



TE RIPOATA O TE TAU

ANNUAL REPORT

2015



TE WIWI NATI

*Karanga, karanga ra e te hoa
Kua tae mai kia kite i o rongō
E hau nei i te ra, i nga tau roa
Na reira ka haere mai*

*Te wiwi Nati no Porourangi
He iwi mōke no Waiapu
No Whangaokena, no Hikurangi
He Nati, Te Iwi, He Whanoke
E haere ana ki te pakanga
Ka peka mai nei ki te marae
Kia mihi, kia tangi, hei konei ra e
Te iwi, hei konei ra*

Na Ta Apirana Turupa Ngata i tito

HE WHAKAMARAMA

In March 1917, as the First World War raged in Europe, Ngati Porou recruits gathered with Ngati Kahungunu at Pakipaki Marae. At the hui, ‘Te Wiwi Nati’, a composition by Ta Apirana Ngata, was first performed in tribute to his kinsmen, who were readying themselves to go to war, as well as to also acknowledge the return of his great friend, Ta Timi Kara (Sir James Carroll), from overseas.

Te Wiwi Nati no Porourangi : Nga uri o nga hapu o Ngati Porou mai i Potikirua ki te Toka a Taiiau

Our waiata likens the people of Ngati Porou to the wiwi, a native reed along our coastline which is resilient and resolute against the elements. “Te Wiwi Nati”, a term of endearment we have for ourselves, and a message to others about our traits as people.

He Iwi moke no Waiapu: A fiercely independent people belonging to Waiapu

Ngati Porou likens itself to no other people on Earth. Ngati Porou is Ngati Porou - defined by our iconic Waiapu and other waters; defined by our relationships to each other and our natural world.

No Whangaokena, No Hikurangi: Belonging to Whangaokena, belonging to Hikurangi

Whangaokena, our eastern most point, and Hikurangi, our highest landmark. Hikurangi, the steadfast maunga of a steadfast people.

He Nati, Te Iwi, He Whanoke: An extraordinary people.

Ngati Porou, a people renowned for trail-blazing; for being leaders not followers and for holding the highest standards and expectations of themselves.

The theme selected for this year’s Te Runanganui o Ngati Porou Annual Report also shares the same expression of love for Ngati Porou, as conveyed in “Te Wiwi Nati.” The visual design and structure of the publication is inspired by the waiata. We have also drawn upon our natural environment, Te Wao Nui a Tane, to further support the report’s design.

Te Runanganui o Ngati Porou would like to thank Graeme Atkins of Tikapa for sharing his knowledge of indigenous flora represented in this publication.

NGA RARANGI KORERO

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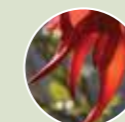
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KARANGA KARANGA...

POHUTUKAWA
Uawa



This section is the Chairman's report for the Year, presented on behalf of the Board of Te Runanga o Ngati Porou Trustee Limited. It includes a high level summary of Te Runanganui's activities for the Year and other facts about ourselves as Ngati Porou.

The flora (right) is the Pohutukawa in full bloom, a tohu that welcomes the summer season.



TE RIPOATA A TE TIAMANA

CHAIRMAN'S REPORT



Tena tatau Ngati Porou, otira nga uri o te maunga e kore e nekeneke.

Noho ai au i te kokoru o Whareponga, i nga wai parapara o te Hotohoto i te mahau o taku tipuna whare i a Materoa, te pupahitanga o Te Aitanga a Mate.

Kia anga whakarunga ai ki te tihi o Kokai hei reira maioha atu ki nga maunga whakahi o te Whare tapu o Porou Ariki te Matara a Whare te Tuhi Mareikura o Rauru, Ko tona tuanui ko Ranginui, tona papa ko Papatuanuku hanake ki te uru ko te rarangi maunga o Raukumara, ki te rawhiti ko te hikumu, te kuaha ki te raki kei Potikirua, te tomokanga o te tonga kei Te Toka a Taiau.

Haruru ana hoki te hinganga o nga kaihautu o taku waka auahi ana taku raru e.

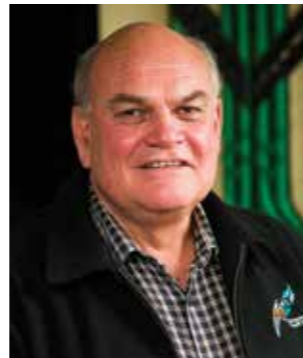
Koutou te iti, te rahi te whakamataku takoto marie ki te po.

