BURGER KING FOUNDATION INC.

FINANCIAL STATEMENTS AND
INDEPENDENT AUDITOR'S REPORT

FOR THE YEARS ENDED
DECEMBER 31, 2025 AND 2024

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PAUL A. GARCIA, CPA/CFF,CVA
ERIC E. SANTA MARÍA, CPA/ABV/CFF, CAA
PEDRO M. DE ARMAS, CPA
ALEX M. TRUJILLO, CPA

PRINCIPAL
ILIANA M. LARCADA, CFE
MONIQUE BUSTAMANTE, CPA
ALEXANDER P. MONTERO, CPA

MEMBER
AMERICAN INSTITUTE OF
CERTIFIED PUBLIC ACCOUNTANTS

FLORIDA INSTITUTE OF
CERTIFIED PUBLIC ACCOUNTANTS

NATIONAL ASSOCIATION OF
CERTIFIED VALUATION ANALYSTS

COLLABORATIVE FAMILY
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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of
Burger King Foundation Inc.
Miami, Florida

Opinion

We have audited the accompanying financial statements of Burger King Foundation Inc. (the "Foundation") (a nonprofit organization), which comprise the statements of financial position as of December 31, 2025 and 2024, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Burger King Foundation Inc. as of December 31, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Burger King Foundation Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Burger King Foundation Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Burger King Foundation Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Burger King Foundation Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

García Santa María De Armas Trujillo, PLLC

CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida
April 7, 2026

BURGER KING FOUNDATION INC.
STATEMENT OF FINANCIAL POSITION
DECEMBER 31, 2025

ASSETS

	Without Donor Restrictions		With Donor Restrictions		
	Operating Fund	Board Designated Fund	Other Donor Restricted Funds	Time Restricted Gift	Total
CURRENT ASSETS					
Cash and cash equivalents	$ 842,546	$ 861,054	$ 5,511,947	$ 346,343	$ 7,561,890
Contributions receivable, net	19,926	-	878,440	-	898,366
Prepaid expenses	28,644	-	33,242	-	61,886
TOTAL CURRENT ASSETS	891,116	861,054	6,423,629	346,343	8,522,142
OTHER ASSETS					
Investments	4,114	22,254,775	5,197,066	5,965,340	33,421,295
Due (to) from funds	1,329,665	690,107	708,560	(2,728,332)	-
TOTAL OTHER ASSETS	1,333,779	22,944,882	5,905,626	3,237,008	33,421,295
TOTAL ASSETS	**$ 2,224,895**	**$ 23,805,936**	**$ 12,329,255**	**$ 3,583,351**	**$ 41,943,437**

LIABILITIES AND NET ASSETS

	Operating Fund	Board Designated Fund	Other Donor Restricted Funds	Time Restricted Gift	Total
CURRENT LIABILITIES					
Accounts payable and accrued expenses	$ 246,979	$ -	$ 42,910	$ -	$ 289,889
Deferred revenue	-	-	21,150	-	21,150
TOTAL CURRENT LIABILITIES	246,979	-	64,060	-	311,039
TOTAL LIABILITIES	246,979	-	64,060	-	311,039
COMMITMENTS AND CONTINGENCIES					
NET ASSETS					
Without donor restrictions	1,977,916	23,805,936	-	-	25,783,852
With donor restrictions	-	-	12,265,195	3,583,351	15,848,546
TOTAL NET ASSETS	1,977,916	23,805,936	12,265,195	3,583,351	41,632,398
TOTAL LIABILITIES AND NET ASSETS	**$ 2,224,895**	**$ 23,805,936**	**$ 12,329,255**	**$ 3,583,351**	**$ 41,943,437**

The accompanying notes are an integral part of these financial statements.

BURGER KING FOUNDATION INC.
STATEMENT OF FINANCIAL POSITION
DECEMBER 31, 2024

ASSETS

	Without Donor Restrictions		With Donor Restrictions		
	Operating Fund	Board Designated Fund	Other Donor Restricted Funds	Time Restricted Gift	Total
CURRENT ASSETS					
Cash and cash equivalents	$ 470,364	$ 378,244	$ 3,788,863	$ 167,284	$ 4,804,755
Contributions receivable, net	150,007	-	1,975,482	-	2,125,489
Prepaid expenses	25,598	-	5,805	-	31,403
TOTAL CURRENT ASSETS	645,969	378,244	5,770,150	167,284	6,961,647
OTHER ASSETS					
Investments	4,114	19,398,757	4,425,383	5,675,758	29,504,012
Due (to) from funds	1,094,084	622,235	354,775	(2,071,094)	-
TOTAL OTHER ASSETS	1,098,198	20,020,992	4,780,158	3,604,664	29,504,012
TOTAL ASSETS	**$ 1,744,167**	**$ 20,399,236**	**$ 10,550,308**	**$ 3,771,948**	**$ 36,465,659**

