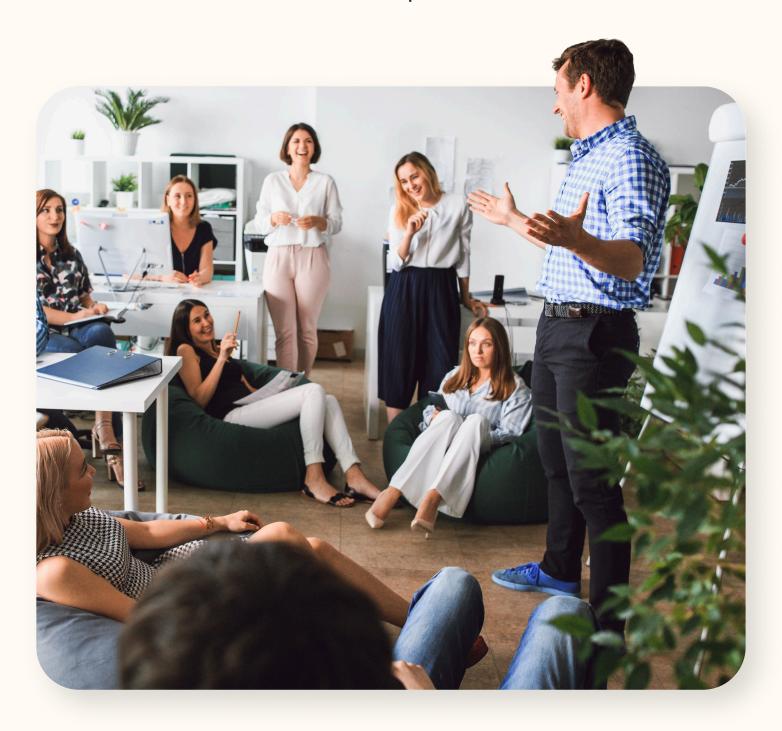
### **Navigating Growth**

Staffing and Donor Development Challenges in Florida's Nonprofit Sector





#### **Executive Summary**

Florida's nonprofit sector is vast and economically impactful, encompassing over 107,000 organizations that employ nearly 570,000 individuals and generate an estimated \$113 billion in annual revenue.

107,000

Organizations

570,000

Individuals

\$113 billion

Annual revenue

While nonprofits across Florida contribute significantly to the state's economic resilience and social welfare, many small to mid-sized organizations face persistent challenges in hiring qualified development staff, adopting modern technology, and maintaining strong donor relationships. This report explores these challenges with insights tailored to Florida's nonprofit environment.

## Overview of Florida's Nonprofit Ecosystem

107,000

organizations

#### 200

have revenues exceeding

\$100 million

Significant contributors to the sector's revenue

#### Scale and Scope

Florida is home to approximately 107,000 nonprofit organizations, supporting nearly 570,000 jobs and generating around \$113 billion in total annual revenue.

#### **Organizational Size**

- Roughly 35% of nonprofits report annual revenues under \$250,000.
- Fewer than 150 organizations have revenues above \$100 million, yet these entities represent the majority share of sector revenue.

#### **Sector Distribution**

- Health-related nonprofits (e.g. hospitals, health foundations) contribute approximately \$52 billion.
- Educational organizations generate
  \$22 billion.
- Human services and public/societal benefit organizations produce around \$16 billion combined.

## Hiring and Staffing Challenges

### Competitive labor market

#### **Talent Acquisition**

- Nonprofits compete in Florida's diverse labor markets, from Miami and Orlando to Tampa and Jacksonville, where demand for experienced Development Directors, Fundraising Managers, and Grant Writers remains high.
- Small organizations struggle to offer competitive salaries and benefits, limiting their access to seasoned professionals.

### Lack the resources

to hire dedicated IT or data specialists.

#### **Technological Gaps**

- Many nonprofits lack the budget to hire dedicated IT staff or data analysts.
- Only a minority report confidence in data analysis, donor segmentation, or CRM utilization despite routine data collection.

## Donor Development Trends and Challenges

### Retention challenge

#### **Donor Engagement**

- Retaining and upgrading donors is an ongoing challenge for nonprofits with limited staff capacity.
- Without advanced CRM tools or automation, organizations often fail to create personalized donor journeys that increase retention and giving levels.

