



5 YEARS OF KNOWLEDGE, IMPACT AND EXCELLENCE

**PROMOTING PUBLIC INTEREST IN
POLICY & PRACTICE**



/'Indik/

इंडिक

**AIDING SUB-NATIONAL ACTION FOR
NATIONAL DEVELOPMENT**

PILLARS

CLIMATE AND
SUSTAINABILITY

ECONOMY AND
LIVELIHOOD

TECH AND
SUSTAINABILITY

WORK AREAS

Consumer-Empowerment
Nutrition-Security
Health Education
Service-Delivery
Sustainable-Mobility
Industry-Voice
AI-Governance
Urban-Development
Administrative-Reforms
Thought-Leadership
Infrastructure
Green-Finance
Fiscal-Management
Art-Culture
Trade-Investment
Jobs&Livelihood
Climate-Action
Capacity-Building
Energy-Transition
Water-Security
Food-Security
Green-Bonds
Process-Engineering
Effective-Regulation
Citizen-Engagement
Sports-Economy
Responsive-Governance
Good-Jobs
Connectivity

INITIATIVES

NICI

New Indian Consumer
Initiative

C 21

Citizen 21

IITHD

Indic Initiative on Tech for
Human Development

PUBLICATIONS & CONSULTATIONS

200+

STAKEHOLDER CONSULTATIONS

35 +

POLICY STUDIES & REPORTS

30+

POLICY FACTSHEETS & REPRESENTATIONS

30+

**DEPARTMENTS &
MINISTRIES ACROSS 10
STATES AND CENTRE**

5+

BOOKS

IMPACT & APPOINTMENTS

2020-23

APPOINTED AS TECHNICAL SUPPORT ORGANIZATION TO CHIEF MINISTER'S ECONOMIC TRANSFORMATION ADVISORY COUNCIL, RAJASTHAN

2024-Current

APPOINTED AS ADVISORY MEMBER TO THE DEPARTMENT OF INDUSTRIES, GOVERNMENT OF RAJASTHAN

2020-Current

APPOINTED AS ADVISOR TO CUTS INTERNATIONAL - A GLOBAL ECONOMIC POLICY THINK TANK

2023-Current

INVITED AS FOUNDING MEMBER OF ARTIFICIAL INTELLIGENCE KNOWLEDGE CONSORTIUM OF INDIA

2024-Current

INVITED AS A FOUNDING MEMBER OF EMERGING TECH FORM OF INDIA

2023

INVITED INTO THE WORKING GROUP ANCHORED BY OXFORD UNIVERSITY (UK), GLOBAL SOLUTIONS INITIATIVE (BERLIN), SAID BUSINESS SCHOOL (LONDON) AND THE NEW INSTITUTE (HAMBURG) ON SUSTAINABLE ECONOMY

2023

INVITED BY THE FRIEDRICH-EBERT-STIFTUNG (FES) FOR A HIGH LEVEL INTERACTION WITH EUROPEAN AND GERMAN LEGISLATORS ON ENERGY TRANSITION AND TO ENHANCE STATE LEVEL ENGAGEMENT WITH GERMANY

2025

INVITED BY CUTS INTERNATIONAL TO LEAD THE SCENARIO PLANNING EXERCISE FOR INDIA@2047 INVOLVING KEY POLICY MAKERS FROM AROUND THE COUNTRY

2020-25

WORK DONE BY THE ORGANIZATION HAS LED TO A SUSTAINABLE AGRICULTURE POLICY WITH BUDGET ALLOCATION IN RAJASTHAN, INSTITUTIONALIZATION OF GREEN BUDGET, RECONSIDERATION OF DRAFT E-COMMERCE (CONSUMER PROTECTION RULES), NATIONAL CAMPAIGN AGAINST ONLINE BETTING & GAMBLING AND DRAFTING OF SEVERAL TRANSFORMATIVE POLICES ACROSS AREAS LIKE GREEN INFRASTRUCTURE, FISCAL MANAGEMENT, E-COMMERCE, HEALTH & EDUCATION, URBANISATION, ENERGY TRANSITION AND MOBILIZATION OF GREEN FINANCE AMONGST OTHERS

