

# 2025 Impact Report



YELLOWSTONE CLUB  
**COMMUNITY  
FOUNDATION**

## **OUR VISION**

**Thriving communities in the greater Big Sky Region**

## **OUR MISSION**

**Foster philanthropy, volunteerism, and capacity building for local organizations that are addressing the greatest needs in the areas of livability, health & wellness, environment, arts & culture, and education.**



## Dear Community,

In 2020, the Yellowstone Club Community Foundation launched a five-year strategic plan with the goal of growing to meet the rapidly changing needs of the greater Big Sky region. As we close this chapter in 2025, we celebrate the collective accomplishments that have advanced our mission and expanded our scope and scale through strategic investment in the nonprofit partners doing this important work.

Throughout this report, you will see the significant progress made during this plan period and gain a glimpse of what the future holds for the Foundation.



A handwritten signature in black ink that reads "Ciara Wolfe".

**Ciara Wolfe**

Vice President of Philanthropy  
Yellowstone Club Community Foundation

# 15 Years of Impact. Five Years of Momentum.

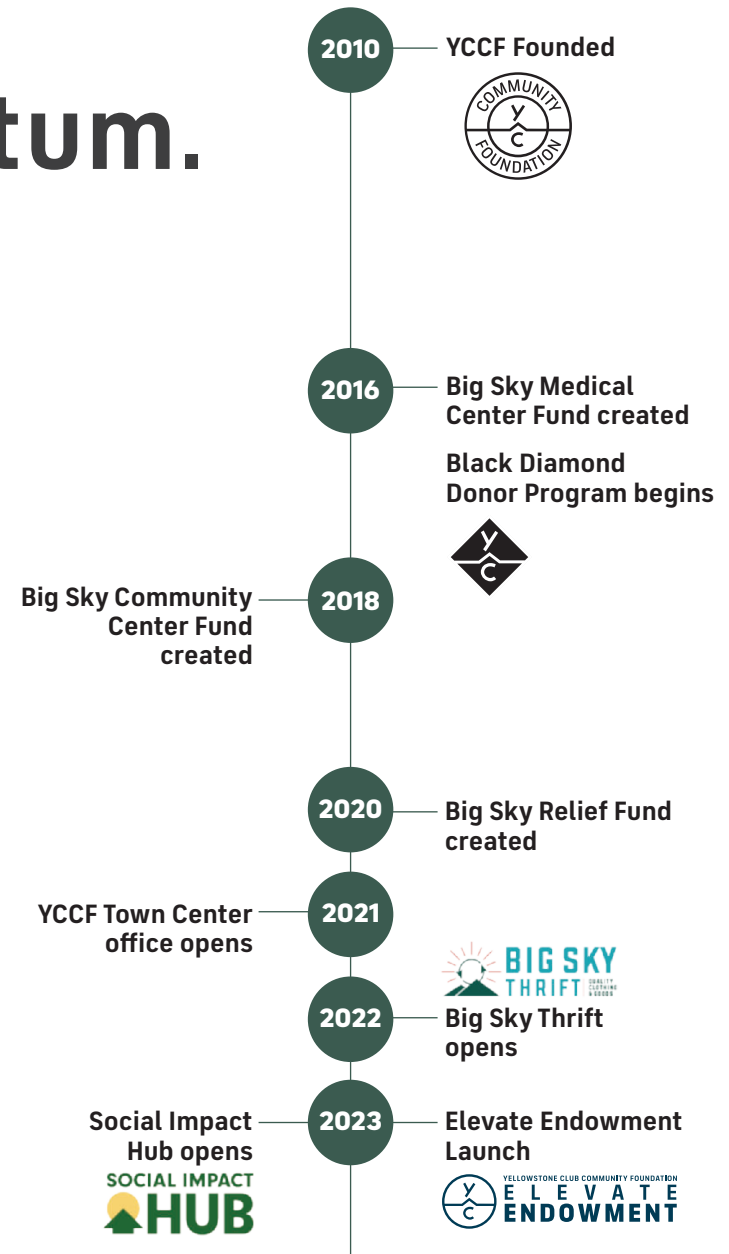
Since its founding 15 years ago, the Yellowstone Club Community Foundation has proudly responded to the evolving needs of the greater Big Sky region. What began in 2010 as a way for Yellowstone Club and its members to give back together has grown into a powerful, community-wide force for good.

