



5 YEARS OF KNOWLEDGE, IMPACT AND EXCELLENCE

PROMOTING PUBLIC INTEREST IN POLICY & PRACTICE



/Indik/

इंडिक

AIDING SUB-NATIONAL ACTION FOR NATIONAL DEVELOPMENT

PILLARS

CLIMATE AND
SUSTAINABILITY

ECONOMY AND
LIVELIHOOD

TECH AND
SUSTAINABILITY

WORK AREAS

Consumer-Empowerment
Nutrition-Security
Health Education
Service-Delivery
Sustainable-Mobility
Industry-Voice
AI-Governance
Urban-Development
Administrative-Reforms
Thought-Leadership
Infrastructure
Green-Finance
Fiscal-Management
Art-Culture
Trade-Investment
Jobs&Livelihood
Climate-Action
Capacity-Building
Energy-Transition
Water-Security
Food-Security
Green-Bonds
Green-Buildings
Process-Engineering
Effective-Regulation
Responsive-Governance
Good-Jobs
Citizen-Engagement
Connectivity
Sports-Economy

INITIATIVES

NICI

New Indian Consumer Initiative

C 21

Citizen 21

IITHD

Indicc Initiative on Tech for
Human Development

SPD

STATE POLICY DIALOGUES

iOrange

(An Indicc Initiative)

200+

STAKEHOLDER CONSULTATIONS

35 +

POLICY STUDIES & REPORTS

30+

POLICY FACTSHEETS & REPRESENTATIONS

30+

**DEPARTMENTS & MINISTRIES ACROSS 10
STATES AND CENTRE**

5+

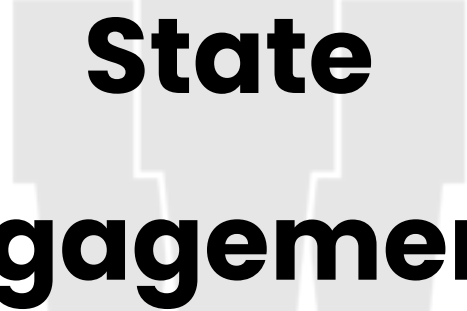
BOOKS

WHO WE WORK WITH



xynteo





State Engagements

indicc
a s s o c i a t e s



Abhishek Kumar- Founding Partner Indicc speaking on the green budget @ Green Rajasthan Environment Summit. December 18th, 2025







ROUNDTABLE ON

VIKSIT RAJASTHAN FOR VIKSIT BHARAT

Chaired by



Shri (Dr.) Gourav Vallabh
Member
Economic Advisory Council to the Prime Minister
(EAC-PM)

 **Date:** Wednesday, 11th February, 2026

 **Time:** 1600 hrs to 1800 hrs (High Tea from 1500hrs)

 **Venue:** Conference Hall – I, Rajasthan International Centre, Sansthan Path, JLN Marg, Jaipur - 302017

Agenda

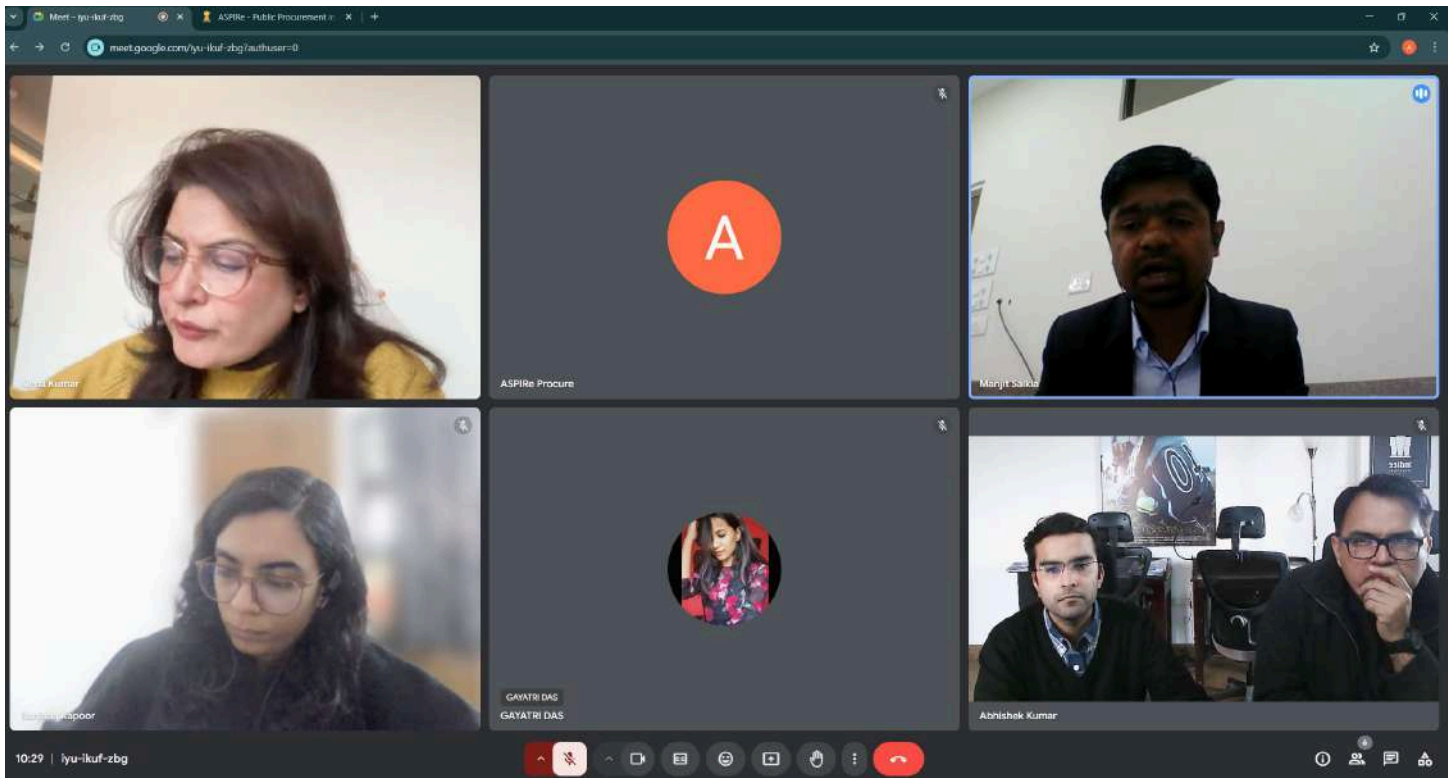
- 1515 - 1600 hrs : High Tea
- 1600 - 1610 hrs : Welcome Remarks by Indicc Associates and CUTS International
- 1610 - 1620 hrs : Opening Remarks by Shri (Dr.) Gourav Vallabh, Member, EAC-PM
- 1620 - 1630 hrs : Context Setting by Indicc Associates
- 1630 - 1800 hrs : Roundtable Discussion on Viksit Rajasthan for Viksit Bharat
- 1800 - 1810 hrs : Concluding Remarks and Vote of Thanks

RSVP: Krishn@indicc.in | +91 99280 89609

Indicc organized a state level convening on Viksit Rajasthan for Viksit Bharat chaired by Dr. Gourav Vallabh, Member Economic Advisory Council to the Prime Minister (EAC-PM) on 11th February, 2026



With Shri Ajay Kumar Rastogi, Chairman, Taskforce on Sustainable Just Transition. Government of Jharkhand



Indic and Climate Bonds Initiative have also initiated a discussion with the Govt. of Assam on mobilisation of green finance at sectoral level.