WHO WE WORK WITH



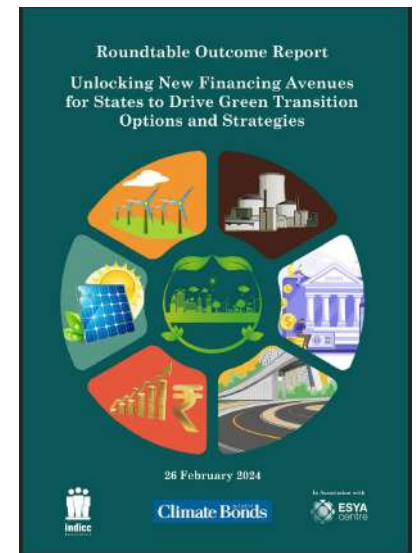
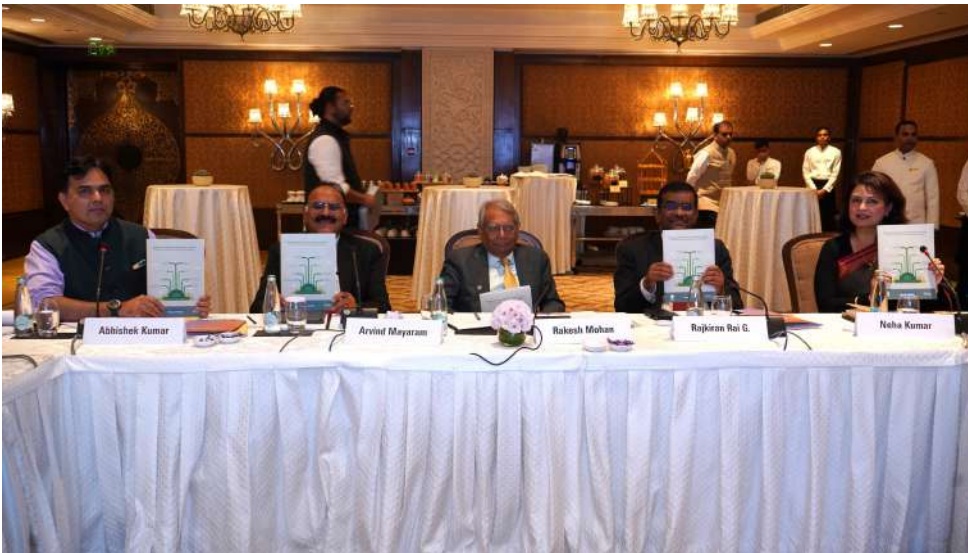
xynteo



ABOUT PUBLICATIONS

FINANCING GREEN TRANSITION IN STATES: OPTIONS FOR POLICY AND INSTITUTIONAL ROADMAP

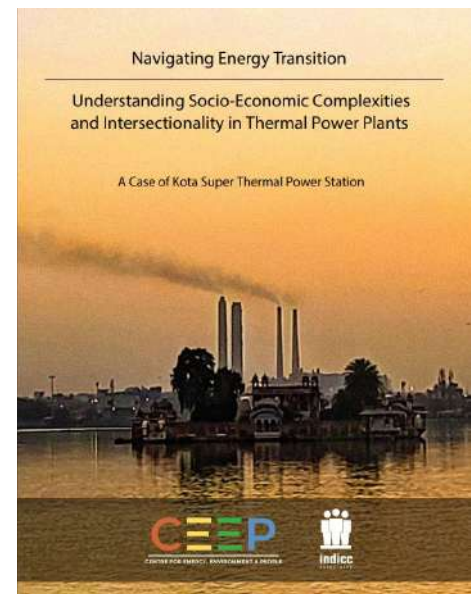
These publications was a result of work led by Indicc in association with Climate Bonds and Esya on creating a roadmap for mobilisation of green finance in three (03) states. The final convening was chaired by Member, Prime Minister's Economic Advisory Council along with Former Finance Secretary of India and Managing Director, National Bank for Infrastructure and Development (NaBFID). The event was attended by senior government representatives of nine (09) states and MDBs/ BFIs amongst others. The publications and the discussions emphasized the need and ways to use innovative structures at the state level and the use of thematic bonds including Green Bonds for state action on the green economy.



ABOUT PUBLICATIONS

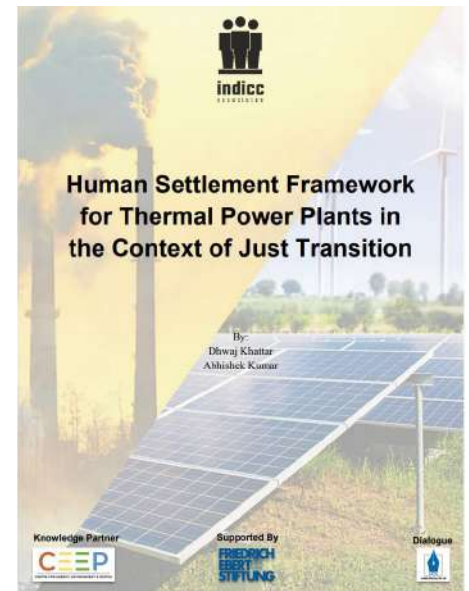
UNDERSTANDING SOCIO-ECONOMIC COMPLEXITIES AND INTERSECTIONALITY IN THERMAL POWER PLANTS: A CASE STUDY OF KOTA THERMAL POWER PLANT

The report seeks to understand the impact of a thermal power plant closure on some of the most vulnerable sections of the workforce directly and indirectly associated with the plant. Based on a qualitative assessment of livelihoods dependent on the thermal plant, the report highlights socio-economic considerations that are of local relevance in the transition process. It explores the deep linkage with the local economy, land utilization patterns, and the environment. Thereafter, it presents a qualitative mapping of the capabilities of selected workers' groups to deal with the loss of livelihood and highlights their intersectional vulnerabilities. Lastly, the report puts forth broad recommendations for policy and firm level interventions for a more equitable transition.



