Management Report

City of Port Macquarie Chamber of Commerce t/as Business Port Macquarie For the year ended 30 June 2025

Prepared by Coast Consult

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Executive Summary

City of Port Macquarie Chamber of Commerce t/as Business Port Macquarie For the year ended 30 June 2025

| | 2025 | 2024 | VARIANCE |
|---------------------------------|-------------|-------------|------------|
| Cash | | | |
| Cash received | 313,054.52 | 268,924.38 | 16.41% |
| Cash spent | 302,100.89 | 163,045.38 | 85.29% |
| Cash surplus (deficit) | 10,953.63 | 105,879.00 | -89.65% |
| Closing bank balance | 116,832.63 | 105,879.00 | 10.35% |
| Profitability | | | |
| Income | 275,279.04 | 397,328.71 | -30.72% |
| Direct costs | 118,958.85 | 241,328.33 | -50.71% |
| Gross profit (loss) | 156,320.19 | 156,000.38 | 0.21% |
| Other income | 1,320.64 | 2,498.60 | -47.14% |
| Expenses | 173,427.23 | 179,372.44 | -3.31% |
| Profit (loss) | (15,786.40) | (20,873.46) | 24.37% |
| Balance Sheet | | | |
| Debtors | 4,225.00 | 18,070.00 | -76.62% |
| Creditors | 36,581.88 | 1,377.13 | 2,556.39% |
| Net assets | 83,801.50 | 103,587.90 | -19.10% |
| Sales | | | |
| Number of invoices issued | 326.00 | 154.00 | 111.69% |
| Average value of invoices | 588.18 | 542.29 | 8.46% |
| Performance | | | |
| Gross profit margin (%) | 56.79 | 39.26 | 44.63% |
| Net profit margin (%) | (5.73) | (5.25) | -9.16% |
| Return on investment (p.a.) (%) | (18.84) | (20.15) | 6.51% |
| Position | | | |
| Average debtor days | 5.60 | 16.65 | -66.34% |
| Average creditor days | 112.24 | 2.09 | 5,274.21% |
| Short term cash forecast | (32,356.88) | 16,692.87 | -293.84% |
| Current assets to liabilities | 2.46 | 3.06 | -19.78% |
| Term assets to liabilities | - | - | - - |

Cash Summary

City of Port Macquarie Chamber of Commerce t/as Business Port Macquarie For the year ended 30 June 2025

| Tor the year chaca 30 June 2023 | 2025 | YEARLY AVERAGE (YTD) | VARIANC |
|--------------------------------------|------------|----------------------------|-----------|
| ncome | | | |
| AICD Seminar Tickets | - | 146,100.75 | -100.00% |
| Business Awards Launch | - | 1,422.72 | -100.00% |
| Business Awards Sponsorship (42510) | 75,348.06 | 73,099.98 | 3.08% |
| Business Awards Ticket Sales (42511) | 42,100.00 | 50,327.27 | -16.35% |
| Business Breakfasts Tickets | 3,027.27 | 1,781.82 | 69.90% |
| Coffee Connections Sponsorship | 909.08 | - | _ • |
| Combined Christmas Party Tickets | 3,262.40 | - | . • |
| Golf Day Tickets | 17,172.29 | 17,727.26 | -3.13% |
| Grants | - | 1,500.00 | -100.00% |
| Hosted Function Tickets | 1,100.00 | - | . • |
| Interest Received | 816.99 | 900.54 | -9.28% |
| Lunch Event Tickets | 10,436.36 | 10,431.82 | 0.04% |
| Network Nights Tickets | 5,412.73 | 7,631.83 | -29.08% |
| New Memberships | 17,218.25 | 10,863.73 | 58.49% |
| NYE Fireworks Sponsorship | 28,863.64 | - | . • |
| Renewal Memberships | 77,106.34 | 66,027.80 | 16.78% |
| Small Business Workshops Tickets | - | 1,395.46 | -100.00% |
| Sundry Income | 503.65 | 98.06 | 413.61% |
| Total Income | 283,277.06 | 389,309.04 | -27.24% |
| ess Expenses | | | |
| Accrued Expenses | 2,500.00 | (2,500.00) | 200.00% |
| Advertising | 1,202.54 | 1,298.27 | -7.37% |
| AICD Expenses | - | 139,439.74 | -100.00% |
| Allowances | 807.61 | 50.00 | 1,515.22% |
| Annual Leave Expense | (1,272.79) | 3,569.86 | -135.65% |
| Auditors Fees | - | 2,500.00 | -100.00% |
| BA Admin Costs | 988.39 | - | - • |
| BA Advertising and Promotion | 3,840.38 | - | |
| BA Expenses | 17,731.04 | 71,502.57 | -75.20% |