Apirana Tuahae, ko koe ra tena i te kei o te waka, e te tipuna papa, te kaingakau, te kaiarahi, te tohunga whakairo i te kupu, te Poupou atawhai o tenei reanga, haere! Haere! Haere! Takahia te huarahi kua papatau e te hunga kua haere i mua atu i a koe okioki atu ki o taua matua tipuna, te mana, te ihi, te tapu e takoto mai nei i nga urupa o te wa kainga, ki nga Matangireia a o tatau tipuna nui whakaharahara. Ahakoa kua ngaro koe ka mau tonu i nga whakaaro.

Kei te koka Hawea taku Poupou, te kanohi atawhai, te kawai tuitui o to tatau papatipu o Uepohatu hoatu ki te putahitanga o Rehua ki te huinga o te Kahurangi, moe mai i roto i nga ringaringa a to tatau Ariki. Me whakaaro nui kia ratau ma ki tua o te arai, a, me whakaaro nui ano hoki kia tatau nga kai pupuri o wa ratau tikanga, korero tuku iho, taonga tuku iho.

E te Wiwi, ka mutu pea te tau kua taha ake nei, ko nga painga kua ruia ki runga i a tatau, i o tatau whanau, i o tatau marae, ko nga hua kua puawai mai i o tatau kamupene whakatipu rawa me nga kaupapa i whakaora i te ngakau o Porou.

Ko te hiki i te wairua o te iwi, tona reo Nati me ona mita tena, ko nga korowai atawhai i takaia i nga whanau, ko nga kaupapa i tautokona ai i nga hapu me te kokiri i te mana o te wai kia mau ai te mana motuhake o Ngati Porou.



Whai Whakaaro

One of the greatest challenges we took upon ourselves this year, and opportunity seized, was harnessing the skills and talents of 80,000 plus Nati. The establishment of two sector forums, WaiMaori and Te Ture Whenua Maori, enabled us to engage Nati with specific skills and expertise to contribute to Ngati Porou development on sustainable and mutually beneficial terms irrespective of where they live. I hope to see us expand our virtual policy and project development platform to enable more of our people to participate in, and contribute to, Ngati Porou development.

Whai Matauranga

The promotion, acquisition and transmission of Ngati Porou reo is a major priority and I am proud of Te Runanganui o Ngati Porou's decision to endorse the Ngati Porou Reo Strategy and commit \$500,000 towards its implementation. I also appreciate the efforts and progress that hapu working on their matauranga plans have made and I am pleased to see the alignment between our Reo Strategy and the Hapu Matauranga Plans. I want to thank the board of Toitu Ngati Porou for their leadership and stewardship in ensuring that Te Reo me ona tikanga, o tatau Marae me o tatau hapu are to the forefront of our strategies and our investment decisions.

Whai Mana Motuhake

Te Runanganui o Ngati Porou continues to maintain oversight of emerging threats and opportunities to Ngati

Porou mana motuhake. A key opportunity that emerged this year was positioning Ngati Porou to assert and negotiate our hapu rights and interests in freshwater. As a member of the Iwi Leaders Group -Freshwater, I have actively promoted Te Mana o te Wai, including the right of Ngati Porou to directly negotiate our specific rights and interests in freshwater with the Crown. To this end we actively sought to establish co-governance arrangements for freshwater and land within the Waiapu Catchment, with the Gisborne District Council. As we go to print, it is both appropriate and timely to acknowledge that we have been successful in establishing the first Joint Management Agreement (JMA) in the country, over land and water in a Freshwater Catchment.

Whai Oranga

Three thousand three hundred and thirty four Ngati Porou whanau members and 941 other whanau living within our rohe, accessed one or more of the 18 Whanau Oranga services that we provide. The Whanau Oranga team of dedicated managers and staff have worked tirelessly to provide a coherent range of restorative justice, housing, health promotion, youth focused and whanau centred services that respond to the multiple and complex social issues and conditions our people contend with on a daily basis.

Te Tini o Porou will provide an attractive and accessible base for the provision of relevant, quality Whanau Oranga services to our whanau in Turanga.



