

DOMINANT PLATFORM FOR HOUSING RELATED RESEARCH



Best-In-Class
Research and Models



Widely-Utilized
Macro Forecasts



Thematic Reports
Underpin Cycle Conviction



Unparalleled Proprietary
Executive Network



C-Suite Corporate Access & Events



Industry-Leading Annual Housing Summit



Data & Analytics



Alpha Generation
Pair Trades



Specialist Sales Team



WATCH A SHORT INTRODUCTION VIDEO ABOUT ZELMAN



WE ARE BUILT TO BE SMARTER

CORE COMPETENCIES









GREATER CAPABILITIES



BUILDING PRODUCTS





SINGLE-FAMILY RENTALS



HOMECENTERS



APARTMENTS



MORTGAGE FINANCE



HOUSING



HOMEBUILDING



MORTGAGE



INSURANCE





MANUFACTURED HOUSING



REAL ESTATE SERVICES



LONG TENURE AND EVOLUTION

...ZELMAN

1997

Ivy Zelman Joins Credit Suisse First Boston

2007

Zelman & Associates Founded Covering Homebuilders & Building Products 2010

Established Detailed Demographic Research 2015

Launched Coverage of Real Estate Services

2017

Announced Data & Analytics Initiative



2024

Housing Summit Returns to In-Person

1992

Ivy Zelman Begins Equity Research Career at Salomon Brothers 2009

Launched Coverage of HD and LOW

2011

Initiated Apartment REIT and Single-Family Rental Coverage 2021

Significantly Expanded Macro Forecast Metrics

2025

Initiated Manufactured Housing and Consumer Coverage

WALKER & DUNLOP

Majority Stake Acquired by Walker & Dunlop



OUR TEAM: RESEARCH



IVY ZELMAN
Executive Vice President
Macro



ALAN RATNER, CFA
Managing Director
Homebuilding



KEVIN KACZMAREK, CFA
Head of Data & Analytics
Demographics & Mortgage



RYAN MCKEVENY, CFA
Managing Director
Mortgage & Real Estate Services



MARK FRANCESKI
Managing Director
REITs



MCCLARAN HAYES

Managing Director

Building Products



MARIUS MORAR
Director
Homecenters & Consumer



JESSE LEDERMAN, CFA
Associate Director
Manufactured Housing &
Single-Family Rental



ALEX KIM Senior Associate REITs



NATALIE KULASEKERE
Associate
Homebuilding



NICK MCANDREW
Associate
Mortgage & Real Estate Services



URI SHULMAN
Associate
Mortgage & Real Estate Technology



DAVID FAN
Associate
Building Products



OUR TEAM

INVESTMENT BANKING

TONY MCGILL

Senior Managing Director & Head of Investment Banking

HAITHAM SAID

Managing Director

LAURIE SCHOENBURG

Managing Director

PAIGE STRACKMAN

Senior Director

LISA MINICH

Senior Director

CHARLIE FLYNN

Associate

JACK SCHIFINO

Analyst

MATT FOGELMAN

Analyst

SALES

TED TABASSO

Director of Sales

PETE CARROLL

Managing Director

TERRY WALSH

Managing Director

NATE EMERTON

Managing Director



Collectively, our team has **375 years of experience** in the financial services industry.

Our overall average tenure is 8 years with 45% of our team having been at Zelman & Associates for over a decade.

Securities offered through Zelman Partners, an affiliate of Zelman & Associates. Zelman Partners is a registered broker dealer and member of FINRA and SIPC.



WHY INSTITUTIONAL INVESTORS RELY ON ZELMAN

"It's very rare to find anyone in this industry who is objective, minimizes their inherent biases in their analysis, and is generally right."

- PORTFOLIO MANAGER

WHY INDUSTRY EXECUTIVES PARTNER WITH ZELMAN

"Zelman consistently outperforms in identifying and researching trends that affect our business and then provides a thorough analysis.

