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EAGLE RANCH, INC. AND
SUPPORTING AFFILIATE

COMBINED FINANCIAL REPORT

DECEMBER 31, 2024



**EAGLE RANCH, INC. AND
SUPPORTING AFFILIATE**

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of
Eagle Ranch, Inc. and Supporting Affiliate

Opinion

We have audited the accompanying combined financial statements of **Eagle Ranch, Inc. and Supporting Affiliate** (a nonprofit organization) which comprise the combined statements of financial position as of December 31, 2024 and 2023, and the related combined statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the financial position of Eagle Ranch, Inc. and Supporting Affiliate as of December 31, 2024 and 2023, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Eagle Ranch, Inc. and its Supporting Affiliate and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Combined Financial Statements

Management is responsible for the preparation and fair presentation of the combined financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of combined financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the combined financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Eagle Ranch, Inc.'s and its Supporting Affiliate's ability to continue as a going concern within one year after the date that the combined financial statements are available to be issued.

Auditor's Responsibilities for the Audits of the Combined Financial Statements

Our objectives are to obtain reasonable assurance about whether the combined financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the combined financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the combined financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organizations' internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the combined financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organizations' ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The combining statement of financial position and combining statement of activities are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the combined financial statements. The information has been subjected to the auditing procedures applied in the audit of the combined financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the combined financial statements or to the combined financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the combined financial statements as a whole.

Mauldin & Jenkins, LLC

Atlanta, Georgia
May 30, 2025

EAGLE RANCH, INC. AND SUPPORTING AFFILIATE

COMBINED STATEMENT OF FINANCIAL POSITION DECEMBER 31, 2024

	Eagle Ranch, Inc.	Eagle Ranch Foundation, Inc.	Combined
ASSETS			
Cash and cash equivalents	\$ 1,177,048	\$ 23,456	\$ 1,200,504
Accounts receivable	695	-	695
Promises to give	876,099	-	876,099
Prepaid expenses and other assets	81,829	-	81,829
Investments	5,244,275	23,300,514	28,544,789
Cash value of life insurance	46,319	-	46,319
Property and equipment, net (including finance lease right-of-use assets, net of \$17,229)	807,299	14,357,031	15,164,330
Beneficial interest in assets held by Community Foundations	1,448,942	-	1,448,942
Total assets	<u>\$ 9,682,506</u>	<u>\$ 37,681,001</u>	<u>\$ 47,363,507</u>
LIABILITIES AND NET ASSETS			
Liabilities			
Accounts payable and accrued expenses	\$ 155,528	\$ -	\$ 155,528
Charitable gift annuity obligations	93,081	-	93,081
Financing lease liabilities	18,160	-	18,160
Total liabilities	<u>266,769</u>	<u>-</u>	<u>266,769</u>
Net assets			
Without donor restrictions			
Unrestricted	1,232,305	14,357,031	15,589,336
Board designated	3,670,391	4,896,024	8,566,415
Total without donor restrictions	<u>4,902,696</u>	<u>19,253,055</u>	<u>24,155,751</u>
With donor restrictions	<u>4,513,041</u>	<u>18,427,946</u>	<u>22,940,987</u>
Total net assets	<u>9,415,737</u>	<u>37,681,001</u>	<u>47,096,738</u>
Total liabilities and net assets	<u>\$ 9,682,506</u>	<u>\$ 37,681,001</u>	<u>\$ 47,363,507</u>

See Notes to Combined Financial Statements.

EAGLE RANCH, INC. AND SUPPORTING AFFILIATE
COMBINED STATEMENT OF FINANCIAL POSITION
DECEMBER 31, 2023

	Eagle Ranch, Inc.	Eagle Ranch Foundation, Inc.	Combined
ASSETS			
Cash and cash equivalents	\$ 995,418	\$ 37,491	\$ 1,032,909
Accounts receivable	6,044	-	6,044
Promises to give	1,131,905	965,154	2,097,059
Prepaid expenses and other assets	274,361	-	274,361
Investments	5,752,732	18,296,471	24,049,203
Cash value of life insurance	45,182	-	45,182
Property and equipment, net (including finance lease right-of-use assets, net of \$24,188)	956,580	14,455,131	15,411,711
Beneficial interest in assets held by Community Foundations	1,401,412	-	1,401,412
Total assets	<u>\$ 10,563,634</u>	<u>\$ 33,754,247</u>	<u>\$ 44,317,881</u>
LIABILITIES AND NET ASSETS			
Liabilities			
Accounts payable and accrued expenses	\$ 169,605	\$ -	\$ 169,605
Charitable gift annuity obligations	79,642	-	79,642
Financing lease liabilities	24,944	-	24,944
Total liabilities	<u>274,191</u>	<u>-</u>	<u>274,191</u>
Net assets			
Without donor restrictions			
Unrestricted	1,624,944	15,420,285	17,045,229
Board designated	3,391,827	3,214,715	6,606,542
Total without donor restrictions	<u>5,016,771</u>	<u>18,635,000</u>	<u>23,651,771</u>
With donor restrictions	<u>5,272,672</u>	<u>15,119,247</u>	<u>20,391,919</u>
Total net assets	<u>10,289,443</u>	<u>33,754,247</u>	<u>44,043,690</u>
Total liabilities and net assets	<u>\$ 10,563,634</u>	<u>\$ 33,754,247</u>	<u>\$ 44,317,881</u>

See Notes to Combined Financial Statements.

EAGLE RANCH, INC. AND SUPPORTING AFFILIATE

COMBINED STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2024

	Eagle Ranch, Inc.			Eagle Ranch Foundation, Inc.			
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total	Combined
REVENUES AND OTHER SUPPORT							
Contributions	\$ 4,596,195	\$ 1,432,054	\$ 6,028,249	\$ 1,475,000	\$ 1,487,750	\$ 2,962,750	\$ 8,990,999
In-kind contributions	15,220	-	15,220	-	-	-	15,220
Fundraising revenues	160,584	-	160,584	-	-	-	160,584
Program service revenue	738,474	-	738,474	-	-	-	738,474
Investment income	240,593	-	240,593	42,078	523,136	565,214	805,807
Realized and unrealized gain on investments	86,301	-	86,301	233,688	1,112,784	1,346,472	1,432,773
Investment income - beneficial interest	-	47,531	47,531	-	-	-	47,531
Gain on beneficial interest in assets held by Community Foundations	96,324	-	96,324	-	-	-	96,324
Change in value of charitable gift annuity, net	(16,854)	-	(16,854)	-	-	-	(16,854)
Other income	19,380	-	19,380	450	-	450	19,830
Total revenues and other support	5,936,217	1,479,585	7,415,802	1,751,216	3,123,670	4,874,886	12,290,688
Net assets released from restrictions and transfers of net assets:							
Transfers of net assets	329,429	(103,754)	225,675	(207,945)	(17,730)	(225,675)	-
Satisfaction of program restrictions	2,135,462	(2,135,462)	-	87,395	(87,395)	-	-
Total revenue and other support and net assets released from restrictions	8,401,108	(759,631)	7,641,477	1,630,666	3,018,545	4,649,211	12,290,688
EXPENSES							
Program services							
Counseling	2,397,501	-	2,397,501	21,239	-	21,239	2,418,740
Home therapy	2,749,918	-	2,749,918	516,809	-	516,809	3,266,727
Education	1,551,042	-	1,551,042	141,592	-	141,592	1,692,634
Total program services	6,698,461	-	6,698,461	679,640	-	679,640	7,378,101
Supporting services							
Management and general	985,851	-	985,851	35,737	-	35,737	1,021,588
Fundraising	830,871	-	830,871	7,080	-	7,080	837,951
Total supporting services	1,816,722	-	1,816,722	42,817	-	42,817	1,859,539
Total expenses	8,515,183	-	8,515,183	722,457	-	722,457	9,237,640
Change in net assets	(114,075)	(759,631)	(873,706)	908,209	3,018,545	3,926,754	3,053,048
NET ASSETS, BEGINNING	5,016,771	5,272,672	10,289,443	18,635,000	15,119,247	33,754,247	44,043,690
Change in donor intent	-	-	-	(290,154)	290,154	-	-
NET ASSETS, ENDING	\$ 4,902,696	\$ 4,513,041	\$ 9,415,737	\$ 19,253,055	\$ 18,427,946	\$ 37,681,001	\$ 47,096,738

See Notes to Combined Financial Statements.