| | 2025 | YEARLY AVERAGE (YTD) | VARIANCE |
|----------------------------------|------------|----------------------------|----------------|
| BA Photography | 3,865.45 | - | - - |
| BA Sound/Lighting | 8,885.10 | - | |
| BA Trophies, Prizes & Gratuities | 2,324.55 | - | |
| Bad Debts | (580.00) | 580.00 | -200.00% 👃 |
| Bank Charges | 146.27 | 159.90 | -8.52% 👃 |
| Bank Merchant Fees | 168.20 | 322.12 | -47.78% 👃 |
| BB Expenses | 2,550.90 | 1,285.46 | 98.44% ↑ |
| Board Meeting Costs | 263.78 | 367.55 | -28.23% 👃 |
| Cleaning | - | 604.55 | -100.00% 👃 |
| Computer Costs | 5,260.20 | 2,376.46 | 121.35% ↑ |
| Consultants Fees and Costs | 2,485.00 | 15,343.08 | -83.80% 👃 |
| Donations/Sponsorships | 2,082.40 | 2,061.36 | 1.02% ↑ |
| Exec Officer Expenses | 1,389.67 | 1,340.29 | 3.68% ↑ |
| Fireworks NYE | 20,000.00 | - | - - |
| Golf Day Expenses | 5,495.46 | 12,109.69 | -54.62% 👃 |
| Golf Profit Share | 6,389.00 | - | |
| Host Event Expenses | 2,280.00 | - | - - |
| Insurance - General | 6,818.13 | 6,545.17 | 4.17% 🔨 |
| LE Expenses | 7,491.70 | 8,222.67 | -8.89% 🕹 |
| Licences & Fees | 337.00 | 86.38 | 290.14% ↑ |
| Membership Expenses | 28.62 | 194.38 | -85.28% 👃 |
| NN Expenses | 5,085.34 | 6,769.84 | -24.88% 🔱 |
| Office Expenses | - | 35.45 | -100.00% 🕹 |
| PAYG Withholding Tax Payable | 2,033.00 | (9,438.16) | 121.54% ↑ |
| Petty Cash/Debit Card advance | (1,000.00) | 1,000.00 | -200.00% 🔱 |
| Postage & Courier | - | 34.19 | -100.00% 🕹 |
| Printing & Stationery (61415) | 565.67 | 654.10 | -13.52% 👃 |
| Provision for Annual Leave | 1,272.79 | (3,569.86) | 135.65% ↑ |
| Renewal Memberships Expenses | - | 81.24 | -100.00% 🕹 |
| Rent - Business Premises | 6,452.76 | 6,452.76 | - - |
| Repairs & Maintenance | - | 109.09 | -100.00% 🕹 |
| Rounding | (0.08) | 0.08 | -200.00% 🔱 |

