Ad hoc Announcement pursuant to Art. 53 LR

Elma Interim Results per June 30, 2026

CH-Wetzikon, August 19, 2026 – The Elma Group significantly increased order income in the first half of 2026. The disappointing net sales in the first half of 2026 will recover in the second half of the year thanks to the excellent order income and order backlog. As expected, the restructuring measures initiated during the reporting period to accelerate the transformation weighed on profitability and, combined with the relatively low net sales, resulted in a negative EBIT and a net loss.

- **Order income rose by 39.4% to CHF 118.7 mn (previous year: CHF 85.2 mn); adjusted for currency effects +46.2%**
- **Order backlog as of June 30, 2026 increased by CHF 47.4 mn to CHF 174.4 mn (previous year: CHF 127.0 mn)**
- **Net sales of CHF 77.7 mn, 15.8% below the previous-year period (previous year: CHF 92.3 mn); adjusted for currency effects -11.7%**
- **EBITDA of CHF 0.9 mn with a margin of 1.1%, including transformation costs of CHF 2.8 mn (previous year: CHF 7.3 mn / 7.9%)**
- **EBIT of CHF -0.8 mn with a margin of -1.1% (previous year: CHF 5.7 mn / 6.2%)**
- **Net loss of CHF 1.8 mn (previous year: net profit of CHF 4.4 mn)**

Business results as of June 30, 2026 – Elma Group

The measures announced as part of the Elma Group's ongoing development to accelerate its transformation were implemented as planned in the first half of 2026. Transformation costs resulted in one-time expenses of CHF 2.8 mn, which had a corresponding negative impact on operating profit (EBIT) in the first half of 2026. The transformation costs comprised restructuring expenses of CHF 1.6 mn and non-capitalizable investment costs of CHF 1.2 mn, in particular for the introduction of a new generation of integrated IT systems. Once the efficiency improvement program has been fully implemented, operating expenses will be reduced by around CHF 4 mn with effect for the 2026 financial year. In parallel, the prerequisites were established for the go-live of the ERP system in the USA in the second half of 2026, and rollout planning for Europe continued to advance. The other strategic investment projects are also proceeding largely as planned.

In the first half of 2026, the Elma Group increased order income by an encouraging 39.4% to CHF 118.7 mn (previous year: CHF 85.2 mn); adjusted for currency effects, the increase was 46.2%. This was mainly attributable to strong demand for innovative systems solutions in the Defense sector across all three regions. As of June 30, 2026, the Elma Group's order backlog stood at CHF 174.4 mn, CHF 47.4 mn above the previous-year level (previous year: CHF 127.0 mn).

As already explained in the previous year's half-year reporting, effective January 1, 2025, only new orders are reported in order income, regardless of the planned delivery date. In previous years, all orders received that were scheduled for delivery within the next six months after the order was placed were recorded as order income.

The Elma Group's net sales declined by 15.8% to CHF 77.7 mn in the first half of 2026 (previous year: CHF 92.3 mn); adjusted for currency effects -11.7%. The main reasons for this trend were the low order backlog at the beginning of the year and geopolitical disruptions to supply chains for critical semiconductor components.

EBITDA as of June 30, 2026 amounted to CHF 0.9 mn (previous year: CHF 7.3 mn). In view of the transformation costs, including restructuring expenses, and the low order backlog at the beginning of 2026, EBIT was negative at CHF -0.8 mn, corresponding to an EBIT margin of -1.1% (previous year: CHF 5.7 mn / 6.2%).

The negative free cash flow in the first half of 2026 was primarily attributable to the lower production volume and the strategic build-up of net working capital, particularly in the USA, Switzerland and Romania. Taking into account the financial result and taxes, the Elma Group closed the first half of 2026 with a net loss of CHF 1.8 mn (previous year: net profit of CHF 4.4 mn). Compared to EBIT, the net result was further reduced by currency translation differences related to a Group loan denominated in Romanian lei (RON), which is being used to finance the new construction project in Romania. The loss per share amounted to CHF 8.02 (previous year: profit per share CHF 19.46).

Business results as of June 30, 2026 – Regions

Europe region
Order income in the Europe region, which accounts for 54% of Group-wide order income, increased by 56.2% to CHF 63.8 mn (previous year: CHF 40.9 mn); adjusted for currency effects, the increase was 58.1%. All three product lines contributed to this positive trend: from sophisticated systems solutions and enclosure solutions to the wide range of rotary switches. In the Europe region, demand at the Elma companies in Switzerland, the UK, Germany and Israel increased significantly year on year, while it declined in France. The order backlog as of June 30, 2026 amounted to CHF 91.1 mn (previous year: CHF 67.2 mn). Net sales in the Europe region declined by 23.5% to CHF 36.5 mn (previous year: CHF 47.7 mn); adjusted for currency effects also -23.5%. EBITDA amounted to CHF -1.4 mn, while EBIT was negative at CHF -2.3 mn, corresponding to an EBIT margin of -5.9% (previous year: CHF 5.3 mn / 10.5%). The region recorded a half-year loss of CHF -3.3 mn (previous year: profit of CHF 4.0 mn). A large proportion of the restructuring expenses was incurred in the Europe region.