EAGLE RANCH, INC. AND SUPPORTING AFFILIATE
COMBINED STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2023

	Eagle Ranch, Inc.			Eagle Ranch Foundation, Inc.			
	Without Donor Restrictions	With Donor Restrictions	Combined	Without Donor Restrictions	With Donor Restrictions	Total	Combined
REVENUES AND OTHER SUPPORT							
Contributions	\$ 4,230,201	\$ 1,260,546	\$ 5,490,747	\$ 965,154	\$ -	\$ 965,154	\$ 6,455,901
In-kind contributions	28,341	-	28,341	685,906	-	685,906	714,247
Fundraising revenues	183,836	-	183,836	-	-	-	183,836
Program service revenue	664,540	-	664,540	-	-	-	664,540
Investment income	225,442	-	225,442	420,785	-	420,785	646,227
Realized and unrealized gain on investments	232,748	-	232,748	308,628	1,753,855	2,062,483	2,295,231
Investment income - beneficial interest	33,030	-	33,030	-	-	-	33,030
Gain on beneficial interest in assets held by Community Foundations	13,342	148,513	161,855	-	-	-	161,855
Change in value of charitable gift annuity, net	(23,667)	-	(23,667)	-	-	-	(23,667)
Other income	33,241	-	33,241	1,527	-	1,527	34,768
Total revenues and other support	5,621,054	1,409,059	7,030,113	2,382,000	1,753,855	4,135,855	11,165,968
Net assets released from restrictions and transfers of net assets:							
Transfers of net assets	98,602	185,636	284,238	138,930	(423,168)	(284,238)	-
Satisfaction of program restrictions	2,204,384	(2,204,384)	-	-	-	-	-
Total revenue and other support and net assets released from restrictions	7,924,040	(609,689)	7,314,351	2,520,930	1,330,687	3,851,617	11,165,968
EXPENSES							
Program services							
Counseling	2,309,191	-	2,309,191	20,093	-	20,093	2,329,284
Home therapy	2,706,308	-	2,706,308	488,809	-	488,809	3,195,117
Education	1,211,346	-	1,211,346	133,920	-	133,920	1,345,266
Total program services	6,226,845	-	6,226,845	642,822	-	642,822	6,869,667
Supporting services							
Management and general	929,940	-	929,940	24,096	-	24,096	954,036
Fundraising	760,958	-	760,958	6,696	-	6,696	767,654
Total supporting services	1,690,898	-	1,690,898	30,792	-	30,792	1,721,690
Total expenses	7,917,743	-	7,917,743	673,614	-	673,614	8,591,357
Change in net assets	6,297	(609,689)	(603,392)	1,847,316	1,330,687	3,178,003	2,574,611
NET ASSETS, BEGINNING	5,010,474	5,882,361	10,892,835	16,787,684	13,788,560	30,576,244	41,469,079
NET ASSETS, ENDING	\$ 5,016,771	\$ 5,272,672	\$ 10,289,443	\$ 18,635,000	\$ 15,119,247	\$ 33,754,247	\$ 44,043,690

See Notes to Combined Financial Statements.

EAGLE RANCH, INC. AND SUPPORTING AFFILIATE
COMBINED STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2024

	Program Services				Supporting Services			
	Counseling	Home Therapy	Education	Total Program Services	Management and General	Fundraising	Total Supporting Services	Total Expenses
Salaries and wages	\$ 1,501,266	\$ 1,115,469	\$ 839,988	\$ 3,456,723	\$ 469,546	\$ 384,157	\$ 853,703	\$ 4,310,426
Employee benefits	172,430	165,610	122,012	460,052	57,849	25,934	83,783	543,835
Payroll taxes	104,463	77,826	60,770	243,059	35,599	28,537	64,136	307,195
Total salaries and benefits	1,778,159	1,358,905	1,022,770	4,159,834	562,994	438,628	1,001,622	5,161,456
Accounting fees	-	-	-	-	39,428	-	39,428	39,428
Advertising and public relations	26,735	-	-	26,735	78,717	6,850	85,567	112,302
Bank charges	15,392	-	-	15,392	28,572	-	28,572	43,964
Home expenses	-	36,803	-	36,803	-	-	-	36,803
Counseling	35,627	-	13,069	48,696	9,165	-	9,165	57,861
Consulting and legal fees	110,962	16,551	36,294	163,807	116,030	20,400	136,430	300,237
Depreciation	37,746	619,982	145,719	803,447	37,825	11,206	49,031	852,478
Education and tuition reimbursement	7,500	14,142	2,109	23,751	-	15,485	15,485	39,236
Enrichment and entertainment	38,207	25,953	12,945	77,105	13,926	25,174	39,100	116,205
Equipment rental	64	9,658	-	9,722	-	-	-	9,722
Fundraising events	-	-	-	-	-	137,514	137,514	137,514
Grants	-	-	250,000	250,000	-	-	-	250,000
Insurance	106,356	234,804	57,940	399,100	27,328	27,852	55,180	454,280
Other	4,658	88,077	23,462	116,197	18,506	8,037	26,543	142,740
Newsletter	9,403	7,578	7,246	24,227	6,693	24,393	31,086	55,313
Postage and shipping	1,594	797	198	2,589	4,231	3,920	8,151	10,740
Printing and publications	27,517	7,219	5,423	40,159	9,232	53,728	62,960	103,119
Repairs and maintenance	117,287	390,470	42,513	550,270	7,575	2,173	9,748	560,018
Staff development	30,644	2,815	3,026	36,485	27,479	726	28,205	64,690
Supplies	32,745	233,957	47,587	314,289	22,280	53,767	76,047	390,336
Tags and licenses	470	1,041	-	1,511	155	-	155	1,666
Telephone	12,489	52,426	7,141	72,056	3,369	2,138	5,507	77,563
Travel	1,850	2,743	-	4,593	3,852	3,578	7,430	12,023
Utilities	17,645	120,653	15,142	153,440	3,726	1,874	5,600	159,040
Vehicle expense	5,689	42,154	50	47,893	505	508	1,013	48,906
Total	\$ 2,418,739	\$ 3,266,728	\$ 1,692,634	\$ 7,378,101	\$ 1,021,588	\$ 837,951	\$ 1,859,539	\$ 9,237,640

See Notes to Combined Financial Statements.

EAGLE RANCH, INC. AND SUPPORTING AFFILIATE
COMBINED STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2023

	Program Services				Supporting Services			
	Counseling	Home Therapy	Education	Total Program Services	Management and General	Fundraising	Total Supporting Services	Total Expenses
Salaries and wages	\$ 1,345,635	\$ 968,318	\$ 750,768	\$ 3,064,721	\$ 470,215	\$ 366,890	\$ 837,105	\$ 3,901,826
Employee benefits	96,778	189,614	63,137	349,529	49,645	13,850	63,495	413,024
Payroll taxes	95,140	63,037	55,386	213,563	34,681	28,580	63,261	276,824
Total salaries and benefits	1,537,553	1,220,969	869,291	3,627,813	554,541	409,320	963,861	4,591,674
Accounting fees	-	-	-	-	33,114	-	33,114	33,114
Advertising and public relations	11,583	768	-	12,351	41,073	1,052	42,125	54,476
Bank charges	14,274	-	-	14,274	25,848	-	25,848	40,122
Home expenses	-	25,130	-	25,130	-	-	-	25,130
Counseling	28,730	907	24,398	54,035	6,115	-	6,115	60,150
Consulting and legal fees	91,604	40,586	52,197	184,387	104,283	23,237	127,520	311,907
Depreciation	35,505	585,137	137,773	758,415	36,037	10,549	46,586	805,001
Education and tuition reimbursement	4,500	21,580	4,500	30,580	-	7,500	7,500	38,080
Enrichment and entertainment	42,510	26,839	14,446	83,795	8,058	31,443	39,501	123,296
Equipment rental	-	5,923	-	5,923	-	-	-	5,923
Fundraising events	-	-	-	-	-	122,708	122,708	122,708
Insurance	38,913	147,130	34,315	220,358	22,499	22,381	44,880	265,238
Other	691	42,740	9,474	52,905	6,946	2,165	9,111	62,016
Newsletter	10,970	8,841	8,454	28,265	7,808	28,459	36,267	64,532
Postage and shipping	1,629	546	132	2,307	3,324	1,690	5,014	7,321
Printing and publications	17,759	7,529	4,687	29,975	10,789	53,447	64,236	94,211
Repairs and maintenance	390,852	675,545	82,799	1,149,196	18,725	2,717	21,442	1,170,638
Staff development	17,102	12,800	6,905	36,807	28,332	1,650	29,982	66,789
Supplies	41,486	190,684	68,604	300,774	32,316	41,185	73,501	374,275
Tags and licenses	661	1,108	80	1,849	140	-	140	1,989
Telephone	18,607	33,807	9,666	62,080	4,256	2,883	7,139	69,219
Travel	2,254	1,119	10	3,383	5,624	2,806	8,430	11,813
Utilities	19,349	104,548	15,426	139,323	3,674	2,045	5,719	145,042
Vehicle expense	2,752	40,881	2,109	45,742	534	417	951	46,693
Total	<u>\$ 2,329,284</u>	<u>\$ 3,195,117</u>	<u>\$ 1,345,266</u>	<u>\$ 6,869,667</u>	<u>\$ 954,036</u>	<u>\$ 767,654</u>	<u>\$ 1,721,690</u>	<u>\$ 8,591,357</u>

See Notes to Combined Financial Statements.