Over the past five years, that impact has accelerated. Guided by a clear strategic plan, the Foundation has scaled its investments, strengthened partnerships, and built the infrastructure needed to meet the growing demands of a rapidly changing community.

To date YCCF has partnered with more than 150 nonprofit organizations and invests over \$5 million annually across the region. Through community grants, nonprofit training and capacity building, coalition leadership, the operation of a nonprofit coworking space, and management of the community's first-ever thrift store, the Foundation strengthens the people and organizations that help Big Sky thrive.

To date, more than \$46 million has been invested to advance livability, health & wellness, environment, arts & culture, and education. As Big Sky grows, so does our commitment—including the development of a transformational endowment that will support the community for generations to come.

**Every milestone reflects the generosity and shared vision of this community.**



# Strategic Planning

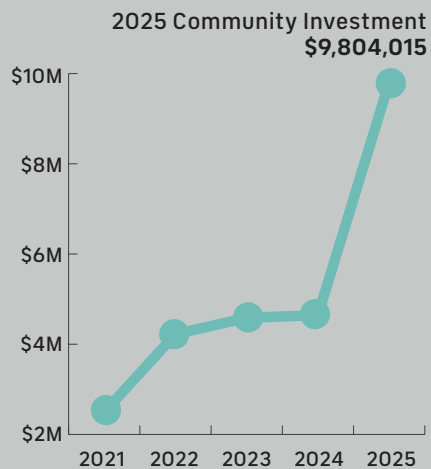
Our five-year roadmap outlined a clear path to scale thoughtfully and responsibly. Each phase strengthened our ability to meet community needs by building partnerships, deepening expertise, and increasing investment where it matters most.



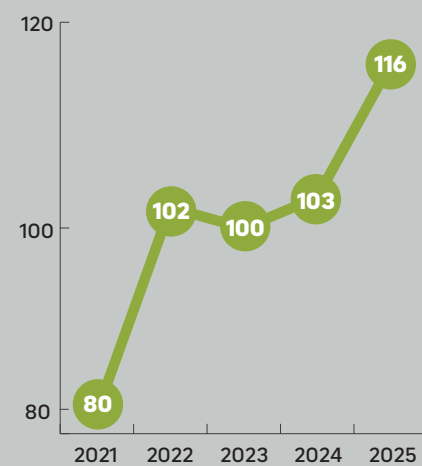
## Building Our Impact

With a strong foundation in place, we have focused on scaling our impact. Over the past five years, we expanded funding, set measurable goals, and tracked progress to ensure meaningful, lasting results—positioning the Foundation to make strategic investments that respond directly to community priorities.