HUMAN SETTLEMENT FRAMEWORK FOR THERMAL POWER PLANTS IN THE CONTEXT OF JUST TRANSITION

The study endeavours to establish an overarching framework for realizing fair and equitable outcomes in the event of transition in the industrial and economic landscape. It deploys an exhaustive framework to recognize the challenges associated with transition activities, especially in the light of decommissioning or repurposing of TPPs as well as the components of desirable Just Transition in such events. It is based on exhaustive on-field work as well as stakeholder consultations including the representatives of labour unions. The consultation was chaired by Abhishek Kumar, Founding partner Indicc and was also attended by Minister for State, Govt. of Rajasthan amongst others.

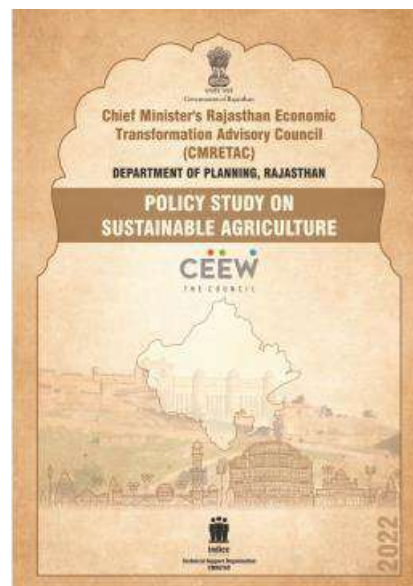
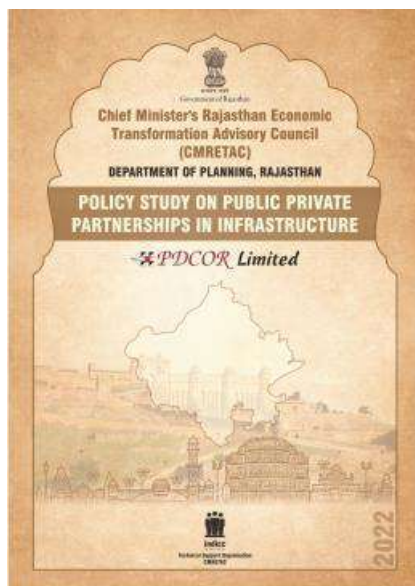
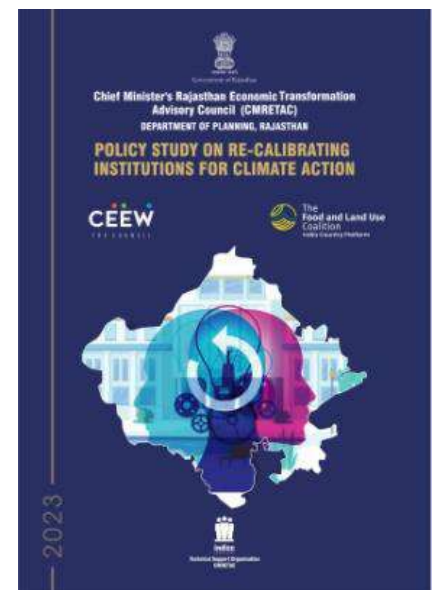
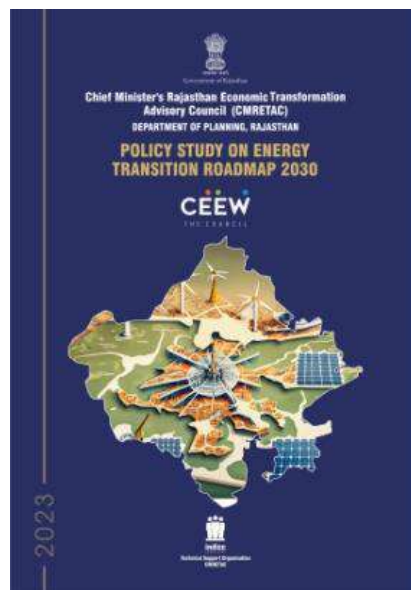