Above The majority of the building team involved in the Te Tini o Porou redevelopment were of Ngati Porou descent.



Above A dawn ceremony was held on the opening day of Te Tini o Porou Whanau and Youth Centre.

The promotion, acquisition and transmission of Ngati Porou reo is a major priority and I am proud of Te Runanganui's decision to endorse the Ngati Porou Reo Strategy and commit \$500,000 towards its implementation.



Left The first day of the 2015 Ngata Memorial Lectures was held at Waiomatatini (Porourangi) Marae.

On a more serious note, I hope that in the coming year, a more integrated Whanau Oranga and Ngati Porou Hauora service approach leads to a concerted effort to address three major anti-social behaviours that challenge and threaten us, family violence, drug and alcohol abuse and more particularly the increasing prevalence and insidious influence of “P” in our communities. We at every level of our community, whanau, hapu, iwi, schools, churches, sports clubs and work places need to say NO MORE to Violence against our whanau, No MORE to drug and alcohol abuse and NO MORE to “P” in Ngati Porou.

Whai Rawa

The assets of Te Runanganui o Ngati Porou are now valued at \$224.0m, a 9% increase on the 2014 year. Our earnings before tax for the year were \$12.3m, (190% increase), which was largely due to the stellar performance of our Ngati Porou Holding Company, which earned \$18.3m before taxation. Even though it is still early days, we are already seeing financial

and non-financial benefits from the Ngati Porou Holding Company’s implementation of their SIPO. I acknowledge the performance of Pakihiroa Farms Limited and the Ngati Porou Seafoods Group for their relentless pursuit of new markets and business opportunities, operational and production efficiencies and overall financial performance in economic times that are constantly challenged by a range of global conditions.

“He taima ano kua takoto mo nga mea katoa, me te wa mo nga meatanga katoa i raro i te rangi: He wa e whanau ai, he wa e mate ai; he wa e whakato ai, he wa e hutia ai te mea i whakatokia”
Te Kaikauhau Upoko 3:1-2

“To everything there is a season and a time for every purpose, a time to be born and a time to die, a time to plant and a time to pluck that which has been planted.”

Ecclesiastes 3:1-2,

The beginning of the year was a time of great sadness

with the loss of Uncle Api, however, as we near the end of the year, we also recognise and celebrate all the seeds that he, with the support of successive Runanga and Runanganui boards, management and staff, planted over the past 30 years. The fruits of our collective labours are now being more fully realised.

Kei te mihi ki nga kaitiaki, te hunga na koutou i tohia kia waha i nga kaupapa a to tatau Runanganui. He mihi hoki ki nga Kaitiaki o Toitu Ngati Porou, Ngati Porou Holdco, Ngati Porou Hauora, Ngati Porou Fisheries, Pakihiroa Farms Ltd, mo nga werawera kua pau i a ratau mo te orangatonutanga o Ngati Porou.

Ki to tatau tamaiti mokopuna i a Teepa Wawatai mona i hautu nga kaupapa maha e whai ake nei i roto i te ripoata a tau. E kore e mutu aku mihi ki nga pononga a Ngati Porou, o tatau kaimahi, te mapu e pe ana o ratau ringaringa kia tu rangatira o tatau whanau, wa tatau kaupapa a hapu a iwi, a

Maori hoki.

Kati, aku mihi nui rawa atu kia koutou Ngati Porou, Kei te wa kainga e pupuri nei i te ahika o nga whanau o nga hapu. “Ehara taku maunga a Hikurangi i te maunga nekeneke, he maunga tu tonu mai i te po i te ao, ko toku mana no tuwhakarere he ihu to mai no te po”

Kia Ngati Porou kei te whenua e kuhu na, e whakato, e whakatinana i te mauri Nati kia tatau kei whenua iwi ke ahakoa he aha, “Te kainga tupu te ai ona rite e kore e rite”, Kia Ngati Porou kei te ao, e hapai nei i a Ngati Porou. “E hoki koe ki o maunga ki o awa kia puehuria e nga hau o Tawhirimatea”

Meri kirihimete me te Hape Nui Tipu Matoro ki te ao. Kia tau te ia o te mauri kia tatau katoa