Maharashtra roundtable on Climate Finance in Green Buildings



Catalysing AI for Climate Action and Finance

18th & 19th July 2024, GOA



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Climate Funding Landscape

Govt/MDBs play the role of catalyst to crowd-in private sector investment

Industry Stage

- Mature Business:** Banks/Debt, NSE (\$4 trillion market cap of India's listed securities)
- Growth Stage:** Banks/Debt (\$550 bn: size of corporate bond market in 2023), VC Funds (\$250 mn), PE/SWF/PF
- Early-Stage Startups:** VC Funds (\$50 mn FUND), VC Funds (\$150 mn annual loan disbursed)
- Tech Demonstration:** MDB (\$180 bn commitment by MDBs in CoP-28), MDB (~\$1bn)
- Public Interest Projects:** Public/MDB Grants, VGF/Private Grants, Concessional Debt/Guarantees, Equity Risk Capital, Growth Capital [Equity/Debt], Debt Funding, Capital Markets

Legend: Government (White), Private (Orange), MDB (Green)

Legend: Government (White), Private (Orange), MDB (Green)

MDB: Multilateral Development Banks | DFI: Development Financial Institutions | VC: Venture Capital | PE: Private Equity | PF: Pension Fund | SWF: Sovereign Wealth Fund | MF: Mutual Fund | DI: Domestic Institutional Investor | FI: Foreign Institutional Investor

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Engaging Tamil Nadu Green Climate Fund



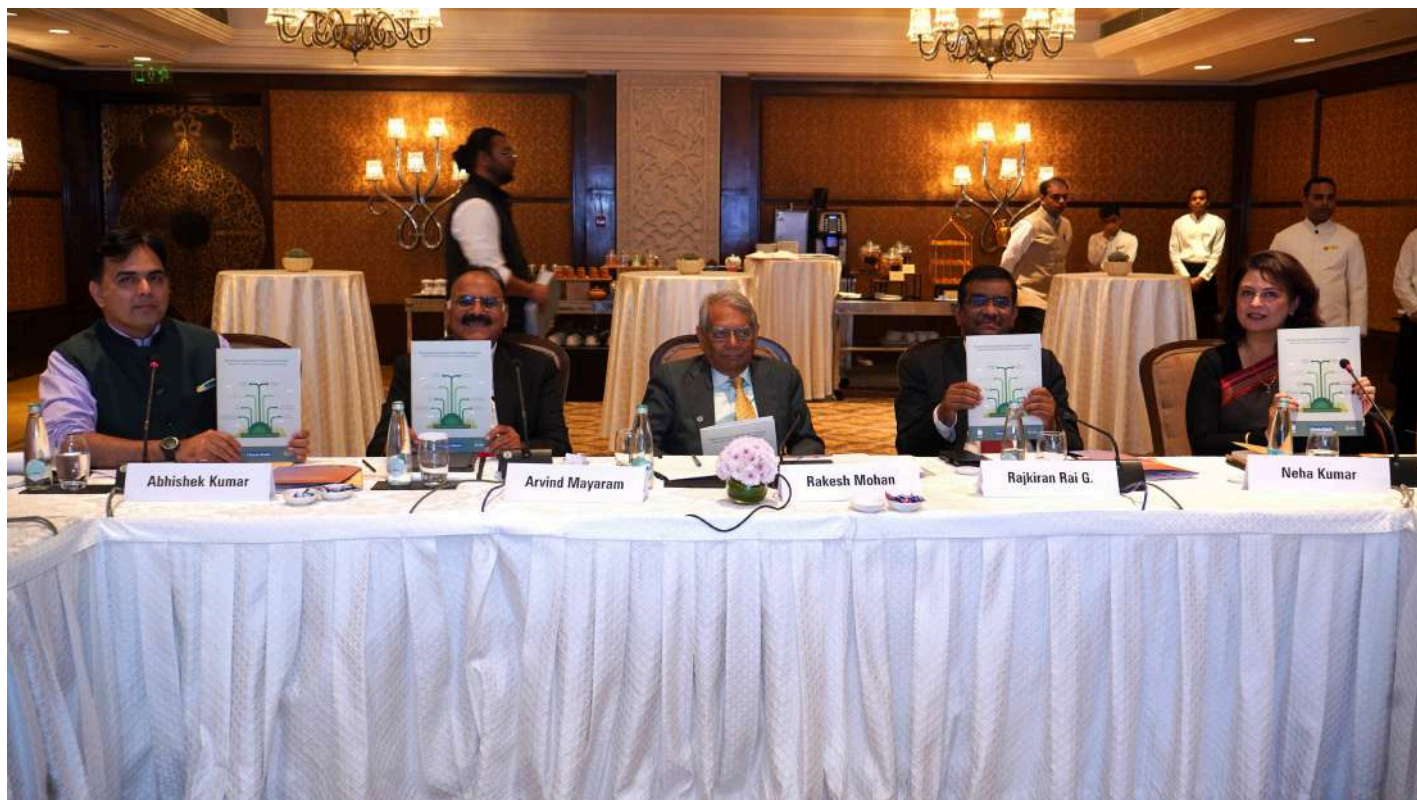


Multi-State Engagements

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FINANCING GREEN TRANSITION IN STATES: OPTIONS FOR POLICY AND INSTITUTIONAL ROADMAP

Indic in association with Climate Bonds and Esya organised a convening with nine states on mobilisation of green finance. The convening was chaired by Member, Prime Minister's Economic Advisory Council along with Former Finance Secretary of India and Managing Director, National Bank for Infrastructure and Development (NaBFID). The event was attended by senior government representatives of nine (09) states and MDBs/ BFs amongst others.