ABOUT PUBLICATIONS

POLICIES FOR THE STATE GOVERNMENT, RAJASTHAN 2020-2023

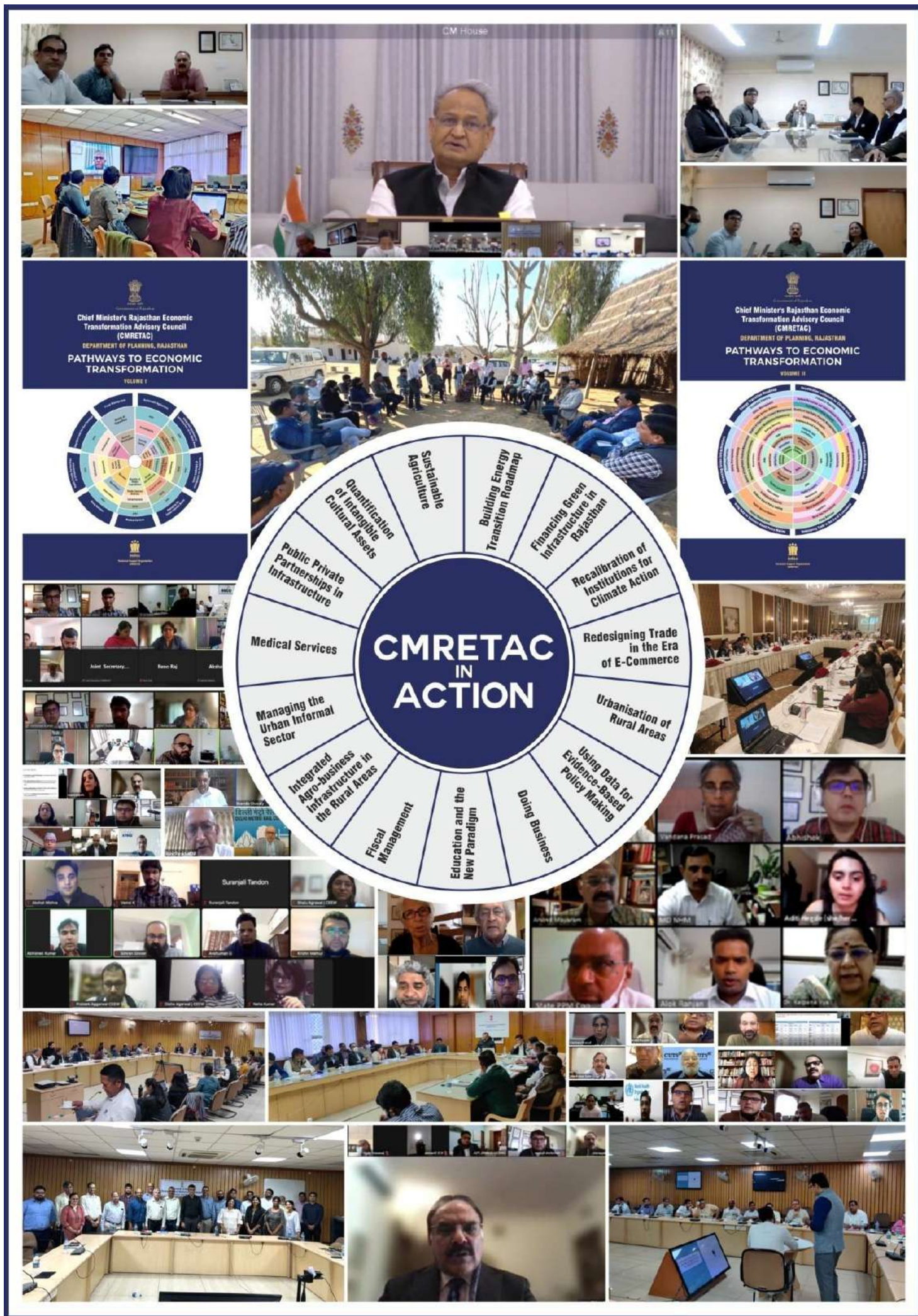
Indicc served as Technical/ Policy Support Organisation to the Chief Minister's Rajasthan Economic Transformation Advisory Council for a period of three (03) years. Amongst sixteen (16) policies drafted for the state with the help of technical expertise at Indicc and in collaboration with other organisations, five (05) pertain to sustainability and climate action. These include Policy Study on Financing Green Infrastructure in Rajasthan, Policy Study on Energy Transition Roadmap 2030, Policy Study on Re-calibrating Institutions for Climate Action, Policy Study on Sustainable Agriculture and Policy Study on Public Private Partnership in Infrastructure.

The raison d'être for conceptualisation and drafting of these policies was to align state level action with national priorities and to enhance social & economic resilience within the state.



These studies were based on extensive consultations, evidence based research as well as strategic collaborations led by Indicc for Chief Minister's Advisory Council. Please turn over for a snap-shot of this process which was under the direct chairmanship of the Chief Minister and leadership of the Vice-Chairman of the Council.

POLICY FORMULATION IN ACTION



ABOUT PUBLICATIONS

POLICIES FOR THE STATE GOVERNMENT, RAJASTHAN 2024-CURRENT

As a centrist organization, Indicc was yet again appointed into the advisory committee to the Department of Industries, Govt. of Rajasthan in 2024 to lead the work on sustainable industrialization. This entails work on identification of elements for sustainable industrialization both at the unit level as well as the ecosystem level.

In that sense, the work will look at sustainability from economic, social, fiscal as well as environmental lens. For this purpose a high level advisory committee has been constituted of which Indicc is a member. Accordingly Indicc regularly publishes practical and implementable reports to aid the process of sustainable industrialisation



Project Advisory Committee

CHAIRPERSON

- **Sunil Arora**, Chief Election Commissioner (CEC) of India (2018 to 2021)

EX OFFICIO MEMBERS

- **Pradeep S Mehta**, Secretary General, CUTS International
- **Varidhi Singh**, Advisor, CUTS International