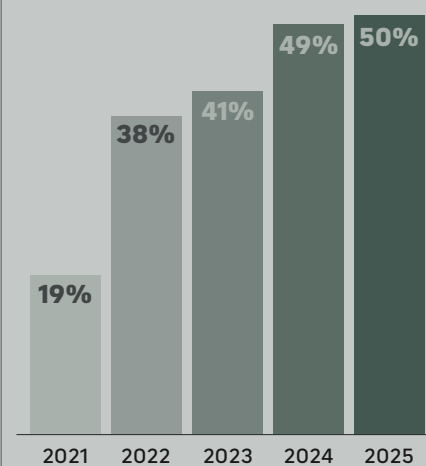
**Annual Community Investments**



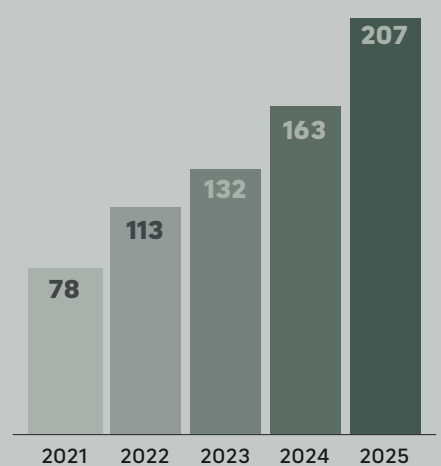
**Grants & Sponsorships Given**



**Yellowstone Club Member Families Donating Annually**



**Black Diamond Donors**





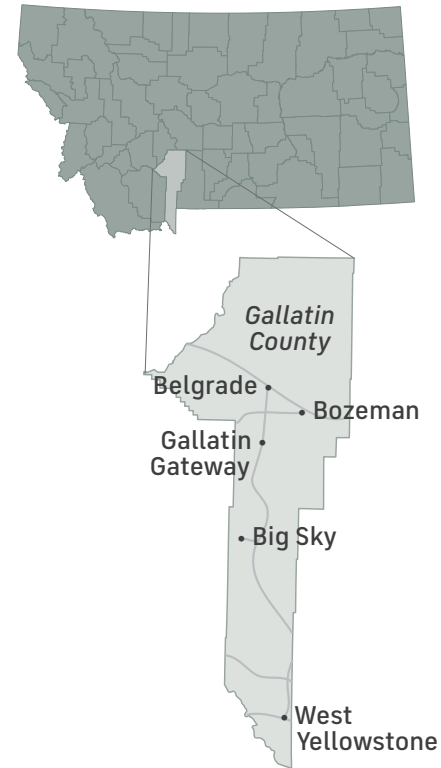
# Community Impact

Over the past five years, guided by our strategic plan, we invested more than \$32 million into the greater Big Sky region across five key impact areas—**Livability, Health & Wellness, Environment, Education, and Arts & Culture.**

Beyond funding, our impact extends through capacity building and collective impact efforts. We convene leaders, strengthen nonprofit organizations, and align partners around shared solutions that move our community forward.

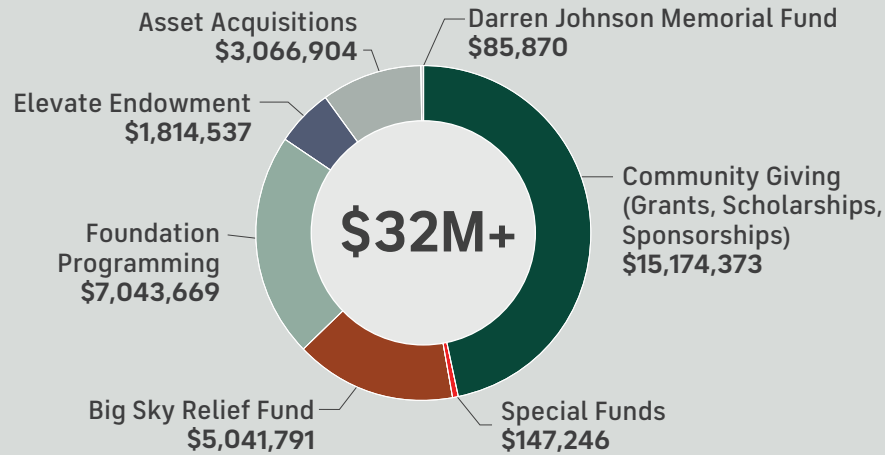
Over the next year, we will work closely with community leaders to refresh a shared community vision and help shape the next chapter of transformational change in Big Sky.

## Supporting the Greater Big Sky Region



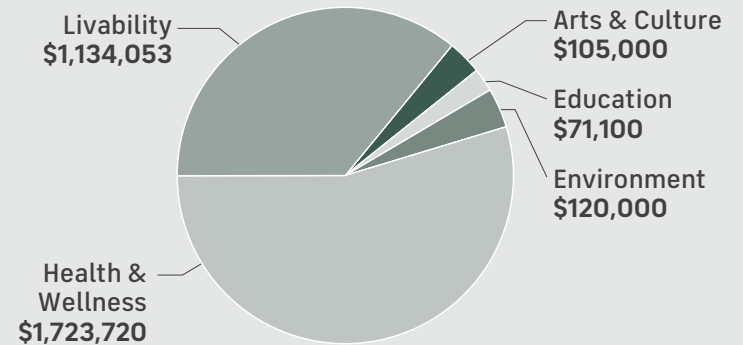
**On the following pages, get a snapshot of what we have accomplished and share in our successes.**

