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20 UNITED STATES DISTRICT COURT
 21 CENTRAL DISTRICT OF CALIFORNIA

22 CAPTAIN JEFFREY LITTLE,
 23 Plaintiff,
 24 v.
 25 LOS ANGELES COUNTY, et al.
 26 Defendants.

Case No.: 2:24-cv-4353-JLS-PD

**PLAINTIFF’S MEMORANDUM OF
 POINTS AND AUTHORITIES IN
 SUPPORT OF MOTION FOR
 PARTIAL SUMMARY JUDGMENT**

Judge: Hon. Josephine L. Staton
 Courtroom: 8A
 Date: April 24, 2026
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INTRODUCTION

Plaintiff Jeffrey Little is a Captain in the Los Angeles County Fire Department’s Lifeguard Division. (SUF ¶1). He has served with distinction for more than two decades. (SUF ¶¶1-4). He is also a devout Christian with traditional religious beliefs concerning marriage and sexuality. (SUF ¶¶6-10). His religious beliefs first came into conflict with the requirements of his job in 2023 when the County of Los Angeles adopted EA-231 to celebrate Pride Month through display of the Progress Pride Flag (“PPF”) on certain county property in the month of June. (SUF ¶¶30-34). Little notified his employer of the conflict and made a request for religious accommodation. (SUF ¶¶35-36). What followed was a series of events in which the County initially granted his request, then withdrew it, and disciplined him when he stood on his religious beliefs. The following year the County again refused to accommodate his religious beliefs in relation to the PPF. (SUF ¶¶38-221).

The material facts are undisputed. The County *twice* failed to accommodate Little’s sincerely held religious beliefs, despite contesting neither the sincerity of his beliefs nor the conflict between those beliefs and County PPF policy. Accommodating Little’s religious beliefs would not have been an undue hardship on the County. The actions of the County and the other named Defendants violated Title VII of the Civil Rights Act of 1964 (“Title VII”), the California Fair Employment and Housing Act (“FEHA”), and the United States and California constitutions. For the reasons stated, Little is entitled to summary judgment.

LEGAL STANDARD

Under Rule 56 of the Federal Rules of Civil Procedure, “[t]he court shall grant summary judgment if the movant shows that there is no genuine dispute as to any material fact and the movant is entitled to judgment as a matter of law.” Fed. R. Civ. P. 56(a). At summary judgment, the court asks whether “there are any genuine factual issues that properly can be resolved only by a finder of fact because they may reasonably be resolved in favor of either party.” *Anderson v. Liberty Lobby, Inc.*, 477

1 U.S. 242, 250 (1986). “[A]ll reasonable inferences are drawn in favor of the non-
2 moving party.” *In re Slatkin*, 525 F.3d 805, 810 (9th Cir. 2008) (citing *Anderson*, 477
3 U.S. at 255); *Hollis v. R&R Rests., Inc.*, 159 F.4th 677, 683 (9th Cir. 2025). A party
4 asserting that a fact is undisputed must support that assertion by citing the record or
5 showing the opposing party cannot produce admissible evidence creating a genuine
6 dispute. Fed. R. Civ. P. 56(c)(1).

7 **ARGUMENT**

8 **I. Plaintiff is Entitled to Summary Judgment on his Title VII and**
9 **FEHA Failure to Accommodate Claims.**

10 The undisputed facts establish that the County, as Little’s employer, violated
11 Title VII and FEHA when it denied an accommodation for the conflict between his
12 personal responsibility for the PPF and his religious beliefs, even though
13 accommodation would not have caused it undue hardship.¹

14 **A. Title VII and FEHA Require Accommodation of Religious**
15 **Beliefs, Unless Accommodation Would Create Undue**
16 **Hardship for the Employer.**

17 Title VII prohibits an employer from discriminating against an employee
18 “because of such individual’s . . . religion.” 42 U.S.C. § 2000e-2(a)(1); *see id.* §§
19 2000e(b), (f). An employer violates Title VII if it takes adverse action against an
20 employee because of a protected trait. *Bostock v. Clayton Cnty.*, 590 U.S. 644, 656-
21 60 (2020). An employment practice is unlawful if the plaintiff shows that a protected
22 trait, like religion, was “a motivating factor” for the decision. 42 U.S.C. § 2000e-
23 2(m); *Bostock*, 590 U.S. at 656-57; *Hittle v. City of Stockton*, 101 F.4th 1000, 1013
24 (9th Cir. 2024).

25 ///

26 _____
27 ¹ FEHA “is interpreted consistently with Title VII, and thus “analysis of the federal
28 and state claims is the same.” *Bolden-Hardge v. Office of California Controller*, 63
F.4th 1215, 1222 n.3 (9th Cir. 2023).

1 Discrimination based on religion includes discrimination based on *any*
2 “aspect[] of religious observance and practice, as well as belief, unless an employer
3 demonstrates that he is unable to reasonably accommodate an employee’s . . .
4 religious observance or practice without undue hardship on the conduct of the
5 employer’s business.” *Id.* at § 2000e(j). Assessing what constitutes an “undue
6 hardship” for purposes of religious accommodation requires that courts “take[] into
7 account all relevant factors in the case at hand, including the particular
8 accommodations at issue and their practical impact in light of the nature, size and
9 operating cost of [an] employer.” *Groff v. DeJoy*, 600 U.S. 467, 470-71 (2023)
10 (cleaned up).