MEMBERS*

- **Abhishek Kumar**, Founding Partner, INDICC Associates
- **Ajitabh Sharma**, Principal Secretary, Department of Industries and Commerce, Government of Rajasthan
- **Anil Khaitan**, Chairman, SNK Group
- **Gaurav Rungta**, Managing Director, Man Structural Ltd
- **Gopal Agarwal**, National Spokesperson for Economic Affairs, Bharatiya Janata Party
- **Gyan Prakash**, Executive Founding Member, Federation of Hospitality and Tourism of Rajasthan
- **Jaimini Uberoi**, former Chairman, Builders' Association of India
- **Mahavir Pratap Sharma**, Chairman, TIE India Angels and Director, TIE India Foundation
- **Neeta Boochra**, Founder and Chairperson, FICCI Ladies Organisation Jaipur Chapter
- **Ramesh Agarwal**, Founder and Chairman, Agarwal Packers & Movers Ltd
- **Rao Rajendra Singh**, Member of Parliament, Jaipur Rural
- **Rukmani Haldea**, former Additional Chief Secretary, Rajasthan
- **Sanjay Srivastav**, former Executive Director, Mahindra Special Economic Zone Ltd.
- **Saurabh Kakkar**, Director, Shyam Group of Companies
- **Siddharth**, former Director General, Ministry of Commerce and Industry, Government of India
- **Shivam Batham**, Senior Assistant Vice President, Invest India
- **Sunil Bhargava**, Convener of Policy and Research, Bharatiya Janata Party (BJP) in Rajasthan
- **Sunil Jain**, Managing Director, Akshat Builders
- **Surendra S Bhandari**, Chartered Accountant

*Alphabetical



Indicc intends to deepen its work on sustainable industrialization to other states and industry actors through multi-pronged collaborations

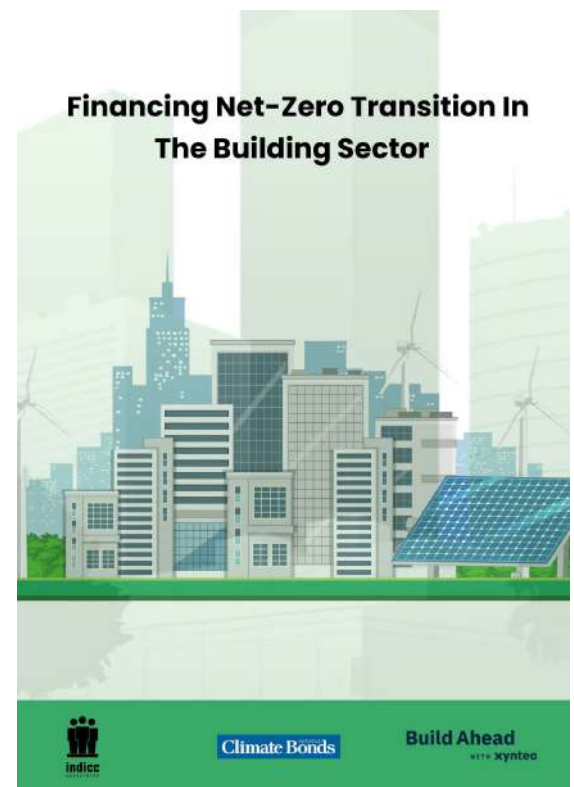
ABOUT PUBLICATIONS

ENGAGEMENT WITH OTHER STATES: MAHARASHTRA

GREEN BUILDINGS

The Green Building sector presents a substantive opportunity for decarbonization across the value chain as it is responsible for 37 per cent of total carbon emissions and account for nearly 40 per cent of total energy consumption during their lifespan globally. However, the progress at different nodes of the value chain demonstrates a high degree of variance and readiness, thus complicating both - the flow of finance as well as the standards regime. At the same time, there is not much yet from the finance perspective for the end consumer to elicit their interest for green habitat.

Given this, Indicc in partnership with Climate Bonds and Xynteo organized a multi-stakeholder roundtable in Maharashtra which is amongst the top states for real estate activities. The roundtable discussion has aided in culling out a work plan on green buildings at the intersection of five (05) important dimensions i.e., need for harmonization for standards across green rating agencies, aligning pathways in hard-to-abate sectors such as steel and cement, ensuring green finance flows to tier-ii & tier-iii housing finance entities, circular economy in the construction sector and Just transition for the work force.



OTHER SECTORS

In addition Indicc along with Climate Bonds Initiative has engaged Maharashtra government in the past on setting up a Green Finance Working Committee and towards issuance of green bonds. Indicc has also engaged with the State Climate Action Cell, Maharashtra and WRI to assist them with a framework on green finance mobilization.

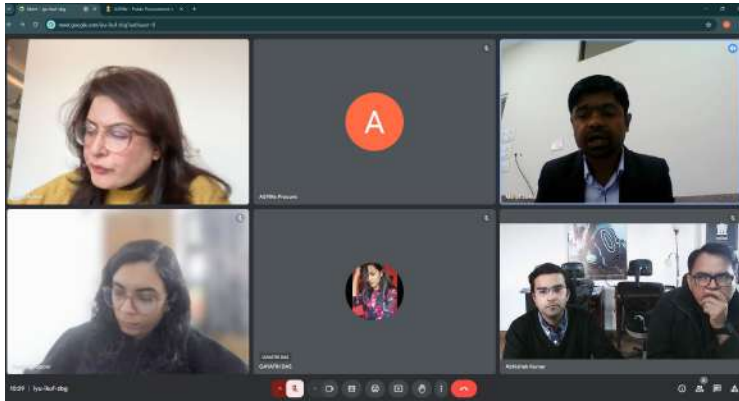


ABOUT PUBLICATIONS

ENGAGEMENT WITH OTHER STATES: ASSAM

GREEN FINANCE

Indicc and Climate Bonds Initiatives have also initiated a discussion with the Govt. of Assam on mobilisation of green finance at sectoral level. This is a continued engagement to drive sustainable finance for climate action.