| | 2025 | YEARLY AVERAGE (YTD) | VARIANC |
|----------------------------------|-------------|----------------------------|----------|
| Small Business Workshop Expenses | - | 1,722.74 | -100.00% |
| Staff Amenities | 241.80 | 321.69 | -24.83% |
| Stripe Fees | 547.34 | 75.75 | 622.56% |
| Subscriptions | 6,179.94 | 3,469.13 | 78.14% |
| Sundry Creditors | 8,718.84 | (8,718.84) | 200.00% |
| Superannuation | 13,683.84 | 12,191.02 | 12.25% |
| Superannuation Payable | 899.10 | (3,764.54) | 123.88% |
| Telephone (63473) | 1,492.63 | 1,035.75 | 44.11% |
| Travel & Accomm Expenses | 952.59 | - | _ = |
| Wages & Salaries | 119,276.25 | 116,317.65 | 2.54% |
| Web Site Expenses | 4,000.00 | - | |
| Workers Compensation Insur | 924.98 | 218.94 | 322.48% |
| Total Expenses | 274,805.39 | 392,457.52 | -29.98% |
| Surplus (Deficit) | 8,471.67 | (3,148.48) | 369.07% |
| Plus Other Cash Movements | | | |
| Fixed Assets | 7,420.00 | (19,420.00) | 138.21% |
| Total Other Cash Movements | 7,420.00 | (19,420.00) | 138.21% |
| Plus Movements in Equity | | | |
| Retained Earnings | (4,000.00) | 124,461.36 | -103.21% |
| Total Movements in Equity | (4,000.00) | 124,461.36 | -103.21% |
| Plus Tax Movements | | | |
| Tax Collected | 30,859.54 | 18,905.76 | 63.23% |
| Tax Paid | (31,797.58) | (14,919.64) | -113.13% |
| Net Tax Movements | (938.04) | 3,986.12 | -123.53% |
| Net Cash Movement | 10,953.63 | 105,879.00 | -89.65% |
| Summary | | | |
| Opening Balance | 105,879.00 | - | - |
| Plus Net Cash Movement | 10,953.63 | 105,879.00 | -89.65% |
| Cash Balance | 116,832.63 | 105,879.00 | 10.35% |

Profit and Loss

City of Port Macquarie Chamber of Commerce t/as Business Port Macquarie For the year ended 30 June 2025

| | 2025 | 2024 |
|-------------------------------------|--------------|------------|
| Trading Income | ī | |
| AICD Seminar Tickets | - | 146,100.75 |
| Business Awards Sponsorship (42510) | 75,348.06 | 73,099.98 |
| Business Awards Ticket Sales | 42,100.00 | 51,749.99 |
| Networking Events | 20,885.44 | 21,240.93 |
| Combined Christmas Party Tickets | 3,262.40 | - |
| Golf Day Tickets | 17,172.29 4 | 17,727.26 |
| NYE Fireworks Sponsorship | 28,863.64 | - |
| Membership Income | 87,647.21 | 87,409.80 |
| Total Trading Income | 275,279.04 | 397,328.71 |
| Cost of Sales | | |
| AICD Expenses | - | 139,439.74 |
| BA Expenses | 69,637.83 | 71,502.57 |
| Networking Event Expenses | 17,407.94 | 18,000.71 |
| Fireworks NYE | 20,000.00 | - |
| Golf Day Expenses | 11,884.46 | 12,109.69 |
| Membership Expenses | 28.62 | 275.62 |
| Total Cost of Sales | 118,958.85 | 241,328.33 |
| Gross Profit | 156,320.19 | 156,000.38 |
| Other Income | | |
| Grants | - | 1,500.00 |
| Interest Received | 816.99 | 900.54 |
| Sundry Income | 503.65 | 98.06 |
| Total Other Income | 1,320.64 | 2,498.60 |
| Operating Expenses | | |
| Advertising | 1,202.54 | 1,298.27 |
| Annual Leave Expense | (1,272.79) | 3,569.86 |
| Auditors Fees | - | 2,500.00 |
| Bad Debts | (580.00) | 580.00 |
| Bank Charges | 146.27 | 159.90 |
| Bank Merchant Fees | 168.20 | 322.12 |
| Board Meeting Costs | 95.60 | 535.73 |
| Cleaning | - 8 | 604.55 |
| Computer Costs | 5,487.70 | 2,376.46 |
| Consultants Fees and Costs | 1,901.25 | 15,926.83 |
| Donations/Sponsorships | 2,082.40 | 2,061.36 |
| Exec Officer Expenses | 1,389.67 | 1,340.29 |
| Insurance - General | 6,818.13 | 6,545.17 |
| Licences & Fees | 337.00 | 86.38 |
| | | |