LIABILITIES AND NET ASSETS

	Operating Fund	Board Designated Fund	Other Donor Restricted Funds	Time Restricted Gift	Total
CURRENT LIABILITIES					
Accounts payable and accrued expenses	$ 278,014	$ -	$ 45,492	$ -	$ 323,506
Deferred revenue	2,007	-	15,300	-	17,307
TOTAL CURRENT LIABILITIES	280,021	-	60,792	-	340,813
TOTAL LIABILITIES	280,021	-	60,792	-	340,813
COMMITMENTS AND CONTINGENCIES					
NET ASSETS					
Without donor Restrictions	1,464,146	20,399,236	-	-	21,863,382
With donor Restrictions	-	-	10,489,516	3,771,948	14,261,464
TOTAL NET ASSETS	1,464,146	20,399,236	10,489,516	3,771,948	36,124,846
TOTAL LIABILITIES AND NET ASSETS	**$ 1,744,167**	**$ 20,399,236**	**$ 10,550,308**	**$ 3,771,948**	**$ 36,465,659**

The accompanying notes are an integral part of these financial statements.

BURGER KING FOUNDATION INC.
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2025

	Without Donor Restrictions		With Donor Restrictions		
	Operating Fund	Board Designated Fund	Other Donor Restricted Funds	Time Restricted Gift	Total
SUPPORT AND REVENUES					
Contributions and donations	$ 1,975,122	$ -	$ 7,927,658	$ -	$ 9,902,780
In-kind contributions	229,342	-	575	-	229,917
Net assets released from restrictions	8,145,674	-	(7,957,077)	(188,597)	-
TOTAL SUPPORT AND REVENUES	10,350,138	-	(28,844)	(188,597)	10,132,697
EXPENSES					
Program services	8,271,492	-	-	-	8,271,492
Management and general	574,562	-	-	-	574,562
Fundraising	888,885	-	-	-	888,885
TOTAL EXPENSES	9,734,939	-	-	-	9,734,939
CHANGE IN NET ASSETS BEFORE INVESTMENT INCOME	615,199	-	(28,844)	(188,597)	397,758
Interest and dividend income	411	569,049	291,287	-	860,747
Net realized and unrealized gains (loss) on investments	(101,840)	2,837,651	1,513,236	-	4,249,047
TOTAL INVESTMENT INCOME	(101,429)	3,406,700	1,804,523	-	5,109,794
CHANGE IN NET ASSETS AFTER INVESTMENT INCOME	513,770	3,406,700	1,775,679	(188,597)	5,507,552
NET ASSETS - BEGINNING OF YEAR	1,464,146	20,399,236	10,489,516	3,771,948	36,124,846
NET ASSETS - END OF YEAR	**$ 1,977,916**	**$ 23,805,936**	**$ 12,265,195**	**$ 3,583,351**	**$ 41,632,398**

The accompanying notes are an integral part of these financial statements.

BURGER KING FOUNDATION INC.
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2024

	Without Donor Restrictions		With Donor Restrictions		
	Operating Fund	Board Designated Fund	Other Donor Restricted Funds	Time Restricted Gift	Total
SUPPORT AND REVENUES					
Contributions and donations	$ 1,945,981	$ -	$ 7,256,526	$ -	$ 9,202,507
In-kind contributions	247,044	-	-	-	247,044
Net assets released from restrictions	8,506,057	-	(8,307,533)	(198,524)	-
TOTAL SUPPORT AND REVENUES	10,699,082	-	(1,051,007)	(198,524)	9,449,551
EXPENSES					
Program services	8,702,595	-	-	-	8,702,595
Management and general	602,564	-	-	-	602,564
Fundraising	1,045,655	-	-	-	1,045,655
TOTAL EXPENSES	10,350,814	-	-	-	10,350,814
CHANGE IN NET ASSETS BEFORE INVESTMENT INCOME	348,268	-	(1,051,007)	(198,524)	(901,263)
Interest and dividend income	473	572,637	305,307	-	878,417
Net realized and unrealized gains on investments	(104,613)	1,227,133	680,826	-	1,803,346
TOTAL INVESTMENT INCOME	(104,140)	1,799,770	986,133	-	2,681,763
CHANGE IN NET ASSETS AFTER INVESTMENT INCOME	244,128	1,799,770	(64,874)	(198,524)	1,780,500
NET ASSETS - BEGINNING OF YEAR	1,220,018	18,599,466	10,554,390	3,970,472	34,344,346
NET ASSETS - END OF YEAR	**$ 1,464,146**	**$ 20,399,236**	**$ 10,489,516**	**$ 3,771,948**	**$ 36,124,846**

The accompanying notes are an integral part of these financial statements.