ENGAGEMENT WITH OTHER STATES: GOA

As Tech & AI become ubiquitous, Indicc along with other partners carried out research on AI for climate action and finance, and organized a roundtable in Goa with more than thirty five (35) industry leaders under the co-chairmanship of Former Finance Secretary of India, Vice-Chairman of the Karnataka State Planning Board, Former Member of Parliament and Former Principal Accountant General (PAG) of Sikkim, Odisha, West Bengal and Kerala, and Additional Chief Secretary- Finance, Maharashtra. The conference was done under the aegis of Artificial Intelligence Knowledge Consortium of which Indicc is a Founding Partner.



Catalysing AI for Climate Action and Finance

18th & 19th July 2024, GOA

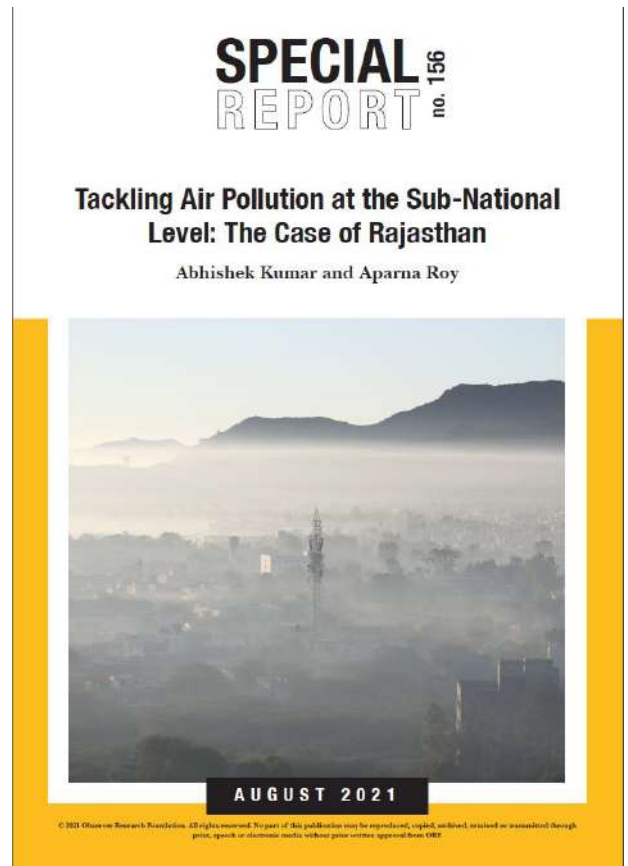


ABOUT PUBLICATIONS

MULTI- STATE ENGAGEMENTS

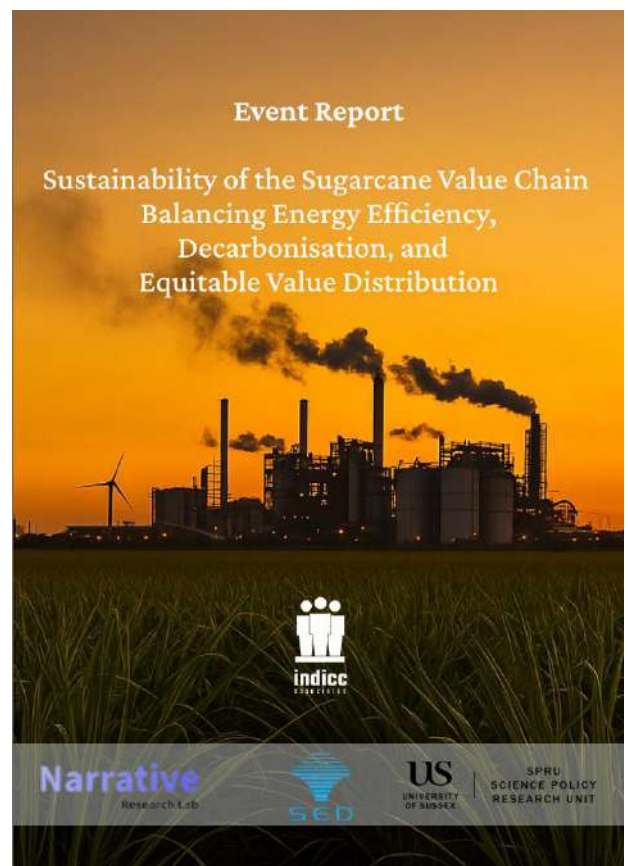
AIR POLLUTION

Indicc in collaboration with Observer Research Foundation (ORF) published a report on Air-Pollution Mitigation at the State Level and towards this purpose organised a multi-state convening including Himachal Pradesh, Uttar Pradesh, Rajasthan and Delhi-NCR. The meeting was kicked-off by Agriculture Minister from Uttar Pradesh and Member of the Parliamentary Standing Committee on Energy. The event emphasized on multi-state collaboration to mitigate air pollution in North-India.