| | 2025 | 2024 |
|-------------------------------|--------------|-------------|
| Office Expenses | | 35.45 |
| · | | |
| Postage & Courier | - | 34.19 |
| Printing & Stationery (61415) | 591.52 | 654.10 |
| Rent - Business Premises | 6,952.76 | 6,952.76 |
| Repairs & Maintenance | - | 109.09 |
| Staff Amenities | 241.80 | 321.69 |
| Stripe Fees | 547.34 | 75.75 |
| Subscriptions | 6,179.94 | 3,469.13 |
| Superannuation | 13,683.84 | 12,191.02 |
| Telephone (63473) | 1,492.63 | 1,035.75 |
| Travel & Accomm Expenses | 952.59 | - |
| Wages & Salaries | 120,083.86 | 116,367.65 |
| Web Site Expenses | 4,000.00 | - |
| Workers Compensation Insur | 924.98 | 218.94 |
| Total Operating Expenses | 173,427.23 | 179,372.44 |
| et Profit | (15,786.40) | (20,873.46) |

1. AICD Seminar Tickets

AICD Seminar held every 2-3 years. Not held in 2025 FY.

2. Business Awards Ticket Sales

Ticket sales were not as high as 2024. This was due to duplicate finalists across multiple awards.

3. Combined Christmas Party Tickets

Other network collected ticket sales income in previous year.

4. Fireworks

Fireworks income for 2024 is \$22,500. \$6,363.64 is fireworks income for 2025. Deferred income account was used in the past and is no longer being used going forward. Income is recognised when its received.

5. Sundry Income

Stripe fees reimbursed - there has been an uptake in use of online bookings.

6. Annual Leave Expense

This reflects an adjustment to the annual leave accrual as at 30 June 2025.

7. Auditor Fees

Audit not required in 2025 FY. Total revenue was less than \$500,000.

8. Computer Costs

A new contract was entered into with Integer IT. Set up and ongoing costs included in this sum.

9. Consultants Costs

Marketing and admin roles have been established in-house. Admin role was initiated in January 2024.

10. Stripe Fees

Uptake in online bookings.

11. Subscriptions

There has been an uptake in other software providers.

12. Telephone Expense

The Optus account has been reviewed and extra charges have been reduced going forward.

Note: Phone account was never changed into Malcolm Neale's name. Extra charges were incurred on the account which flagged the process to change the plan to Peter Jones' name.

13. Travel Expenses

This expense was due to the state business awards in Sydney.

14. Workers Compensation

Premium increase for the new period. There has been a change in staff from Katherine to Malcolm and Kylie.

Balance Sheet

City of Port Macquarie Chamber of Commerce t/as Business Port Macquarie As at 30 June 2025

20 111NE 2025

20 ILINE 2024

| | 30 JUNE 2025 | 30 JUNE 2024 |
|--------------------------------|--------------|--------------|
| Assets | | |
| Bank | ī | |
| Australia Post - Kylie | 33.63 | - |
| NAB - 12027-8488 | 63,799.46 | 53,696.45 |
| NAB Cash Maximiser | 52,999.54 | 52,182.55 |
| Total Bank | 116,832.63 | 105,879.00 |
| Current Assets | | |
| Petty Cash/Debit Card advance | - | 1,000.00 |
| Trade Debtors | 4,225.00 | 18,070.00 |
| Total Current Assets | 4,225.00 | 19,070.00 |
| Fixed Assets | | |
| Less Accumulated Amortisation | (8,000.00) | - |
| Less: Prov'n for Doubtful Debt | - | (580.00) |
| Website | 20,000.00 | 20,000.00 |
| Total Fixed Assets | 12,000.00 | 19,420.00 |
| Total Assets | 133,057.63 | 144,369.00 |
| Liabilities | | |
| Current Liabilities | | |
| Accrued Expenses | - | 2,500.00 |
| Deferred Income | - | 6,500.00 |
| GST | 106.58 2 | 4,912.65 |
| PAYG Withholding Tax Payable | 7,405.16 | 9,438.16 |
| Provision for Annual Leave | 2,297.07 | 3,569.86 |
| Rounding | - | (0.08) |
| Sundry Creditors | - | 8,718.84 |
| Superannuation Payable | 2,865.44 | 3,764.54 |
| Trade Creditors | 36,581.88 | 1,377.13 |
| Total Current Liabilities | 49,256.13 | 40,781.10 |
| Total Liabilities | 49,256.13 | 40,781.10 |
| Net Assets | 83,801.50 | 103,587.90 |
| Equity | | |
| Current Year Earnings | (15,786.40) | (20,873.46) |
| Retained Earnings | 99,587.90 | 124,461.36 |
| Total Equity | 83,801.50 | 103,587.90 |