They help us better understand and plan around current market dynamics."

- BUILDING PRODUCTS EXECUTIVE



MACRO IMPACT OF HOUSING IS SUBSTANTIAL



FDIC LOANS

Real estate backs ~50% of roughly \$11 trillion of loans held by FDIC banks

THIS INCLUDES:

- 23% Single-Family Mortgages
- 14% Non-Residential Income Producing Real Estate
- **5%** AD&C
- 4% Multi-Family Mortgages



CONSTRUCTION

Construction-related jobs account for ~9% of national payrolls, with an outsized impact during cyclical shifts



INVESTMENTS

Residential and non-residential investment contribute the greatest amount of volatility in GDP



MORTGAGE DEBT

Mortgage debt is the consumers' largest liability at approximately ~70%



REAL ESTATE

Real estate is the consumers' largest asset, accounting for ~25% of net worth. Even higher for middle-income households



MACRO FORECASTS FOCUSED ON DATA AND VIEWS



HOMEBUILDING

New orders, starts, completions, pricing, square footage



EXISTING HOME FOR-SALE

Closings, pricing, brokerage fundamentals



BUILDING PRODUCTS

Key retailer comps, supplier revenue isolated by end channel



RENTAL MARKET

Multi-family and single-family supply, occupancy, blended rent growth



MORTGAGE FINANCE

Unit and dollar originations for purchase and refinancings; title closings



MANUFACTURED HOUSING

National shipments, average selling price



CONSUMER

Furniture revenue

SURVEY PROCESS AND CONCLUSIONS ARE UNMATCHED

Our surveys canvass an unparalleled network of C-Suite Executives, and our reputation allowed us to build relationships with our respondents, eliminating the need for random sampling.





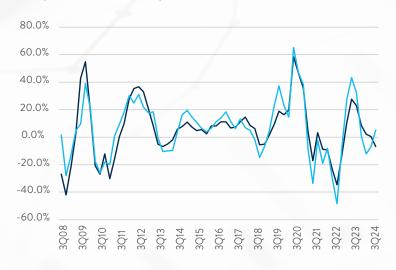
SURVEY PROCESS AND CONCLUSIONS ARE UNMATCHED

DATA-RICH SURVEYS GENERATE THE ZELMAN EDGE

- Rich Data Verified and Synthesized
- Uncovering Themes That Require Further Analysis
- ✓ Correlating Outputs to Public Companies and Other Industry / Macro Data

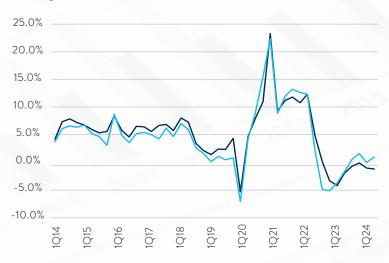
HOMEBUILDING SURVEY

Public builder new order absorptions are over 90% correlated with private builder absorptions