# 5-Year Community Investments

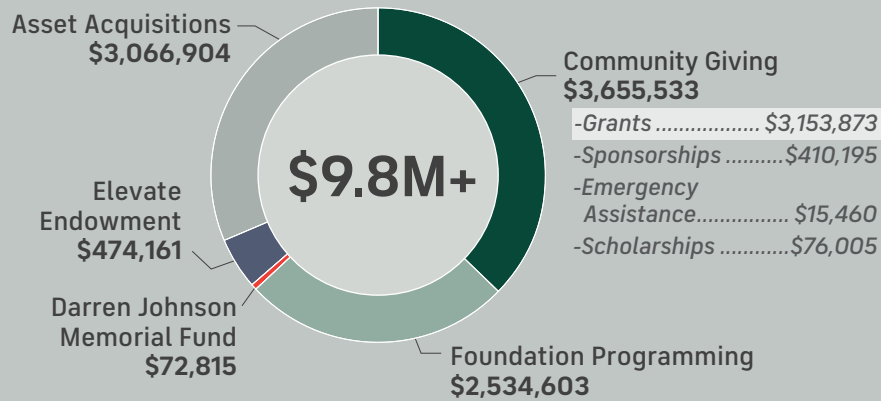


# 2025\* Grants - \$3,153,873 total

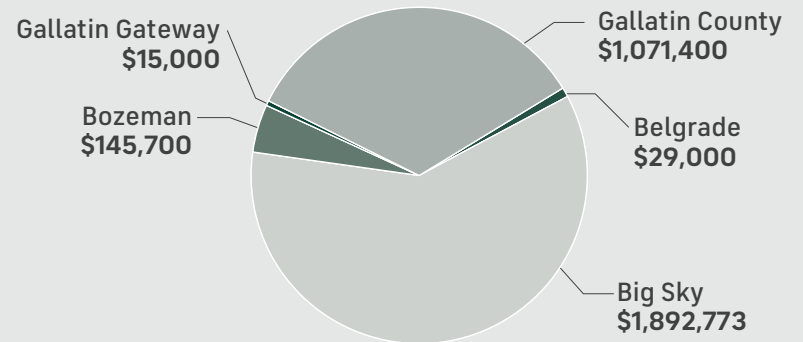
## Impact Area



# 2025\* Community Investments



## Location



\* This year, the Foundation transitioned from a fiscal year to a calendar year. As a result, the financials include a three-month stub period to account for the transition.



*"This is pretty much a dream come true, it's pretty awesome. We absolutely are in a childcare desert, and we have all come to realize nationally how crucial it is to have quality childcare for your children."*

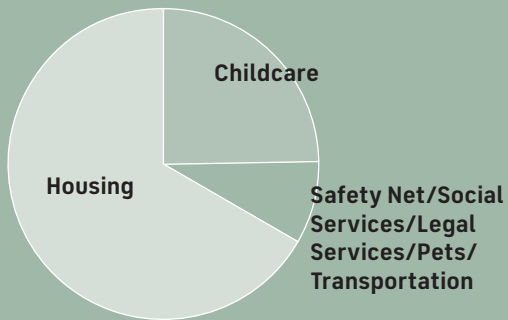
**– Jackie Ng, Director, Gallatin River Child Care**

# Livability

**Goal:** Support programs and organizational capacity that uplift individuals and families that live, work, and thrive in the greater Big Sky region.

## Five-Year Community Investment

**\$3,614,957 granted and \$2,900,000 property purchased since 2020.**



## 2025 Impact Snapshot

- **Expanded affordable housing solutions through Down Payment Assistance, Rent Local, and Good Deeds programs.** With our support, the Big Sky Community Housing Trust expanded the Good Deeds program—helping preserve workforce housing, prevent displacement, and keep more year-round residents in Big Sky.
- **Increased access to early childhood care through Gallatin River Child Care.** By investing \$2.9 million to purchase the facility that houses Gallatin River Child Care, we secured a permanent early learning center insulated from market pressures. Removing rent and utility costs allows more tuition dollars to support competitive wages, stable staffing, and high-quality care.
- **Strengthened early childhood collaboration through the Big Sky Early Childhood Alliance.** Funding to Greater Gallatin United Way helped launch this collaborative effort, bringing together providers, schools, health professionals, parents, and community partners to build a stronger early learning ecosystem for families.