BURGER KING FOUNDATION INC.
STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED DECEMBER 31, 2025 AND 2024

CASH FLOWS FROM OPERATING ACTIVITIES:	2025	2024
Change in net assets	$ 5,507,552	$ 1,780,500
Adjustments to reconcile change in net assets		
to net cash and cash equivalents provided by (used in) operating activities:		
Bad debt	120,000	3,337
Realized and unrealized (gains) on investments	(4,249,047)	(1,803,346)
Decrease (increase) in operating assets:		
Contributions receivable	1,107,123	(1,226,783)
Prepaid expenses	(30,483)	(7,219)
Increase (decrease) in operating liabilities:		
Accounts payable and accrued expenses	(33,617)	(606,361)
Deferred revenue	3,843	12,107
TOTAL ADJUSTMENTS	(3,082,181)	(3,628,265)
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	2,425,371	(1,847,765)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of investments	(646,692)	(857,847)
Sale of investments	978,456	-
NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES	331,764	(857,847)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	2,757,135	(2,705,612)
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	4,804,755	7,510,367
CASH AND CASH EQUIVALENTS AT END OF YEAR	**$ 7,561,890**	**$ 4,804,755**

SUPPLEMENTAL DISCLOSURES OF NON-CASH TRANSACTIONS		
In-kind services	**$ 229,917**	**$ 247,044**

The accompanying notes are an integral part of these financial statements.

NOTE 1 – ORGANIZATION

The BURGER KING℠ Foundation Inc. (the "Foundation") is a U.S. based 501(c)(3) public nonprofit incorporated in October 2005 in the state of Florida. It believes in empowerment through education and lending a helping hand, when needed, thus allowing you to live life your way. To this end, they supply emergency relief to their employees and provide essential resources to help the students of today and the scholars of tomorrow discover their full potential. The BURGER KING℠ Scholars program awards scholarships between $1,000 and $60,000 to high school students and BURGER KING® employees, their children and partners across the U.S., Canada and Puerto Rico based on academics and community service. The Crown a Classroom program was launched in order to provide kits filled with critical classroom supplies to schools in our communities that need it most. Education spaces are funded to meet local need focused on literacy and girls' education. The BK® Emergency Fund provides immediate, short-term financial assistance to victims of a natural disaster, medical hardship, death, or other emergency hardship situations through grant amounts ranging from $100 to $4,500. Programs are supported through voluntary donations from BURGER KING® Corporation ("BKC") employees, Restaurant Brands International, Inc. ("RBI") employees, and BURGER KING® franchisees, vendors, suppliers, and restaurant guests. BKC is an indirect subsidiary of RBI, which is a publicly traded company.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting and Presentation

The accompanying financial statements are prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") promulgated by the Financial Accounting Standards Board Accounting Standards Codification ("ASC"). Consequently, the Foundation's resources are classified and reported in the accompanying financial statements as separate classes of net assets based on the existence or absence of donor-imposed restrictions as follows:

<u>Net assets without donor restriction</u>

Net assets without donor restriction include those net assets whose use is not restricted by donors, even though their use may be limited in other respects, such as by board designation. Management or the governing board has discretionary control to use these funds in carrying on the mission of the Foundation.

<u>Net assets with donor restriction</u>

Net assets with donor restriction represent net assets whose use by the Foundation has been limited by donor imposed stipulations that either expire by the passage of time or can be fulfilled by expending the funds for their restricted purpose. These include donor restrictions requiring that the net assets be held in perpetuity or for a specified term with the investment return available for operations. See Note 8.

When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is fulfilled, net assets with donor restrictions are reclassified as net assets without donor restrictions and are reported in the statement of activities as net assets without donor restrictions.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Cash and Cash Equivalents

Cash and cash equivalents are comprised of interest-bearing cash accounts. Short-term, highly liquid investments are treated as cash equivalents. Investments are presented in the Statements of Financial Position at their fair market values.