EAGLE RANCH, INC. AND SUPPORTING AFFILIATE
COMBINED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2024

	Eagle Ranch, Inc.	Eagle Ranch Foundation, Inc.	Combined
CASH FLOWS FROM OPERATING ACTIVITIES			
Change in net assets	\$ (873,706)	\$ 3,926,754	\$ 3,053,048
Adjustments to reconcile change in net assets to net cash (used in) operating activities:			
Depreciation	144,521	707,958	852,479
Loss on long-term asset contributions	609,858	-	609,858
Net (gain) on investments	(18,344)	(1,950,078)	(1,968,422)
Change in charitable gift annuity	13,439	-	13,439
Contributions - donated long-term assets	(1,487,750)	(609,858)	(2,097,608)
Contributions - donated securities	319,633	(4,371,809)	(4,052,176)
Changes in operating assets and liabilities			
Accounts receivable	5,349	-	5,349
Prepays and other assets	192,532	-	192,532
Promises to give	255,806	965,154	1,220,960
Accounts payable and accrued expenses	(14,077)	-	(14,077)
Net cash (used in) operating activities	(852,739)	(1,331,879)	(2,184,618)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property and equipment	(605,098)	-	(605,098)
Purchase of investments	(1,519,633)	(981,335)	(2,500,968)
Proceeds from sale of investments	1,725,664	2,299,179	4,024,843
Change in beneficial interest	(47,530)	-	(47,530)
Net cash (used in) provided by investing activities	(446,597)	1,317,844	871,247
CASH FLOWS FROM FINANCING ACTIVITIES			
Contributions received for endowments	1,487,750	-	1,487,750
Financing lease principal payments	(6,784)	-	(6,784)
Net cash provided by financing activities	1,480,966	-	1,480,966
Net increase (decrease) in cash and cash equivalents	181,630	(14,035)	167,595
Cash and cash equivalents, beginning of year	995,418	37,491	1,032,909
Cash and cash equivalents, end of year	\$ 1,177,048	\$ 23,456	\$ 1,200,504
Supplemental disclosures of cash flow information:			
Cash paid for interest on financing lease	\$ 872	\$ -	\$ 872

See Notes to Combined Financial Statements.

EAGLE RANCH, INC. AND SUPPORTING AFFILIATE
COMBINED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2023

	Eagle Ranch, Inc.	Eagle Ranch Foundation, Inc.	Combined
CASH FLOWS FROM OPERATING ACTIVITIES			
Change in net assets	\$ (603,392)	\$ 3,178,003	\$ 2,574,611
Adjustments to reconcile change in net assets to net cash (used in) operating activities:			
Depreciation	135,395	669,606	805,001
Loss on long-term asset contributions	336,924	-	336,924
Net (gain) on investments	(29,770)	(2,055,179)	(2,084,949)
Change in charitable gift annuity	(5,133)	-	(5,133)
Contributions - donated long-term assets	(109,078)	(1,022,830)	(1,131,908)
Contributions - donated securities	(71,743)	(239,078)	(310,821)
Changes in operating assets and liabilities			
Accounts receivable	5,201	-	5,201
Prepays and other assets	(171,837)	-	(171,837)
Promises to give	(318,208)	(965,154)	(1,283,362)
Accounts payable and accrued expenses	(56,508)	-	(56,508)
Net cash (used in) operating activities	(888,149)	(434,632)	(1,322,781)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property and equipment	(332,946)	(1,081,856)	(1,414,802)
Purchase of investments	(1,634,566)	(2,206,318)	(3,840,884)
Proceeds from sale of investments	2,234,544	3,760,297	5,994,841
Change in beneficial interest	(148,513)	-	(148,513)
Net cash provided by investing activities	118,519	472,123	590,642
CASH FLOWS FROM FINANCING ACTIVITIES			
Contributions received for endowments	109,078	-	109,078
Financing lease issuance	31,463	-	31,463
Financing lease principal payments	(6,519)	-	(6,519)
Net cash provided by financing activities	134,022	-	109,078
Net (decrease) increase in cash and cash equivalents	(635,608)	37,491	(623,061)
Cash and cash equivalents, beginning of year	1,631,026	-	1,631,026
Cash and cash equivalents, end of year	<u>\$ 995,418</u>	<u>\$ 37,491</u>	<u>\$ 1,032,909</u>
Supplemental disclosures of cash flow information:			
Cash paid for interest on financing lease	<u>\$ 1,137</u>	<u>\$ -</u>	<u>\$ 1,137</u>

See Notes to Combined Financial Statements.

EAGLE RANCH, INC. AND SUPPORTING AFFILIATE

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 1. DESCRIPTION OF THE ORGANIZATION

Eagle Ranch, Inc, (the “Ranch”) is a Christ-centered, nonprofit organization that helps children, families, and individuals in crisis restore and renew their relationships. Meeting families and individuals at their unique point of need, we provide guidance, caring people, a peaceful environment, and meaningful programs that lead to hope for a more fulfilling life and a promising future. Today, in addition to residential, the Ranch offers a variety of therapeutic services for individuals of all ages and stages, couples, and families. The combined financial statements include the accounts of the Ranch and its supporting affiliate (collectively, the “Organizations”). The Ranch's supporting affiliate is the Eagle Ranch Foundation, Inc. (the “Foundation”), which was formed to manage the portfolio of investments of the Ranch and has its own Board of Directors.

Since there is influence between these entities, it is the policy of the Ranch to present combined financial statements showing each entity.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The accompanying combined financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP). The Financial Accounting Standards Board (FASB) provides authoritative guidance regarding U.S. GAAP through the Accounting Standards Codification (ASC) and related Accounting Standards Updates (ASUs).

Use of Estimate

The preparation of U.S. GAAP financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and changes therein, and disclosure of contingent assets and liabilities at the date of the combined financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. Estimates that are particularly susceptible to significant change in the near term are related to the fair value of investments, allowance for doubtful accounts, useful lives of depreciable assets, and the allocation of functional expenses.

Principles of Combination

The accompanying combined financial statements include the accounts of Eagle Ranch, Inc. and Eagle Ranch Foundation, Inc. as of December 31, 2024 and 2023 and for the years then ended. All significant intercompany accounts and transactions have been eliminated in combination.

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Program Services

The Ranch's program services consist of the following:

Homelife – The Ranch's campus includes neighborhood-style homes staffed by professionally trained Houseparent Couples and Program Assistants who provide a structured and stable home environment, live, and teach principles for healthy family relationships, reinforce positive decision-making, and share family meals and activities.

Counseling – The Ranch offers therapeutic services through a team of Licensed Professional Counselors to better partner with families, children, and individuals on their path to healing. From First Step Counseling, a therapeutic service to assist families with immediate counseling support to stabilize their situations to our residential day school and enrichment programs, the Ranch's therapeutic services benefit the whole family, including siblings and involved family members living at home, by providing individual, group, and family counseling. Additional outpatient counseling services are offered through The Wings Center at the Ranch.

Education – The Ranch has a SACS-accredited, on-campus school that helps children close any existing academic gaps and promote success through small classes with a certified teacher and paraprofessional, targeted goal-setting and instruction, Read 180 intervention program, and exploratory classes to broaden horizons and build life skills. A Day Student program offers a non-residential option for children to attend Eagle Ranch School, while their families receive additional program benefits, such as counseling, support groups, and training.

The Ranch recognizes revenue over time for its counseling and home therapy programs included in program service revenue. The fees for these programs totaling \$738,474 and \$664,540 are recognized as revenue for the years ended December 31, 2024 and 2023, respectively.

The Ranch's customers are primarily individuals and families located in the North Georgia area of the United States.

Cash and Cash Equivalents

Cash and cash equivalents include cash and all highly liquid investments with an original maturity of 90 days or less.

Accounts Receivable

Accounts receivable are stated at unpaid balances, less an allowance for doubtful accounts. The Organizations provide for losses on accounts receivable using the allowance method. The allowance is based on experience, third-party contracts, and other circumstances, which may affect the ability of clients to meet their obligations.

Receivables are considered impaired if full principal payments are not received in accordance with the contractual terms. It is the Ranch's policy to charge off uncollectible accounts receivable when management determines the receivable will not be collected.

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Promises to Give

Conditional promises to give are not recognized in the combined financial statements until the conditions are substantially met or explicitly waived by the donor. Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in more than one year are recorded at fair value, which is measured as the present value of their future cash flows. The discounts on those amounts are computed using risk-adjusted interest rates applicable to the years in which the promises are received. Amortization of the discounts is included in contribution revenue. In the absence of donor stipulations to the contrary, promises with payments due in future periods are restricted to use after the due date. Promises that remain uncollected more than one year after their due dates are written off unless the donors indicate that payment is merely postponed. As of December 31, 2024 and 2023, management believes that all promises to give are collectible.

Investments

The Organizations report investments in equity securities with readily determinable fair values and all investments in debt securities at their fair values in the statement of financial position. Unrealized gains and losses are included in the change in net assets in the accompanying statement of activities. Investment income and gains restricted by donors are reported as increases in net assets without donor restrictions if the restrictions are met (either a stipulated time period ends or a purpose restriction is accomplished) in the reporting period in which the income and gains are recognized.

Cash Value of Life Insurance

At December 31, 2024 and 2023, the Ranch has recorded the cash value of life insurance \$46,319 and \$45,182, respectively. The carrying amount of cash value of life insurance is based on the cash value of the policy at the report date.

Property and Equipment

All acquisitions of property and equipment in excess of \$10,000 and all expenditures for maintenance, renewals, and betterments that materially prolong the useful lives of assets are capitalized. Repairs and maintenance are expensed as incurred. Property and equipment are carried at cost or, if donated, at the approximate fair value at the date of donation. Depreciation is computed using the straight-line method over the estimated useful lives of the assets.

Net Assets

The Organizations' report information regarding its financial position and activities according to two classes of net assets that are based upon the existence or absence of restrictions on use that are placed by its donors: net assets without donor restrictions and net assets with donor restrictions.