BIO- MASS

Indicc in collaboration with University of Sussex, SED and Narrative Research Lab deep dived into bio-mass business models for energy efficiency through multi-state engagement. The purpose of this research is to identify avenues for technology and finance for bio-mass industry.

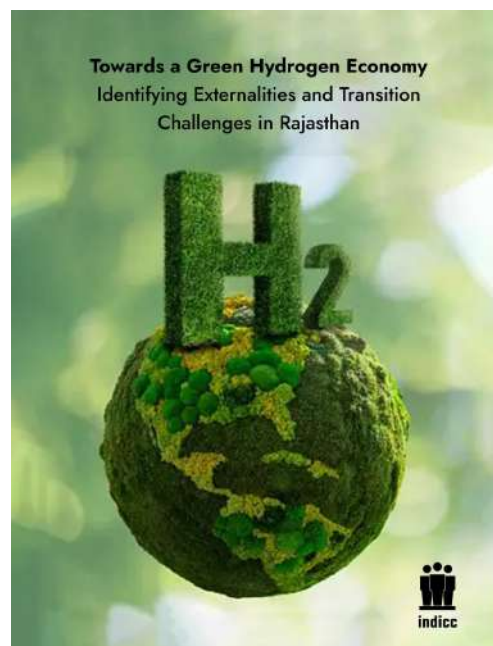


ABOUT PUBLICATIONS

OTHER SIGNIFICANT THEMES

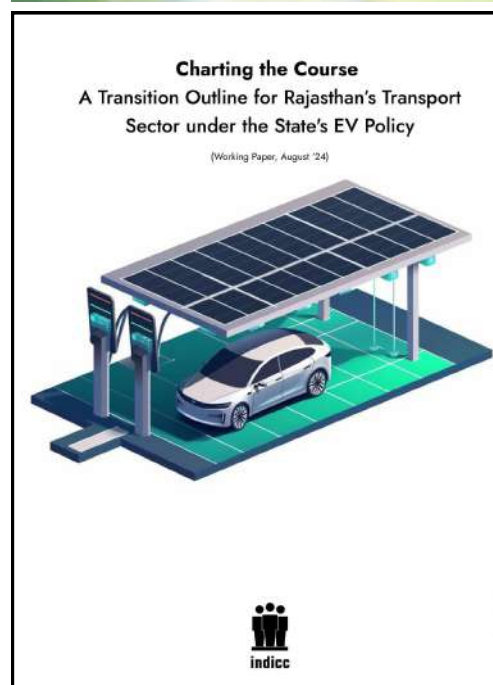
GREEN HYDROGEN

This paper examines the potential for developing a green hydrogen economy in Rajasthan, India, within the context of national decarbonization goals and the state's ambitious target to produce 2000 kilo tonnes per annum (kTPA) of green hydrogen by 2030. Leveraging Rajasthan's substantial renewable energy potential, particularly in solar and wind power, the study analyzes the entire hydrogen value chain, including production, storage, transportation, and consumption.



ELECTRIC MOBILITY

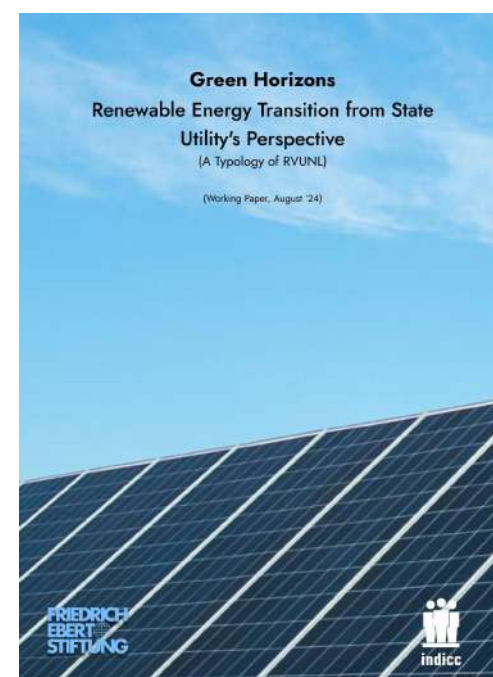
This background paper focuses on Rajasthan as a case study, assessing the state's preparedness for the transition to electric vehicles (EVs). The analysis evaluates the robustness of Rajasthan's EV policy, particularly its feasibility in achieving its 2027 targets. The paper aims to outline a transition plan that addresses key areas such as investments in EV and battery manufacturing, the establishment of required infrastructure, the subsequent effects on the job market, fiscal situation as well as the state-level institutional framework facilitated by enabling factors



RENEWABLE ENERGY

This report focuses on the state's primary generation utility, Rajasthan Rajya Vidyut Utpadan Nigam Limited (RVUNL), as a microcosm of the broader energy transition in Rajasthan. RVUNL, which currently supplies 50% of the state's power demand primarily through coal-based generation, faces the challenge of greening its portfolio while maintaining energy security and equity.