Investments

The Foundation reports its investments under an accounting standard where a not-for-profit organization is required to report investments at fair value, with realized and unrealized gains and losses included in the statements of activities. The fair value of marketable securities is determined by quoted market prices. See Note 5.

Income Tax

The Foundation is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code. Accordingly, no provision for federal or state income taxes has been made in the accompanying financial statements. The Foundation recognizes and measures tax positions taken or expected to be taken in its tax return based on their technical merit and assesses the likelihood that the positions will be sustained upon examination based on the facts, circumstances and information available at the end of each period. Interest and penalties on tax liabilities, if any, would be recorded in interest expense and other non-interest expense, respectively.

The U.S. Federal jurisdiction and Florida are the major tax jurisdictions where the Foundation files tax returns. The Foundation is generally no longer subject to U.S. Federal or State examinations by tax authorities for years before 2022.

Revenue Recognition

Contributions and Donations

The Foundation's contributions consist primarily of voluntary donations from BKC employees, BURGER KING® restaurant guests, and from other interested organizations such as franchisees, vendors, and suppliers.

The Foundation recognizes contributions when cash, securities or other assets, an unconditional promise to give, or a notification of a beneficial interest is received. Conditional promises to give - that is, those with a measurable performance or other barrier and a right of return - are not recognized until the conditions on which they depend have been met.

Credit Risk

Financial instruments, which potentially subject the Foundation to concentrations of credit risk, consist principally of cash and cash equivalents and investments. The Foundation tries to limit the amount of its credit risk by placing its cash with highly liquid financial institutions. At times during the years ended December 31, 2025 and 2024, the Foundation held cash and cash equivalents in excess of federally insured limits. To reduce its credit risk with respect to investment, the Foundation directs the investments of its funds in accordance with an established investment policy and in conjunction with investment guidelines. Cash and cash equivalent balances exceeding the FDIC insured limit totaled approximately $7,000,000 and $4,400,000 as of December 31, 2025 and 2024, respectively. The Foundation has not experienced and does not expect to incur any losses in such accounts.

Net Assets Released From Restrictions

Net assets released from restrictions amounted to $8,145,674 and $8,506,057 due to expiration of time or purpose restrictions for the years ended December 31, 2025 and 2024, respectively.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Subsequent Events

The Foundation has evaluated subsequent events through April 7, 2026, which is the date the financial statements were available to be issued.

NOTE 3 – CONTRIBUTIONS RECEIVABLE, NET

Contributions receivable as of December 31, 2025 and 2024 are summarized as follows:

	2025	2024
Less than one year	$ 945,566	$ 2,159,489
Total	945,566	2,159,489
Less:		
Allowance for uncollectible accounts	(47,200)	(34,000)
Contributions Receivables, net	$ 898,366	$ 2,125,489

Contributions receivable consist of amounts due from individuals in connection with special events, franchisee & other fundraising, as well as related party contributions. During the year ended December 31, 2025 and 2024 there were write-offs of approximately $107,000 and $3,000, respectively.

NOTE 4 – INVESTMENTS

The Foundation has investments held in an account at a licensed brokerage firm. Investments at December 31, 2025 and 2024 are summarized as follows:

	2025	2024
Domestic equity	$ 10,875,146	$ 10,352,858
International equity	7,799,624	2,272,673
Domestic fixed income	3,742,018	4,400,192
International fixed income	-	54,342
Equity mutual funds - at NAV	8,067,612	8,188,089
Fixed income - at NAV	2,409,256	3,121,984
Real estate	-	448,186
Partnerships	527,639	150,945
Hedge fund	-	514,743
Total investments	$ 33,421,295	$ 29,504,012

NOTE 4 – INVESTMENTS (Continued)
The following schedule summarizes the investment return and its classification in the Statements of Activities for the years ended December 31, 2025 and 2024, respectively:

	2025	2024
Interest and dividends	$ 860,747	$ 878,417
Realized and unrealized gain	4,249,047	1,803,346
Total	$ 5,109,794	$ 2,681,763

NOTE 5 – FAIR VALUE MEASUREMENTS
Generally accepted accounting principles provide a framework for measuring fair value. That framework provides a hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. Assets and liabilities that are required to be recorded at fair value in the statement of financial position are categorized based on the inputs to valuation techniques as follows:

Level 1 – Observable inputs that reflect quoted prices in active markets for identical assets or liabilities.