Indicc in collaboration with Observer Research Foundation (ORF) organised a multi-state convening on Air-Pollution with Himachal Pradesh, Uttar Pradesh, Rajasthan and Delhi-NCR. The meeting was kicked-off by Agriculture Minister from Uttar Pradesh and Member of the Parliamentary Standing Committee on Energy. The event emphasized on multi-state collaboration to mitigate air pollution in North-India.



Abhishek Kumar- Founding Partner Indicc speaking at the National Stock Exchange (NSE), Mumbai on Landscape, Opportunities, and Innovations in Climate Finance at “Financing Subnational Climate Transitions – States and Cities at the Forefront” on 2 September 2025



International Engagements

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At the 9th United Nations Economic Commission for Europe in Belgrade, Serbia on 16th May 2025



At the working party meet of United Nations Economic Commission for Europe on Public-Private Partnership for Sustainable Development Goals Geneva, Switzerland

COP 30 BRASIL AMAZONIA BELEM 2025

15 CEEW THE COUNCIL COP 30

India Climate Collaborative

SHAKTI SUSTAINABLE ENERGY FOUNDATION


CDRI Coalition for Disaster Resilient Infrastructure

Integrating Disaster Resilient Infrastructure (DRI) into National Adaptation Plans (NAP): A Global South Focus


18 November 2025 15:15 – 16:30

Moderator


Speakers




Dr Vishwas Chitale
Fellow
Council on Energy,
Environment and Water,
India




Dr Maheshwar Dhakal
Chief, Climate Change
Management Division,
Govt of Nepal



Mr Animesh Kumar
Head, UNDRR
Office - Bonn



Ms Filomena Nelson
Climate Change and
Adaptation Adviser,
SPREP



Mr Abhishek Kumar
Founding Partner
INDICC
Associates, India

This panel will highlight practical strategies, enabling policies, south-south cooperation, and innovative financing mechanisms to mainstream DRI within National Adaptation Plans—ensuring that investments made today remain viable, safe, and sustainable in the climate of tomorrow.



Speaking at the 'Integrating Disaster Resilient Infrastructure (DRI) into National Adaptation Plans (NAPs): A Global South Focus' at COP 30 in Belem, Brazil on November 18th, 2025



12TH NOV 2025
17:30 - 19:00



Moderator
Manavi Bhardwaj
Lead - Global Coordination
India Climate Collaborative (ICC)



Keynote Speaker
Nigar Arpadarai
COP29 Climate High level
Champion

Speakers



Jessica Hitt
Associate Director,
Adaptation and Resilience
ClimateWorks Foundation (CWF)



Satish Kumar
President & Executive Director
Alliance for an Energy Efficient
Economy (AEEE)



Vishwas Chitale
Fellow,
Council on Energy, Environment
and Water (CEEW)



Abhishek Kumar
Founding Partner,
INDICC Associates



Thais Ferroz
Programmatic Director
The Institute for Climate and Society (ICS)



Ramanshu Ganguly
Associate Director
Shakti Sustainable Energy Foundation

Abhishek Kumar- Founding Partner Indicc speaking on Bridging the Adaptation Finance Gap in the Global South on November 12th, 2025, in Belem, Brazil at COP 30.



Speaking at ‘The pledge, the plan, and the pipeline: Unlocking subnational climate finance for localised impact’ Belem, Brazil



Speaking at UN Climate Change Global Innovation Hub (UGIH) on “From Local Action to Global Impact: Subnational Climate Action and Financing” scheduled on Wednesday, 5th November 2025 in Rio, Brazil



Facilitating session on Deep Dive Agenda: Unlocking Subnational Finance at sub-national COP Rio, Brazil on 04th November 2025



Knowledge Partnerships

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Indic serves as a technical secretariat to the office of Dr. Shashi Tharoor for a Multi Party Member of Parliament convening on Air Pollution on 05th August, 2025.





Strategic Partners and Collaborators

KNOWLEDGE PARTNER



Project Advisory Committee

CHAIRPERSON

Sunil Arora, Chief Election Commissioner (CEC) of India (2018 to 2021)

EX OFFICIO MEMBERS

Pradeep S Mehta, Secretary General, CUTS International
Varidhi Singh, Advisor, CUTS International

MEMBERS*

Abhishek Kumar, Founding Partner, INDICC Associates

Ajitabh Sharma, Principal Secretary, Department of Industries and Commerce, Government of Rajasthan

Anil Khaitan, Chairman, SNK Group

Gaurav Rungta, Managing Director, Man Structural Ltd

Gopal Agarwal, National Spokesperson for Economic Affairs, Bharatiya Janata Party

Gyan Prakash, Executive Founding Member, Federation of Hospitality and Tourism of Rajasthan

Jaimini Uberoi, former Chairman, Builders' Association of India

Mahavir Pratap Sharma, Chairman, TiE India Angels and Director, TiE India Foundation

Neeta Boochra, Founder and Chairperson, FICCI Ladies Organisation Jaipur Chapter

Ramesh Agarwal, Founder and Chairman, Agarwal Packers & Movers Ltd

Rao Rajendra Singh, Member of Parliament, Jaipur Rural

Rukmani Haldea, former Additional Chief Secretary, Rajasthan

Sanjay Srivastav, former Executive Director, Mahindra Special Economic Zone Ltd.

Saurabh Kakkar, Director, Shyam Group of Companies

Siddharth, former Director General, Ministry of Commerce and Industry, Government of India

Shivam Batham, Senior Assistant Vice President, Invest India

Sunil Bhargava, Convener of Policy and Research, Bharatiya Janata Party (BJP) in Rajasthan

Sunil Jain, Managing Director, Akshat Builders

Surendra S Bhandari, Chartered Accountant

*Alphabetical



Indicc serves as a member of the advisory group to the Industries Department, Rajasthan