**These investments help families live, work, and build roots in the greater Big Sky region—today and for generations to come.**

# Health & Wellness

**Goal:** Support affordable access to physical and behavioral health services and robust recreational opportunities so individuals and families can thrive across the region.

## Five-Year Community Investment

**\$11,760,277 Granted since 2020**



## 2025 Impact Snapshot

- **Strengthened healthcare access through two projects with the Bozeman Health Foundation**—supporting improvements at Big Sky Medical Center and expanding inpatient care for adults experiencing mental health crises.
- **Catalyzed funding for Lighthouse Ranch, an inpatient behavioral health campus for youth.** Our \$350,000 investment helped leverage \$2.2 million in collaborative funding for the community’s first youth crisis stabilization site.
- **Increased access to affordable sports and recreation,** helping more residents stay active and connected year round.
- **Advanced data-driven community planning** through the Big Sky Health & Wellness Coalition, supporting research on substance use and mental health to guide community-wide solutions.

These efforts are building a healthier, more resilient community.



*"I spent years in and out of treatment, often far from home, while struggling with my mental health. What would have helped most was healing close to my family and community. Lighthouse Ranch will give kids like me that chance. Today, I'm looking forward - I want to become an art teacher and help kids feel safe, creative, and supported."*

**-Jay Jacobson, age 19,  
Big Sky resident**



*"When my brothers and I were young our dad taught us how to fly fish on this river, and I plan to do the same with my own children."*

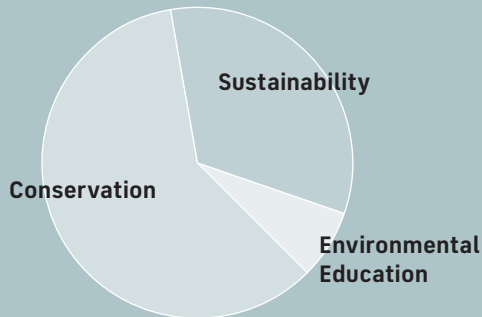
**-Tyler Diduch, Gallatin River Task Force Member**

# Environment

**Goal:** Support a sustainable future through the protection of wildlife and natural resources and the responsible stewardship of land and water for generations to come.

## Five-Year Community Investment

**\$538,430 Granted since 2020**



## 2025 Impact Snapshot

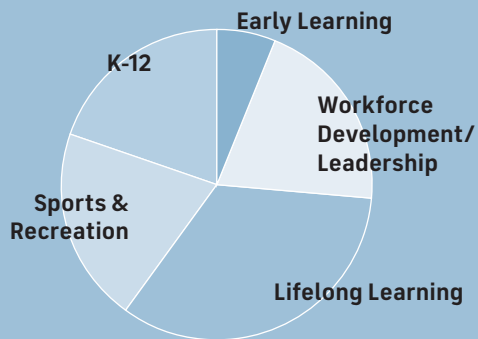
- **Advanced Gallatin River restoration** through our partnership with the Gallatin River Task Force, supporting 13 priority projects across the Upper Gallatin watershed including habitat restoration, streambank stabilization, stormwater mitigation, and improved river access.
- **Invested in Big Sky SNO's Build Better Big Sky Initiative**, promoting energy-efficient building practices and helping create a roadmap for thoughtful growth that balances development, environmental stewardship, and the needs of year-round residents.
- **Strengthened the Alpenscapes collaborative**, a partnership between Big Sky Fire Department, Big Sky Sustainability Network, Gallatin River Task Force, and Grow Wild, that focuses on landscape stewardship and wildfire resilience.

By pairing science-based restoration with forward-looking community design, we are safeguarding the region's natural resilience.

# Education

**Goal:** Support opportunities for individuals at every stage of life to access high-quality lifelong learning.

**Five-Year Community Investment**  
**\$881,297 Granted since 2020**



## 2025 Impact Snapshot

- **Supported the Darren Johnson Memorial Scholarship Fund**, one of the largest scholarship providers for professional ski patrollers advancing avalanche education and mountain safety.
- **Invested in K-12 education and enrichment programs**, supporting partners like the Belgrade Community Library and Big Sky Community Library in providing accessible learning opportunities such as summer reading programs and community book clubs.
- **Strengthened workforce development opportunities** through partners including the Gallatin National Forest Avalanche Center, Professional Ski Instructors of America, and Women of Winter—supporting lifelong learning, leadership, and careers in mountain environments.