Level 2 – Significant other observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in active markets where that particular asset or liability is not active; or other inputs that are observable or can be corroborated by observable market data.

Level 3 – Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets.

Net Asset Value ("NAV") per share – Assets valued at fair value using NAV per share include assets invested in the brokerage firm's "U.S. Qualified Plan", which include investments in private equity funds and a hedge fund, which invest in underlying groups of investment funds and the underlying investments held by these investment funds are valued at fair value, and investments in real estate fund whose investments in properties are carried at fair value.

The Foundation's investments are mainly invested as follows:

Equity Securities
Equity securities consist of investments valued using quoted prices in active markets or other observable market inputs and are generally classified as Level 1 or Level 2 within the fair value hierarchy. Certain equity mutual funds are valued at fair value using NAV per share.

Fixed Income and Alternative Assets
The fair value of fixed income securities, real estate, and other alternative assets is determined using quoted market prices, other observable inputs, or NAV per share, as applicable. Accordingly, these investments are classified as Level 1, Level 2, or excluded from the fair value hierarchy when valued using NAV per share practical expedient.

Real Estate Funds
Valued at Fair Value using NAV per share. Investment in properties by the Real Estate fund are carried at fair value, which is estimated based on the price that would be received to sell an asset in an orderly transaction between marketplace participants at the measurement date.

NOTE 5 – FAIR VALUE MEASUREMENTS (Continued)

Private Equity Funds, Partnerships, and Hedge Fund

Valued at fair value using NAV per share. These funds invest in underlying groups of investment funds or pooled investment vehicles that are selected by the respective funds' investment managers at the Brokerage Firm. The investment funds and underlying investments held by these investment funds are valued at fair value. In determining the fair value of the underlying investments of each fund, the investment manager considers the estimated value reported by the underlying funds as well as any other considerations that may, in their judgment, increase or decrease such estimated value. Investments in the private equity funds, partnerships, and a hedge fund are considered to be long term investments.

Investments valued using NAV per share are generally redeemable under normal market conditions. The Foundation did not have material unfunded commitments related to these investments as of December 31, 2025 and 2024. Certain private equity investments are considered long-term in nature and may be subject to redemption restrictions or limitations.

The Foundation's brokerage firm uses appropriate valuation techniques based on the available inputs to measure the fair value of its investments. When available, fair value is measured using Level 1 inputs because they generally provide the most reliable evidence of fair value. Level 3 inputs are used only when Level 1 or Level 2 inputs are not available. Investments in the brokerage firm's "U.S. Qualified Plan" are valued at fair value using NAV per share.

Financial instruments measured at fair value on a recurring basis are summarized as follows at December 31, 2025:

		Fair Value Measurements Using:		
Description	December 31, 2025	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Other Unobservable Inputs (Level 3)
Equity securities:				
Domestic	$ 10,875,146	$ 10,875,146	$ -	$ -
International	7,799,624	7,799,624	-	-
Fixed income:				
Domestic	3,742,018	3,742,018	-	-
Total Assets at Fair Value in the Fair Value Hierarchy	22,416,788	22,416,788	-	-
Equity mutual funds	8,067,612			
Fixed income	2,409,256			
Private equity	527,639			
Total Assets Valued at NAV per Share*	11,004,507			
Total Assets at Fair Value	$ 33,421,295			

*As investments in certain equity mutual funds, fixed income funds, and private equity investments are valued at fair value using NAV per share, they are not required to be categorized within the fair value hierarchy.

NOTE 5 – FAIR VALUE MEASUREMENTS (Continued)

Financial instruments measured at fair value on a recurring basis are summarized as follows at December 31, 2024:

		Fair Value Measurements Using:		
Description	December 31, 2024	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Other Unobservable Inputs (Level 3)
Equity securities:				
Domestic	$ 10,352,858	$ 10,352,858	$ -	$ -
International	2,272,673	2,272,673	-	-
Fixed income:				
Domestic	4,400,192	4,173,091	227,101	-
International	54,342	-	54,342	-
Total Assets at Fair Value in the Fair Value Hierarchy	17,080,065	16,798,622	281,443	-
Equity mutual funds	8,188,089			
Fixed income	3,121,984			
Real estate	448,186			
Private equity	150,945			
Hedge funds	514,743			
Total Assets Valued at NAV per Share*	12,423,947			
Total Assets at Fair Value	$ 29,504,012			

*As investments in certain equity mutual funds, fixed income funds, private equity funds, hedge funds and real estate funds are valued at fair value using NAV per share, they are not required to be categorized within the fair value hierarchy.

