

APPENDIX J

Notice of Invitation to form a Creditors' Committee ("the Committee") Decision Date: 20 March 2026

Bykare Solutions Ltd ("the Company") – In Administration In the High Court of Justice Business and Property Courts in Manchester Insolvency & Companies (Ch D) CR-2025-MAN-001255

Registration Number: 10834607

NOTICE IS GIVEN by Molly Monks, the Administrator, to the creditors of the Company of an invitation to establish a Creditors' Committee under rule 3.39 of The Insolvency (England and Wales) Rules 2016.

1. In addition to seeking a decision on the matters set out in the accompanying notice, creditors are also invited to determine at the same time at the Virtual meeting whether a Committee should be established.
2. A Committee may be formed if a minimum of 3 and a maximum of 5 creditors are willing to become members.
3. Nominations can only be accepted for a creditor to become a member of the Committee if they are an unsecured creditor and have lodged a proof of their debt that has not been disallowed for voting or dividend purposes.
4. The specified date for receipt of nominations for creditors to act as a member of the Committee under rule 3.39 of The Insolvency (England and Wales) Rules 2016 is 20 March 2026 the Decision Date.
5. Please complete the form sent with this notice and include the name and address of any person you wish to nominate to act as a member of the Committee. The completed document should be returned to Molly Monks of Parker Walsh, Suite C, Victoria House, Bramhall, Cheshire, SK7 2BE, so that it is received by no later than 23.59 hours on 20 March 2026, the decision date.

Note: Further information on the rights, duties and the functions of a Committee is available in a booklet published by the Association of Business Recovery Professionals (R3). This booklet can be accessed at <https://www.r3.org.uk/technical-library/england-wales/technical-guidance/creditor-guides/more/29111/page/1/liquidation-creditors-committees-and-commissioners/>

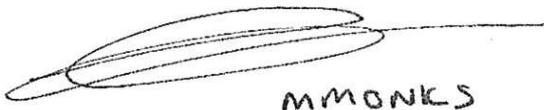
The final date for votes to establish a Committee is 20 March 2026, the decision date.

1. In order for their votes to be counted creditors must submit to me their completed voting form so that it is received at Parker Walsh, Suite C, Victoria House, Bramhall, Cheshire, SK7 2BE by no later than 23.59 hours on 20 March 2026. It must be accompanied by proof of their debt, (if not already lodged). Failure to do so will lead to their vote(s) being disregarded.
2. Creditors must lodge proof of their debt (if not already lodged) at the offices of Parker Walsh, Suite C, Victoria House, Bramhall, Cheshire, SK7 2BE by no later than 23.59 on 20 March 2026, without which their vote will be invalid.

3. Creditors with small debts, that is claims of £1,000 or less, must have lodged proof of their debt for their vote to be valid.
4. Any creditors who have previously opted out from receiving documents in respect of the insolvency proceedings are entitled to vote on the decision provided they have lodged proof of their debt.
5. Creditors may, within 5 business days of delivery of this notice to them, request a physical meeting of creditors be held to determine the outcome of the decision above. Any request for a physical meeting must be accompanied by valid proof of their debt (if not already lodged). A meeting will be convened if creditors requesting a meeting represent a minimum of 10% in value or 10% in number of creditors or simply 10 creditors, where “creditors” means “all creditors.”
6. Creditors have the right to appeal a decision of the convener made under Chapter 8 of Part 15 of The Insolvency (England and Wales) Rules 2016 about Creditors' Voting Rights and Majorities, by applying to court under Rule 15.35 of The Insolvency (England and Wales) Rules 2016 within 21 days of 20 March 2026, the Decision Date.

Creditors requiring further information regarding the above, should either contact me by email at info@parkerwalsh.co.uk, or contact me by telephone on 0161 546 8143.

DATED THIS THE 13TH DAY OF FEBRUARY 2026

A handwritten signature in black ink, appearing to read 'MOLLY MONKS', with a long horizontal line extending to the right.

Molly Monks
Administrator

Notice of decision to establish a Creditors' Committee ("the Committee")
Decision Date: 20 March 2026

Bykare Solutions Ltd ("the Company") – In Administration
In the High Court of Justice Business and Property Courts in Manchester Insolvency &
Companies (Ch D) CR-2025-MAN-001255
Company Registration Number: 10834607

Decision

1. That a Committee should be established.

For/Against

I wish to nominate the following creditor to act as a member of the Committee:

Name of nominated creditor: _____

TO BE COMPLETED BY CREDITOR WHEN RETURNING FORM:

Name of creditor: _____

Signature of creditor: _____

Dated: _____

(Complete the following if signing on behalf of creditor, e.g. director/solicitor)

Capacity in which signing document: _____

This form must be delivered to Parker Walsh, Suite C, Victoria House, Bramhall, Cheshire, SK7 2BE, by 23.59 hours on 20 March 2026 in order to be counted as a vote. It must be accompanied by proof of the debt, unless one has already been submitted. Failure to do so will lead to this vote being invalid.