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Net Assets (Continued)

Net assets without donor restrictions are resources available to support operations and not subject to donor restrictions. The only limits on the use of net assets without donor restrictions are the broad limits resulting from the nature of the Organization, the environment in which it operates, the purposes specified in its corporate documents and its application for tax-exempt status, and any limits resulting from contractual agreements with creditors and others that are entered into in the course of its operations. The governing board has designated, from net assets without donor restrictions, net assets for an operating reserve and capital assets reserve.

Net assets with donor restrictions are resources that are subject to donor-imposed restrictions. Some restrictions are temporary in nature, such as those that are restricted by a donor for use for a particular purpose or in a particular future period. Other restrictions may be perpetual in nature; such as those that are restricted by a donor that the resources be maintained in perpetuity.

When a donor's restriction is satisfied, either by using the resources in the manner specified by the donor or by the passage of time, the expiration of the restriction is reported in the financial statements by reclassifying the net assets from net assets with donor restrictions to net assets without donor restrictions. Contributions with donor restrictions that are both received and released within the same year are recorded as an increase in net assets with donor restrictions and as a satisfaction of program restrictions.

Revenue Recognition

Revenue from program service fees and payments under various contracts is recognized as revenue when performance obligations under the terms of the contracts with customers are satisfied. Revenue received in advance is deferred and recognized over the periods which the dates and fees relate. These amounts are included in performance obligation liabilities within the combined statements of financial position.

Contributions are recognized when cash, other assets, an unconditional promise to give, or notification of a beneficial interest is received. Conditional promises to give are not recognized until the conditions on which they depend have been substantially met or the donor has explicitly removed the conditions. Contributions received with donor-imposed restrictions that are met in the same year in which the contributions are received are classified as net assets without donor restrictions.

Donated Assets

Donated investments and other noncash donations are recorded as contributions at their fair values at the date of donation.

Donated Services

Donated services are recognized as contributions if the services: (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by the Ranch. Volunteers also provided fundraising services throughout the year that are not recognized as contributions in the combined financial statements since the recognition criteria were not met.

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Functional Allocation of Expenses

Directly identifiable expenses are charged to programs and supporting services. Expenses related to salaries and wages, payroll taxes, and employee benefits are allocated based on actual percentages of time spent in each functional area. Expenses related to maintenance and upkeep of the entire facility are allocated across functional areas based on a fixed percentage.

Advertising

The Ranch uses advertising to promote its programs among the audiences it serves. The production costs of advertising are expensed as incurred. During the years ended December 31, 2024 and 2023, advertising cost totaled \$112,303 and \$60,207, respectively.

Income Taxes

Under Section 501(c)(3) of the Internal Revenue Code, both the Ranch and the Foundation are exempt from taxes on income other than unrelated business income. Unrelated business income results from sale of products unrelated to the mission of the Organizations.

The Organizations utilize the accounting requirements associated with uncertainty in income taxes using the provisions of Financial Accounting Standards Board (FASB) ASC 740, *Income Taxes*. Using that guidance, tax positions initially need to be recognized in the combined financial statements when it is more likely than not the positions will be sustained upon examination by the tax authorities. It also provides guidance for derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition. As of December 31, 2024 and 2023, the Organizations have no uncertain tax positions that qualify for recognition or disclosure in the combined financial statements.

Change in Donor Intent

During the year ended December 31, 2024, the Foundation obtained a change in donor intent regarding contributions previously recorded totaling \$290,154 resulting in transfers from net assets without donor restrictions to net assets with donor restrictions.

NOTE 3. LIQUIDITY AND FINANCIAL ASSET AVAILABILITY

The Organizations maintain their financial assets primarily in cash and cash equivalents and investments to provide liquidity to ensure funds are available as the Organizations' expenditures come due.

The chart on the following page reflects the Organizations' financial assets as of the statement of financial position date, reduced by amounts not available for general use within one year of the statement of financial position date because of contractual or donor-imposed restrictions as of December 31, 2024 and 2023.

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 3. LIQUIDITY AND FINANCIAL ASSET AVAILABILITY (Continued)

December 31, 2024	Eagle Ranch, Inc.	Eagle Ranch Foundation, Inc.	Combined
Financial assets at year end	\$ 8,793,378	\$ 23,323,969	\$ 32,117,347
Less those not available for general expenditures within one year, due to contractual or donor-imposed restrictions:			
Board designations	(3,670,391)	(4,896,023)	(8,566,414)
Restricted by donors with time or purpose restrictions	(4,513,041)	(18,427,946)	(22,940,987)
Financial assets available to meet cash needs for general expenditures within one year	<u>\$ 609,946</u>	<u>\$ -</u>	<u>\$ 609,946</u>
December 31, 2023	Eagle Ranch, Inc.	Eagle Ranch Foundation, Inc.	Combined
Financial assets at year end	\$ 9,332,693	\$ 19,299,116	\$ 28,631,809
Less those not available for general expenditures within one year, due to contractual or donor-imposed restrictions:			
Board designations	(3,391,827)	(3,214,715)	(6,606,542)
Restricted by donors with time or purpose restrictions	(5,272,672)	(15,119,247)	(20,391,919)
Financial assets available to meet cash needs for general expenditures within one year	<u>\$ 668,194</u>	<u>\$ 965,154</u>	<u>\$ 1,633,348</u>

The Organizations structure their financial assets to be available as their general expenditure, liabilities, and other obligations come due. The Foundation has an endowment fund as described in Note 11. The Foundation maintains a spending policy of 5% based on a three-year rolling average of the Foundation's investment portfolio. However, the Board may appropriate additional funds from the accumulated earnings at its discretion. In addition to financial assets available to meet general expenditures over the next twelve months, the Organizations utilize an operating budget and anticipate collecting sufficient revenue to cover general expenditures not covered by donor-restricted resources.

The Organizations are substantially supported by contributions with and without donor restrictions. The goal of the Organizations is to maintain available financial assets to meet its 120 days of operating expenses of approximately \$2,400,000.

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 4. PROMISES TO GIVE

Promises to give consist of the following as of December 31:

December 31, 2024	Eagle Ranch, Inc.	Eagle Ranch Foundation, Inc.	Combined
Georgia GOAL Scholarship program	\$ 876,099	\$ -	\$ 876,099
	<u>\$ 876,099</u>	<u>\$ -</u>	<u>\$ 876,099</u>
December 31, 2023	Eagle Ranch, Inc.	Eagle Ranch Foundation, Inc.	Combined
Georgia GOAL Scholarship program	\$ 1,131,905	\$ -	\$ 1,131,905
Remainder interest receivable	-	965,154	965,154
	<u>\$ 1,131,905</u>	<u>\$ 965,154</u>	<u>\$ 2,097,059</u>

Georgia GOAL Scholarship program promises to give are expected to be collected within one year. Estate receivable promise to give is recorded at actuarial value based on actuarial rate of 0.50008 from IRS 2010CM R(2) table given an interest rate of 5.8%. During the year ended December 31, 2024, the underlying asset in the remainder interest receivable was gifted to the Foundation.

NOTE 5. INVESTMENTS

Investments are stated at fair value and consist of the following at December 31:

December 31, 2024	Eagle Ranch, Inc.		Eagle Ranch Foundation, Inc.		Combined	
	Cost	Market	Cost	Market	Cost	Market
Money market	\$ -	\$ -	\$ 1,809,163	\$ 1,809,163	\$ 1,809,163	\$ 1,809,163
Equities and mutual funds	-	-	10,531,455	15,728,808	10,531,455	15,728,808
United States Treasuries	5,244,275	5,244,275	-	-	5,244,275	5,244,275
Exchange-traded funds	-	-	5,185,398	5,706,800	5,185,398	5,706,800
Real estate investment trusts	-	-	58,782	55,743	58,782	55,743
	<u>\$ 5,244,275</u>	<u>\$ 5,244,275</u>	<u>\$ 17,584,798</u>	<u>\$ 23,300,514</u>	<u>\$ 22,829,073</u>	<u>\$ 28,544,789</u>

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 5. INVESTMENTS (Continued)

December 31, 2023	Eagle Ranch, Inc.		Eagle Ranch Foundation, Inc.		Combined	
	Cost	Market	Cost	Market	Cost	Market
Money market	\$ -	\$ -	\$ 1,899,617	\$ 1,899,617	\$ 1,899,617	\$ 1,899,617
Equities and mutual funds	3,423	5,750	7,692,275	11,501,208	7,695,698	11,506,958
United States Treasuries	5,740,368	5,746,982	-	-	5,740,368	5,746,982
Exchange-traded funds	-	-	4,306,675	4,856,608	4,306,675	4,856,608
Real estate investment trusts	-	-	44,587	39,038	44,587	39,038
	<u>\$ 5,743,791</u>	<u>\$ 5,752,732</u>	<u>\$ 13,943,154</u>	<u>\$ 18,296,471</u>	<u>\$ 19,686,945</u>	<u>\$ 24,049,203</u>

All other investments are in marketable securities carried at fair value based on quoted prices in active markets.

NOTE 6. FAIR VALUE MEASUREMENTS

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In determining fair value, the Organization may use various methods including market, income, and cost approaches. Based on these approaches, the Organization utilizes certain assumptions that market participants would use in pricing the asset or liability, including assumptions about risk and/or the risks inherent in the inputs to the valuation technique. These inputs can be readily observable, market corroborated, or generally unobservable inputs. The Organization utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. Based on the observability of the inputs used in the valuation techniques, the Organization is required to provide the following information according to the fair value hierarchy.