The study presents three scenarios for RVUNL's transition: Business as Usual (BAU), Redirecting Capital for Accelerated Transition (RCAT), and Accelerated Decarbonization (AD). These scenarios explore different pathways for solar capacity addition and coal asset retirement, with investment requirements ranging from INR 25,817.48 Crores to INR 50,475 Crores until 2030.



LEGISLATOR OUTREACH

Indicc regularly engages with Members of Parliament and State Legislators through convenings and representations on various issues related to our work across Climate, Economy and Tech. The following is a snap-shot two (02) recent multi party convenings, the first chaired by Dr. Shashi Tharoor, MP and the second chaired by Dr. Rabindra Narayan Behera, MP



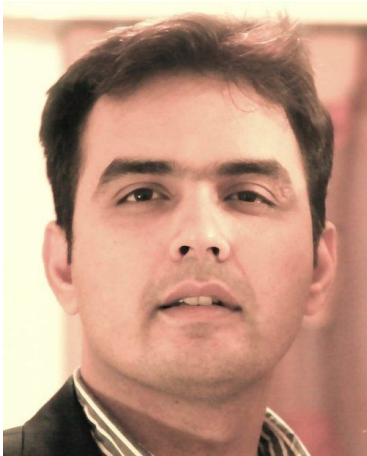
December 19th, 2024



March 27th, 2025

ABOUT THE FOUNDERS

ABHISHEK KUMAR



ABHISHEK KUMAR IS THE FOUNDING PARTNER OF INDICC ASSOCIATES. HE IS A PASSIONATE ADVOCATE OF CITIZEN AND CONSUMER INTEREST IN POLICYMAKING. IN THE PAST, HE WAS DIRECTOR AT CUTS INTERNATIONAL. HE HAS ALSO WORKED WITH ERNST & YOUNG, ROYAL BANK OF SCOTLAND FOUNDATION, DIGITAL EMPOWERMENT FOUNDATION, MEMBERS OF PARLIAMENT, UN ASSIGNMENTS AND AS A SENIOR NEWS EDITOR AT CNN-IBN.

HE HAS HANDLED SEVERAL INITIATIVES AT THE INTERSECTION OF ENVIRONMENTAL, SOCIAL AND ECONOMIC POLICY, AND LED A WIDE RANGE OF PROJECTS ON DOMAINS LIKE SKILLS, JOBS & LIVELIHOODS, FEDERALISM, MOBILITY, ENERGY, MEDIA & ENTERTAINMENT, EDUCATION, AND RURAL DEVELOPMENT, AMONGST OTHERS. HE HAS AUTHORED/CO-AUTHORED SEVERAL CHAPTERS AND OP-EDS FOR MAINSTREAM PUBLICATIONS AND HAS EDITED FOUR BOOKS BESIDES MAKING 50 DOCUMENTARIES ON DEVELOPMENT ISSUES IN INDIA. HE HAS ALSO SERVED AS TECHNICAL ADVISOR TO THE CHIEF MINISTER'S ECONOMIC TRANSFORMATION ADVISORY COUNCIL, RAJASTHAN AND CURRENTLY SERVES AS MEMBER, ADVISORY COMMITTEE TO DEPARTMENT OF INDUSTRIES, RAJASTHAN, HONORARY ADVISOR TO CUTS INTERNATIONAL- A GLOBAL ECONOMIC POLICY THINK TANK, FOUNDING MEMBER, ARTIFICIAL INTELLIGENCE KNOWLEDGE CONSORTIUM AND EMERGING TECH FORUM IN INDIA.

VERONICA MIRANDA

VERONICA MIRANDA HEADS OPERATIONS AT INDICC ASSOCIATES. IN THE PAST, SHE HAS WORKED WITH RAJASTHAN GRAMEEN AAJEEVIKA VIKAS PARISHAD, TEACH FOR COLOMBIA, PEACE BRIGADE INTERNATIONAL – NEPAL AND UNHCR- BOGOTA.

SHE IS A POST GRADUATE IN DEVELOPMENT SECURITY AND INTERNATIONAL CONFLICT FROM UNIVERSITY OF INNSBRUCK AND INTERNATIONAL LAW FROM UNITED NATIONS UNIVERSITY, COSTA RICA. PRIOR TO THAT, SHE OBTAINED HER BACHELOR'S DEGREE IN FINANCE AND INTERNATIONAL AFFAIRS FROM UNIVERSITY OF EXTERNADO, COLOMBIA. BEFORE JOINING INDICC, VERONICA WAS THE HEAD OF OPERATIONS AT POLO FACTORY - A PREMIER BRAND FOR POLO SPORT IN INDIA.



TECHNICAL CAPACITY

THE TECHNICAL CAPACITY OF INDICC IS DRIVEN BY A TEAM OF 15 CORE AND 10 PART-TIME CONSULTANTS. SPECILISATIONS AT THE ORGANISATION INCLUDE POLITICAL ECONOMY EXPERTISE AND EXPERTISE IN ECONOMICS, LAW, REGULATION, FINANCE, HUMAN RESOURCES AND SYSTEMS INTEGRATION.

TO KNOW MORE, PLEASE VISIT
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