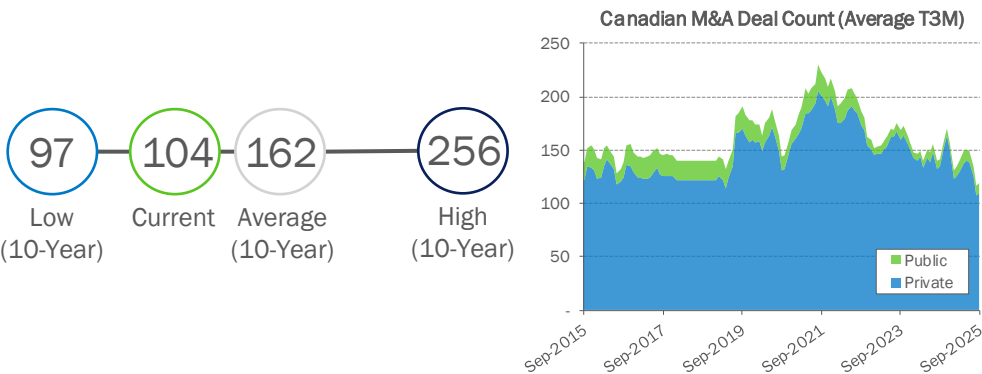


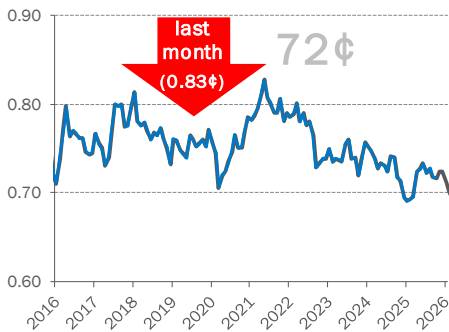
Monthly Canadian M&A Report – September 2025