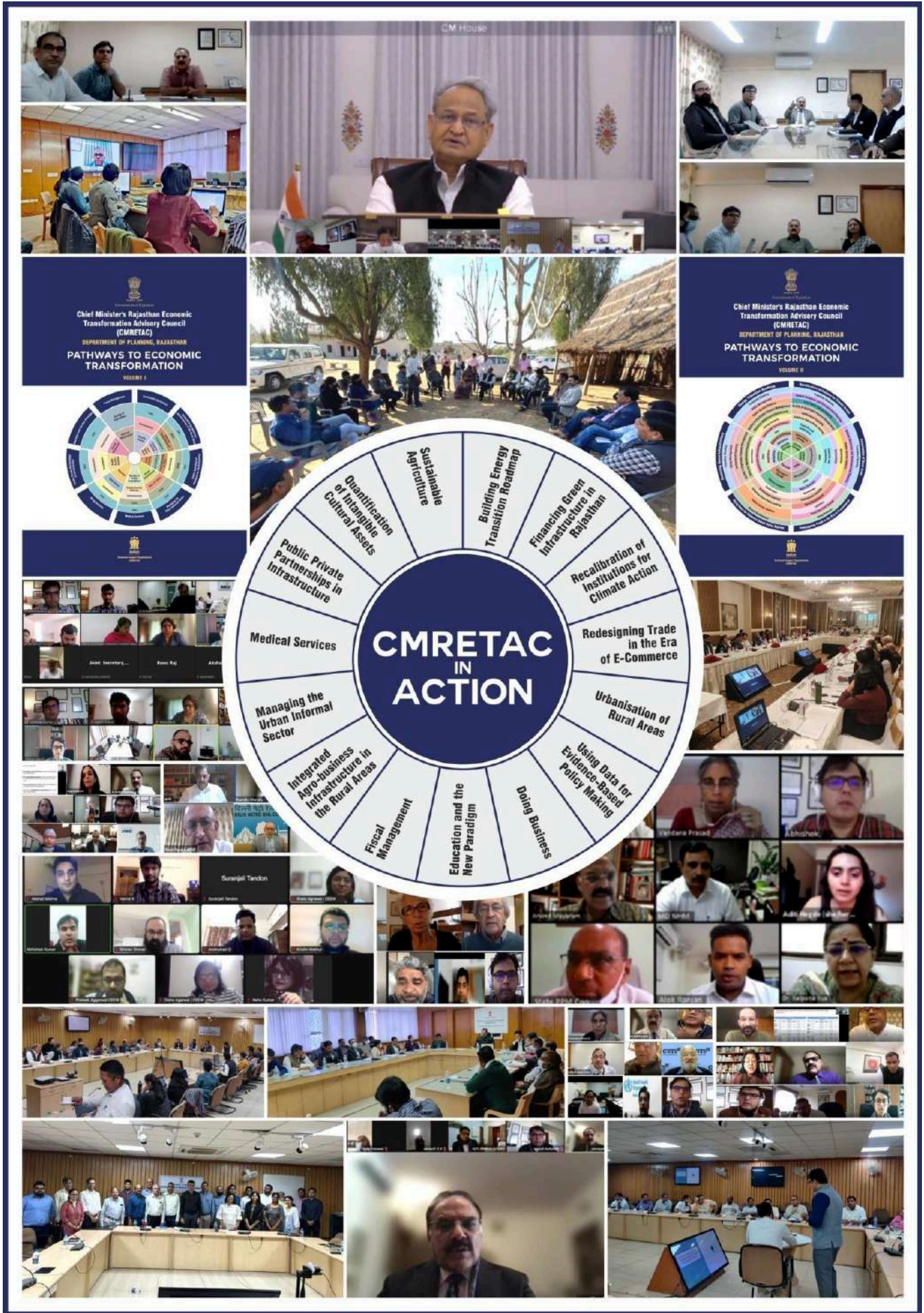




MoU signing between Indicc and PDCOR Pvt. Ltd.
(A PPP on transaction advisory between ILFS and Govt. of Rajasthan)



MoU signing between Indicc and Jaipur Vidyut Vitaran Nigam Ltd. (DISCOM)
with Smt. Arti Dogra, MD, JVVNL



Indicc served as a Technical Support Organisation to Chief Minister Economic Transformation Advisory Council Rajasthan (2020 - 2023)



**Legislator
Outreach**

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Indicc regularly engages with Members of Parliament and State Legislators through convenings and representations on various issues related to our work across Climate, Economy and Tech. The following is a snap-shot two (02) recent multi party convenings, the first chaired by Dr. Shashi Tharoor, MP and the second chaired by Dr. Rabindra Narayan Behera, MP



December 19th, 2024



March 27th, 2025



August 5th, 2025

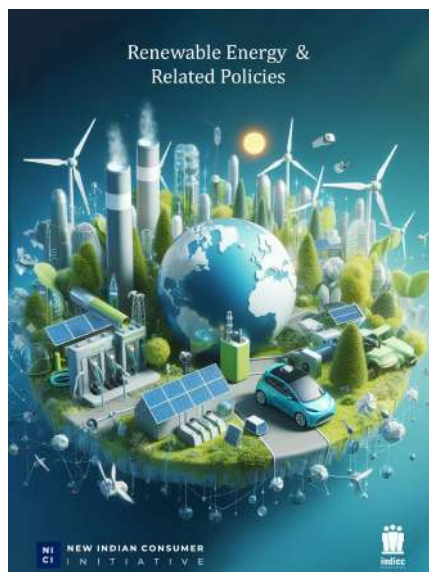
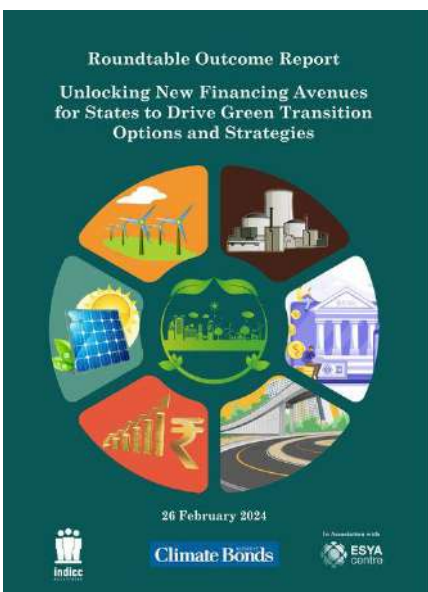
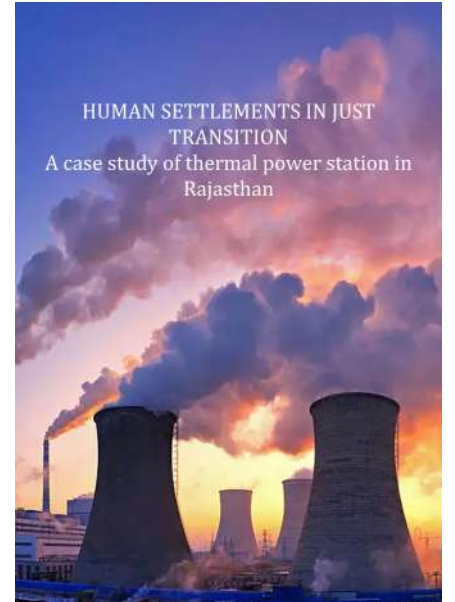
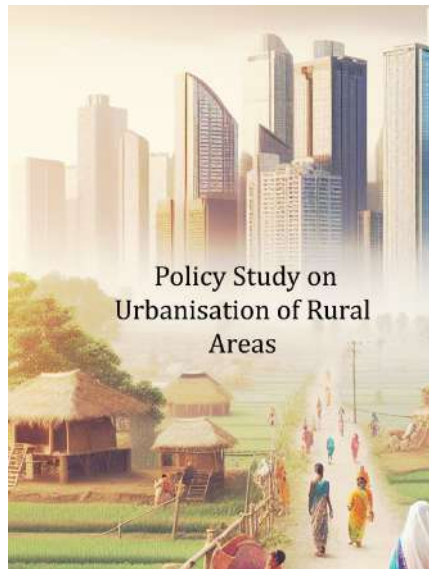
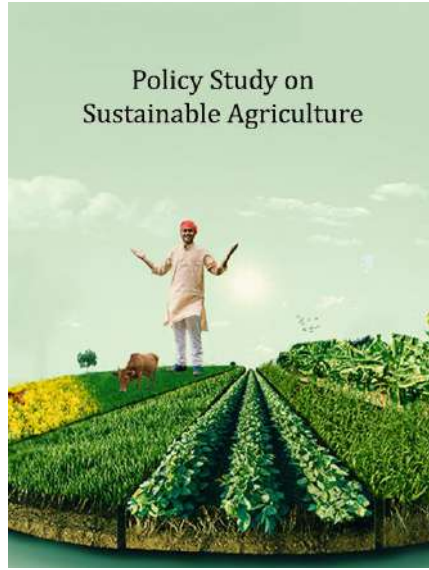
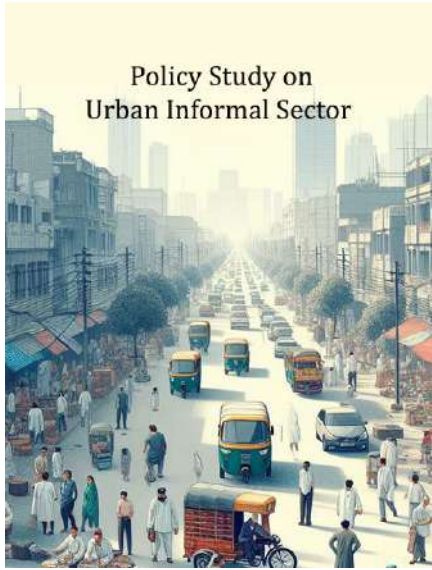