The fair value hierarchy ranks the quality and reliability of the information used to determine fair values. Financial assets and liabilities carried at fair value will be classified and disclosed in one of the following three categories:

- Level 1* Valuations for assets and liabilities traded in active markets, such as the New York Stock Exchange. Valuations are obtained from readily available pricing sources for market transactions involving identical assets or liabilities.
- Level 2* Valuations for assets and liabilities traded in less active dealer or broker markets. Valuations are obtained from third-party pricing services for identical or similar assets or liabilities.
- Level 3* Valuations for assets and liabilities that are derived from other valuation methodologies, including option-pricing models, discounted cash flow models, and similar techniques, and not based on market exchange, dealer, or broker-traded transactions. Level 3 valuations incorporate certain assumptions and projections in determining the fair value assigned to such assets and liabilities.

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 6. FAIR VALUE MEASUREMENTS (Continued)

The level within the fair value hierarchy within which a fair value measurement in its entirety falls is based on the lowest level input that is significant to the fair value measurement in its entirety.

Following is a description of the valuation methodologies used for assets measured at fair value.

Equity stocks and mutual funds: Valued at the closing price reported on the active market on which the individual stocks and stock mutual funds are traded.

Fixed-income securities and U.S. Treasuries: Valued using pricing models maximizing the use of observable inputs for similar securities. This includes basing value on yields currently available on comparable securities of issuers with similar credit ratings.

Exchange-traded funds: Valued at the daily closing price as reported by the fund. Exchange-traded funds held by the Organizations are open-end mutual funds that are registered with the SEC. These funds are required to publish their daily NAV and to transact at that price. These funds are deemed to be actively traded.

Real estate investment trust: Valued based on NAV per share or unit as a practical expedient as reported by the fund manager, multiplied by the number of shares or units held as of the measurement date. Accordingly, the NAV based investments have been excluded from the fair value hierarchy leveling.

Beneficial interest in assets held by Community Foundations: The fair value of beneficial interest in assets held by Foundations is based upon the net present value of expected future cash flows. The Ranch does not have the ability to redeem this beneficial interest and withdrawals are limited to the terms of the Ranch's agreement with the Foundations.

Money market: Cash held at financial institutions based on fair market value.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Organizations believe its valuation methods are appropriate and consistent with other market participants, the use of different methodologies, or assumptions to determine fair value of certain financial instruments could result in different fair value measurements at the reporting date.

The following table sets forth by level, within the fair value hierarchy, the Organization's financial instruments measured at fair value on a recurring basis as of December 31, 2024:

Eagle Ranch, Inc.	Level 1	Level 2	Level 3	Total
U.S. Treasuries	\$ 5,244,275	\$ -	\$ -	\$ 5,244,275
Beneficial interest in assets held at Community Foundations	-	-	1,448,942	1,448,942
Total investments at fair value	<u>\$ 5,244,275</u>	<u>\$ -</u>	<u>\$ 1,448,942</u>	<u>\$ 6,693,217</u>

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 6. FAIR VALUE MEASUREMENTS (Continued)

<u>Eagle Ranch Foundation, Inc.</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Equity stocks and mutual funds	\$ 15,728,808	\$ -	\$ -	\$ 15,728,808
Exchange-traded funds	5,706,800	-	-	5,706,800
Real estate investment trust	55,743	-	-	55,743
Money market	1,809,163	-	-	1,809,163
Total investments at fair value	\$ 23,300,514	\$ -	\$ -	\$ 23,300,514

The following table sets forth by level, within the fair value hierarchy, the Organization's financial instruments measured at fair value on a recurring basis as of December 31, 2023:

<u>Eagle Ranch, Inc.</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Equity stocks and mutual funds	\$ 5,750	\$ -	\$ -	\$ 5,750
U.S. Treasuries	5,746,982	-	-	5,746,982
Beneficial interest in assets held at Community Foundations	-	-	1,401,402	1,401,402
Total investments at fair value	\$ 5,752,732	\$ -	\$ 1,401,402	\$ 7,154,134

<u>Eagle Ranch Foundation, Inc.</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Equity stocks and mutual funds	\$ 11,501,208	\$ -	\$ -	\$ 11,501,208
Exchange-traded funds	4,856,608	-	-	4,856,608
Real estate investment trust	39,038	-	-	39,038
Money market	1,899,617	-	-	1,899,617
Total investments at fair value	\$ 18,296,471	\$ -	\$ -	\$ 18,296,471

The following table presents the activity for investments measured at fair value on a recurring basis using significant unobservable inputs (Level 3) as defined by GAAP at December 31, 2024:

Beginning balance	\$ 1,401,402
Purchases	98,307
Share of appreciation of fund	64,001
Fees	(18,444)
Distribution received	(96,324)
Ending balance	\$ 1,448,942

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 6. FAIR VALUE MEASUREMENTS (Continued)

The following table presents the activity for investments measured at fair value on a recurring basis using significant unobservable inputs (Level 3) as defined by GAAP at December 31, 2023:

Beginning balance	\$ 1,252,899
Purchases	52,408
Share of appreciation of fund	149,274
Fees	(16,885)
Distribution received	(36,294)
Ending balance	<u>\$ 1,401,402</u>

NOTE 7. PROPERTY AND EQUIPMENT

A summary of the property and equipment accounts and the related accumulated depreciation is as follows:

December 31, 2024	Eagle Ranch, Inc.	Eagle Ranch Foundation, Inc.	Combined
Land improvements	\$ -	\$ 2,118,671	\$ 2,118,671
Buildings and improvements	-	20,207,618	20,207,618
Furniture and fixtures	1,155,758	-	1,155,758
Office equipment – financing lease	31,145	-	31,145
Vehicles	818,002	-	818,002
	<u>2,004,905</u>	<u>22,326,289</u>	<u>24,331,194</u>
Less: accumulated depreciation	(1,519,291)	(11,102,689)	(12,621,980)
	485,614	11,223,600	11,709,214
Land	290,000	3,133,431	3,423,431
Construction in progress	31,685	-	31,685
	<u>\$ 807,299</u>	<u>\$ 14,357,031</u>	<u>\$ 15,164,330</u>

December 31, 2023	Eagle Ranch, Inc.	Eagle Ranch Foundation, Inc.	Combined
Land improvements	\$ -	\$ 1,997,736	\$ 1,997,736
Buildings and improvements	-	19,730,654	19,730,654
Furniture and fixtures	1,155,758	-	1,155,758
Office equipment – financing lease	31,145	-	31,145
Vehicles	818,002	-	818,002
	<u>2,004,905</u>	<u>21,728,390</u>	<u>23,733,295</u>
Less: accumulated depreciation	(1,374,770)	(10,406,690)	(11,781,460)
	630,135	11,321,700	11,951,835
Land	290,000	3,133,431	3,423,431
Construction in progress	36,445	-	36,445
	<u>\$ 956,580</u>	<u>\$ 14,455,131</u>	<u>\$ 15,411,711</u>

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 7. PROPERTY AND EQUIPMENT (Continued)

Depreciation expense for the years ended December 31, 2024 and 2023 is \$852,479 and \$805,001, respectively.

Construction in progress for the year ended December 31, 2024 and 2023 consist of renovation projects.

NOTE 8. CHARITABLE GIFT ANNUITY OBLIGATIONS

The Ranch has received gift annuities whereby the donors may contribute assets to the Ranch in exchange for the right to receive a fixed-dollar annual return during their lifetime. A portion of the transfer is considered a charitable contribution for income tax purposes. The difference between the amount provided for the gift annuity and the present value of the liability for future payments, determined on an actuarial basis, is recognized as a contribution without donor restriction at the date of the gift.

The annuity liability is revalued annually based upon actuarially computed present value. At December 31, 2024 and 2023, the present value was calculated at a discount rate of 2.0% for the annuities received prior to 2019; at a discount rate of 3.6% for the annuity received during 2019; and at a discount rate of 5.0% for the annuity received during 2024. The resulting actuarial (loss) is recorded as revenue without donor restriction.

The assets and corresponding liabilities (the present value of the estimated future actuarial liability to annuitants) of the gift annuities are as follows at December 31:

	2024	2023
Cash	\$ 80,894	\$ 34,194
Annuity payable	\$ 93,081	\$ 79,642

NOTE 9. NET ASSETS

A summary of net assets without donor restrictions consists of the following at December 31:

December 31, 2024	Eagle Ranch, Inc.	Eagle Ranch Foundation, Inc.	Combined
Undesignated	\$ 425,006	\$ -	\$ 425,006
Undesignated – Capital assets	807,299	14,357,032	15,164,331
Board-designated			
Endowment	-	2,021,306	2,021,306
Eagle Ranch School	-	786,390	786,390
Ranch general reserve	-	1,223,203	1,223,203
Home maintenance	-	865,125	865,124
Emergency operating reserve	2,200,000	-	2,200,000
Other reserves	1,470,391	-	1,470,391
Total net assets without donor restrictions	\$ 4,902,696	\$ 19,253,055	\$ 24,155,751

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 9. NET ASSETS (Continued)

December 31, 2023	Eagle Ranch, Inc.	Eagle Ranch Foundation, Inc.	Combined
Undesignated	\$ 668,364	\$ 965,154	\$ 1,633,518
Undesignated – Capital assets	956,580	14,455,131	15,411,711
Board-designated			
Endowment	-	804,231	804,231
Eagle Ranch School	-	746,152	746,152
Ranch general reserve	-	880,277	880,277
Home maintenance	-	784,055	784,055
Emergency operating reserve	1,800,000	-	1,800,000
Other reserves	1,591,827	-	1,591,827
Total net assets without donor restrictions	<u>\$ 5,016,771</u>	<u>\$ 18,635,000</u>	<u>\$ 23,651,771</u>

The Board has designated funds to be set aside for various purposes such as general endowment, the school, overall reserves, repairs, and maintenance and an emergency reserve.