11 **B. The Uncontroverted Facts Establish a *Prima Facie* Case of**
12 **Religious Discrimination Based on Failure to Accommodate.**

13 A *prima facie* case of failure to accommodate requires evidence that: “(1) [the
14 plaintiff] had a bona fide religious belief, the practice of which conflicted with an
15 employment duty; (2) [he] informed [his] employer of the belief and conflict; and (3)
16 the employer threatened [him] with or subjected [him] to discriminatory treatment,
17 including discharge, because of [his] inability to fulfill the job requirements.” *Heller*
18 *v. EBB Auto Co.*, 8 F.3d 1433, 1438 (9th Cir. 1993); *see Tiano v. Dillard Dep’t*
19 *Stores*, 139 F.3d 679, 681 (9th Cir. 1998). If the plaintiff establishes a *prima facie*
20 case, the burden then shifts to the employer to show either that it “initiated good faith
21 efforts to accommodate reasonably the employee’s religious practices or that it could
22 not reasonably accommodate the employee without undue hardship.” *Little v. Los*
23 *Angeles Cnty. Fire Dep’t*, No. 24-cv-4353, 2025 WL 3190797, at *4 (C.D. Cal. May
24 4, 2025) (quoting *Peterson v. Hewlett-Packard Co.*, 358 F.3d 599, 606 (9th Cir.
25 2004)).

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1 **1. Little is a traditional Christian whose beliefs conflict**
2 **with the message of the PPF.**

3 First, it is uncontroverted that (1) Little is a devout Christian with traditional
4 Christian beliefs regarding marriage, family, and sexual behavior and identity and (2)
5 adoption of EA-231 (and later EA-232) created a conflict with Little’s beliefs. (SUF
6 ¶¶6-8; ¶¶11-14; ¶¶29-30). Defendants have not contested the fact that Little’s
7 religious beliefs are *bona fide*, and in fact the County has offered him
8 accommodations (though they are inadequate) because of his religious beliefs. (*See*
9 SUF ¶42, ¶¶59-6169). It is equally undisputed that the PPF celebrates LGBTQ+
10 identity and pride. (SUF ¶17). To Little, this flag promotes sexual expression and
11 ethics that are incompatible with the Bible’s plan for sex and marriage. (SUF ¶7,
12 ¶¶11-12, ¶30).

13 While Little’s religious beliefs do not preclude him from working at a facility
14 flying the PPF (SUF ¶29), imposing on him responsibility for raising the PPF or
15 directing another person to do so—as EA-231 (and the later EA-232) specifically
16 required of supervisors, like Little— presents a conflict. (SUF ¶¶29-30; ¶45, ¶¶64-
17 66). Thus, he satisfies the first element of his *prima facie* case.

18 **2. Little notified his employer about the conflict, requested**
19 **accommodation, and participated in good faith in the**
20 **interactive process.**

21 Second, because EA-231 created a conflict with Little’s sincerely held
22 religious beliefs, on becoming aware that his currently assigned station was flying
23 the PPF, Little promptly informed his superiors and made a request for
24 accommodation to Division Chief Boiteux, by email sent June 18, 2023. (SUF ¶¶35-
25 36). “Title VII is premised on ‘bilateral cooperation . . . [A]lthough the statutory
26 burden to accommodate rests with the employer, the employee has a correlative duty
27 to make a good faith attempt to satisfy his needs[.]” *Am. Postal Workers Union v.*
28 *Postmaster Gen.*, 781 F.2d 772, 777 (9th Cir. 1986) (citation omitted).

1 In both 2023 and 2024, Little more than satisfied his legal duty by not only
2 notifying the County of the conflict presented by the EAs but also making formal
3 requests for accommodation and offering multiple possibilities for resolving the
4 conflict with his faith. (SUF ¶¶36; ¶¶51-52; ¶¶59-68; ¶¶207-216). He engaged in this
5 process in June 2023 and again in 2024 in anticipation of that year’s Pride Month.
6 (SUF ¶¶59-68, ¶¶207-216). The undisputed facts establish that the County was aware
7 of the conflict with his religious beliefs and his accommodation requests.

8 **3. The County threatened and disciplined Captain Little**
9 **because his beliefs would not allow him to participate in**
10 **the raising or lower of the PPF.**

11 The County fares no better on the third element of the *prima facie* case: threats
12 and discriminatory treatment. Following an IPM with the County on June 19, 2023,
13 Little was *granted* an accommodation that included working recall assignments at a
14 location where the PPF would not be flying. (SUF ¶¶67-69). Nevertheless, on June
15 21, 2023, when Little reported to his assignment there, he was surprised to see the
16 PPF flying. [REDACTED]

17 [REDACTED] (SUF ¶¶97-100). So, in
18 accordance with Little’s understanding of EA-231, his accommodation, and his
19 religious beliefs, Little removed the PPFs and stored them. (SUF ¶¶109-15). Little
20 testified (and demonstrated) it was not merely that the PPFs were flying at his
21 worksite, but that as the lead captain for Area 17 that day he was responsible for
22 ensuring the PPFs were flying under the express terms of EA-231—a duty that
23 conflicted with his religious beliefs. (SUF ¶¶50-52; ¶61; ¶¶107-08).

24 Despite knowing Little had acted based on his faith and his June 19
25 accommodation, Chief Lester—with the blessing of Chiefs Boiteux and Uehara—
26 reported Little for violation of County policy. (SUF ¶117, ¶¶121-22). At a second
27 IPM on June 21, 2023, Little was informed that his accommodation had been
28 rescinded and he would be responsible for ensuring the flying of the PPF. (SUF

1 ¶¶131-140). During this second meeting, Little was also told by County officials that
2 his accommodation request related to flags was outside the scope of the interactive
3 process and “does not fall under a religious accommodation.” (SUF ¶131).