1. Australia Post Expenses Card

We have changed the process of taking up expenses from the Australia Post card. Previously it was taken up through the 'Petty Cash/Debit Card Advance' account code.

2. PAYG Withholding

There appears to be a discrepancy in the Balance Sheet figures compared to expectations. A detailed investigation is currently underway to identify the cause. The expected balance should be \$4,930.

3. Provision for Annual Leave

Annual leave accrued as at 30 June 2025.

Aged Receivables Summary

City of Port Macquarie Chamber of Commerce t/as Business Port Macquarie As at 30 June 2025

Ageing by due date

| CONTACT | <1 MONTH | 1 MONTH | 2 MONTHS | 3 MONTHS | OLDER | TOTAL |
|--|----------|---------|----------|----------|--------|----------|
| Assef's Pty Ltd | 295.00 | - | - | - | - | 295.00 |
| Atlantis Creative | - | 295.00 | - | - | - | 295.00 |
| Brows by Willow | 295.00 | - | - | - | - | 295.00 |
| Char Bar Catering and The Chip Shop | - | - | - | 295.00 | - | 295.00 |
| M2 Haus Pty Ltd t/a Green Homes Australia PMQ | - | - | - | 295.00 | - | 295.00 |
| NewIDAFE Inc | 295.00 | - | - | - | - | 295.00 |
| NIS Power & Communications | - | - | - | - | 295.00 | 295.00 |
| Stratco Mid North Coast | 690.00 | - | - | - | - | 690.00 |
| Tetra Tech Coffey | 295.00 | - | - | - | - | 295.00 |
| TS 14 Plus | - | - | - | 295.00 | - | 295.00 |
| Verto Ltd | - | - | - | 295.00 | - | 295.00 |
| Waters Edge Boutique Hotel | 295.00 | - | - | - | - | 295.00 |
| X-Golf Port | 290.00 | - | - | - | - | 290.00 |
| Total | 2,455.00 | 295.00 | - | 1,180.00 | 295.00 | 4,225.00 |
| Percentage of total | - | - | - | - | - | - |

Aged Payables Summary

City of Port Macquarie Chamber of Commerce t/as Business Port Macquarie As at 30 June 2025

Ageing by due date

| CONTACT | CURRENT | < 1 MONTH | 1 MONTH | 2 MONTHS | 3 MONTHS | OLDER | TOTAL |
|--|----------|-----------|-----------|----------|----------|-------|-----------|
| Aged Payables | | | | | | | |
| Business NSW (formerly NSW Business Chamber) | 550.00 | - | 550.00 | - | - | - | 1,100.00 |
| Dales Office Choice | 28.43 | - | - | - | - | - | 28.43 |
| Integer IT Pty Ltd | 178.75 | - | 71.50 | - | - | - | 250.25 |
| Panthers Port Macquarie | - | - | 34,268.20 | - | - | - | 34,268.20 |
| SCA | 935.00 | - | - | - | - | - | 935.00 |
| Total Aged Payables | 1,692.18 | - | 34,889.70 | - | - | - | 36,581.88 |
| Total | 1,692.18 | - | 34,889.70 | - | - | - | 36,581.88 |
| Percentage of total | - | - | - | - | - | - | - |