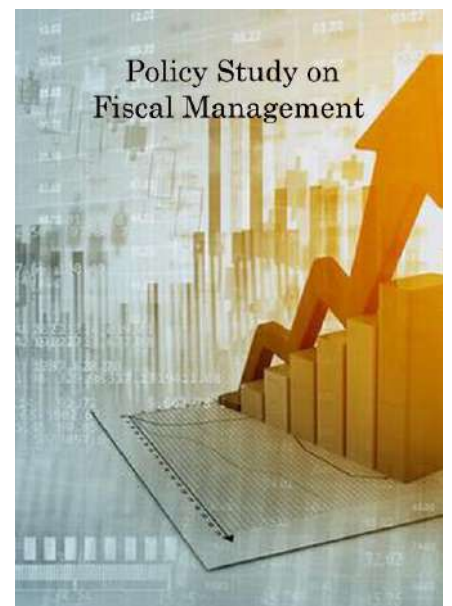
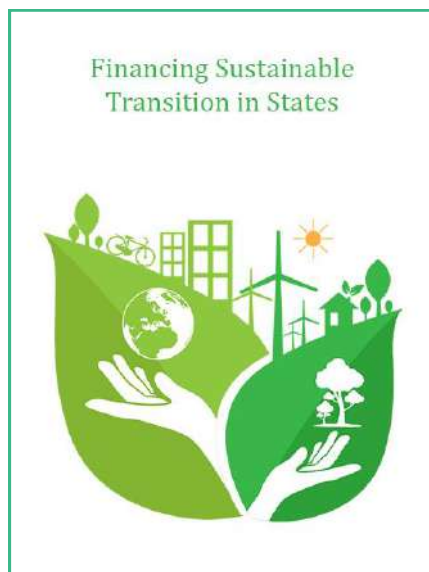
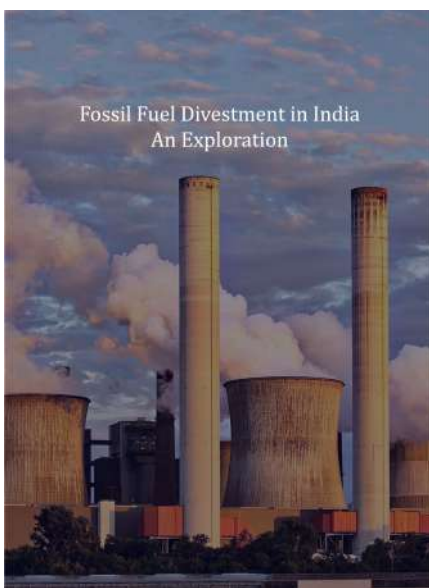
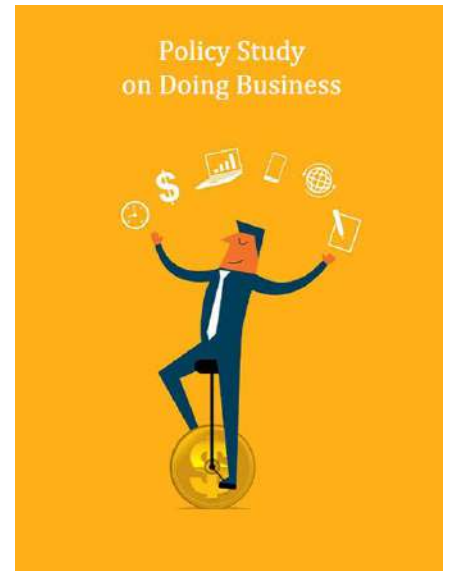
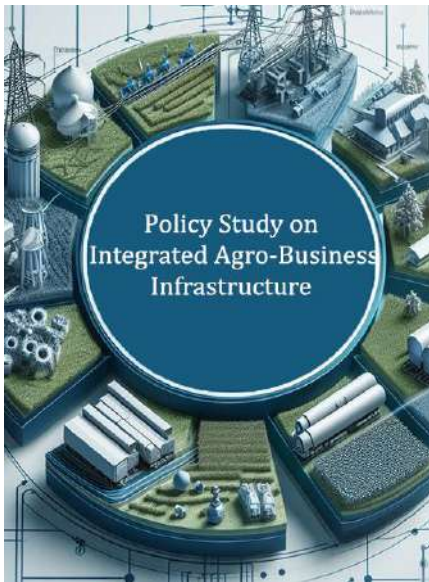
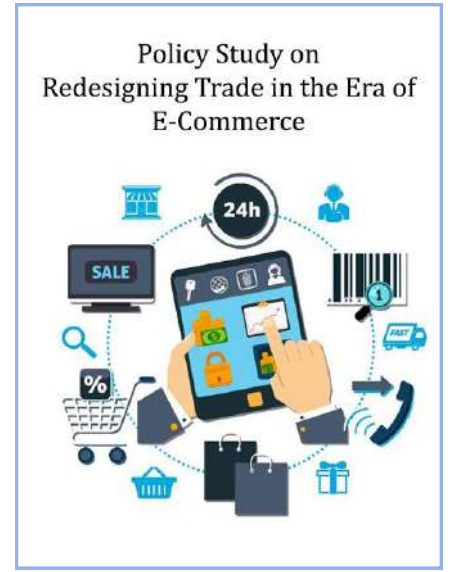
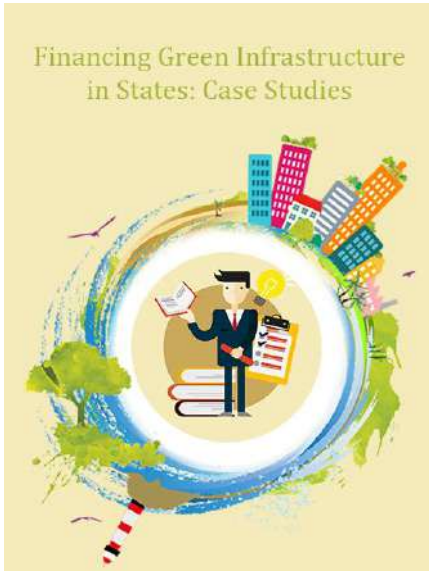
March 27th, 2025