104 M&A transactions closed last month, YTD M&A activity down 18.2% versus 2024

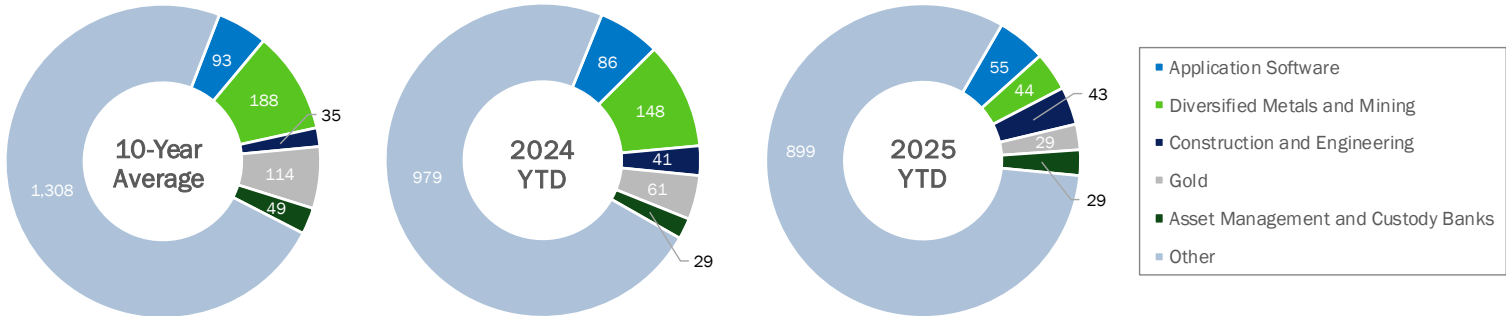
M&A DEAL COUNT



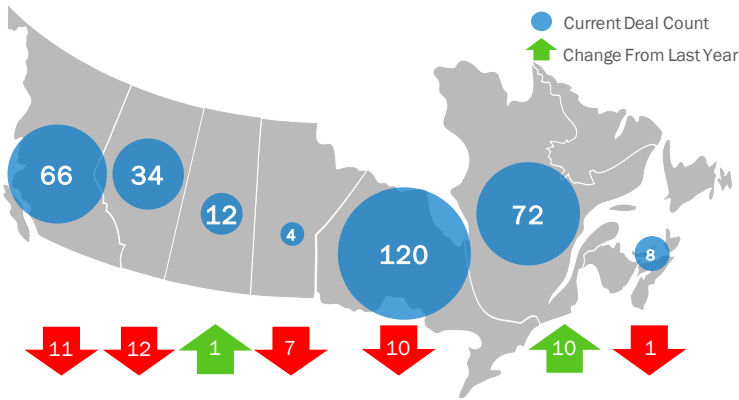
FOREIGN EXCHANGE: CAD/USD



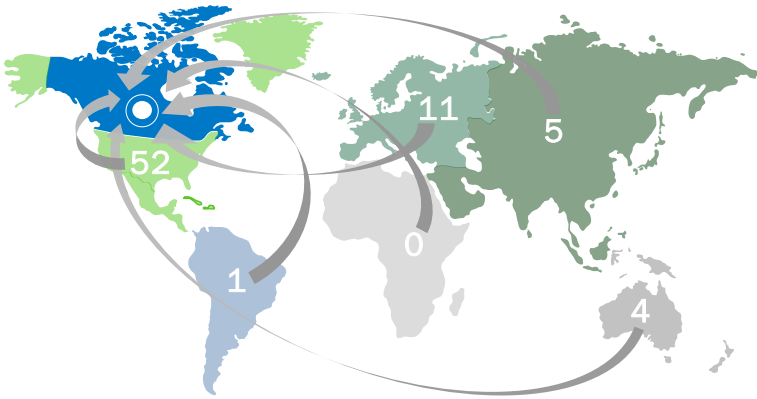
M&A DEALS BY INDUSTRY



PROVINCIAL DEAL ACTIVITY (LAST 3 MONTHS)

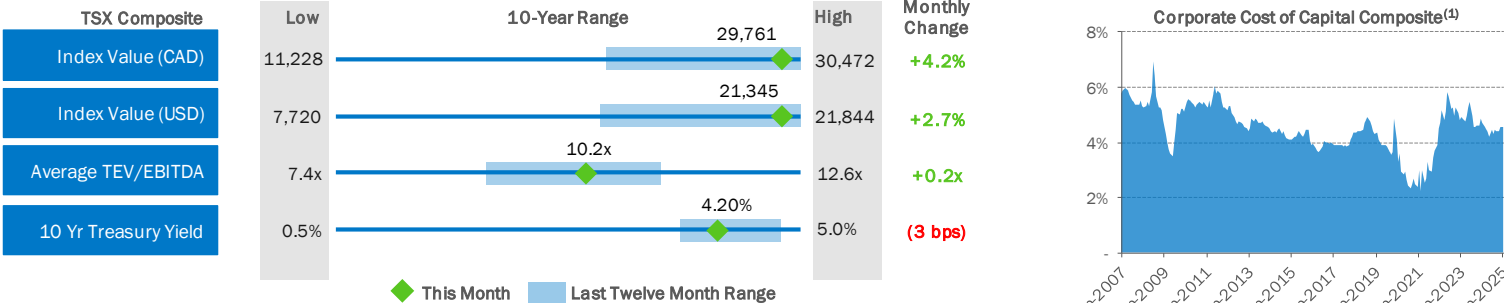


FOREIGN BUYER M&A DEAL ACTIVITY (LAST 3 MONTHS)



CAPITAL MARKETS CONDITIONS

Significant capital in North America, with **US\$6.8 trillion** of cash on corporate balance sheets and approximately **US\$1.3 trillion** of private equity dry powder. While equity markets strengthened and the 10-Year Treasury yield edged lower, buyers remain selective as elevated valuations and macro uncertainty continue to weigh on M&A activity.



(1) Corporate Cost of Capital Composite is derived from an equal weighting of the S&P 500 Earnings Yield and the Yield of BBB Bonds.