BUILDING PRODUCTS SURVEY

Revenue growth is over 90% correlated to our public coverage universe





FROM MACRO AND INDUSTRY LEVEL DOWN TO COMPANY-SPECIFIC

HOMEBUILDERS —

















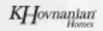














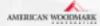






BUILDING PRODUCTS -





















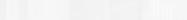












MANUFACTURED HOUSING

APARTMENTS

















MORTGAGE & REAL ESTATE SERVICES















CONSUMER STOCKS









SINGLE-FAMILY REITS







YEARS OF THEMATIC CALLS AND THOUGHT LEADERSHIP

ZELMAN STEPS INTO URBAN SUPPLY CATCHING MANUFACTURED () THE BIG BOXES WITH **UP TO MULTI-FAMILY SECTOR** HOUSING **LOW RATINGS** O INVESTORS GONE WILD ∧ COILED Took bearish apartment REIT Official launch of **DEMOGRAPHIC** stance in front of mounting supply, Counter-consensus bullish call coverage with Bearish call on housing market SPRING fundamental deceleration. an Overweight on HD/LOW. due to investor excess. sector rating. Expanded proprietary **○ THE iBUYER MARKET** demographic framework. Financial assessment of tech-enabled TAX REFORM () **WONDER-LAND** home buying viability. A LOST DECADE THE NEW OLD THING AND CONSUMER () Quantified significant risk FOR HOUSING? HOUSING Official Detailed institutional to builder book value A HOMEBUILDING ARMS RACE Differentiated Called for decade to single-family rental launch of ahead of impairment cycle. be lowest for housing opportunity conclusion on Detailed analysis of the impact of scale coverage with starts since 1940s. in face of extreme in homebuilding industry on financials FNĎ, RH, corporate tax WSM & W skepticism. reform. and stock performance. **FIRST THINGS FIRST MANUFACTURED HOMES** LEASING () THE AMERICAN Pointed to strength and An overlooked, but important, MORTGAGE (**DREAM... FOR NOW** opportunity for entry-level component of housing. LIQUIDITY Deep-dive demographic new construction before **DU JOUR** analysis most read all-time. market shifted. THE BULL CASE () Subprime crisis tip of **FOR HOUSING** mortgage iceberg. PUTTING MORE 🔿 **CRADLE TO GRAVE** The housing markets **HOUSING CHIPS** THE GREAT UNWIND remarkable rebound to Unique demographic analysis ON THE TABLE pre-pandemic levels. concludes that housing demand and Predicted recovery of Called bottom of housing supply are set on diverging courses. post-crisis mortgage credit. market ahead of rapid WONDER-LOANS () appreciation in stocks. **AD&C NEXT ON TEE** TURNING THE LIGHTS BUILT-FOR-RENT SET () Accurately quantified risk ON HOUSEHOLD TO ALTER NEW HOME to bank balance sheets SHINING A BRIGHT () **FORMATION** LANDSCAPE from AD&C charge-offs. LIGHT ON THE SHADOW Identified recovery in As institutional capital surges Dismissed shadow inventory as housing demand counter to into the asset class, we assess governor of housing recovery. government data. the opportunities and risks.



HOUSING RESEARCH STRETCHES ACROSS INDUSTRIES

	THEMATIC	SURVEYS	RECURRING	WEEKLY	COMPANY-SPECIFIC
MACRO	Sector ThemesDeep-Dive Demographics	Proprietary Executive Surveys	Beige Book BreakoutMacro Housing ForecastsTop Idea Basket	Weekly Tape Measure	
CONSUMER	 Homebuilding Home Improvement Residential Land Existing Home Sales Market Non-Residential Construction 	 Homebuilding Survey Building Products Survey Homecenter Survey Land Development Survey Real Estate Broker Survey 	 Community By Community Macro Building Products Forecasts Macro Homebuilding Forecasts 	Western Markets Report	AFI, BLD, BZH, CCS, CVCO, DHI, HD, HOV, IBP, KBH, LEN, LGIH, LOW, MDC, MHK, MHO, MTH, NVR, NWHM, POOL, PHM, TMHC, TOL, TPH, TTS, WHR
FINANCIALS	 Mortgage Originations Mortgage Insurance Public Policy Title Insurance Res, Non-Res Development Lending 	Mortgage SurveyAD&C Lending SurveyLand Development Survey	Macro Mortgage Finance Forecasts		COOP, ESNT, FAF, FNF, GHLD, MTG, NMIH, RDN, RKT, STC National Banks Regional Banks
INDUSTRIALS	 Homebuilding Home Improvement Existing Home Sales Market Non-Residential Construction Manufactured Housing 	Homebuilding SurveyBuilding Products SurveyLand Development SurveyReal Estate Broker Survey	 Macro Building Products Forecasts Macro Homebuilding Forecasts 	Western Markets Report	AAON, ALLE, AMWD, AOS, APOG, AYI, FBHS, FIX, GFF, HNI, LII, MAS, NX, PGTI, SSD, SWK, TILE, TREX, URI, WSO
INFORMATION TECHNOLOGY	Mortgage OriginationsExisting Home Sales Market	Mortgage SurveyReal Estate Broker Survey	 Macro Mortgage Finance Forecasts Macro Existing Home For-Sale Forecasts 		BKI, OPAD, OPEN, RDFN, ZG
MATERIALS	 Homebuilding Home Improvement Existing Home Sales Market Non-Residential Construction 	Homebuilding SurveyBuilding Products SurveyLand Development SurveyReal Estate Broker Survey	 Macro Building Products Forecasts Macro Homebuilding Forecasts 	Western Markets Report	AWI, BECN, EXP, FERG, LPX, MLM, OC, PPG, SHW, SMG, USCR, VMC
REAL ESTATE	 Multi-Family Rentals Single-Family Rentals Land Development Existing Home Sales Market Res, Non-Res Development Lending 	 Apartment Survey Single-Family Rental Survey AD&C Lending Survey Land Development Survey Real Estate Broker Survey 	 Macro Rental Market Forecasts Macro Existing Home For-Sale Forecasts 	Western Markets Report	AIV, AIRC, AMH, AVB, CPT, EQR, ESS, FPH, FOR, INVH, MAA, PCH, RLGY, RMAX, UDR, WY