4 On June 22, Chief Boiteux met with Little in person and provided a Direct
5 Order, a Notice of Instruction, and a Subject of Internal Investigation notice because
6 of his lowering of the PPFs. (SUF ¶162). Chief Boiteux *admitted* in deposition he
7 told Little that his “religious beliefs don’t matter” and that he needed to ensure the
8 flag is flown “regardless of [his] beliefs.” (SUF ¶¶165-66).

9 The County then imposed discipline on Captain Little:

- 10 • He was suspended from the Background Investigations Unit (“BIU”),
11 resulting in a significant loss of income, overtime, and prestige. (SUF
12 ¶179).
- 13 • The Equity Panel sustained allegations against Little, made by Chief Lester,
14 that he had violated the County’s Policy of Equity. (SUF ¶90).
- 15 • [REDACTED]
16 [REDACTED]
17 [REDACTED] (SUF ¶185).
- 18 • [REDACTED]
19 [REDACTED] (SUF ¶186).

20 Beginning March 2024, Captain Little sent the County multiple letters
21 renewing his request to be accommodated from any requirement to ensure PPFs were
22 flying in June 2024, but the County ignored his communications until May 23, 2024,
23 when the Fire Department set another IPM. (SUF ¶201). EA-231 had been revised,
24 and the flag was now governed by EA-232. The County, however, still failed to
25 accommodate Little because it said he would always be responsible for ensuring the
26 PPF is flying, even if excused from personal raising. (SUF ¶210-11).

27 Denial of his requests in 2023 and 2024, finding that he violated the County’s
28 equity policy, and the 15-day unpaid suspension all flowed directly from Little’s

1 traditional religious beliefs and his efforts to not violate them. These acts all easily
2 count as *prima facie* “discriminatory treatment . . . because of [Little’s] inability to
3 fulfill the job requirements.” *Heller*, 8 F.3d at 1438.

4 Accordingly, Little states a *prima facie* case for discrimination.

5 **C. Accommodating Little Would Not Have Been an Undue**
6 **Hardship.**

7 An employer cannot establish undue hardship by showing only “more than a
8 *de minimis* cost.” *Groff*, 600 U.S. at 468. Instead, the employer must show a burden
9 “substantial in the overall context of [its] business,” which turns on “all relevant
10 factors[,]” including the impact of the accommodation “in light of the nature, size
11 and operating cost” of the employer. *Id.* at 468, 470-71.

12 “All relevant factors” includes managing and deploying employees, but those
13 burdens are relevant to a Title VII undue burden analysis only to the extent they
14 translate into material operational costs or disruptions for the employer. *See id.* at
15 476 (Sotomayor, J., concurring). Furthermore, Title VII does not treat every
16 coworker objection as hardship. *Id.* And since undue hardship is an affirmative
17 defense, the burden falls on the employer to show that a cognizable undue hardship
18 justified denying the accommodation. *See Petersen v. Snohomish Reg’l Fire &*
19 *Rescue*, 150 F.4th 1211, 1217 (9th Cir. 2025); *Bolden-Hardge v. Off. of Cal. State*
20 *Controller*, 63 F.4th 1215, 1225 (9th Cir. 2023).

21 **1. The County would not have suffered an undue hardship**
22 **from granting Little accommodations to the EAs.**

23 On the undisputed record, no reasonable juror could find the County would
24 have suffered undue hardship from accommodating Little. Operationally, the lack of
25 any burden already was clear by the conclusion of his first IPM on June 19, 2023. It
26 was agreed then that Little would be allowed to serve as captain and refrain from
27 personally raising the Progress Pride Flag so long as another captain at a nearby
28 beach would do so. (SUF ¶140). And the undisputed record reflects that this was a

1 workable solution. (SUF ¶147, 151). In other words, the County (briefly)
2 accommodated Little simply by reallocating discrete flag tasks within a unified
3 supervisory area, which shows there was no undue hardship.

4 Defense witnesses have confirmed how operationally easy it would have been
5 to accommodate Captain Little. He could permissibly be assigned to any beach along
6 the coastline, and there were “160 lifeguard towers that flew only one flag” (plus
7 other one-flag facilities) where EA-231’s own terms did not necessarily require a
8 PPF. (SUF ¶47). Indeed, even after the Department’s “100 percent compliance”
9 push, the record reflects that stations still were not flying the PPF “because they
10 could not,” and “relocating Little to an area not flying the Progress Pride Flag
11 remained a way to accommodate him.” (SUF ¶¶104-05). Little worked to minimize
12 the necessity of the Department needing to recall another to replace any shifts he
13 might be scheduled for at locations incompatible with his accommodation. (SUF ¶69,
14 ¶¶80-81). And even if he had not made that effort, before Little’s second IPM, [REDACTED]
15 [REDACTED]
16 [REDACTED] (SUF ¶150).

17 **2. Accommodation would not have created other**
18 **hardships.**

19 Consideration of potential economic burdens does not help Defendants. The
20 cost estimates in the record—prepared by Little’s chain of command and not
21 disputed by the County’s corporate representative—place the “full economic cost” of
22 granting the accommodation he requested [REDACTED] out of a roughly \$1.5
23 billion annual Fire Department budget. (SUF ¶142). Barely 1/2000 of 1% of the
24 budget, and less than Chief Boiteux earns in total compensation each week of the
25 year. [REDACTED]
26 [REDACTED] (SUF ¶142).¹

27 _____
28 ¹ Even if a recall were needed to cover a month of shifts, the Division Chief estimated the cost at approximately \$16,000—still immaterial in the overall context of the

1 Defendants have speculated that someone might suffer mental distress if Little
2 received an accommodation. But that theory collapses on both the facts and the law.
3 Notably absent across nearly two dozen defense depositions is *any* concrete evidence
4 that would tie the requested accommodation to injury to anyone. [REDACTED]

5 [REDACTED]

6 [REDACTED]

7 [REDACTED] (SUF ¶144). Mere

8 conjecture does not satisfy *Groff*, but even if it could, *Groff* expressly holds that “a
9 coworker’s dislike of the mere fact of an accommodation” is not a cognizable
10 burden. 600 U.S. at 470 (cleaned up).