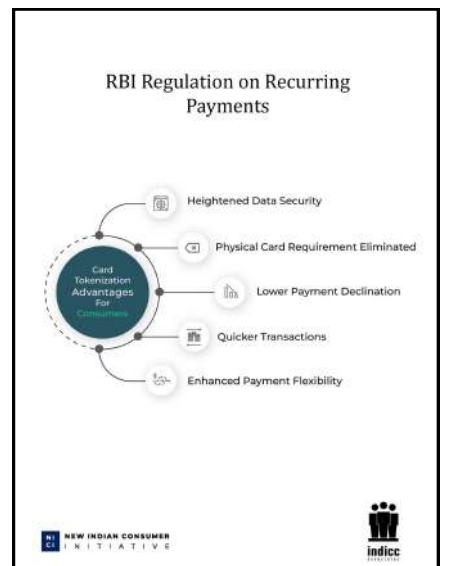
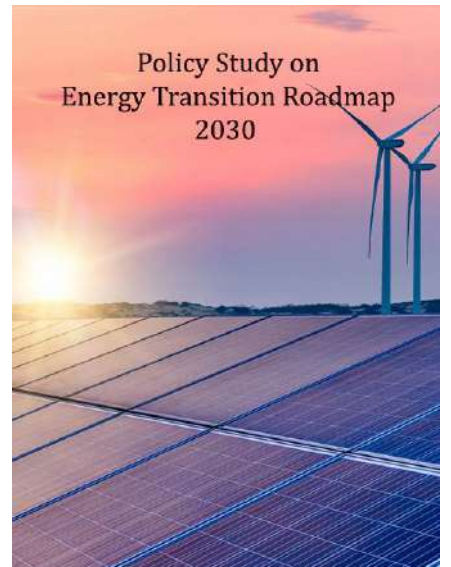
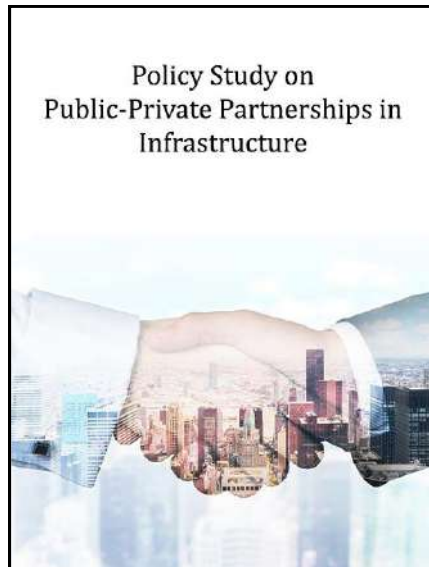
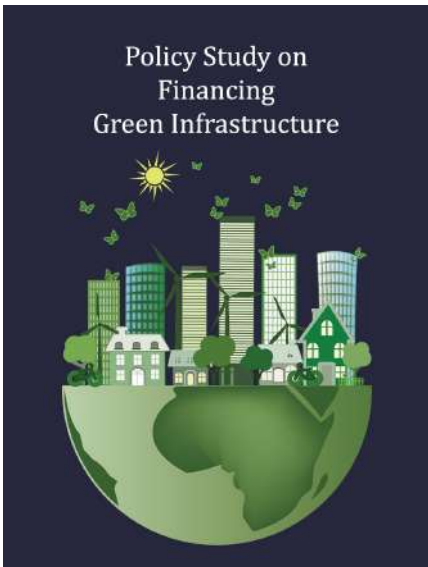
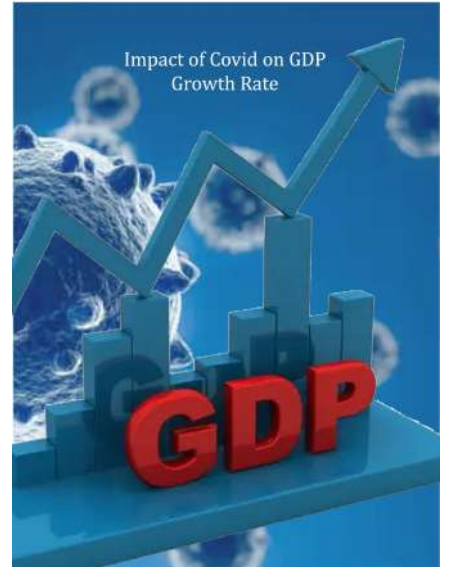
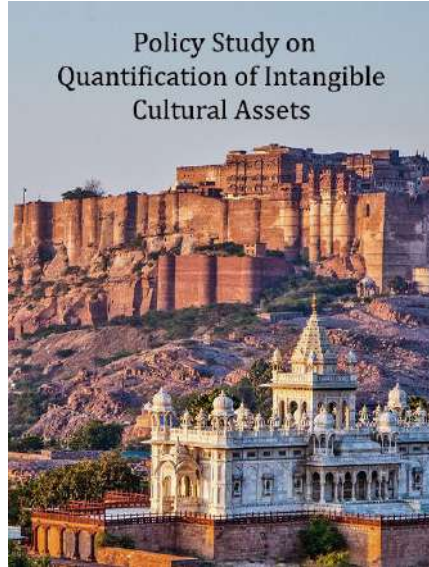
A stylized logo consisting of three grey human figures of varying heights standing on a grey rectangular base. Above each figure is a grey circle representing a head. The word "Publications" is overlaid in bold black text across the middle of the figures.