NOTE 6 – ENDOWMENTS

The Foundation's endowment consists of individual funds established for a variety of purposes. Its endowment includes both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. Although these board-designated funds are included in net assets without donor restrictions, management and the Board of Directors segregated these funds so that the principal is designated not to be expended without Board approval. As required by accounting principles generally accepted in the United States of America, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law

The State of Florida enacted the Florida Uniform Prudent Management of Institutional Funds Act ("FUPMIFA") effective July 1, 2012, the provisions of which apply to endowment funds existing on or established after that date. The Foundation has interpreted the FUPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as net assets with donor restrictions (a) the original value of gifts donated to the donor-restricted endowment fund, (b) the original value of subsequent gifts to the donor-restricted endowment fund and (c) investment return/accumulations to the donor-restricted endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

NOTE 6 – ENDOWMENTS (Continued)

In accordance with the FUPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

(1) The duration and preservation of the fund
(2) The purposes of the Foundation and the donor-restricted endowment fund
(3) General economic conditions
(4) The possible effect of inflation and deflation
(5) The expected total return from income and the appreciation of investments
(6) Other resources of the Foundation
(7) The investment policies of the Foundation

For the years ended December 31, 2025 and 2024, the Foundation has elected not to add appreciation for cost of living or other spending policies to its donor-restricted endowment for inflation and other economic conditions.

Endowment net asset composition by type of fund as of December 31, 2025 was as follows:

		With donor restrictions			
2025	Without donor Restrictions	Accumulated gains (losses) and other	Time restricted gift	Total with donor restrictions	Total funds
Donor-restricted endowment funds	$ -	$ 6,073,389	$ 3,583,351	$ 9,656,740	$ 9,656,740
Board designated endowment funds	23,805,936	-	-	-	23,805,936
Total Funds	$ 23,805,936	$ 6,073,389	$ 3,583,351	$ 9,656,740	$ 33,462,676

Endowment net asset composition by type of fund as of December 31, 2024 was as follows:

		With donor restrictions			
2024	Without donor Restrictions	Accumulated gains (losses) and other	Time restricted gift	Total with donor restrictions	Total funds
Donor-restricted endowment funds	$ -	$ 4,528,262	$ 3,771,948	$ 8,300,210	$ 8,300,210
Board designated endowment funds	20,399,236	-	-	-	20,399,236
Total Funds	$ 20,399,236	$ 4,528,262	$ 3,771,948	$ 8,300,210	$ 28,699,446

NOTE 6 – ENDOWMENTS (Continued)

Changes in endowment net assets for the year ended December 31, 2025 was as follows:

2025	Without donor restrictions	With donor restrictions: Accumulated gains (losses) and other	With donor restrictions: Time restricted gift	With donor restrictions: Total with donor restrictions	Total funds
Endowment net assets, beginning of year	$ 20,399,236	$ 4,528,262	$ 3,771,948	$ 8,300,210	$ 28,699,446
Investment return:					
Investment income	569,049	257,221	-	257,221	826,270
Net appreciation (realized and unrealized)	2,837,651	1,557,558	-	1,557,558	4,395,209
Total investment return	3,406,700	1,814,779	-	1,814,779	5,221,479
Contributions	-	20,000		20,000	20,000
Corpus available for spending	-	188,597	(188,597)	-	-
Appropriation of endowment assets for expenditure	-	(478,249)	-	(478,249)	(478,249)
Endowment net assets, end of year	$ 23,805,936	$ 6,073,389	$ 3,583,351	$ 9,656,740	$ 33,462,676

Changes in endowment net assets for the year ended December 31, 2024 was as follows:

2024	Without donor restrictions	With donor restrictions: Accumulated gains (losses) and other	With donor restrictions: Time restricted gift	With donor restrictions: Total with donor restrictions	Total funds
Endowment net assets, beginning of year	$ 18,599,466	$ 3,848,105	$ 3,970,472	$ 7,818,577	$ 26,418,043
Investment return:					
Investment income	572,637	244,612	-	244,612	817,249
Net appreciation (realized and unrealized)	1,227,133	595,209	-	595,209	1,822,342
Total investment return	1,799,770	839,821	-	839,821	2,639,591
Contributions	-	36,700	-	36,700	36,700
Corpus available for spending	-	198,524	(198,524)	-	-
Appropriation of endowment assets for expenditure	-	(394,888)	-	(394,888)	(394,888)
Endowment net assets, end of year	$ 20,399,236	$ 4,528,262	$ 3,771,948	$ 8,300,210	$ 28,699,446

NOTE 6 – ENDOWMENTS (Continued)

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donors or FUPMIFA require the Foundation to retain as a fund of perpetual duration. In accordance with GAAP and the Board of Directors interpretations, deficiencies of this nature are reported in net assets with donor restrictions. There were no such deficiencies as of December 31, 2025 and 2024.