Americas region
Order income in the Americas region rose to USD 60.0 mn, corresponding to an increase of 31.8% (previous year: USD 45.5 mn); in Swiss Francs, the increase was 20.8%. The Americas region accounts for around 40% of Group-wide order income. The order backlog as of June 30, 2026 totaled USD 99.8 mn (previous year: USD 66.4 mn). In the first half of 2026, net sales in the Americas region declined by 7.7% to USD 43.1 mn (previous year: USD 46.7 mn); in Swiss Francs, the decrease was 15.5%. EBITDA amounted to USD 2.1 mn and EBIT to USD 1.1 mn, with an EBIT margin of 2.4% (previous year: USD 0.1 mn / 0.3%). The Americas region recorded a half-year profit of USD 1.3 mn (previous year: USD 0.2 mn).

Asia region
Order income in the Asia region increased by 46.3% to CHF 7.8 mn (previous year: CHF 5.3 mn); adjusted for currency effects, the increase was 59.7%. As of June 30, 2026, the order backlog stood at CHF 4.9 mn (previous year: CHF 2.9 mn). In addition, net sales in Southeast Asia and China rose by a total of 62.3% to CHF 7.3 mn (previous year: CHF 4.5 mn); adjusted for currency effects, the increase was 77.2%. The Asia region generated EBITDA of CHF 0.6 mn and EBIT of CHF 0.5 mn with an EBIT margin of 7.0% (previous year: CHF 0.3 mn / 5.2%). Half-year profit amounted to CHF 0.5 mn (previous year: CHF 0.2 mn).

Business results as of June 30, 2026 – Product Lines

Product Line Systems Solutions
The System Solutions product line recorded increased demand across all regions and raised order income by a total of 39.4% to CHF 93.5 mn (previous year: CHF 67.1 mn); adjusted for currency effects, the increase was 46.8%. System solutions accounted for 79% of the Elma Group’s total order income. The order backlog as of June 30, 2026 stood at CHF 147.3 mn, significantly above the previous-year level (previous year: CHF 99.3 mn). In the first half of 2026, the product line generated net sales of CHF 53.5 mn, 19.6% below the previous-year figure (previous year: CHF 66.5 mn); adjusted for currency effects, the decline was 15.6%. Deliveries of System Solutions in the Asia region were positive and increased significantly. The Americas and Europe regions recorded a temporary decline in net sales.

Product Line Enclosures & Components
Order income in the Enclosures & Components product line increased by 28.7% to CHF 15.6 mn (previous year: CHF 12.1 mn); adjusted for currency effects, the increase was 33.7%. As of June 30, 2026, the order backlog amounted to CHF 19.6 mn (previous year: CHF 23.1 mn). While net sales grew in Asia and remained at the previous year’s level in Europe, they declined in the Americas region. Overall, net sales decreased by 7.5% to CHF 17.5 mn (previous year: CHF 18.9 mn), corresponding to a decline of 2.5% adjusted for currency effects.

Product Line Rotary Switches
Demand also picked up significantly across all regions in the Rotary Switches product portfolio. The Rotary Switches product line achieved 60.1% higher order income of CHF 9.6 mn (previous year: CHF 6.0 mn); adjusted for currency effects, the increase was 64.5%. The order backlog as of June 30, 2026 was higher than in the previous year at CHF 7.5 mn (previous year: CHF 4.7 mn). Net sales of CHF 6.7 mn were slightly lower by 2.3% (previous year: CHF 6.9 mn); adjusted for currency effects, net sales remained at the previous year's level (+0.3%).

Balance Sheet Structure
The negative currency translation differences decreased by CHF 0.9 mn, mainly due to the weakening of the Swiss Franc against the US Dollar (previous year: CHF -5.6 mn). As of June 30, 2026, Elma reported total assets of CHF 149.6 mn (December 31, 2025: CHF 132.2 mn). The equity ratio declined to 41.2% (December 31, 2025: 47.8%) due to the higher balance sheet total resulting from the strong investment activity. In the first half of 2026, net debt rose from CHF 19.9 mn as of December 31, 2025 to CHF 36.3 mn as of June 30, 2026 as a result of high investments.