These efforts ensure learners of all ages can grow, lead, and contribute to a vibrant community.



*“The Darren Johnson Memorial Fund is an important scholarship resource, providing patrollers the opportunity to travel to other mountains and attend training courses that enhance their skills and knowledge. For smaller ski areas like ours, where resources are limited, this scholarship is vital in ensuring we remain equipped with the best practices for safety and response.”*

–Morgan Throckmorton,  
Lost Trail Ski Area Patroller and Darren Johnson  
Avalanche Fund Scholarship Recipient





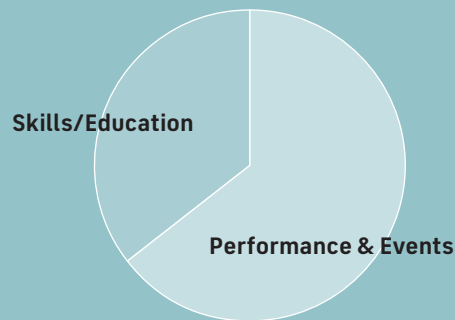
***"Most media focuses on the bad and all the stuff that's wrong with the world. At the same time, there are people all over the world who are trying to make things better for their communities, for themselves, for the planet. So, we decided that we wanted the films that we selected to have that quality... focusing on the people [who] are trying to do good in the world and in their own ways, overcoming challenges."***

**– Daniel Glick, Director, Lone Peak Film Festival**

# Arts & Culture

**Goal:** Support programs that promote creative expression and cultural connection to foster pride, belonging, and community spirit.

**Five-Year Community Investment**  
**\$579,634 Granted since 2020**



## 2025 Impact Snapshot

- **Expanded access to the arts** through the Arts Council of Big Sky's Contribute-What-You-Can program, helping ensure arts education remains welcoming and accessible.
- **Brought diverse performing arts to Big Sky** through support for the Warren Miller Performing Arts Center, featuring theater, dance, music, comedy, and cross-disciplinary performances from local to international artists.
- **Supported the inaugural Lone Peak Film Festival**, highlighting Indigenous stories and Montana's natural heritage while mentoring emerging Montana filmmakers and strengthening community connection through storytelling.

**Arts and culture enrich community identity and strengthen year-round vitality.**

# Programming

## Capacity Building

**Goal:** Strengthen nonprofit capacity through access to professional development, technology, strategy, governance, and financial training.

### 2025 Impact Snapshot

- 34 staff across 23 organizations accessed regional professional development opportunities through the Nonprofit Capacity Scholarship Program.
- 37 nonprofit professionals from 17 organizations expanded their skills and tools through 9 no-cost trainings.
- 24 members from 9 nonprofit organizations found affordable office and meeting space through the Social Impact Hub, reducing overhead costs while fostering collaboration and peer learning.


## Collective Impact

**Goal:** Work together with funding partners to align strategies and strengthen community investment.

### 2025 Impact Snapshot

- **Through the Elevate Funders Collaborative**, the Yellowstone Club Community Foundation partners with the Big Sky Resort Tax District, Real Estate Collective, Moonlight Community Foundation, and Spanish Peaks Community Foundation to advance long-term solutions for Big Sky.
- **Through Big Sky Thrift**, a program of the Yellowstone Club Community Foundation, revenue from donated goods is reinvested in local programs. In its third year, the Gift from the Thrift program granted \$139,219 to support food security, arts access, outdoor recreation, and youth development.
- **The Big Sky Real Estate Collective**, a fund administered by the Yellowstone Club Community Foundation, brings together local agents and brokers who pledge 1% of their gross commissions to support community solutions. In 2025, the Collective raised \$106,261—its largest annual total to date—and over \$275,000 since its founding.

By building skills and strengthening systems,  
we help ensure long-term impact across the sector. ←

Three women are standing side-by-side, smiling warmly at the camera. The woman on the left has long, wavy brown hair and is wearing a bright red cardigan with a white heart-shaped patch on the chest and light blue jeans. The woman in the middle has shoulder-length brown hair and is wearing a dark maroon cardigan over a black top and blue jeans. The woman on the right has long, straight blonde hair and is wearing a rust-colored turtleneck sweater and blue jeans. They are in a well-lit room with large windows in the background showing a view of a mountain range. The background also features wooden pillars and a stone wall.