11 Defendants have no evidence of substantial operational disruption, and their
12 own witnesses quantify only trivial cost. Under *Groff*’s clarified standard, this
13 evidence, such as it is, cannot carry the “undue hardship” defense as a matter of law,
14 and summary adjudication is warranted. *See Groff*, 600 U.S. at 468, 470.

15 **II. Plaintiff is Entitled to Summary Judgment for Retaliation under**
16 **Title VII and FEHA.**

17 To establish a *prima facie* retaliation claim, a plaintiff must allege: (1) a
18 protected activity; (2) an adverse employment action; and (3) a causal link between
19 the protected activity and the adverse employment action. *Cornwell v. Electra Cent.*
20 *Credit Union*, 439 F.3d 1018, 1034-35 (9th Cir. 2006) (Title VII); *Cal. Fair Emp’t &*
21 *Hous. Comm’n v. Gemini Aluminum Corp.*, 122 Cal. App. 4th 1004, 1018 (2004)
22 (FEHA). “The requisite degree of proof necessary to establish a *prima facie* case . . .
23 on summary judgment is minimal and does not even need to rise to the level of a
24 preponderance of the evidence.” *Opara v. Yellen*, 57 F.4th 709, 722 (9th Cir. 2023)
25 (cleaned up and citation omitted). This “minimal” burden is justified since those
26 discriminating against a person due to his protected activity might not create direct

27
28

Department’s operations and resources. (SUF ¶55).

1 evidence of discrimination when doing so. *Kama v. Mayorkas*, 107 F.4th 1054, 1059
2 (9th Cir. 2024).

3 Discovery has confirmed that on June 18, 2023, Little emailed Chief Boiteux
4 requesting an exemption from EA-231, stating it “infringes on my sincere religious
5 beliefs” and is “in conflict with my deep religious faith.” (SUF ¶36). [REDACTED]
6 [REDACTED] (SUF ¶40). He participated in the IPM the next day, June 19.
7 (SUF ¶59). Multiple courts have held that requesting an accommodation is a
8 protected activity for purposes of Title VII. *See Creusere v. Bd. of Educ. of City Sch.*
9 *Dist. of City of Cincinnati*, 88 F. App’x 813, 821 (6th Cir. 2003); *Weiss v.*
10 *Permanente Med. Grp., Inc.*, No. 23-cv-3490, 2023 WL 8420974, at *4 (N.D. Cal.
11 Dec. 4, 2023); *Enriquez v. Gemini Motor Transp. LP*, No. 19-cv-4759, 2021 WL
12 5908208, at *7 (D. Ariz. Dec. 14, 2021). Further, requests for accommodations are
13 protected activity for purposes of the ADA, and the Ninth Circuit has held that Title
14 VII and the ADA framework for retaliation are the same. *Id.* (citations omitted).
15 Indeed, Defendants have not disputed that Little engaged in a protected activity.
16 (ECF 30-1 at 27).

17 Immediately after his protected activity, Little began suffering adverse
18 employment action, starting with Chief Boiteux’s June 22 decision to investigate
19 Little for removing PPFs on June 21, notwithstanding his accommodation. (SUF
20 ¶162). “[M]erely investigating an employee . . . likely can support a claim for Title
21 VII retaliation.” *Campbell v. Hawaii Dep’t of Educ.*, 892 F.3d 1005, 1022 (9th Cir.
22 2018). [REDACTED]
23 [REDACTED] (SUF ¶¶179-80). [REDACTED]
24 [REDACTED] *Ray v. Henderson*, 217 F.3d
25 1234, 1241 (9th Cir. 2000); *see Burlington N. & Santa Fe Ry. Co. v. White*, 548 U.S.
26 53, 71 (2006). But Little’s suspension also came with loss of income and prestige.
27 (SUF ¶180). *See Fonseca v. Sysco Food Servs. of Arizona, Inc.*, 374 F.3d 840, 847
28 (9th Cir. 2004) (denial of overtime is adverse action); *Mendoza v. Sysco Food Servs.*

1 of *Arizona, Inc.*, 337 F. Supp. 2d 1172, 1191 (D. Ariz. 2004) (same). [REDACTED]
2 [REDACTED]
3 [REDACTED] (SUF ¶¶186-201). *Burlington*, 548 U.S. at 6
4 (suspension without pay materially adverse).

5 Finally, there is a clear causal nexus. “Causation sufficient to establish the
6 third element of the prima facie case may be inferred from circumstantial evidence,
7 such as the employer’s knowledge that the plaintiff engaged in protected activities
8 and the proximity in time between the protected action and the allegedly retaliatory
9 employment decision.” *Yartsoff v. Thomas*, 809 F.2d 1371, 1376 (9th Cir.1987).