Operating Cashflow
Active inventory management is central to Elma. Over the past six months, inventories increased significantly due to the high order intake and the higher delivery volumes expected in the second half of 2026. The resulting build-up of working capital weighed on operating cash flow. Higher customer prepayments, particularly as a result of project-related advance payments, partially offset the cash outflow from the inventory build-up. Overall, operating cash flow amounted to CHF -4.2 mn (previous year: CHF -0.1 mn).

Medium-term Corporate Goals
Investments in the ongoing construction projects at Elma's sites in Switzerland (headquarters) and Romania (production) are at the heart of the Elma Group's medium-term growth strategy. Centralizing European production in the new factory in Romania will also further expand synergies within the European economic area. In the medium term, the new setup will not only strengthen Elma's competitiveness but also create significant benefits throughout the European supply chain.

In 2024, the Elma Group launched a major investment program in Europe that includes the construction of a new factory in Romania, the renovation of the headquarters in Switzerland and the purchase of the property in the UK. The total investment volume over a three-year period amounts to more than CHF 60 mn, of which CHF 40 mn will be invested in the building in Switzerland, CHF 15 mn in Romania and CHF 5 mn in the UK. The new industrial center in Timisoara, Romania, will be ready for occupancy in autumn 2026. The new building in Wetzikon, Switzerland, is scheduled to follow in January 2028. In parallel, substantial funds are being invested in modernizing the global IT infrastructure and in the digitalization and harmonization of processes and systems.

Changes to the Board of Directors in the 2026 financial year
At the 2026 Annual General Meeting, Patrick Balkanyi was elected as a new member of the Board of Directors with effect from July 1, 2026. Patrick Balkanyi (lic. oec. publ., Swiss certified public accountant) is an audit partner and TMT leader at PricewaterhouseCoopers AG, Switzerland. He also serves as a Sustainability Auditor for EXPERTsuisse and is a member of the executive commission and committee of Swiss GAAP FER (accounting and reporting recommendations). He supported the Elma Group competently as lead auditor from 2014 to 2020 and is an ideal addition to the Board of Directors. Patrick Balkanyi succeeds Walter Häusermann, a long-standing board member, who, after 22 years of service on Elma's Board of Directors, including eight years as Chairman of the Audit Committee, decided not to stand for re-election at the 2026 Annual General Meeting.

Outlook
Elma started the second half of 2026 with a strong order backlog. The transformation activities are on track, the announced restructuring measures will be implemented by the end of 2026, and the execution of the planned strategic initiatives and projects is progressing. The company is well positioned to benefit from sustained demand in their target markets and to achieve sales growth. Due to the volatile global conditions and persistent geopolitical uncertainties, Elma refrains from a specific forecast for the full year 2026. However, due to the distortions between the two halves of 2026, Elma will publish a brief business update in mid-November.

The complete 2026 Interim Report is available at
https://www.elma.com/en/investors/reports

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About Elma
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This Media Release is published in German and in English. Should the English translation differ from the German original, the German version is binding.

Elma Group Key Figures

in CHF 1,000	30.06.2026	30.06.2025
Order income	118,732	85,190
Net sales	77,657	92,266
EBITDA	891	7,286
in % of net sales	1.1	7.9
EBIT	–847	5,693
in % of net sales	–1.1	6.2
Loss / Profit	–1,833	4,446
in % of net sales	–2.4	4.8
in % of average equity	–2.9	6.9
Headcount end of period in FTE (incl. temporary employees)	765	816
in CHF 1,000	**30.06.2026**	**31.12.2025**
Balance sheet total	149,620	132,245
Shareholders' equity	61,640	63,069
in % of balance sheet total	41.2	47.7

The Alternative Performance Measures are described on page 17 of the 2026 Interim Report.

Information for Investors

Elma registered shares		30.06.2026	31.12.2025
Share capital			
Number of registered shares issued		**228,492**	228,492
Average number of registered shares		**228,492**	228,492
Nominal value	in CHF	**11.00**	11.00
Nominal share capital	in CHF 1,000	**2,513**	2,513
Stock market prices			
Highest	in CHF	**1,320.00**	1,280.00
Lowest	in CHF	**1,270.00**	1,050.00
Closing price	in CHF	**1,320.00**	1,280.00
Stock market capitalization			
Balance sheet date	in CHF Mio.	**302**	292
		30.06.2026	**30.06.2025**
Key figures			
Equity per share	in CHF	**269.77**	279.23
Loss / Profit per share [1]	in CHF	**–8.02**	19.46

1 No dilution effects