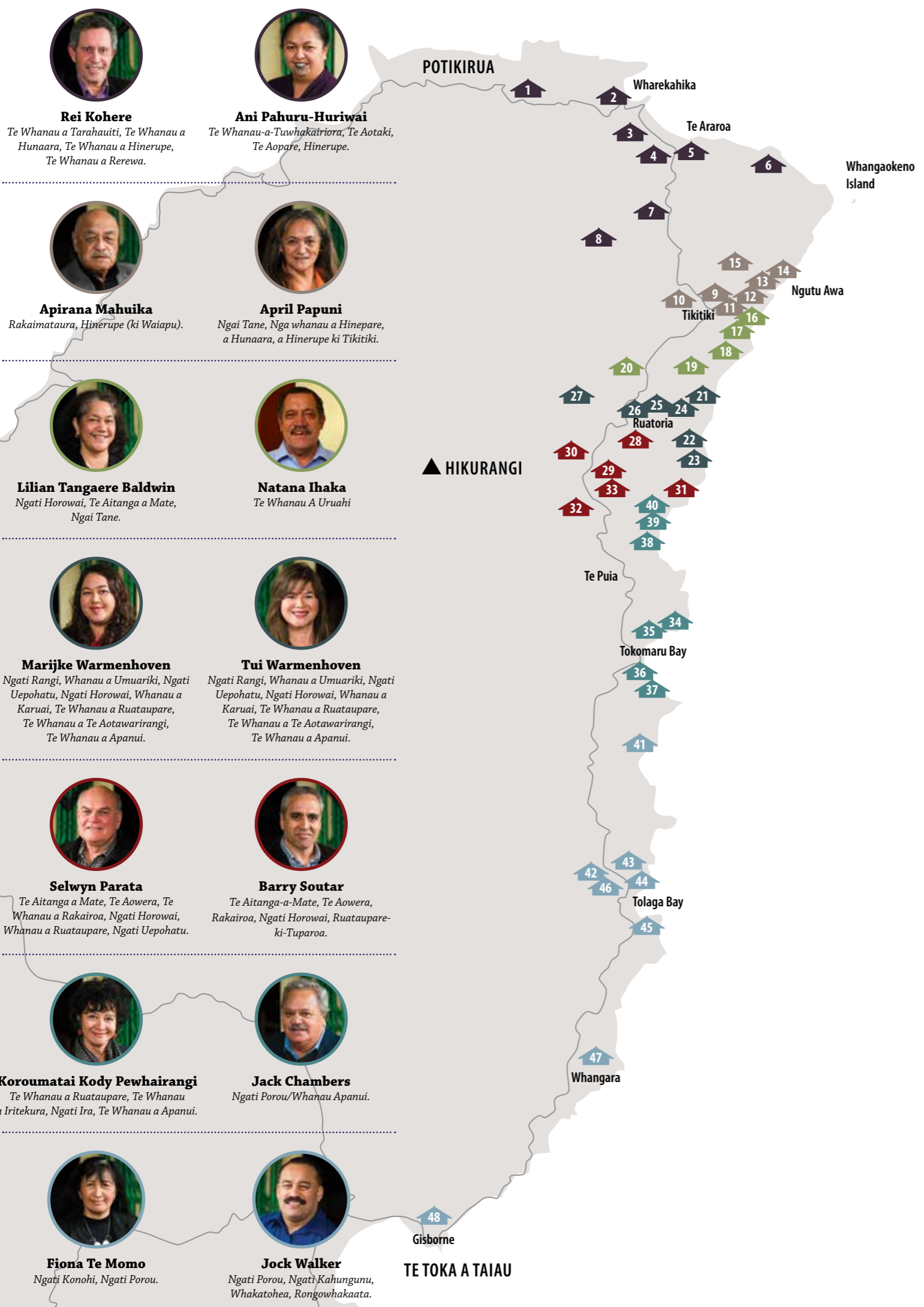
Selwyn Tanetoa Parata
Tiamana

Te Runanganui o Ngati Porou



*Ko Hikurangi te maunga
Ko Waiapu te awa
Ko Ngati Porou te iwi*

NGATI POROU ROHenga TIPUNA



Rei Kohere
Te Whanau a Tarahaiti, Te Whanau a Hunaara, Te Whanau a Hinerupe, Te Whanau a Rerewa.



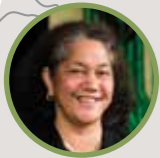
Ani Pahuru-Huriwai
Te Whanau-a-Tuwhakāriiora, Te Aotaki, Te Aopare, Hinerupe.