A summary of net assets with donor restrictions consists of the following as of December 31:

December 31, 2024	Eagle Ranch, Inc.	Eagle Ranch Foundation, Inc.	Combined
Purpose restricted			
Education	\$ 1,091,515	\$ 632,614	\$ 1,724,129
Facilities	422,906	770,531	1,193,437
Operational programs	1,549,677	5,011,267	6,560,944
	<u>3,064,098</u>	<u>6,414,412</u>	<u>9,478,510</u>
Perpetually restricted			
Endowment	-	12,013,534	12,013,534
Community foundation beneficial interests	1,448,943	-	1,448,943
	<u>1,448,943</u>	<u>12,013,534</u>	<u>13,462,477</u>
	<u>\$ 4,513,041</u>	<u>\$ 18,427,946</u>	<u>\$ 22,940,987</u>

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 9. NET ASSETS (Continued)

December 31, 2023	Eagle Ranch, Inc.	Eagle Ranch Foundation, Inc.	Combined
Purpose restricted			
Education	\$ 1,273,167	\$ 590,363	\$ 1,863,530
Facilities	683,164	693,160	1,376,324
Operational programs	1,914,929	4,020,493	5,935,422
	<u>3,871,260</u>	<u>5,304,016</u>	<u>9,175,276</u>
Perpetually restricted			
Endowment	-	9,815,231	9,815,231
Community foundation beneficial interests	1,401,412	-	1,401,412
	<u>1,401,412</u>	<u>9,815,231</u>	<u>11,216,643</u>
	<u>\$ 5,272,672</u>	<u>\$ 15,119,247</u>	<u>\$ 20,391,919</u>

A summary of donor-restricted net assets released from restriction consists of the following for the years ended December 31:

December 31, 2024	Eagle Ranch, Inc.	Eagle Ranch Foundation, Inc.	Combined
Releases for a specified purpose:			
Education	\$ 414,153	\$ 4,445	\$ 418,598
Facilities	665,812	6,289	672,101
Operational programs	1,055,497	76,661	1,132,158
	<u>\$ 2,135,462</u>	<u>\$ 87,395</u>	<u>\$ 2,222,857</u>
December 31, 2023	Eagle Ranch, Inc.	Eagle Ranch Foundation, Inc.	Combined
Releases for a specified purpose:			
Education	\$ 177,441	\$ -	\$ 177,441
Facilities	930,887	-	930,887
Operational programs	1,096,056	-	1,096,056
	<u>\$ 2,204,384</u>	<u>\$ -</u>	<u>\$ 2,204,384</u>

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 10. IN-KIND CONTRIBUTIONS

For the years ended December 31, 2024 and 2023, contributed nonfinancial assets recognized within contribution revenue on the statements of activities included are as follows:

Eagle Ranch, Inc.			
Type	2024	2023	Usage
Supplies and equipment	\$ 7,720	\$ 15,341	Home therapy
Repairs and maintenance	-	3,000	Home therapy
Advertising	7,500	10,000	Management and general
	<u>\$ 15,220</u>	<u>\$ 28,341</u>	

Eagle Ranch Foundation, Inc.			
Type	2024	2023	Usage
Property and equipment	\$ -	\$ 685,906	Donated bridge
	<u>\$ -</u>	<u>\$ 685,906</u>	

Unless otherwise noted, contributed nonfinancial assets did not have donor-imposed restrictions. Nonfinancial assets were valued using estimated average prices of identical or similar products or services using pricing data of similar products or services under a "like-kind" methodology, considering the utility of the services and goods at the time of the contribution.

NOTE 11. ENDOWMENTS

The Foundation's endowments consist of several individual funds established for a variety of purposes. Its endowment includes both donor-restricted funds and funds designated by the Foundation's Board of Trustees to function as endowments. As required by generally accepted accounting principles, net assets associated with endowment funds, including funds designated by the Foundation's Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law

Absent explicit donor stipulations to the contrary, the Foundation's Board of Trustees has interpreted Uniform Management of Institutional Fund Act UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds. As a result of this interpretation, the Foundation retains in perpetuity and classifies as net assets with donor restrictions: (1) the original value of gifts donated to the perpetual endowment, (2) the original value of subsequent gifts to the perpetual endowment, and (3) accumulations to the perpetual endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 11. ENDOWMENTS (Continued)

Interpretation of Relevant Law (Continued)

The remaining portion of the donor-restricted endowment fund that is not retained in perpetuity are subject to appropriation for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the various funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the Foundation, and (7) the Foundation's investment policies.

Return Objectives, Risk Parameters, and Strategies

The Foundation's investments have a long-term focus and the objective for the fund is to maintain a moderate current income and to achieve an above average growth in principal over the long-term in excess of inflation. This objective can be obtained through a well-diversified portfolio. It is the policy of the Foundation's Board of Trustees (the "Trustees") to invest in such a manner as to achieve a balanced approach. Further, the Trustees have approved and implemented an annual spending policy related to its invested funds. The Investment Committee of the Board of Trustees of the Foundation oversees the administration of and the distribution of the endowment funds. Decisions about individual assets must be made as part of an overall investment strategy and investments must be diversified. The institution, subject to the intent of the donor expressed in a gift instrument, "may appropriate for expenditure or accumulate so much of an endowment fund as the institution determines prudent for the uses, benefits, purposes, and duration for which the endowment fund is established."

Spending Policy

The spending policy stipulates that five percent (5.0%) of the market value of the investment portfolio based on a three-year rolling average, determined at September 30th of each year, shall be available to the Ranch during its next fiscal year, unless otherwise restricted by the donor.

Distributions are made to the Ranch on a quarterly basis. During 2024 and 2023, the Foundation made total distributions in the amount of \$1,279,436 and \$890,238, respectively. Investment income consisting of dividends and interest (as well as any capital gains that may be necessary to achieve the percent allocation) along with any contributions without donor restrictions received by the Foundation are transferred to the Ranch when requested. Interest, dividends, and realized and unrealized gains or losses in excess of the percent allocated are recorded as increases or decreases in net assets without donor restrictions.

From time to time, certain donor-restricted endowment funds may have fair values that are less than the amount required to be maintained by donors or by law (underwater endowments). The Foundation has interpreted UPMIFA to permit spending from underwater endowments in accordance with prudent measures required under law. There were no underwater endowment funds as of December 31, 2024 and 2023.

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 11. ENDOWMENTS (Continued)

Spending Policy (Continued)

Net assets perpetual in nature consist of several donor-restricted endowment funds for which the income and gains are used to support the following purposes:

1. A trust to be maintained in perpetuity to support the Girls Ranch operations.
2. A trust to be maintained in perpetuity to support staff development.
3. A trust to be maintained in perpetuity to support the director and the assistant of the spiritual life program.
4. A trust to be maintained in perpetuity to support continued counseling services for families after a child returns home.
5. Trusts to be maintained in perpetuity to support specific current needs of the Ranch through the Soaring Futures Legacy program.
6. A trust to be maintained in perpetuity to support the Ranch's core services through the Soaring Futures Legacy program.
7. A trust to be maintained in perpetuity to support outpatient counseling services for clients needing financial assistance.

Accumulated earnings on the first five endowment funds are classified as net assets with purpose restrictions until appropriated for expenditures for the intended purpose. Accumulated earnings on the Soaring Futures Legacy program endowment fund are classified as net assets without donor restrictions, and the fund balance is included in designated net assets in Note 9. In addition, the Board of Trustees of the Foundation has classified the other designated net assets fund balances described in Note 9 as endowed net assets without donor restrictions.

Endowment net asset composition by type of fund consist of the following at December 31:

	<u>2024</u>	<u>2023</u>
Endowment funds with donor restrictions	\$ 13,929,238	\$ 11,102,193
Board-designated endowment funds without donor restrictions	4,896,024	2,968,229
Total endowment funds	<u>\$ 18,825,262</u>	<u>\$ 14,070,422</u>

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 11. ENDOWMENTS (Continued)

Changes in the Foundation's endowment net assets consists of the following for the years ended December 31, 2024 and 2023:

<u>December 31, 2024</u>	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets - January 1	\$ 2,968,229	\$ 11,102,193	\$ 14,070,422
Contributions	1,775,000	1,487,750	3,262,750
Investment income, net	135,995	379,785	515,780
Net appreciation	233,689	800,329	1,034,018
Reclassification	-	53,203	53,203
Transfers	-	420,399	420,399
Change in donor intent	-	290,154	290,154
Amounts appropriated for expenditure	(216,889)	(604,575)	(821,464)
Endowment net assets - December 31	<u>\$ 4,896,024</u>	<u>\$ 13,929,238</u>	<u>\$ 18,825,262</u>
<u>December 31, 2023</u>			
Endowment net assets - January 1	\$ 3,454,823	\$ 6,087,230	\$ 9,542,053
Contributions	-	129,078	129,078
Investment income, net	93,687	301,214	394,901
Net appreciation	368,961	1,204,391	1,573,352
Reclassification	(152,476)	3,974,663	3,822,187
Amounts appropriated for expenditure	(796,766)	(594,383)	(1,391,149)
Endowment net assets - December 31	<u>\$ 2,968,229</u>	<u>\$ 11,102,193</u>	<u>\$ 14,070,422</u>

NOTE 12. COMMITMENTS AND CONTINGENCIES

The Organizations are subject to claims and legal actions in the ordinary course of business. Management believes that such claims will not have a material adverse impact on the Organizations' financial position or results of the operations.