NOTE 7 – DEFERRED REVENUE

Deferred revenue consists of $21,150 mainly related to future events in 2026. Deferred revenue at the beginning of the year totaled $17,307 and was recorded as event revenue for the year ended December 31, 2025.

NOTE 8 – NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are composed of amounts received by the Foundation whose use is limited by either the passage of time or stipulations set forth by the donor that cannot be removed by actions of the Foundation.

The BURGER KING/McLamore Foundation Inc. (d/b/a BURGER KING Scholars) was a nonprofit organization with the purpose to encourage, aid and promote the education of young people. The BURGER KING/ McLamore Foundation Inc., an unrelated organization to the Foundation, was dissolved on January 13, 2009. Prior to its dissolution, the Foundation entered into a grant agreement (the “Agreement”) with the Foundation. Pursuant to the Agreement, the Foundation was awarded a grant in the amount of $4,500,000 of which $4,399,415 was received, which is included in net assets with donor restrictions. These funds are to be utilized for charitable and educational purposes as stipulated by the Agreement. It is intended that the grant be managed by the Foundation as an endowment for the benefit of the Foundation. Commencing 15 years from October 22, 2007, the date of the Agreement, the Foundation may use up to 5% of the corpus of the grant each year to fund post-secondary school educational scholarship programs in the name of James W. McLamore and any related operating expense. The 15 year time period expired October 22, 2022. As a result, up to 15% of the original corpus or $627,467 is available to the Foundation for scholarship programs in accordance with the grant agreement. No amounts have been spent from the corpus as of December 31, 2025. As of December 31, 2025 and 2024, net assets with donor restrictions consisted of the following:

	2025	2024
BURGER KING Scholars endowment- time restricted gift	$ 3,583,351	$ 3,771,948
BURGER KING Scholars endowment- accumulated earnings	2,871,933	2,269,683
BURGER KING Legacy endowment for scholars	1,976,394	1,651,629
BURGER KING Legacy Emergency Fund Endowment	149,948	130,626
Restricted for BK Scholarship Fund	6,255,671	5,484,216
Restricted for BK Emergency Fund	265,909	410,664
Restricted to International Education Programming	117,873	113,755
Restricted for James W. McLamore Scholarship Programs	627,467	428,943
Total	$ 15,848,546	$ 14,261,464

NOTE 8 – NET ASSETS WITH DONOR RESTRICTIONS (Continued)

Net assets with donor restrictions are held as follows:

	2025	2024
Cash and cash equivalents	$ 5,858,290	$ 3,956,147
Contributions receivable and prepaid expenses	911,682	1,981,287
Investments	11,162,406	10,101,141
Due from funds	(2,019,772)	(1,716,319)
Accounts payable and accrued expenses	(42,910)	(45,492)
Deferred revenue	(21,150)	(15,300)
	$ 15,848,546	$ 14,261,464

NOTE 9 – RELATED PARTY TRANSACTIONS

BKC and RBI provide significant in-kind support to the Foundation, which enables the Foundation to operate. See Note 11. BKC also provides support to the Foundation through contributions, event sponsorships, and the facilitation of fundraisers at its company-owned and franchised restaurants, of which the proceeds collected are remitted to the Foundation. Contributions from these efforts totaled $650,184 and $659,266 during the years ended December 31, 2025 and 2024, respectively. In addition, $31,041 and $193,872 is owed to the Foundation from BKC, and are included in contribution receivables in the Statements of Financial Position at December 31, 2025 and 2024, respectively. Amounts owed by the Foundation to BKC were $157,941 and $181,916, and are included in accounts payable and accrued expenses in the Statements of Financial Position at December 31, 2025 and 2024, respectively.

NOTE 10 – COMMITMENTS

During 2025 and 2024, the Foundation awarded $180,000 to three (3) students: a $60,000 conditional scholarship per student. The $60,000 James McLamore Whopper scholarship is paid in four (4) annual installments of $15,000 per student. The four-year commitment with the student and educational institution is dependent upon the student successfully maintaining a minimum grade point average and class standing and is therefore not recorded as a liability in the financial statements.

