             | 6  | Gross amount received from sale of assets (See instructions)                                                           | • | 6  |         |
|                             | 7  | Other income. Attach schedule                                                                                          | • | 7  | 13,200. |
|                             | 8  | Total gross sales or receipts from other sources. Add line 1 through line 7. Enter here and on Page 1, Part I, line 1. | • | 8  | 13,200. |
|                             | 9  | Contributions, gifts, grants, and similar amounts paid. Attach schedule                                                | • | 9  |         |
|                             | 10 | Disbursements to or for members                                                                                        | • | 10 |         |
| Expenses and Disbursements  | 11 | Compensation of officers, directors, and trustees. Attach schedule                                                     | • | 11 | 0.      |
|                             | 12 | Other salaries and wages                                                                                               | • | 12 |         |
|                             | 13 | Interest                                                                                                               | • | 13 |         |
|                             | 14 | Taxes                                                                                                                  | • | 14 |         |
|                             | 15 | Rents                                                                                                                  | • | 15 |         |
|                             | 16 | Depreciation and depletion (See instructions)                                                                          | • | 16 |         |
|                             | 17 | Other expenses and disbursements. Attach schedule                                                                      | • | 17 | 52,840. |
|                             | 18 | Total expenses and disbursements. Add line 9 through line 17. Enter here and on Page 1, Part I, line 9.                | • | 18 | 52,840. |

**Schedule L Balance Sheet****Beginning of taxable year****End of taxable year**

|                                                      | (a) | (b) | (c) | (d)     |
|------------------------------------------------------|-----|-----|-----|---------|
| <b>Assets</b>                                        |     |     |     |         |
| 1 Cash                                               |     |     | •   | 65,427. |
| 2 Net accounts receivable                            |     |     | •   |         |
| 3 Net notes receivable                               |     |     | •   |         |
| 4 Inventories                                        |     |     | •   |         |
| 5 Federal and state government obligations           |     |     | •   |         |
| 6 Investments in other bonds                         |     |     | •   |         |
| 7 Investments in stock                               |     |     | •   |         |
| 8 Mortgage loans                                     |     |     | •   |         |
| 9 Other investments. Attach schedule                 |     |     | •   |         |
| 10 a Depreciable assets                              |     |     |     |         |
| b Less accumulated depreciation                      |     |     |     |         |
| 11 Land                                              |     |     | •   |         |
| 12 Other assets. Attach schedule                     |     |     | •   |         |
| 13 Total assets                                      |     |     |     | 65,427. |
| <b>Liabilities and net worth</b>                     |     |     |     |         |
| 14 Accounts payable                                  |     |     | •   |         |
| 15 Contributions, gifts, or grants payable           |     |     | •   |         |
| 16 Bonds and notes payable                           |     |     | •   | 10,000. |
| 17 Mortgages payable                                 |     |     | •   |         |
| 18 Other liabilities. Attach schedule STM 4          |     |     |     | 25,000. |
| 19 Capital stock or principal fund                   |     |     | •   | 30,427. |
| 20 Paid-in or capital surplus. Attach reconciliation |     |     | •   |         |
| 21 Retained earnings or income fund                  |     |     | •   |         |
| 22 Total liabilities and net worth                   |     |     |     | 65,427. |

**Schedule M-1 Reconciliation of income per books with income per return**

Do not complete this schedule if the amount on Schedule L, line 13, column (d), is less than \$50,000

|   |                                                                                   |   |         |    |                                                                                 |   |         |
|---|-----------------------------------------------------------------------------------|---|---------|----|---------------------------------------------------------------------------------|---|---------|
| 1 | Net income per books                                                              | • | 30,427. | 7  | Income recorded on books this year not included in this return. Attach schedule | • |         |
| 2 | Federal income tax                                                                | • |         | 8  | Deductions in this return not charged against book income this year.            | • |         |
| 3 | Excess of capital losses over capital gains                                       | • |         | 9  | Total. Add line 7 and line 8                                                    | • |         |
| 4 | Income not recorded on books this year. Attach schedule                           | • |         | 10 | Net income per return.                                                          |   |         |
| 5 | Expenses recorded on books this year not deducted in this return. Attach schedule | • |         |    | Subtract line 9 from line 6                                                     |   | 30,427. |
| 6 | Total. Add line 1 through line 5                                                  |   | 30,427. |    |                                                                                 |   |         |