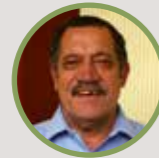
Apirana Mahuika
Rakaimataura, Hinerupe (ki Waiapu).



April Papuni
Ngai Tane, Nga whanau a Hinepare, a Hunaara, a Hinerupe ki Tikitiki.



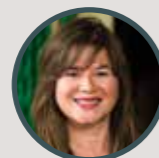
Lilian Tangaere Baldwin
Ngati Horowai, Te Aitanga a Mate, Ngai Tane.



Natana Ihaka
Te Whanau A Uruahi



Marijke Warmenhoven
Ngati Rangī, Whanau a Umuariki, Ngati Uepohatu, Ngati Horowai, Whanau a Karuui, Te Whanau a Ruataupare, Te Whanau a Te Aotawarirangi, Te Whanau a Apanui.



Tui Warmenhoven
Ngati Rangī, Whanau a Umuariki, Ngati Uepohatu, Ngati Horowai, Whanau a Karuui, Te Whanau a Ruataupare, Te Whanau a Te Aotawarirangi, Te Whanau a Apanui.



Selwyn Parata
Te Aitanga a Mate, Te Aowera, Te Whanau a Rakairoa, Ngati Horowai, Whanau a Ruataupare, Ngati Uepohatu.



Barry Soutar
Te Aitanga-a-Mate, Te Aowera, Rakairoa, Ngati Horowai, Ruataupare-ki-Tuparoa.



Koroumatai Kody Pewhairangi
Te Whanau a Ruataupare, Te Whanau a Iritekura, Ngati Ira, Te Whanau a Apanui.



Jack Chambers
Ngati Porou/Whanau Apanui.



Fiona Te Momo
Ngati Konohi, Ngati Porou.



Jock Walker
Ngati Porou, Ngati Kahungunu, Whakatohea, Rongowhakaata.

TE TOKA A TAI AU

Rohenga 1: Potikirua ki Whangaokena

Represented by Rei Kohere and Ani Pahuru-Huriwai

MARAE

1. Potaka
2. Hinemaurea
3. Punaruku
4. Paerauta (Tutua)
5. Hinerupe
6. Matahi o te Tau
7. Awatere
8. Te Kahika (Hurae)

WHARENUI

- Te Pae o nga Pakanga
Tuwhakairiora
Te Pikitanga o Kauwhakatuakina
Tamakoro
Hinerupe
Matahi o te Tau
Te Aotaihi
Hurae

Rohenga 2: Whangaokena ki Waiapu

Represented by Apirana Mahuika and April Papuni

9. Putaanga
10. Kaiwaka
11. Rahui
12. Taumata o Tapuhi
13. Hinepare
14. Ohine Waiapu
15. Karuui

- Putanga
Te Kapenga
Rongomaianiwaniwa
Te Aokairau
Tairawhiti
Te Ohaki
Te Rehu o Karuui

Rohenga 3: Pohautea ki Te Onepoto

Represented by Lilian Tangaere Baldwin and Natana Ihaka

16. Tikapa
17. Te Horo
18. Waiomatatini
19. Kakariki
20. Tinatoka

- Pokai
Rakaitemania
Porourangi
Rakaihoea
Tinatoka

Rohenga 4: Te Onepoto ki Rahuimanuka

Represented by Marijke Warmenhoven and Tui Warmenhoven

21. Reporua
22. Umuariki
23. Ruataupare
24. Mangahanea
25. Uepohatu
26. Rauru (Taumata o Mihi)
27. Te Heopera (Mangarua)

- Tu Auau
Umuariki
Ruataupare
Hinetapora
Uepohatu
Rauru Nui a Toi
Te Heopera

Rohenga 5: Rahuimanuka ki Mataahu

Represented by Selwyn Parata and Barry Soutar

28. Kariaka
29. Hiruharama
30. Te Aowera
31. Whareponga
32. Rongohaere (Pahou)
33. Rongoitekai (Penu)

- Ngati Porou
Kaphanga a Rangī
Te Poho o Te Aowera
Te Poho o Materoa
Rongohaere
Rongo i te kai