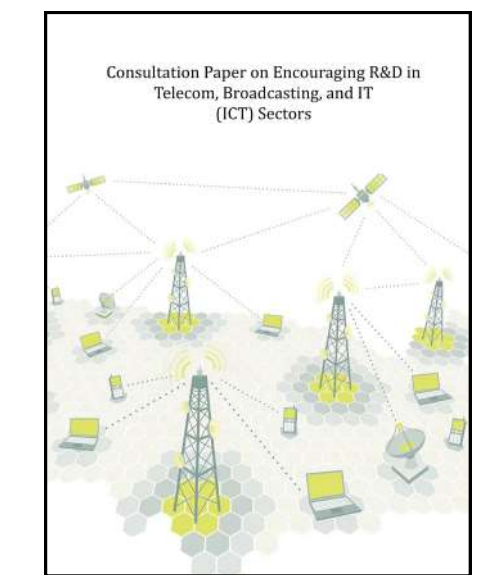
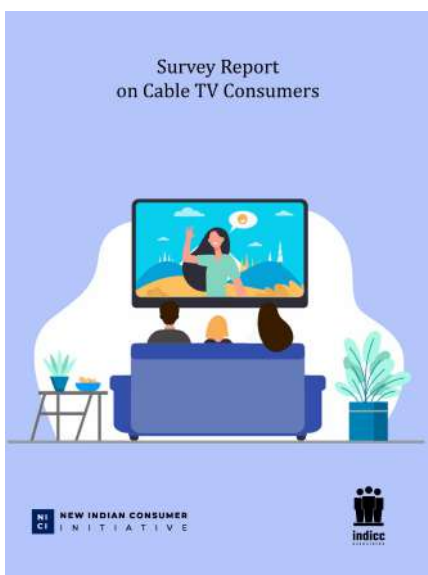
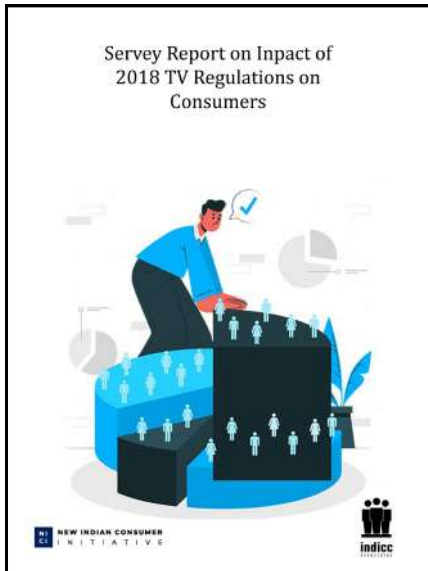
Publications

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PUBLICATIONS

Feedback on Draft Amendments to the IT Rules 2021 in Relation to Online Gaming



Response to TRAI's Consultation Paper on 'Encouraging Innovative Technologies, Services, Use Cases, and Business Models through Regulatory Sandbox in Digital Communication Sector',



Digital Transformation through 5G Ecosystem
New Delhi, India



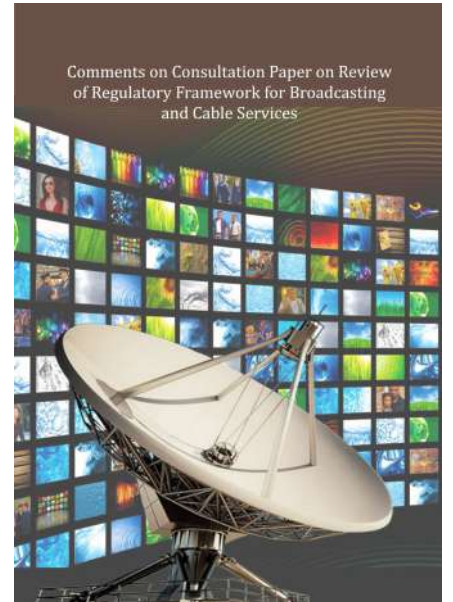
NICI (2020, June) Comments on Draft Electricity (Amendment) Bill 2020



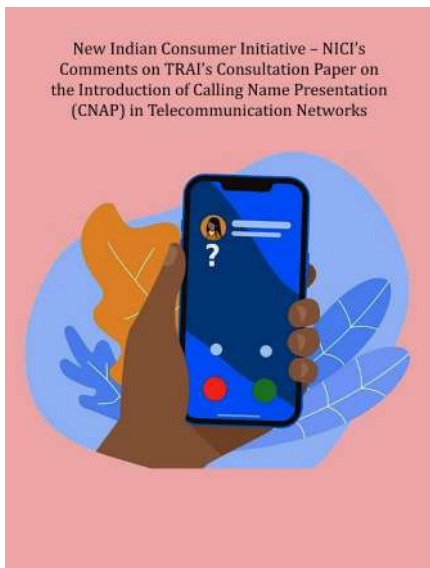
Comments on TRAI Consultation Paper No. 5/2020 on Framework for Technical Compliance of Conditional Access System (CAS) and Subscriber Management Systems (SMS) for Broadcasting and Cable Services



Comments on Consultation Paper on Review of Regulatory Framework for Broadcasting and Cable Services



New Indian Consumer Initiative - NICI's Comments on TRAI's Consultation Paper on the Introduction of Calling Name Presentation (CNAP) in Telecommunication Networks



Consultation Paper on Digital Inclusion in the Era of Emerging Technologies



Comments on TRAI Pre-Consultation Paper on Inputs for Formulation of "National Broadcasting Policy"



A stylized logo consisting of three grey human figures standing on a grey rectangular base. Each figure has a circular head and a rectangular body. The central figure is slightly taller than the two flanking figures.