10 Take temporal proximity first. Within a single week, Defendants learned of
11 Little’s accommodation request, granted it, rescinded it, initiated an investigation,
12 filed a CPOE report, removed him from the BIU, and began a process by which he
13 was ultimately suspended without pay. (SUF ¶36; ¶¶59-68; ¶90; ¶129; ¶¶131-41;
14 ¶179; ¶¶185-98). “Causation can be inferred . . . where [as here] an adverse
15 employment action follows on the heels of protected activity.” *Villiarimo v. Aloha*
16 *Island Air, Inc.*, 281 F.3d 1054, 1065 (9th Cir. 2002); *see Passantino v. Johnson &*
17 *Johnson Consumer Prods., Inc.*, 212 F.3d 493, 507 (9th Cir. 2000); *Dawson v. Entek*
18 *Intern*, 630 F.3d 928, 937 (9th Cir. 2011) (“[T]emporal proximity can by itself
19 constitute sufficient circumstantial evidence of retaliation[.]”).

20 Turning to knowledge, Little’s superiors knew on June 18 that he requested
21 accommodation. (SUF ¶36). As this Court noted, Little’s complaint “presented at
22 least some evidence from which retaliatory motive can be inferred,” including
23 Lester’s action of bringing clasps to Area 17 immediately after Little’s
24 accommodation was granted with the intent to undermine the accommodation and
25 Chief Boiteux’s repeated statements to Little that his religious beliefs do not matter.
26 *Little*, 2025 WL 409427, at *5. Later that day, Little explained his accommodation to
27 Lester when Lester requested that he re-raise the PPFs. (SUF ¶117). Even though he
28 watched Little break down emotionally, Lester *still* filed a County Policy of Equity

1 report against him, which eventually led to a 15-day suspension without pay. (SUF
2 ¶118; ¶121).

3 And Chief Boiteux himself acknowledges that he told Little that his beliefs do
4 not matter. (SUF ¶¶165-66).

5 Given Little’s exemplary career, it is apparent that Little’s request was the but-
6 for cause of these adverse actions. Little was well-known in the department for his
7 laudable work. (SUF ¶¶3-4). His leadership regarded him as a “really talented”
8 lifeguard. (SUF ¶2). [REDACTED] (SUF
9 ¶199). His evaluation for March 2023 showed that he exceeded expectations in the
10 BIU. (SUF ¶4). And there was no information or evidence that Little did not perform
11 well at the BIU prior to his removal. (SUF ¶180).

12 Little’s claim meets every element for Title VII and FEHA retaliation, and his
13 excellent work history reveals that any non-retaliatory explanation for the adverse
14 actions is pretextual. The Court should grant summary judgment on Little’s
15 retaliation claims, including his corresponding state law claim (see Fifth Claim for
16 Relief (“Failure to Prevent Discrimination, Harassment, and Retaliation in Violation
17 of FEHA”)).

18 **III. Plaintiff is Entitled to Summary Judgment on his Claim for**
19 **Violation of the First Amendment and the California Constitution.**

20 The First Amendment’s Free Exercise Clause prohibits government from
21 “act[ing] in a manner hostile to religious beliefs or inconsistent with the Free
22 Exercise Clause’s bar on even *subtle* departures from neutrality”—unless the
23 government satisfies strict scrutiny. *Fellowship of Christian Athletes (FCA) v. San*
24 *Jose Unified Sch. Dist. Bd. of Ed.*, 82 F.4th 664, 686 (9th Cir. 2023) (cleaned up)
25 (emphasis added).¹ Moreover, “government actions coupled with ‘official
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27 ¹ The California Constitution’s free exercise protection is even stronger, requiring
28 strict scrutiny for any burden on religious exercise. *See Valov v. Dep’t of Motor*
Vehicles, 132 Cal. App. 4th 1113, 1126 & n.7 (2005). To the extent some cases

1 *expressions of hostility* . . . [are] inconsistent with what the Free Exercise Clause
2 requires . . . [and] must be set aside.” *Id.* at 690 (quoting *Masterpiece Cakeshop,*
3 *Ltd. v. Colorado C. R. Comm’n*, 584 U.S. 617, 639 (2018) (emphasis added)).

4 The County’s undisputed treatment of Little plainly lacks religious neutrality
5 and must be set aside entirely or at least undergo strict scrutiny (which it fails).

6 **A. The County Substantially Burdened Little’s Religion.**

7 There is no genuine dispute the County has burdened Little’s religious
8 exercise. His actions regarding the PPF—including his religious accommodation
9 requests and lowering the PPFs in Area 17 on June 21, 2023—are sincerely
10 religiously motivated. (SUF ¶¶6-8; ¶¶10-12; ¶42; ¶135). And the County plainly
11 burdened Little’s religious beliefs and practice by withdrawing the accommodation it
12 had originally provided and suspending him without pay in November 2024. *See*
13 *Kennedy v. Bremerton Sch. Dist.*, 597 U.S. 507, 525-27 (2022) (school’s forbidding
14 and suspending coach for praying on football field burdened religious exercise).

15 The County is also *still* burdening Little’s religious exercise by continuing to
16 require that he *ensure others raise the PPF* pursuant to EA-232. (SUF ¶211, ¶216).
17 Though Little has obtained *de facto* tentative relief by working in areas where he is
18 ultimately not responsible for the PPF, (SUF ¶220), he remains vulnerable to being
19 assigned to areas where he would be. *Id.* The County’s “policy is unmistakably
20 normative because it is clearly designed to present certain values and beliefs and
21 things to be celebrated and contrary values and beliefs as things to be rejected.”
22 *Bates v. Pakseresht*, 146 F.4th 772, 790 (9th Cir. 2025) (finding religious burden in
23 such circumstances).

24 Accordingly, “the pressure upon [Little] to forego” either his religious beliefs
25 and practice or his livelihood remains “unmistakable.” *Sherbert v. Verner*, 374 U.S.