Rohenga 6: Mataahu ki Kokoronui

Represented by Koroumatai Kody Pewhairangi and Jack Chambers

34. Te Ariuru
35. Waiparapara
36. Pakirikiri
37. Tuatini
38. Iritekura
39. Taharora
40. Te Kiekie

- Te Poho o Te Aotawarirangi
Te Poho o Te Tikanga
Te Hono ki Rarotonga
Huiwhenua
Iritekura
Mihi-Koinga
Hau

Rohenga 7: Kokoronui ki Te Toka a Tai au

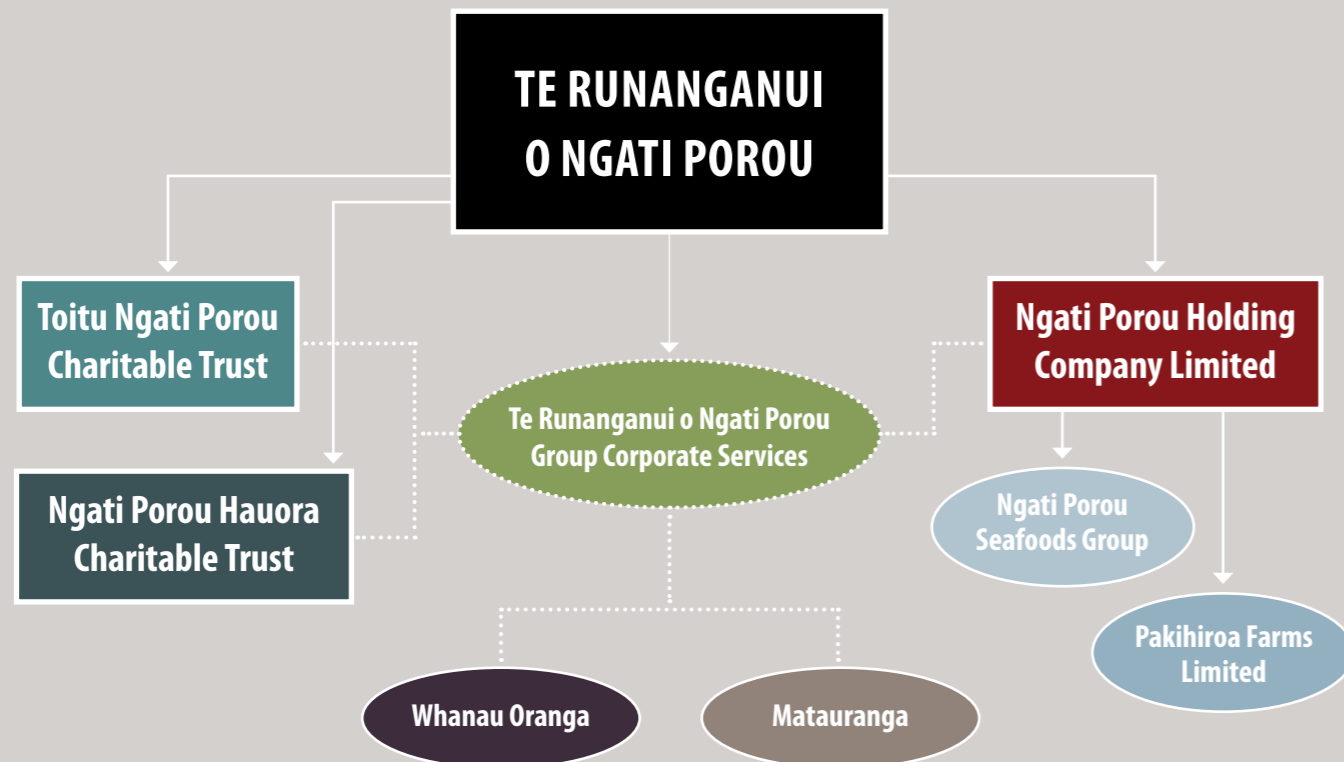
Represented by Fiona Te Momo and Jock Walker

41. Anaura
42. Hinemaurea ki Mangatuna
43. Okuri
44. Puketawai
45. Hauiti
46. Te Poho o Rawheoro
47. Whangara
48. Te Poho o Rawiri

- Hinetamatea
Hinemaurea
Okuri
Te Amowhiu
Ruakapanga
Hapu Ngati Patuwhare
Waho te Rangī me Whitireia
Te Poho o Rawiri

MANA WHAKAHAERE

GOVERNANCE



Te Runanganui o Ngati Porou Trustee Limited board Above (left–right): Jack Chambers, Kody Pewhairangi, Marijke Warmenhoven, Lilian Tangaere-Baldwin, Rei Kohere (Deputy Chairman), Selwyn Parata (Chairman), Ani Pahuru-Huriwai, April Papuni, Fiona Te Momo and Ned Ihaka. At left (clockwise from top left): Dr Apirana Mahuika (deceased Feb 9th 2015), Barry Soutar, Jock Walker, Tui Warmenhoven.