HOUSING RESEARCH STRETCHES ACROSS INDUSTRIES

	CIO	PM	ANALYST	TRADER
CRO & THEMATIC REPORTS	✓	✓	✓	
SECTOR SURVEYS	✓	✓	✓	
COMPANY-SPECIFIC REPORTS			✓	
WEEKLY SUMMARIES	✓	√	✓	✓
COMPANY MODELS		✓	✓	
DATA			✓	
CORPORATE ACCESS		✓	✓	-
DAILY SUMMARY		✓	✓	/





SAVE THE DATE FOR OUR HOUSING SUMMIT SEPTEMBER 11-12, 2025 | INTERCONTINENTAL BOSTON



INDUSTRY LEADING HOUSING SUMMIT

Deemed The Best Housing-Related Conference of the Year

Attended by over 1,000 Institutional Investors and Industry Executives

Thought-Provoking Panels
Across The Housing
Mosaic

Corporate Access for Investors and Unique Networking Opportunities

IN MARKET ROUNDTABLE DISCUSSIONS

Sit-Down Meetings with Industry Executives

Across the Country in Various Housing Sectors

Offering In-Depth Local, Candid Knowledge

SPOTLIGHT CONFERENCE CALLS

Organized Around Most Pressing Topics

Industry Executives & Experts Participate

Q&A Opportunity

C-SUITE EXECUTIVE RELATIONSHIPS

Headquarter Visits

Non-Deal Roadshows

Housing Summit Participation

PROPRIETARY MEETINGS

Direct Access to Analysts in Group Discussions

Group Meetings with Industry Executives

Fireside Chats with Industry Experts

BASE

Preview of the Spring Selling Season

Discussions Moderated by the Zelman Analysts

Touch on the Most Pressing Topics Within the Housing Mosaic



HOUSING RESEARCH STRETCHES ACROSS INDUSTRIES

RESOURCES / SERVICES	BASIC	BASIC PLUS	INSTITUTIONAL	INSTITUTIONAL PLUS	PLATINUM
SALES COVERAGE		Responsive	Pro-Active	Pro-Active	Intensive
MODELS (VISIBLE ALPHA & BLOOMBERG)	In Reports	Excel	Excel	Excel	Excel
INTERACTIVE DATA	TBD	TBD	✓	✓	✓
ANALYST INTERACTION					
IVY ZELMAN ACCESS		Selective	✓	✓	Priority