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construe the two clauses coextensively, Captain Little’s the same analysis applies to
both. *Vernon v. City of Los Angeles*, 27 F.3d 1385, 1392 (9th Cir. 1994).

1 398, 404 (1963).¹

2 **B. The County’s Policy and Related Actions are Not Neutral,**
3 **But Rather Demonstrate Hostility and Targeting of Little’s**
4 **Faith.**

5 There also is no genuine dispute the County’s actions violated—and continue
6 to violate—the Free Exercise Clause’s minimum guarantee of religious neutrality,
7 given both the County’s hostility toward Little’s religious beliefs and its targeting of
8 those beliefs for special disfavor.

9 Start with hostility. “The Free Exercise Clause protects against governmental
10 hostility which is masked, as well as overt.” *Church of Lukumi Babalu Aye, Inc. v.*
11 *City of Hialeah*, 508 U.S. 520, 534 (1993). Accordingly, government may not “act in
12 a manner that passes judgment upon or presupposes the illegitimacy of religious
13 beliefs and practices.” *Masterpiece*, 584 U.S. at 638. Its enforcement processes must
14 be “neutral toward and tolerant of [an individual’s] religious beliefs,” and “upon
15 even *slight suspicion*” the government’s actions “stem from animosity to” or
16 “distrust of” religious beliefs or practice, they must be set aside—or at least undergo
17 strict scrutiny. *Id.* at 638-39 (emphasis added); *FCA*, 82 F.4th at 693.

18 The County’s actions toward Little manifested just such antireligious hostility.
19 For starters, Chief Boiteux *acknowledges* he told Little that Little’s religious beliefs
20 *don’t matter*. (SUF ¶166). That is quintessential animus. *See, e.g., FCA*, 82 F.4th at
21 692 (finding same where plaintiffs were told, *inter alia*, their religious views “had no
22 rightful place on campus”).

23 Additionally, [REDACTED]
24 [REDACTED]
25 [REDACTED] (SUF ¶38). [REDACTED]

26 _____
27 ¹ Little’s still-existing “Direct Order” to ensure the PPF flies pursuant to County
28 requirements makes clear that failure to comply may result in discipline up to
termination. (Ex. 1086 to Little Dep.).

1 [REDACTED]

2 [REDACTED]

3 [REDACTED] (SUF ¶39). Recommending denial based on that predisposed suspicion
4 lacked neutrality. *See Masterpiece*, 508 U.S. at 639 (government may not act based
5 on “distrust of [religious] practices”); *see also* (SUF ¶43, ¶70) (Little explaining
6 difference between sitting in a lifeguard tower and personally raising or ensuring
7 PPF is raised). The same distrust manifested in the County’s rescission of Little’s
8 religious accommodation, on grounds that Little’s accommodation allegedly wasn’t
9 related to any “practice [of] religion”—unlike “taking time to attend religious
10 services” or “wear[ing] religious garments” (SUF ¶131)—even though County
11 representatives were aware Little insisted his objections to raising the PPF were
12 sincerely religiously motivated. (SUF ¶36, ¶127). Similar distrust appeared in the
13 Notice of Instruction delivered to Little the following day, stating that all Department
14 employees must comply with EA-231 “irrespective of *personal* beliefs” (SUF ¶164)
15 (emphasis added)—thus assuming Little’s objections were not actually *religious*.
16 Such rank “judgment upon or presuppos[ition] [of] the [alleged] illegitimacy of
17 [Little’s] religious beliefs and practices” blatantly violate religious neutrality.
18 *Masterpiece*, 584 U.S. at 638.

19 [REDACTED]

20 [REDACTED]

21 [REDACTED]

22 [REDACTED] (SUF ¶191). But, again,
23 those conclusions amounted to an illegitimate presupposition that expressing
24 traditional religious views on marriage and sexuality necessarily discriminate against
25 “people with diverse [sexual orientation and gender identity expression].” *Bates*, 146
26 F.4th at 793-95 (deeming invalid similar presuppositions about potential adoptive
27 parents whose religious beliefs precluded them from supporting gender transition
28 treatments for minors). The Supreme Court recognizes that such religious views are

1 held “in good faith by reasonable and sincere people here and throughout the world.”
2 *Obergefell v. Hodges*, 576 U.S. 644, 657 (2015). The County’s contrary assumption
3 with respect to Little’s good-faith and reasonable religious beliefs lacked the baseline
4 neutrality required by the Free Exercise Clause. *See FCA*, 82 F.4th at 674, 692
5 (finding hostility where school officials viewed religious student group’s traditional
6 beliefs on LGBTQ+ issues inherently discriminatory, invalid, and bigoted).

7 Accordingly, because the undisputed material facts give rise to *at least* a
8 “slight suspicion” the County’s actions in this case were (and are) motivated by
9 distrust of Little’s religious beliefs, they “must be set aside,” *Masterpiece*, 584 U.S.
10 at 625, or at least undergo strict scrutiny.

11 The County’s challenged actions also violate the Free Exercise Clause’s bar on
12 “target[ing] religious conduct for distinctive treatment.” *Lukumi*, 508 U.S. at 534.
13 Here, the County withdrew Little’s religious accommodation precisely based on the
14 County’s view of the *nature* of Little’s religious objection—comparing his particular
15 religious scruples about the PPF to other kinds of workplace religious beliefs and
16 practices that it believed more legitimate. (SUF ¶131). Thus, the very “object” of
17 withdrawing Little’s religious accommodation was to prevent the exercise of what
18 the County acknowledges to be Little’s sincere religious beliefs regarding the PPF,
19 without any cognizable secular justification. *Lukumi*, 508 U.S. at 533-34.