Ngati Porou Holding Company board left–right: Teepa Wawatai, Tiwana Tibble, Whaimutu Dewes, Matanuku Mahuika (Chairperson), Kristen Kohere-Soutar. Insert: Diana Puketapu.



Toitu Ngati Porou board Back row, left–right: Lilian Tangaere Baldwin, Amos Forrester, Tina Porou, Rei Kohere. Front row, left–right: Wiki Gilvray, Amohaere Houkamau, Barry Soutar.

KEY

Te Runanganui o Ngati Porou Trustee Limited board represents the collective interests of Ngati Porou iwi members, and is made up of 14 directors. The board governs over the subsidiaries of Toitu Ngati Porou, Ngati Porou Holding Company and Ngati Porou Hauora. The Chief Executive Officer is responsible for operational activities on behalf of Te Runanganui o Ngati Porou.

Te Runanganui o Ngati Porou Group Corporate Services provides operational support to Te Runanganui o Ngati Porou. It also provides management and operational support to Toitu Ngati Porou, Ngati Porou Holding Company and Ngati Porou Hauora. The Chief Executive Officer of Te Runanganui o Ngati Porou operates out of Group Corporate Services, and also manages the Whanau Oranga and Matauranga divisions.

Ngati Porou Hauora provides health services to Ngati Porou/East Coast communities. It has five board members who are appointed by Te Runanganui o Ngati Porou board.

Whanau Oranga and Matauranga deliver social service and education services to Ngati Porou/East Coast communities, on behalf of Te Runanganui o Ngati Porou.

Toitu Ngati Porou is the cultural and wealth distribution arm of Te Runanganui o Ngati Porou. It has seven board members who are appointed by Te Runanganui o Ngati Porou board.

Ngati Porou Holding Company is the economic and wealth generation arm of Te Runanganui o Ngati Porou. Its six board members were appointed by Te Runanganui o Ngati Porou. Ngati Porou Holding Company looks after Ngati Porou Seafoods Group and Pakihiroa Farms Limited. It also manages the investment and forestry assets on behalf of Te Runanganui o Ngati Porou.

Ngati Porou Seafoods Group and Pakihiroa Farms Limited are commercial subsidiaries of Ngati Porou Holding Company. They are each governed by their own boards who are elected by Ngati Porou Holding Company.

TE KAUPAPA RAUTAKI

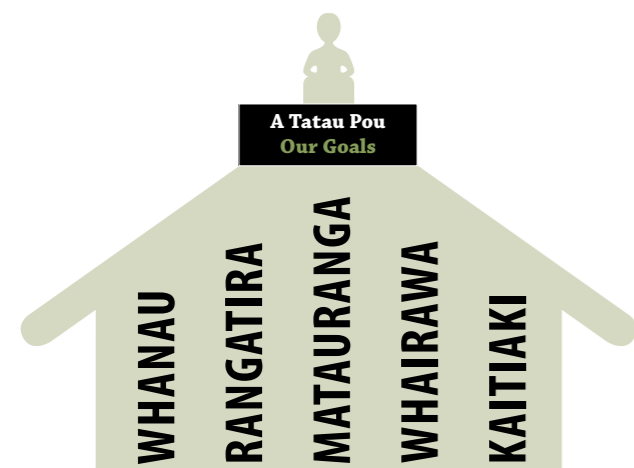
A TATAU KAUPAPA

Our Vision

Te Whakapumau i te Mana Motuhake o Ngati Porou mo nga Uri Whakatipu.

Our Mission

Mahi ngatahi kia tu pakari ai a Ngati Porou.



TE REO O NGATI POROU ME ONA TIKANGA

Te Kaupapa Rautaki provides the strategic direction of Te Runanganui o Ngati Porou.