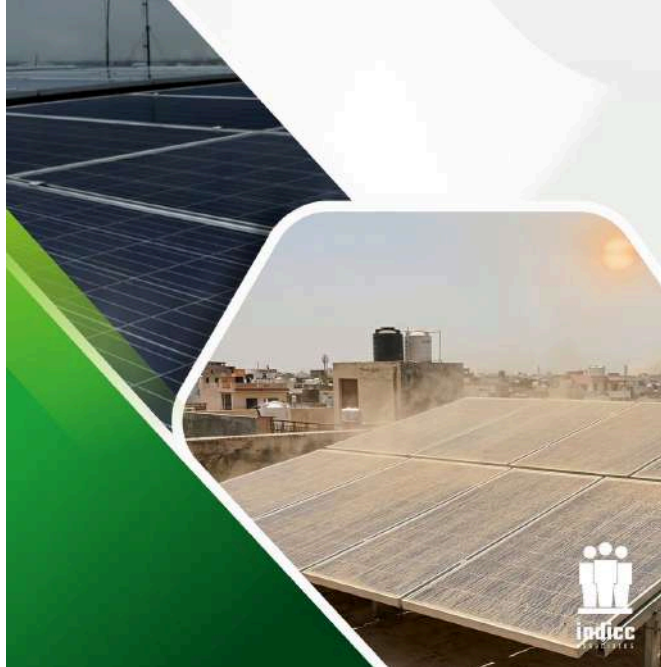
Upcoming Publications

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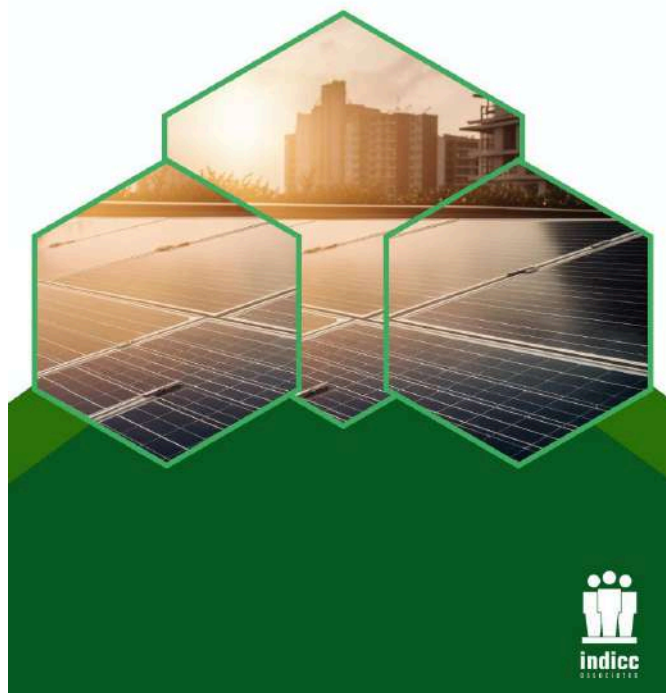
**City Level Business Model for DISCOM
Jaipur and Udaipur**



**Climate Risk Assessment of
Rooftop Solar Systems
Jaipur and Udaipur**



**Innovative Financing Models for Rooftop Solar
Deployment in Rajasthan**



Embedding Sustainability in Rajasthan Industrial Growth: Policy, Planning, Regulatory and Financial Recommendations for the Addressing the Gaps



Landscape, Opportunities and Innovations in Climate Finance

A View from Ten Indian States



Financing Just Transition Landscape in India



ABHISHEK KUMAR



ABHISHEK KUMAR IS THE FOUNDING PARTNER OF INDICC ASSOCIATES. HE IS A PASSIONATE ADVOCATE OF CITIZEN AND CONSUMER INTEREST IN POLICYMAKING. IN THE PAST, HE WAS DIRECTOR AT CUTS INTERNATIONAL. HE HAS ALSO WORKED WITH ERNST & YOUNG, ROYAL BANK OF SCOTLAND FOUNDATION, DIGITAL EMPOWERMENT FOUNDATION, MEMBERS OF PARLIAMENT, UN ASSIGNMENTS AND AS A SENIOR NEWS EDITOR AT CNN-IBN.

HE HAS HANDLED SEVERAL INITIATIVES AT THE INTERSECTION OF ENVIRONMENTAL, SOCIAL AND ECONOMIC POLICY, AND LED A WIDE RANGE OF PROJECTS ON DOMAINS LIKE SKILLS, JOBS & LIVELIHOODS, FEDERALISM, MOBILITY, ENERGY, MEDIA & ENTERTAINMENT, EDUCATION, AND RURAL DEVELOPMENT, AMONGST OTHERS. HE HAS AUTHORED/CO-AUTHORED SEVERAL CHAPTERS AND OP-EDS FOR MAINSTREAM PUBLICATIONS AND HAS EDITED FOUR BOOKS BESIDES MAKING 50 DOCUMENTARIES ON DEVELOPMENT ISSUES IN INDIA. HE HAS ALSO SERVED AS TECHNICAL ADVISOR TO THE CHIEF MINISTER'S ECONOMIC TRANSFORMATION ADVISORY COUNCIL, RAJASTHAN AND CURRENTLY SERVES AS MEMBER, ADVISORY COMMITTEE TO DEPARTMENT OF INDUSTRIES, RAJASTHAN, HONORARY ADVISOR TO CUTS INTERNATIONAL- A GLOBAL ECONOMIC POLICY THINK TANK, FOUNDING MEMBER, ARTIFICIAL INTELLIGENCE KNOWLEDGE CONSORTIUM AND EMERGING TECH FORUM IN INDIA.

VERONICA MIRANDA

VERONICA MIRANDA HEADS OPERATIONS AT INDICC ASSOCIATES. IN THE PAST, SHE HAS WORKED WITH RAJASTHAN GRAMEEN AAJEEVIKA VIKAS PARISHAD, TEACH FOR COLOMBIA, PEACE BRIGADE INTERNATIONAL – NEPAL AND UNHCR-BOGOTA.

SHE IS A POST GRADUATE IN DEVELOPMENT SECURITY AND INTERNATIONAL CONFLICT FROM UNIVERSITY OF INNSBRUCK AND INTERNATIONAL LAW FROM UNITED NATIONS UNIVERSITY, COSTA RICA. PRIOR TO THAT, SHE OBTAINED HER BACHELOR'S DEGREE IN FINANCE AND INTERNATIONAL AFFAIRS FROM UNIVERSITY OF EXTERNADO, COLOMBIA. BEFORE JOINING INDICC, VERONICA WAS THE HEAD OF OPERATIONS AT POLO FACTORY - A PREMIER BRAND FOR POLO SPORT IN INDIA.



TECHNICAL CAPACITY

THE TECHNICAL CAPACITY OF INDICC IS DRIVEN BY A TEAM OF 15 CORE AND 10 PART-TIME CONSULTANTS. SPECIALISATIONS AT THE ORGANISATION INCLUDE POLITICAL ECONOMY EXPERTISE AND EXPERTISE IN ECONOMICS, LAW, REGULATION, FINANCE, HUMAN RESOURCES AND SYSTEMS INTEGRATION.

TO KNOW MORE, PLEASE VISIT
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