State, federal, and local grants dependencies

#### **Funding Dependencies**

A significant portion of Florida-based human service nonprofits depend on federal, state, and local grants, leaving them vulnerable to policy or funding shifts.

## Budget Constraints and Operational Limitations

### Tight budgets

#### **Resource Allocation**

- Budgetary restrictions hinder investments in professional development or modern fundraising platforms.
- Staff often wear multiple hats, limiting strategic focus and stretching operational capacity.

Affordable digital and operational solutions

#### **Capacity Building Initiatives**

Programs through the **Florida Nonprofit Alliance, Edyth Bush Institute,** and partnerships with organizations like **TechSoup** help nonprofits adopt affordable digital and operational solutions.

## Regional Factors Influencing Nonprofit Operations

### Diverse population

#### **Demographic Considerations**

- Florida's substantial Hispanic/Latino population (over 27%) and rapidly growing multiracial communities shape program design and outreach.
- Nonprofits are adapting services to be more culturally responsive and linguistically accessible.

## High housing and living costs

#### **Economic Landscape**

Florida's rising housing costs, insurance challenges, and inflationary pressures create additional financial burdens on nonprofits' operating and staffing budgets.

#### Recommendations

Shared staffing models

## Use free or discounted tools

#### **Collaborative Hiring**

- Explore shared **staffing models**, especially for grant writing, marketing, and data analysis.
- Consider regional hiring collaboratives or pooled resource programs to attract top talent.

#### **Leveraging Technology**

- Access Microsoft's Nonprofit Tech
  Acceleration Program, Google for Nonprofits,
  and TechSoup for discounted software tools.
- Automate donor outreach using affordable platforms like Bloomerang, Kindful, or Little Green Light.

# CRM solutions, Stewardship strategies

#### Leadership development Upskill staff

#### **Enhanced Donor Engagement**

- Invest in lightweight CRM solutions to segment donors, personalize communications, and track retention trends.
- Prioritize stewardship strategies to increase donor lifetime value and advocacy.

#### **Capacity Building**

- Engage in workshops offered by the Edyth Bush Institute (Rollins College), Florida Nonprofit Alliance, and local community foundations.
- Encourage board development and volunteer leadership training to extend capacity without full-time hires.

#### Conclusion

Florida's nonprofit sector is a cornerstone of the state's social infrastructure. Yet, small and mid-sized organizations face hurdles in growth due to hiring bottlenecks, limited donor development capacity, and tight operating budgets. By leveraging partnerships, scalable technology, and outsourced solutions, nonprofits can thrive in an increasingly competitive environment.

Organizations like <u>goharness.com</u> provide full-service fundraising, marketing, and donor engagement support for a fraction of the cost of hiring a part-time employee. Their team delivers **people, tech, and strategy,** enabling nonprofit leaders to focus on mission and impact—not just operations.



### Strategic Recommendations

**Outsourcing Fundraising Services** 



#### **Know When to Outsource**

Outsourcing is a smart option when...

- You need expertise in major gifts, grant writing, or digital fundraising.
- You're launching a new campaign or event and lack internal bandwidth.
- You have budget constraints but require expert-level deliverables.

### Types of Fundraising Functions to Outsource

Grant Writing & Research

Contract specialists to improve your grant pipeline and success rate.

Campaign Strategy

Consultants to create structured roadmaps for annual giving or capital campaigns.

### Donor Communications

Freelancers to craft compelling **emails**, **appeals**, **and impact reports**.

Database Management (CRM) & Reporting

External partners to clean, segment, and optimize your CRM data.

Digital Fundraising

Professionals to run **email automation**, **digital ads**, **and peer-to-peer fundraising**.

#### **Cost Considerations**

\$75-\$200

per hour

Hourly rates range from \$75–\$200/hour.

\$3,000 -\$10,000

Project-based contracts

Project-based engagements run \$3,000-\$10,000 depending on complexity.

Fundraising support for much less than a part time employee

Monthly retainers are often more affordable than hiring part-time staff internally.

Tip

Budget for fundraising software subscriptions to maximize ROI.

## Structure the Relationship for Success

- Define clear deliverables and timelines.
- Start with a short-term project to test compatibility.
- Assign a dedicated internal liaison.
- Hold regular review meetings to track progress and pivot strategies as needed.

#### For more information and a free assessment,



Schedule a meeting here