20 Further, in actual practice the County’s actions worked to burden Little’s
21 “sincere religious beliefs yet almost no others.” *Bates*, 146 F.4th at 792 (internal
22 quotes omitted). [REDACTED]

23 [REDACTED]

24 [REDACTED] (SUF ¶¶86-88; ¶¶96-98, ¶¶171-72). [REDACTED]

25 [REDACTED]

26 [REDACTED]

27 [REDACTED]

28 [REDACTED]

1 [REDACTED]

2 [REDACTED] (§§85-89; §171; LAC-0003473-003572; LAC-0003644-0003652). [REDACTED]

3 [REDACTED]

4 [REDACTED]

5 [REDACTED] (§88). But no discipline was imposed for any of this conduct. (*Id.*) The
6 County’s punishment of Little, which involved no such derogatory or destructive
7 behavior, is thus a classic “religious gerrymander.” *Lukumi*, 508 U.S. at 535.

8 [REDACTED]

9 [REDACTED]

10 [REDACTED] (SUF §§155-56). [REDACTED]

11 [REDACTED]

12 [REDACTED] (SUF §150). This despite Little’s more than 20 years
13 of indisputably commendable service to the Fire Department. (SUF §1). *Accord*
14 *FCA*, 82 F.4th at 692 (“Before the Climate Committee’s investigation, FCA had
15 functioned on campus without issue for nearly 20 years. But in a span of less than
16 two weeks after the initial complaint by Glasser, FCA was derecognized without any
17 ability to defend itself—a penalty never before imposed on any [official] student
18 group” at the school.”).

19 Accordingly, both on their face and in operation, the County’s actions targeted
20 Little’s religious exercise for distinctive treatment and must undergo strict scrutiny.

21 **C. The County Fails Strict Scrutiny.**

22 “Strict scrutiny is unforgiving” and, “as a practical matter, is fatal in fact
23 absent truly extraordinary circumstances.” *Free Speech Coalition v. Paxton*, 606 U.S.
24 461, 484-85 (2025) (cleaned up). The government must show its challenged actions
25 are “the least restrictive means of achieving some compelling state interest.” *Id.* at
26 471 (internal quotes omitted). And the government cannot “rely on broadly
27 formulated interests,” but rather must demonstrate a compelling “interest in *denying*
28 *an exception*” to the religious claimant. *Fulton v. City of Philadelphia, Pennsylvania*,

1 593 U.S. 522, 541 (2021) (emphasis added).

2 The County easily fails this test. For one, the County demonstrated a less
3 restrictive means by accommodating Little on June 19, 2023, agreeing he could work
4 his normal shifts (during June) at Area 33 where he wouldn't be in charge of the
5 PPF, and otherwise allowed him to work his recall shifts in areas that don't fly the
6 flag. (SUF ¶¶59-68). *See Burwell v. Hobby Lobby*, 573 U.S. 682, 730 (2014) (less
7 restrictive accommodation for other organizations undermined government's ability
8 to show least restrictive means). [REDACTED] (SUF
9 ¶¶49; 57; ¶67; ¶142; ¶150; ¶152; ¶160).

10 As to compelling interest, government cannot establish "an interest of the
11 highest order . . . when it leaves appreciable damage to that supposedly vital interest
12 unprohibited." *Lukumi*, 508 U.S. at 547 (cleaned up). Here, even under the 100%
13 compliance mandate, there were still lifeguard stations not flying the PPF for various
14 reasons in June 2023; and the terms of the Board of Supervisor's 2023 directive did
15 not require flying the PPF unless both the U.S. and California flags were already
16 being displayed. (SUF ¶18; ¶47; ¶102; ¶103). And today, EA-232 requires flying the
17 PPF only on flagpoles that can fly three flags. (SUF ¶204). As a result, many small
18 stations across the county are not flying the PPF under EA-232. (SUF ¶217). *See*
19 *Fulton*, 593 U.S. at 542 ("exceptions" to challenged policy "undermine[] the City's
20 contention that its non-discrimination policies can brook no departures"). The
21 County thus lacks any compelling interest in *forcing Little* to raise or ensure the
22 raising of the PPF against his sincerely held religious beliefs.

23 **D. Additional Factors Support Injunctive Relief.**

24 Captain Little also meets the irreparable harm and equitable factors for
25 injunctive relief. "It is axiomatic that the loss of First Amendment freedoms, for even
26 minimal periods of time, unquestionably constitutes irreparable injury." *FCA*, 82
27 F.4th at 694 (internal quotes omitted). Just so here. As to whether the balance of
28 harms and public interest favor injunctive relief, these factors merge "[w]here, as

1 here, the party opposing injunctive relief is a government entity.” *FCA*, 82 F.4th at
2 695. And “it is always in the public interest to prevent the violation of a party’s
3 constitutional rights.” *Id.* (internal quotes omitted).

4 Accordingly, Captain Little is entitled to summary judgment on his federal and
5 state free exercise claims and should be granted an appropriate award of injunctive
6 relief.

7 **IV. Plaintiff is Entitled to Summary Judgment on Defendants’**
8 **Affirmative Defense of Sovereign Immunity.**

9 Defendants’ Answer to the Second Amended Complaint pleads as an
10 affirmative defense that “Plaintiff’s claims are barred, in whole or in part, by
11 sovereign immunity under the Eleventh Amendment.” (Answer, p. 29). That defense
12 fails as a matter of law. The Eleventh Amendment concerns suits “against one of the
13 United States,” U.S. Const. amend. XI, and the Supreme Court has “repeatedly
14 refused to extend sovereign immunity to counties.” *N. Ins. Co. of N.Y. v. Chatham*
15 *Cnty.*, 547 U.S. 189, 193 (2006) (collecting cases); *accord Lincoln Cnty. v. Luning*,
16 133 U.S. 529, 530 (1890). Defendants should know as much because the Ninth
17 Circuit recently held the *County of Los Angeles* is not entitled to sovereign immunity
18 because it is not an arm of the State for Eleventh Amendment immunity
19 purposes. *Ray v. County of Los Angeles*, 935 F.3d 703, 705, 708-11 (9th Cir. 2019).