LEAD ANALYST ACCESS		Limited	✓	✓	Priority
GROUP MEETINGS		✓	✓	✓	Priority
MONTHLY SURVEY CC'S	✓	✓	✓	✓	Priority
ANALYST ANECDOTES	✓	✓	✓	✓	Priority
CORPORATE ACCESS (PUBLIC / PRIVATE)					
GROUP MEETINGS		✓	✓	✓	Priority
ROUNDTABLES		Tiered Access	✓	✓	Priority
FIELD TRIPS		Tiered Access	✓	✓	Priority
SPOTLIGHT CC'S	✓	✓	✓	✓	Priority
HOUSING SUMMIT ATTENDANCE	✓	✓	✓	✓	Priority
HOUSING SUMMIT MEETINGS		Tiered Access	✓	✓	Priority



WALKER & DUNLOP

Commercial Real Estate Finance and Advisory Services

MISSION & VISION

Walker & Dunlop is one of the largest commercial real estate finance and advisory services firms in the United States and internationally.

Our ideas and capital create communities where people live, work, shop, and play.

Our innovative people, breadth of our brand, and technological capabilities make us one of the most insightful and client-focused firms in the commercial real estate industry.

Walker Dunlop.com



RANKINGS

- #1 FANNIE MAE

 DUS® Producer in 2024¹
- #2 HUD

 Lender Overall in 20244
- #3 GSE
 Lender in 2024²
- #4 FREDDIE MAC
 OptigoSM Multifamily Lender in 2024
- #6 INVESTMENT SALES
 Multifamily Broker in 2024³

† As of December 31, 20

' Fannie Mae and Freddie Mac respective

² Combined Fannie Mae and Freddie Mac deliveries

3 MBA 2024 Commercial/Multifamily Origination Rankings

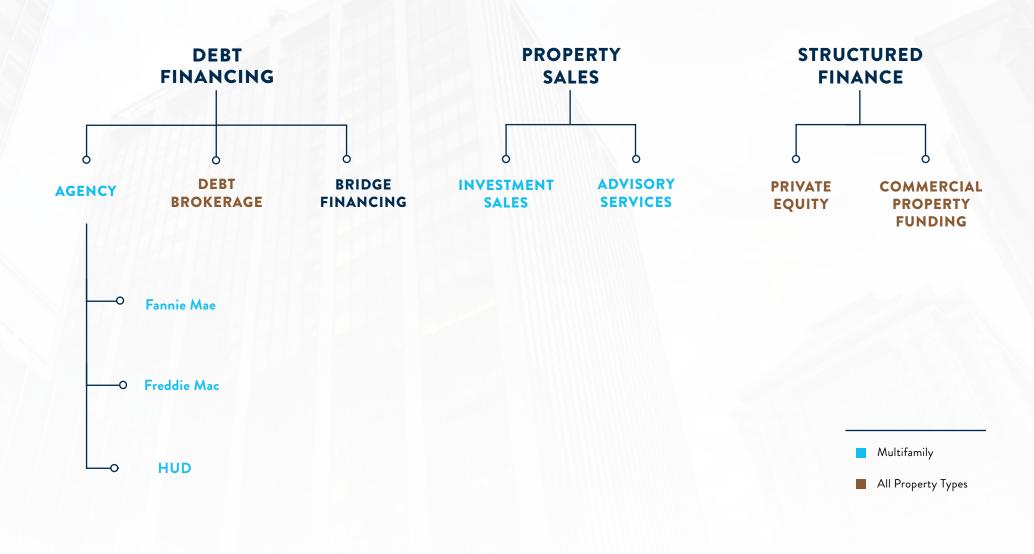
⁴HUD.gov MF an<mark>d OHP Lending</mark> - FY 2024 as of 9/30/24, Initial Endorsements

CA Loans made or arranged pursuar to a California Financina Law license



WALKER & DUNLOP

PROPERTY - LEVEL TRANSACTION PLATFORM







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