NOTE 13. CONCENTRATIONS OF CREDIT RISK

The Organizations maintains cash deposits with financial institutions at December 31, 2024 and 2023 in excess of federally insured limits of \$- and \$18,685, respectively.

The investments held by the Organizations are insured by the Securities Investor Protection Corporation (SIPC). The SIPC insures up to \$500,000 in each institution. At December 31, 2024 and 2023, the investments exceeding the SIPC limit totaled \$28,077,751 and \$23,331,406, respectively.

NOTES TO COMBINED FINANCIAL STATEMENTS

NOTE 14. TAX-DEFERRED ANNUITY PLAN

The Ranch has a tax-deferred annuity plan under Section 403(b) of the Internal Revenue Code. This plan allows only employee deferred contributions. All employees of the Ranch meeting certain requirements are eligible to participate in the plan. For the years ended December 31, 2024 and 2023, the Ranch did not contribute to the plan.

NOTE 15. LEASING ACTIVITIES

The Organizations have financing leases of office equipment. The leases have remaining lease terms of 3 years to 4 years.

The following summarizes the line items in the statements of financial position which include amounts for finance leases as of December 31:

	<u>2024</u>	<u>2023</u>
Property and equipment	\$ 31,145	\$ 31,145
Accumulated depreciation	(13,916)	(6,957)
Property and equipment, net	<u>17,229</u>	<u>24,188</u>
Other liabilities	<u>18,160</u>	24,944
Total finance lease liabilities	<u>\$ 18,160</u>	<u>\$ 24,944</u>

The following summarizes the weighted-average remaining lease term and discount rate as of December 31:

	<u>2024</u>	<u>2023</u>
Weighted-Average Remaining Lease Term	31 months	43 months
Weighted-Average Discount Rate	3.99%	3.99%

The maturities of lease liabilities as of December 31, 2024 were as follows:

Year ending December 31:	
2025	\$ 7,656
2026	6,811
2027	4,690
Total lease payments	\$ 19,157
Less: interest	(997)
Present value of lease liabilities	<u>\$ 18,160</u>

NOTE 16. SUBSEQUENT EVENTS

Management has evaluated subsequent events through the date that the combined financial statements were available to be issued May 30, 2025 and determined there were no events that occurred that required disclosure. No subsequent events occurring after this date have been evaluated for inclusion in these combined financial statements.

SUPPLEMENTARY INFORMATION

EAGLE RANCH, INC.
STATEMENTS OF FINANCIAL POSITION
DECEMBER 31, 2024 AND 2023

	<u>2024</u>	<u>2023</u>
ASSETS		
Cash and cash equivalents	\$ 1,177,048	\$ 995,418
Accounts receivable	695	6,044
Promises to give	876,099	1,131,905
Prepaid expenses and other assets	81,829	274,361
Investments	5,244,275	5,752,732
Cash value of life insurance	46,319	45,182
Property and equipment, net (including finance lease right-of-use assets, net of \$17,229 in 2024 and \$24,188 in 2023)	807,299	956,580
Beneficial interest in assets held by Community Foundations	1,448,942	1,401,412
Total assets	<u>\$ 9,682,506</u>	<u>\$ 10,563,634</u>
LIABILITIES AND NET ASSETS		
Liabilities		
Accounts payable and accrued expenses	\$ 155,528	\$ 169,605
Charitable gift annuity obligations	93,081	79,642
Financing lease liabilities	18,160	24,944
Total liabilities	<u>266,769</u>	<u>274,191</u>
Net assets		
Without donor restrictions		
Unrestricted	1,232,305	1,624,944
Board designated	3,670,391	3,391,827
Total without donor restrictions	<u>4,902,696</u>	<u>5,016,771</u>
With donor restrictions	<u>4,513,041</u>	<u>5,272,672</u>
Total net assets	<u>9,415,737</u>	<u>10,289,443</u>
Total liabilities and net assets	<u>\$ 9,682,506</u>	<u>\$ 10,563,634</u>

See Notes to Combined Financial Statements.

EAGLE RANCH FOUNDATION, INC.
STATEMENTS OF FINANCIAL POSITION
DECEMBER 31, 2024 AND 2023

	<u>2024</u>	<u>2023</u>
ASSETS		
Cash and cash equivalents	\$ 23,456	\$ 37,491
Promises to give	-	965,154
Investments	23,300,514	18,296,471
Property and equipment, net (including finance lease right-of-use assets, net of \$17,229 in 2024 and \$24,188 in 2023)	<u>14,357,031</u>	<u>14,455,131</u>
Total assets	<u><u>\$ 37,681,001</u></u>	<u><u>\$ 33,754,247</u></u>
LIABILITIES AND NET ASSETS		
Net assets		
Without donor restrictions		
Unrestricted	\$ 14,357,031	\$ 15,420,285
Board designated	4,896,024	3,214,715
Total without donor restrictions	<u>19,253,055</u>	<u>18,635,000</u>
With donor restrictions	<u>18,427,946</u>	<u>15,119,247</u>
Total net assets	<u><u>37,681,001</u></u>	<u><u>33,754,247</u></u>
Total liabilities and net assets	<u><u>\$ 37,681,001</u></u>	<u><u>\$ 33,754,247</u></u>

See Notes to Combined Financial Statements.

EAGLE RANCH, INC.
STATEMENT OF ACTIVITIES
FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

	2024			2023		
	Without Donor Restrictions	With Donor Restrictions	Combined	Without Donor Restrictions	With Donor Restrictions	Combined
REVENUES AND OTHER SUPPORT						
Contributions	\$ 4,596,195	\$ 1,432,054	\$ 6,028,249	\$ 4,230,201	\$ 1,260,546	\$ 5,490,747
In-kind contributions	15,220	-	15,220	28,341	-	28,341
Fundraising revenues	160,584	-	160,584	183,836	-	183,836
Program service revenue	738,474	-	738,474	664,540	-	664,540
Investment income	240,593	-	240,593	225,442	-	225,442
Realized and unrealized gain on investments	86,301	-	86,301	232,748	-	232,748
Investment income - beneficial interest	-	47,531	47,531	33,030	-	33,030
Gain on beneficial interest in assets held by Community Foundations	96,324	-	96,324	13,342	148,513	161,855
Change in value of charitable gift annuity, net	(16,854)	-	(16,854)	(23,667)	-	(23,667)
Other income	19,380	-	19,380	33,241	-	33,241
Total revenues and other support	5,936,217	1,479,585	7,415,802	5,621,054	1,409,059	7,030,113
Net assets released from restrictions and transfers of net assets:						
Transfers of net assets	329,429	(103,754)	225,675	98,602	185,636	284,238
Satisfaction of program restrictions	2,135,462	(2,135,462)	-	2,204,384	(2,204,384)	-
Total revenue and other support and net assets released from restrictions	8,401,108	(759,631)	7,641,477	7,924,040	(609,689)	7,314,351
EXPENSES						
Program services						
Counseling	2,397,501	-	2,397,501	2,309,191	-	2,309,191
Home therapy	2,749,918	-	2,749,918	2,706,308	-	2,706,308
Education	1,551,042	-	1,551,042	1,211,346	-	1,211,346
Total program services	6,698,461	-	6,698,461	6,226,845	-	6,226,845
Supporting services						
Management and general	985,851	-	985,851	929,940	-	929,940
Fundraising	830,871	-	830,871	760,958	-	760,958
Total supporting services	1,816,722	-	1,816,722	1,690,898	-	1,690,898
Total expenses	8,515,183	-	8,515,183	7,917,743	-	7,917,743
Change in net assets	(114,075)	(759,631)	(873,706)	6,297	(609,689)	(603,392)
NET ASSETS, BEGINNING	5,016,771	5,272,672	10,289,443	5,010,474	5,882,361	10,892,835
NET ASSETS, ENDING	\$ 4,902,696	\$ 4,513,041	\$ 9,415,737	\$ 5,016,771	\$ 5,272,672	\$ 10,289,443

See Notes to Combined Financial Statements.

EAGLE RANCH FOUNDATION, INC.