**Schedule B****(Form 990, 990-EZ,  
or 990-PF)**Department of the Treasury  
Internal Revenue ServiceCA PUBLIC DISCLOSURE COPY  
**Schedule of Contributors**▶ **Attach to Form 990, Form 990-EZ, or Form 990-PF.**  
▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.**

OMB No. 1545-0047

**2020**

Name of the organization

LEADERSHIP COUNCIL SAN MATEO COUNTY

Employer identification number

85-3231368

**Organization type** (check one):**Filers of:****Section:**

Form 990 or 990-EZ

☒ 501(c)( 3 ) (enter number) organization☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation☐ 501(c)(3) taxable private foundationCheck if your organization is covered by the **General Rule** or a **Special Rule**.**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.**General Rule**

- ☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

- ☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering 'N/A' in column (b) instead of the contributor name and address), II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year. ▶ \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer 'No' on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

|                                                                    |                                                     |
|--------------------------------------------------------------------|-----------------------------------------------------|
| Name of organization<br><b>LEADERSHIP COUNCIL SAN MATEO COUNTY</b> | Employer identification number<br><b>85-3231368</b> |
|--------------------------------------------------------------------|-----------------------------------------------------|

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total<br>contributions | (d)<br>Type of contribution                                                                                                                                         |
|------------|-----------------------------------|-------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1          |                                   | \$ 10,000.                    | Person <input checked="" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.) |
| 2          |                                   | \$ 10,000.                    | Person <input checked="" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.) |
| 3          |                                   | \$ 10,000.                    | Person <input checked="" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.) |
| 4          |                                   | \$ 10,000.                    | Person <input checked="" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.) |
|            |                                   | \$                            | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.)            |
|            |                                   | \$                            | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II for noncash contributions.)            |



Name of organization

LEADERSHIP COUNCIL SAN MATEO COUNTY

Employer identification number

85-3231368

**Part III** **Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor.** Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this information once. See instructions.) ▶ \$ \_\_\_\_\_ *N/A*  
 Use duplicate copies of Part III if additional space is needed.

| (a)<br>No. from<br>Part I | (b) Purpose of gift                     | (c) Use of gift | (d) Description of how gift is held      |
|---------------------------|-----------------------------------------|-----------------|------------------------------------------|
|                           | N/A                                     |                 |                                          |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           | (e) Transfer of gift                    |                 |                                          |
|                           | Transferee's name, address, and ZIP + 4 |                 | Relationship of transferor to transferee |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           | (e) Transfer of gift                    |                 |                                          |
|                           | Transferee's name, address, and ZIP + 4 |                 | Relationship of transferor to transferee |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           | (e) Transfer of gift                    |                 |                                          |
|                           | Transferee's name, address, and ZIP + 4 |                 | Relationship of transferor to transferee |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           | (e) Transfer of gift                    |                 |                                          |
|                           | Transferee's name, address, and ZIP + 4 |                 | Relationship of transferor to transferee |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           | (e) Transfer of gift                    |                 |                                          |
|                           | Transferee's name, address, and ZIP + 4 |                 | Relationship of transferor to transferee |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |
|                           |                                         |                 |                                          |

**STATEMENT 1**  
**FORM 199, PART II, LINE 7**  
**OTHER INCOME**

PROGRAM SERVICE REVENUE..... \$ 13,200.  
TOTAL \$ 13,200.

