

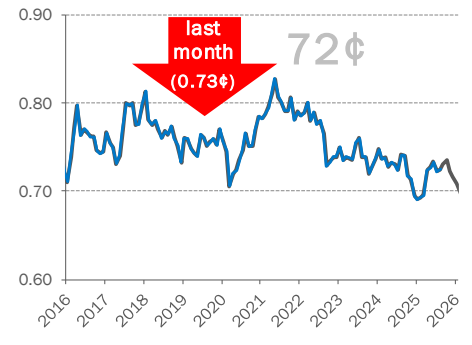
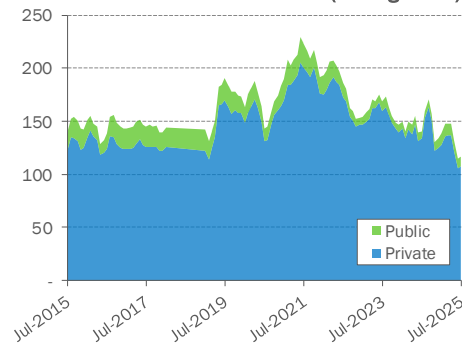
Monthly Canadian M&A Report – July 2025

112 M&A transactions closed last month, YTD M&A activity down **21.6%** versus 2024

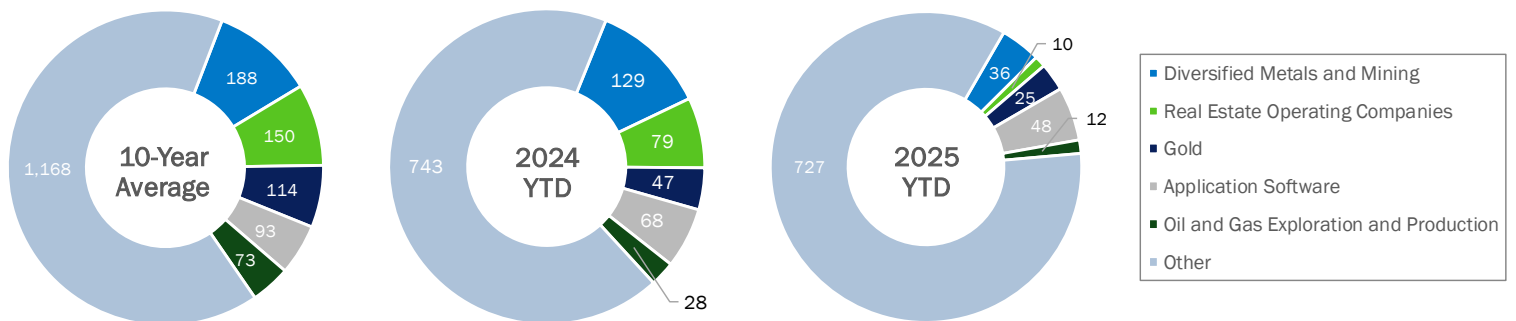
M&A DEAL COUNT

FOREIGN EXCHANGE: CAD/USD

Canadian M&A Deal Count (Average T3M)

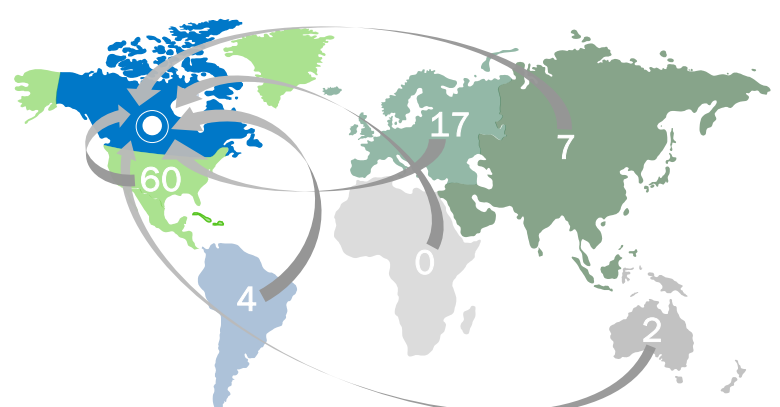
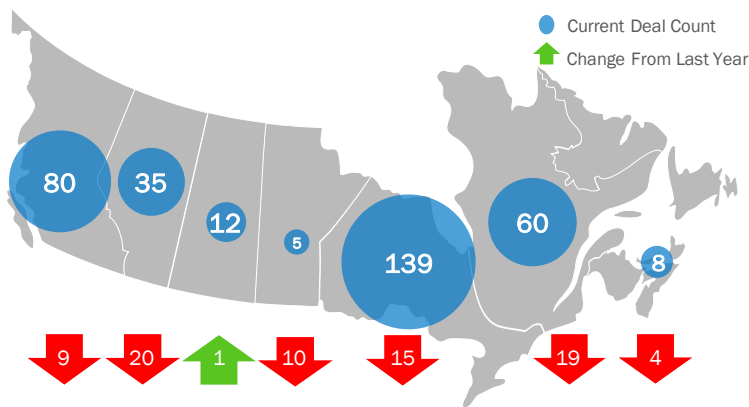


M&A DEALS BY INDUSTRY



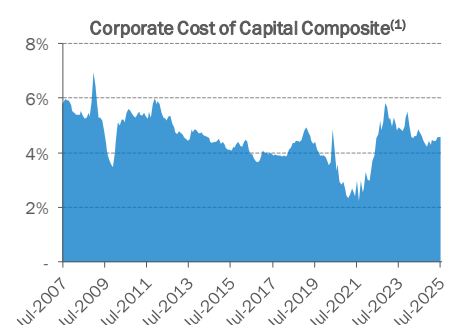
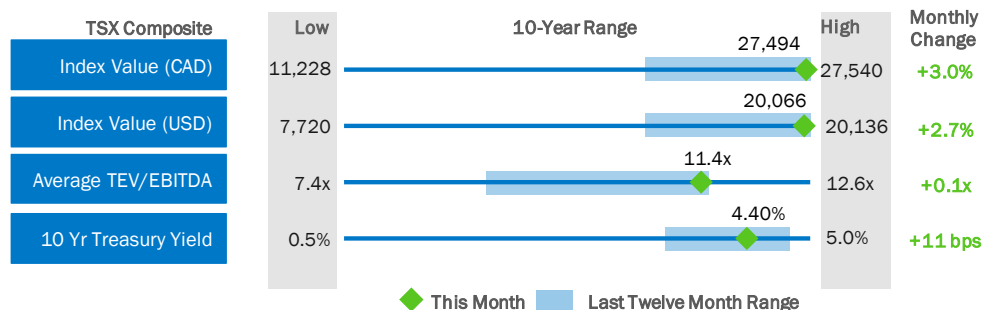
PROVINCIAL DEAL ACTIVITY (LAST 3 MONTHS)

FOREIGN BUYER M&A DEAL ACTIVITY (LAST 3 MONTHS)



CAPITAL MARKETS CONDITIONS

Significant capital in North America, with **US\$6.8 trillion** of cash on corporate balance sheets and approximately **US\$1.3 trillion** of private equity dry powder. While equities remain stable, the pace of transactions continues to lag, with buyers taking longer to evaluate opportunities and staying cautious before committing.



(1) Corporate Cost of Capital Composite is derived from an equal weighting of the S&P 500 Earnings Yield and the Yield of BBB Bonds.