20 **V. Little is also entitled to summary judgment on *Monell* liability.**

21 Local governments are subject to municipal liability under § 1983 (*Monell*
22 liability) where (1) the plaintiff was deprived of a constitutional right; (2) the
23 municipality had a policy; (3) the policy “amounts to deliberate indifference to the
24 plaintiff’s constitutional rights”; and (4) the policy “is the moving force behind the
25 constitutional violation.” *Plumeau v. Sch. Dist. No. 40 Cnty. of Yamhill*, 130 F.3d
26 432, 438 (9th Cir. 1997). A municipality can also be liable for “an isolated
27 constitutional violation when the person causing the violation has final policymaking
28 authority.” *Christie v. Iopa*, 176 F.3d 1231, 1235 (9th Cir. 1999). That includes when

1 a final policymaker ratified a subordinate’s unconstitutional decision or action and
2 the basis for it, *Gillette v. Delmore*, 979 F.2d 1342, 1346-47 (9th Cir. 1992), as well
3 as when the final policymaker acts with deliberate indifference to the subordinate’s
4 constitutional violations, *Christie*, 176 F.3d at 1240.

5 Here, County policy was the “moving force” behind the deprivation of Little’s
6 constitutional rights. Little’s obligation to ensure the PPF flies (in violation of his
7 religious beliefs) derived from the County Board of Supervisors’ March 2023
8 directive. (Ex. 3 to 3d Am. Cmplt.). The Fire Department, which has no separate
9 legal existence from the County, *see* 3d Am. Verif. Cmplt. ¶11, implemented that
10 directive via EA-231, which expressly requires “Captains” like Little to “ensure” the
11 PPF flies according to its terms. (Ex. 4 to Am. Cmplt.). After Little lowered PPFs in
12 Area 17, he received a Fire Department Notice of Instruction exhorting him that
13 “[a]ll department employees” must “comply with EA-231,” including by “refraining
14 from taking the flag down,” “*irrespective of personal beliefs.*” (Ex. 11 to 3d Am.
15 Verif. Cmplt. (emphasis added)). [REDACTED]

16 [REDACTED]
17 [REDACTED]
18 [REDACTED] (Ex. 1089 to Little Dep.). County policy’s role in Little’s
19 constitutional harms is buttressed by the County’s ongoing refusal to accommodate
20 Little under EA-232, which expressly provides that “compliance is not optional.” *See*
21 (Ex.24 to 3d Am. Verif. Cmplt.).

22 Further, by requiring Little to abide by EA-231 “*irrespective of personal*
23 *beliefs*”—in direct response to his expressly religious objection to being responsible
24 for flying the PPF—and by declaring Little’s religiously motivated actions to be *ipso*
25 *facto* discriminatory, County policy was deliberately indifferent to the First
26 Amendment’s requirement that government proceed in a manner *tolerant of* religious
27 beliefs. *Masterpiece*, 584 U.S. at 638; *see also, e.g., Hallett v. Morgan*, 296 F.3d 732,
28 744 (9th Cir. 2002) (intentional interference with an individual’s rights is deliberate

1 indifference). It was also deliberately indifferent to the requirement that government
2 not *directly target* religious exercise for distinctive [REDACTED]
3 [REDACTED]
4 [REDACTED]
5 [REDACTED] (SUF ¶¶86-91; ¶¶97-98; ¶171-73).

6 Finally, Chief Boiteux’s overt hostility to Little’s religious beliefs triggers
7 *Monell* liability. *Christie*, 176 F.3d at 1237 (municipal liability can attach based on
8 “delegated” final policymaking authority). Here, Fire Department Chief Mayfield
9 delegated his enforcement authority regarding Fire Department policies to Chief
10 Boiteux by directing him to ensure 100% compliance with EA-231. (SUF ¶¶94-98);
11 3d Am. Verif. Cmpl. ¶12). Chief Boiteux acted pursuant to that authority when he
12 provided Little the notice requiring compliance with EA-231 and concededly telling
13 Little his religious beliefs *don’t matter*. (SUF ¶¶165-66). Boiteux, on behalf of
14 Mayfield, also ratified County representatives’ targeting Little’s religious beliefs
15 when they rescinded his accommodation. Indeed, Boiteux discussed Little’s
16 grievance with Mayfield, who directed Boiteux to follow HR’s recommendation and
17 rescind Little’s accommodation based on the nature of his religious beliefs. (SUF
18 ¶¶130-35). Accordingly, the County is subject to § 1983 liability under *Monell*.

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CONCLUSION

For the foregoing reasons, Plaintiff Captain Little respectfully requests summary judgment in his favor.


Respectfully submitted,

LiMANDRI & JONNA LLP

Dated: March 6, 2026 By: 
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CERTIFICATE OF COMPLIANCE

The undersigned, counsel of record for Plaintiff Captain Little, certifies that this brief contains 6,670 words, which complies with the word limit of L.R. 11-6.1. Counsel further certifies that the parties met and conferred regarding the substance of this motion on February 10, 2026, in compliance with the requirements of L.R. 7-3.

Dated: March 6, 2026 By: 
Paul M. Jonna