**STATEMENT 2**  
**FORM 199, PART II, LINE 11**  
**COMPENSATION OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES**

**CURRENT OFFICERS:**

| NAME AND ADDRESS                                                             | TITLE AND<br>AVERAGE HOURS<br>PER WEEK DEVOTED | TOTAL<br>COMPEN-<br>SATION | CONTRI-<br>BUTION TO<br>EBP & DC | EXPENSE<br>ACCOUNT/<br>OTHER |
|------------------------------------------------------------------------------|------------------------------------------------|----------------------------|----------------------------------|------------------------------|
| KAARIN HARDY<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010        | PRESIDENT/DIR.<br>0                            | \$ 0.                      | \$ 0.                            | \$ 0.                        |
| MARGARET POWER<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010      | PRESIDENT/DIR.<br>0                            | 0.                         | 0.                               | 0.                           |
| LAUREL MIRANDA<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010      | SECRETARY/DIR.<br>0                            | 0.                         | 0.                               | 0.                           |
| JOHN DELANEY<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010        | TREASURER/DIR.<br>0                            | 0.                         | 0.                               | 0.                           |
| TRACY AVELAR<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010        | DIRECTOR<br>0                                  | 0.                         | 0.                               | 0.                           |
| NOEMI AVRAM<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010         | DIRECTOR<br>0                                  | 0.                         | 0.                               | 0.                           |
| NIRMALA BANDRAPALLI<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010 | DIRECTOR<br>0                                  | 0.                         | 0.                               | 0.                           |
| EMILY BEACH<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010         | DIRECTOR<br>0                                  | 0.                         | 0.                               | 0.                           |
| TISH BUSSELLE<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010       | DIRECTOR<br>0                                  | 0.                         | 0.                               | 0.                           |
| MARIE CHUANG<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010        | DIRECTOR<br>0                                  | 0.                         | 0.                               | 0.                           |

## STATEMENT 2 (CONTINUED)

FORM 199, PART II, LINE 11

## COMPENSATION OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

## CURRENT OFFICERS:

| NAME AND ADDRESS                                                           | TITLE AND<br>AVERAGE HOURS<br>PER WEEK DEVOTED | TOTAL<br>COMPEN-<br>SATION | CONTRI-<br>BUTION TO<br>EBP & DC | EXPENSE<br>ACCOUNT/<br>OTHER |
|----------------------------------------------------------------------------|------------------------------------------------|----------------------------|----------------------------------|------------------------------|
| GAYLE DEL PERO<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010    | DIRECTOR<br>0                                  | \$ 0.                      | \$ 0.                            | \$ 0.                        |
| GEORGIA FAROOQ<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010    | DIRECTOR<br>0                                  | 0.                         | 0.                               | 0.                           |
| JASON TING<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010        | DIRECTOR<br>0                                  | 0.                         | 0.                               | 0.                           |
| LINDA FITZPATRICK<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010 | DIRECTOR<br>0                                  | 0.                         | 0.                               | 0.                           |
| LISA GOLDMAN<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010      | DIRECTOR<br>0                                  | 0.                         | 0.                               | 0.                           |
| CAROLE GROOM<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010      | DIRECTOR<br>0                                  | 0.                         | 0.                               | 0.                           |
| JOSEPH IBE<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010        | DIRECTOR<br>0                                  | 0.                         | 0.                               | 0.                           |
| KATE KORSH<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010        | DIRECTOR<br>0                                  | 0.                         | 0.                               | 0.                           |
| SARAH LUCAS<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010       | DIRECTOR<br>0                                  | 0.                         | 0.                               | 0.                           |
| RITA MANCERA<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010      | DIRECTOR<br>0                                  | 0.                         | 0.                               | 0.                           |
| DAVID MENDELL<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010     | DIRECTOR<br>0                                  | 0.                         | 0.                               | 0.                           |
| BRYAN NEIDER<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010      | DIRECTOR<br>0                                  | 0.                         | 0.                               | 0.                           |