STATEMENT OF ACTIVITIES FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

	2024			2023		
	Without Donor Restrictions	With Donor Restrictions	Combined	Without Donor Restrictions	With Donor Restrictions	Combined
REVENUES AND OTHER SUPPORT						
Contributions	\$ 1,475,000	\$ 1,487,750	\$ 2,962,750	\$ 965,154	\$ -	\$ 965,154
In-kind contributions	-	-	-	685,906	-	685,906
Investment income	42,078	523,136	565,214	420,785	-	420,785
Realized and unrealized gain on investments	233,688	1,112,784	1,346,472	308,628	1,753,855	2,062,483
Other income	450	-	450	1,527	-	1,527
Total revenues and other support	1,751,216	3,123,670	4,874,886	2,382,000	1,753,855	4,135,855
Net assets released from restrictions and transfers of net assets:						
Transfers of net assets	(207,945)	(17,730)	(225,675)	138,930	(423,168)	(284,238)
Satisfaction of program restrictions	87,395	(87,395)	-	-	-	-
Total revenue and other support and net assets released from restrictions	1,630,666	3,018,545	4,649,211	2,520,930	1,330,687	3,851,617
EXPENSES						
Program services						
Counseling	21,239	-	21,239	20,093	-	20,093
Home therapy	516,809	-	516,809	488,809	-	488,809
Education	141,592	-	141,592	133,920	-	133,920
Total program services	679,640	-	679,640	642,822	-	642,822
Supporting services						
Management and general	35,737	-	35,737	24,096	-	24,096
Fundraising	7,080	-	7,080	6,696	-	6,696
Total supporting services	42,817	-	42,817	30,792	-	30,792
Total expenses	722,457	-	722,457	673,614	-	673,614
Change in net assets	908,209	3,018,545	3,926,754	1,847,316	1,330,687	3,178,003
NET ASSETS, BEGINNING	18,635,000	15,119,247	33,754,247	16,787,684	13,788,560	30,576,244
Change in donor intent	(290,154)	290,154	-	-	-	-
NET ASSETS, ENDING	\$ 19,253,055	\$ 18,427,946	\$ 37,681,001	\$ 18,635,000	\$ 15,119,247	\$ 33,754,247

See Notes to Combined Financial Statements.

EAGLE RANCH, INC.
STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2024

	Program Services				Supporting Services			
	Counseling	Home Therapy	Education	Total Program Services	Management and General	Fundraising	Total Supporting Services	Total Expenses
Salaries and wages	\$ 1,501,266	\$ 1,115,469	\$ 839,988	\$ 3,456,723	\$ 469,546	\$ 384,157	\$ 853,703	\$ 4,310,426
Employee benefits	172,430	165,610	122,012	460,052	57,849	25,934	83,783	543,835
Payroll taxes	104,463	77,826	60,770	243,059	35,599	28,537	64,136	307,195
Total salaries and benefits	1,778,159	1,358,905	1,022,770	4,159,834	562,994	438,628	1,001,622	5,161,456
Accounting fees	-	-	-	-	39,428	-	39,428	39,428
Advertising and public relations	26,735	-	-	26,735	78,718	6,850	85,568	112,303
Bank charges	15,392	-	-	15,392	28,572	-	28,572	43,964
Home expenses	-	36,803	-	36,803	-	-	-	36,803
Counseling	35,627	-	13,069	48,696	9,165	-	9,165	57,861
Consulting and legal fees	110,962	16,551	36,294	163,807	101,529	20,400	121,929	285,736
Depreciation	16,508	103,172	4,127	123,807	16,588	4,126	20,714	144,521
Education and tuition reimbursement	7,500	14,142	2,109	23,751	-	15,485	15,485	39,236
Enrichment and entertainment	38,207	25,953	12,945	77,105	13,926	25,174	39,100	116,205
Equipment rental	64	9,658	-	9,722	-	-	-	9,722
Fundraising events	-	-	-	-	-	137,514	137,514	137,514
Grants	-	-	250,000	250,000	-	-	-	250,000
Insurance	106,356	234,804	57,940	399,100	27,328	27,852	55,180	454,280
Other	4,658	88,077	23,462	116,197	18,506	8,037	26,543	142,740
Newsletter	9,403	7,578	7,246	24,227	6,693	24,393	31,086	55,313
Postage and shipping	1,594	797	198	2,589	4,231	3,920	8,151	10,740
Printing and publications	27,517	7,219	5,423	40,159	9,232	53,728	62,960	103,119
Repairs and maintenance	117,287	390,470	42,513	550,270	7,575	2,173	9,748	560,018
Staff development	30,644	2,815	3,026	36,485	27,479	726	28,205	64,690
Supplies	32,745	233,957	47,587	314,289	22,280	53,767	76,047	390,336
Tags and licenses	470	1,041	-	1,511	155	-	155	1,666
Telephone	12,489	52,426	7,141	72,056	3,369	2,138	5,507	77,563
Travel	1,850	2,743	-	4,593	3,852	3,578	7,430	12,023
Utilities	17,645	120,653	15,142	153,440	3,726	1,874	5,600	159,040
Vehicle expense	5,689	42,154	50	47,893	505	508	1,013	48,906
Total	\$ 2,397,501	\$ 2,749,918	\$ 1,551,042	\$ 6,698,461	\$ 985,851	\$ 830,871	\$ 1,816,722	\$ 8,515,183

See Notes to Combined Financial Statements.

EAGLE RANCH, INC.
STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2023

	Program Services				Supporting Services			
	Counseling	Home Therapy	Education	Total Program Services	Management and General	Fundraising	Total Supporting Services	Total Expenses
Salaries and wages	\$ 1,345,635	\$ 968,318	\$ 750,768	\$ 3,064,721	\$ 470,215	\$ 366,890	\$ 837,105	\$ 3,901,826
Employee benefits	96,778	189,614	63,137	349,529	49,645	13,850	63,495	413,024
Payroll taxes	95,140	63,037	55,386	213,563	34,681	28,580	63,261	276,824
				-			-	
Total salaries and benefits	1,537,553	1,220,969	869,291	3,627,813	554,541	409,320	963,861	4,591,674
Accounting fees	-	-	-	-	33,114	-	33,114	33,114
Advertising and public relations	11,583	768	-	12,351	41,073	1,052	42,125	54,476
Bank charges	14,274	-	-	14,274	25,848	-	25,848	40,122
Home expenses	-	25,130	-	25,130	-	-	-	25,130
Counseling	28,730	907	24,398	54,035	6,115	-	6,115	60,150
Consulting and legal fees	91,604	40,586	52,197	184,387	100,275	23,237	123,512	307,899
Depreciation	15,412	96,328	3,853	115,593	15,949	3,853	19,802	135,395
Education and tuition reimbursement	4,500	21,580	4,500	30,580	-	7,500	7,500	38,080
Enrichment and entertainment	42,510	26,839	14,446	83,795	8,058	31,443	39,501	123,296
Equipment rental	-	5,923	-	5,923	-	-	-	5,923
Fundraising events	-	-	-	-	-	122,708	122,708	122,708
Insurance	38,913	147,130	34,315	220,358	22,499	22,381	44,880	265,238
Other	691	42,740	9,474	52,905	6,946	2,165	9,111	62,016
Newsletter	10,970	8,841	8,454	28,265	7,808	28,459	36,267	64,532
Postage and shipping	1,629	546	132	2,307	3,324	1,690	5,014	7,321
Printing and publications	17,759	7,529	4,687	29,975	10,789	53,447	64,236	94,211
Repairs and maintenance	390,852	675,545	82,799	1,149,196	18,725	2,717	21,442	1,170,638
Staff development	17,102	12,800	6,905	36,807	28,332	1,650	29,982	66,789
Supplies	41,486	190,684	68,604	300,774	32,316	41,185	73,501	374,275
Tags and licenses	661	1,108	80	1,849	140	-	140	1,989
Telephone	18,607	33,807	9,666	62,080	4,256	2,883	7,139	69,219
Travel	2,254	1,119	10	3,383	5,624	2,806	8,430	11,813
Utilities	19,349	104,548	15,426	139,323	3,674	2,045	5,719	145,042
Vehicle expense	2,752	40,881	2,109	45,742	534	417	951	46,693
Total	<u>\$ 2,309,191</u>	<u>\$ 2,706,308</u>	<u>\$ 1,211,346</u>	<u>\$ 6,226,845</u>	<u>\$ 929,940</u>	<u>\$ 760,958</u>	<u>\$ 1,690,898</u>	<u>\$ 7,917,743</u>

See Notes to Combined Financial Statements.

**EAGLE RANCH FOUNDATION, INC.
STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2024**

	Program Services				Supporting Services			
	Counseling	Home Therapy	Education	Total Program Services	Management and General	Fundraising	Total Supporting Services	Total Expenses
Consulting and legal fees	\$ -	\$ -	\$ -	\$ -	\$ 14,499	\$ -	\$ 14,499	\$ 14,499
Depreciation	21,239	516,809	141,592	679,640	21,238	7,080	28,318	707,958
Total	\$ 21,239	\$ 516,809	\$ 141,592	\$ 679,640	\$ 35,737	\$ 7,080	\$ 42,817	\$ 722,457

See Notes to Combined Financial Statements.

EAGLE RANCH FOUNDATION, INC.
STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2023

	Program Services				Supporting Services			
	Counseling	Home Therapy	Education	Total Program Services	Management and General	Fundraising	Total Supporting Services	Total Expenses
Consulting and legal fees	\$ -	\$ -	\$ -	\$ -	\$ 4,008	\$ -	\$ 4,008	\$ 4,008
Depreciation	20,093	488,809	133,920	642,822	20,088	6,696	26,784	669,606
Total	\$ 20,093	\$ 488,809	\$ 133,920	\$ 642,822	\$ 24,096	\$ 6,696	\$ 30,792	\$ 673,614

See Notes to Combined Financial Statements.