The Foundation entered into an agreement with Scholarship America to administer scholarships awarded under the BURGER KING℠ Scholars program. The agreement is through September 2022 and automatically renews for consecutive one-year periods unless written notice is given by either party. During the years ended December 31, 2025 and 2024, the Foundation paid fees totaling approximately $399,000 and $312,000, respectively, under the agreement.

NOTE 11 – CONTRIBUTED NONFINANCIAL ASSETS

For the years ended December 31, 2025 and 2024, contributed nonfinancial assets recognized within the statement of activities included:

	2025	2024
Donated services	$ 205,117	$ 222,244
Office expenses	24,800	24,800
	$ 229,917	$ 247,044

Donated services are recognized as contributions if the services (a) create or enhance non-financial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by the Foundation. The Foundation recognizes in-kind contribution revenue and a corresponding expense in an amount approximating the estimated fair value at the time of the donation.

Contributions related to donated services include salaries of BKC and RBI employees assigned to the task of providing general support, processing and distribution of grants, ancillary infrastructure support and legal services, which totaled approximately $200,000 and $200,000 during the years ended December 31, 2025 and 2024, respectively.

NOTE 12 – FUNCTIONAL EXPENSES

The financial statements report certain categories of expenses that are attributable to more than one program or supporting function. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include advertising, office expenses, and travel which are directly charged to the functions that they benefit.

Functional expenses by natural classification for the year ended December 31, 2025 are as follows:

2025	Program Services	Supporting Services		
Expenses	Education	Management and General	Fundraising	Total
Advertising	$ 4,165	$ 18,052	$ 45,900	$ 68,117
Program expenses	118,964	-	-	118,964
Salaries	270,870	232,174	270,868	773,912
Professional services	-	37,481	-	37,481
Donation boxes	221,070	-	-	221,070
Information technology	20,813	27,998	-	48,811
Program admin	636,413	-	-	636,413
Bad debt	-	-	120,000	120,000
State registration fees	-	18,251	-	18,251
Conference, conventions and meetings	-	2,364	6,829	9,193
Grants	6,975,511	-	-	6,975,511
Office expense	17,036	8,900	23,426	49,362
Special events	-	-	416,072	416,072
In-kind services	575	229,342	-	229,917
Travel	6,075	-	5,790	11,865
Total expenses	$ 8,271,492	$ 574,562	$ 888,885	$ 9,734,939

NOTE 12 – FUNCTIONAL EXPENSES (Continued)

Functional expenses by natural classification for the year ended December 31, 2024 are as follows:

2024	Program Services	Supporting Services		
Expenses	Education	Management and General	Fundraising	Total
Advertising	$ 12,451	$ 30,384	$ 7,894	$ 50,729
Program expenses	110,987	-	-	110,987
Salaries	294,085	252,071	312,375	858,531
Professional services	30,859	26,000	29,066	85,925
Donation boxes	293,482	-	-	293,482
Information technology	27,875	14,126	7,063	49,064
Scholarship admin	479,682	-	-	479,682
Bad debt	-	-	3,337	3,337
State registration fees	-	23,105	-	23,105
Conference, conventions and meetings	1,631	3,805	-	5,436
Grants	7,426,782	-	-	7,426,782
Office expense	9,119	12,733	13,122	34,974
Special events	-	-	650,031	650,031
In-kind services	-	225,207	21,837	247,044
Travel	15,642	15,133	930	31,705
Total expenses	$ 8,702,595	$ 602,564	$ 1,045,655	$ 10,350,814

NOTE 13 – LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The Foundation monitors its liquidity so that it is able to meet its operating needs while maximizing the investment of its excess operating cash. The Foundation has the following financial assets that could be made readily available within one year of the statement of financial position date to fund expenses without limitations, such as donor-imposed or contractual restrictions or internal designations:

	2025	2024
Cash and cash equivalents	$ 842,546	$ 470,364
Contributions receivable	19,926	150,007
Investments	4,114	4,114
Financial assets available to meet cash needs for general expenditures within one year	$ 866,586	$ 624,485

Although not expected to be needed, the Foundation also has available for spending board-designated endowment funds of $23,805,936 and $20,399,236 as of December 31, 2025 and 2024, respectively. These resources are invested for long-term appreciation and current income but may be spent at the discretion of the Board.