## STATEMENT 2 (CONTINUED)

FORM 199, PART II, LINE 11

## COMPENSATION OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

## CURRENT OFFICERS:

| NAME AND ADDRESS                                                       | TITLE AND<br>AVERAGE HOURS<br>PER WEEK DEVOTED | TOTAL<br>COMPEN-<br>SATION | CONTRI-<br>BUTION TO<br>EBP & DC | EXPENSE<br>ACCOUNT/<br>OTHER |
|------------------------------------------------------------------------|------------------------------------------------|----------------------------|----------------------------------|------------------------------|
| KLETRA NEWTON<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010 | DIRECTOR<br>0                                  | \$ 0.                      | \$ 0.                            | \$ 0.                        |
| GILBERT WAI<br>1350 OLD BAYSHORE HIGHWAY 520<br>BURLINGAME, CA 94010   | DIRECTOR<br>0                                  | 0.                         | 0.                               | 0.                           |
| TOTAL                                                                  |                                                | \$ 0.                      | \$ 0.                            | \$ 0.                        |

## STATEMENT 3

FORM 199, PART II, LINE 17

## OTHER EXPENSES

|                                             |            |
|---------------------------------------------|------------|
| ACCOUNTING FEES.....                        | \$ 1,610.  |
| ADVERTISING AND PROMOTION.....              | 6,639.     |
| AWARDS & GIFTS.....                         | 116.       |
| CONFERENCES, CONVENTIONS, AND MEETINGS..... | 800.       |
| CURRICULUM DEVELOPMENT.....                 | 11,120.    |
| DONATIONS.....                              | 8,002.     |
| DUES & SUBSCRIPTIONS.....                   | 395.       |
| EVENTS.....                                 | 72.        |
| FUNDRAISING EXPENSE.....                    | 1,219.     |
| INSURANCE.....                              | 1,004.     |
| LEGAL FEES.....                             | 8,592.     |
| MISCELLANEOUS EXPENSE.....                  | 25.        |
| OFFICE EXPENSES.....                        | 618.       |
| OTHER FEES.....                             | 3,178.     |
| SOFTWARE SUBSCRIPTIONS.....                 | 1,351.     |
| SPEAKER FEES.....                           | 2,650.     |
| SPECIAL EVENT EXPENSES.....                 | 916.       |
| WEBSITE DEVELOPMENT & MAINT.....            | 4,533.     |
| TOTAL                                       | \$ 52,840. |

## STATEMENT 4

FORM 199, SCHEDULE L, LINE 18

## OTHER LIABILITIES

|                       |            |
|-----------------------|------------|
| DEFERRED REVENUE..... | 25,000.    |
| TOTAL                 | \$ 25,000. |

LEADERSHIP COUNCIL SAN MATEO COUNTY  
1350 OLD BAYSHORE HIGHWAY Suite 520  
BURLINGAME, CA 94010

Registry of Charitable Trusts  
P.O. Box 903447  
Sacramento, CA 94203-4470

MAIL TO:  
Registry of Charitable Trusts  
P.O. Box 903447  
Sacramento, CA 94203-4470  
(916) 210-6400STREET ADDRESS:  
1300 I Street  
Sacramento, CA 95814  
(916) 210-6400WEBSITE ADDRESS:  
www.ag.ca.gov/charities/

(For Registry Use Only)

**ANNUAL REGISTRATION RENEWAL FEE REPORT  
TO ATTORNEY GENERAL OF CALIFORNIA**Sections 12586 and 12587, California Government Code  
11 Cal. Code Regs. sections 301-306, 309, 311, and 312

Failure to submit this report annually no later than four months and fifteen after the end of the organization's accounting period may result in the loss of tax exemption and the assessment of a minimum tax of \$800, plus interest, and/or fines or filing penalties. Revenue &amp; Taxation Code section 23703; Government Code section 12586.1. IRS extensions will be honored.