***"Participating in YCCF's recent trainings has been a meaningful investment for the Big Sky Community Organization (BSCO). The budget training sharpened our approach to financial planning, and although Liv Grubaugh, another BSCO Director attended the development training, the takeaways resonated across our entire team. The experience was impactful enough that we've since continued working with lead trainer Kari Anderson through additional consulting. YCCF creates an environment that encourages open learning, peer connection, and collective growth in support of the Big Sky community. We look forward to continued opportunities to learn together and raise the bar across our community."***

**- Madeleine Feher, CEO, BSCO**





# Building Momentum

Over the past five years, we have seen the power of long-term partnerships and the importance of investing in both programs and the infrastructure that sustains them.

As we step into our next chapter, momentum is strong. Growing annual support from Yellowstone Club members, expanding our Black Diamond Program, and continued progress toward fully funding the Elevate Endowment position the Foundation for even greater impact.

In the coming year, our Board and staff will focus on identifying where needs are greatest and where strategic investment can create transformative change. That work will shape the priorities guiding our next five years.

**The future of Big Sky is still being written—  
and we are inspired by what is possible  
when a community invests in itself.**

# Revenues, Support & Expenditures

	<b>FY 2024</b> <i>10.1.2023-9.31.2024</i>	<b>FY 2025</b> <i>10.1.2024-9.31.2025</i>	<b>Partial Year</b> <i>10.1.2025-12.31.2025</i>	<b>Total 15 Month</b> <i>10.1.2024-12.31.2025</i>
<b>CONTRIBUTION REVENUE &amp; SUPPORT</b>				
General Contributions	\$2,460,087	\$2,825,618	\$1,183,036	\$4,008,654
Fundraising	\$840,150	\$2,220,685	\$1,200	\$2,221,885
Big Sky Thrift	\$479,747	\$690,757	\$181,566	\$872,323
Foundation Programming	-	-	\$75,000	\$75,000
Social Impact Hub	\$82,939	\$86,699	\$19,506	\$106,205
Darren Johnson Memorial Fund	\$81,486	\$89,411	\$1,223	\$90,634
Elevate Endowment	\$4,399,911	\$13,413,529	\$6,857,219	\$20,270,748
<b>TOTAL CONTRIBUTIONS &amp; SUPPORT</b>	<b>\$8,344,321</b>	<b>\$19,326,699</b>	<b>\$8,318,750</b>	<b>\$27,645,449</b>
<b>GRANTS &amp; EXPENDITURES</b>				
Scholarships	\$31,240	\$54,711	\$21,294	\$76,005
Sponsorships	\$221,114	\$292,995	\$117,200	\$410,195
Grants	\$2,279,120	\$2,953,873	\$200,000	\$3,153,873
Emergency Assistance	\$12,500	\$15,460	-	\$15,460
Foundation Programming	\$1,642,386	\$1,885,672	\$648,930	\$2,534,602
Darren Johnson Memorial Fund	\$13,056	\$53,770	\$19,045	\$72,815
Elevate Endowment	\$446,500	\$363,387	\$110,774	\$474,161
Asset Acquisition			\$3,066,904	\$3,066,904
Fundraising	\$647,366	\$906,519	\$101,351	\$1,007,870
Management & Operations	\$209,695	\$182,656	\$61,598	\$244,254
<b>TOTAL GRANTS &amp; EXPENDITURES</b>	<b>\$5,502,976</b>	<b>\$6,709,043</b>	<b>\$4,347,096</b>	<b>\$11,056,139</b>
<i>Management &amp; Operations as a % of Revenue</i>	<i>2.7%</i>	<i>1.0%</i>	<i>0.7%</i>	<i>0.9%</i>

*This year, the Foundation transitioned from a fiscal year to a calendar year. As a result, the financials include a three-month partial year to account for the transition. Audited financial statements may be obtained by emailing [yccf@yellowstoneclub.com](mailto:yccf@yellowstoneclub.com).*



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