|                                                           |  |                                             |  |
|-----------------------------------------------------------|--|---------------------------------------------|--|
| LEADERSHIP COUNCIL SAN MATEO COUNTY                       |  | Check if:                                   |  |
| Name of Organization                                      |  | <input type="checkbox"/> Change of address  |  |
| List all DBAs and names the organization uses or has used |  | <input type="checkbox"/> Amended report     |  |
| 1350 OLD BAYSHORE HIGHWAY #520                            |  | State Charity Registration Number CT0272364 |  |
| Address (Number and Street)                               |  |                                             |  |
| BURLINGAME, CA 94010                                      |  | Corporation or Organization No. 4644766     |  |
| City or Town, State and ZIP Code                          |  |                                             |  |
| (650) 273-7149                                            |  | Federal Employer ID No. 85-3231368          |  |
| Telephone Number                                          |  | E-mail Address                              |  |

**ANNUAL REGISTRATION RENEWAL FEE SCHEDULE (11 Cal. Code Regs. sections 301-307, 311, and 312)**  
Make Check Payable to Department of Justice

| Gross Annual Revenue           | Fee  | Gross Annual Revenue              | Fee  | Gross Annual Revenue                  | Fee   |
|--------------------------------|------|-----------------------------------|------|---------------------------------------|-------|
| Less than \$25,000             | 0    | Between \$100,001 and \$250,000   | \$50 | Between \$1,000,001 and \$10 million  | \$150 |
| Between \$25,000 and \$100,000 | \$25 | Between \$250,001 and \$1 million | \$75 | Between \$10,000,001 and \$50 million | \$225 |
|                                |      |                                   |      | Greater than \$50 million             | \$300 |

**PART A – ACTIVITIES**For your most recent full accounting period (beginning 7/01/20 ending 6/30/21) list:

Gross Annual Revenue \$ 82,351. Noncash Contributions \$ 0. Total Assets \$ 65,427.

Program Expenses \$ 22,326. Total Expenses \$ 52,840.

**PART B – STATEMENTS REGARDING ORGANIZATION DURING THE PERIOD OF THIS REPORT**

Note: All questions must be answered. If you answer "yes" to any of the questions below, you must attach a separate page providing an explanation and details for each "yes" response. Please review RRF-1 instructions for information required.

|                                                                                                                                                                                                                                                                                             | Yes                                 | No                                  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|-------------------------------------|
| 1 During this reporting period, were there any contracts, loans, leases or other financial transactions between the organization and any officer, director or trustee thereof, either directly or with an entity in which any such officer, director or trustee had any financial interest? | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 2 During this reporting period, was there any theft, embezzlement, diversion or misuse of the organization's charitable property or funds?                                                                                                                                                  | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 3 During this reporting period, were any organization funds used to pay any penalty, fine or judgment?                                                                                                                                                                                      | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 4 During this reporting period, were the services of a commercial fundraiser, fundraising counsel for charitable purposes, or commercial coventurer used?                                                                                                                                   | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 5 During this reporting period, did the organization receive any governmental funding?                                                                                                                                                                                                      | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| SEE STATEMENT 1                                                                                                                                                                                                                                                                             |                                     |                                     |
| 6 During this reporting period, did the organization hold a raffle for charitable purposes?                                                                                                                                                                                                 | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 7 Does the organization conduct a vehicle donation program?                                                                                                                                                                                                                                 | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 8 Did the organization conduct an independent audit and prepare audited financial statements in accordance with generally accepted accounting principles for this reporting period?                                                                                                         | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| 9 At the end of this reporting period, did the organization hold restricted net assets, while reporting negative unrestricted net assets?                                                                                                                                                   | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |

I declare under penalty of perjury that I have examined this report, including accompanying documents, and to the best of my knowledge and belief, the content is true, correct and complete, and I am authorized to sign.

MARGARET POWER

PRESIDENT/DIR.

Signature of Authorized Agent

Printed Name

Title

Date

STATEMENT 1  
FORM RRF-1, PART B, LINE 5  
GOVERNMENT AGENCY THAT PROVIDED FUNDING

CITY OF HALF MOON BAY  
501 MAIN STREET,  
HALF MOON BAY, CA 94109  
ROBERT NISBET, CITY MANAGER  
(650) 726-8280