The Strategic Plan is structured around the concept of a Whareniui, with the foundation provided by **Te Reo o Ngati Porou me ona tikanga**. The Whareniui is held up by five Pou representing the key strategic goals of the organisation – **Rangatira, Whanau, Matauranga, Kaitiaki and Whairawa**.

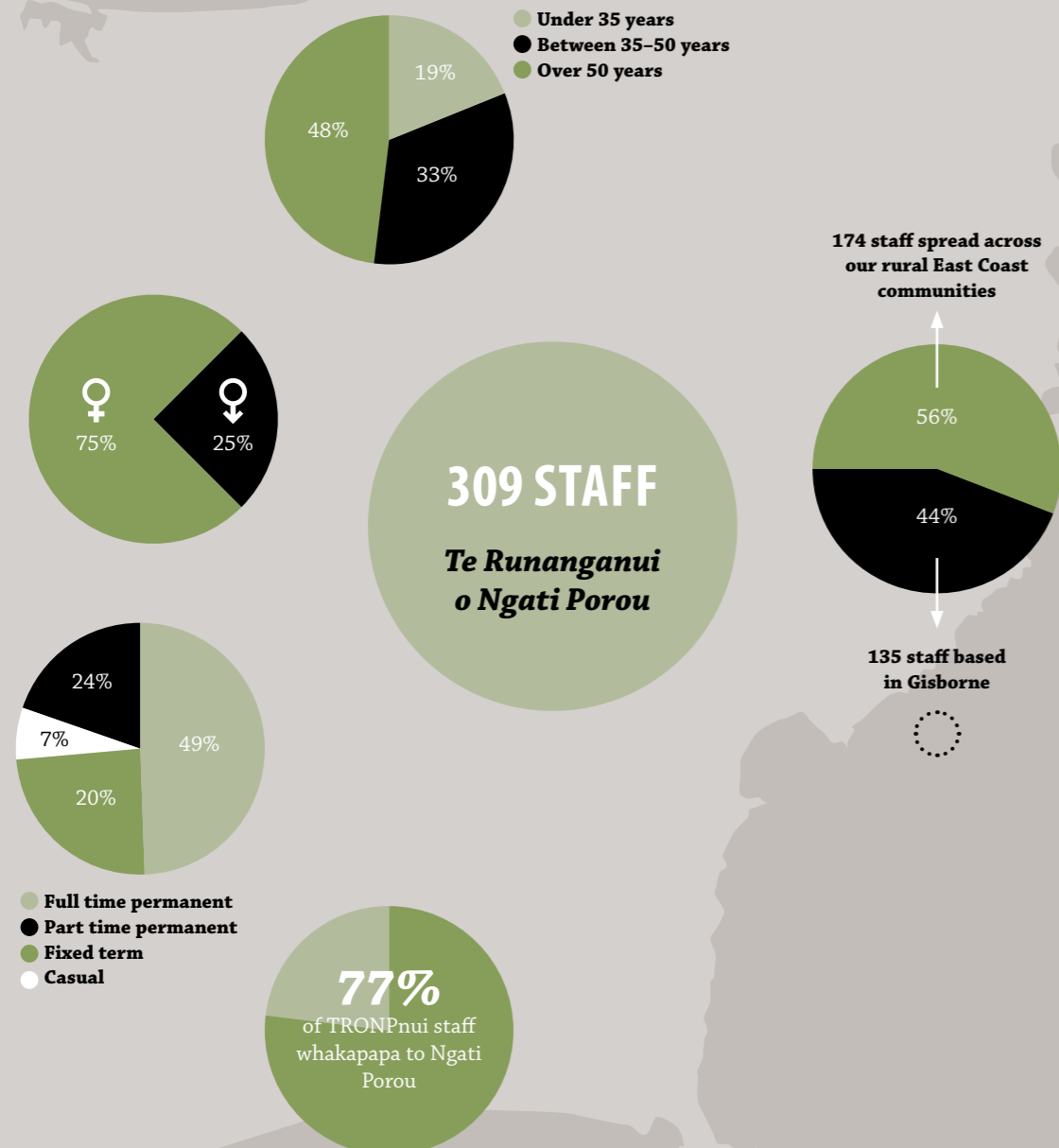
Visit www.ngatiporou.com
for more information



KOINEI TATAU

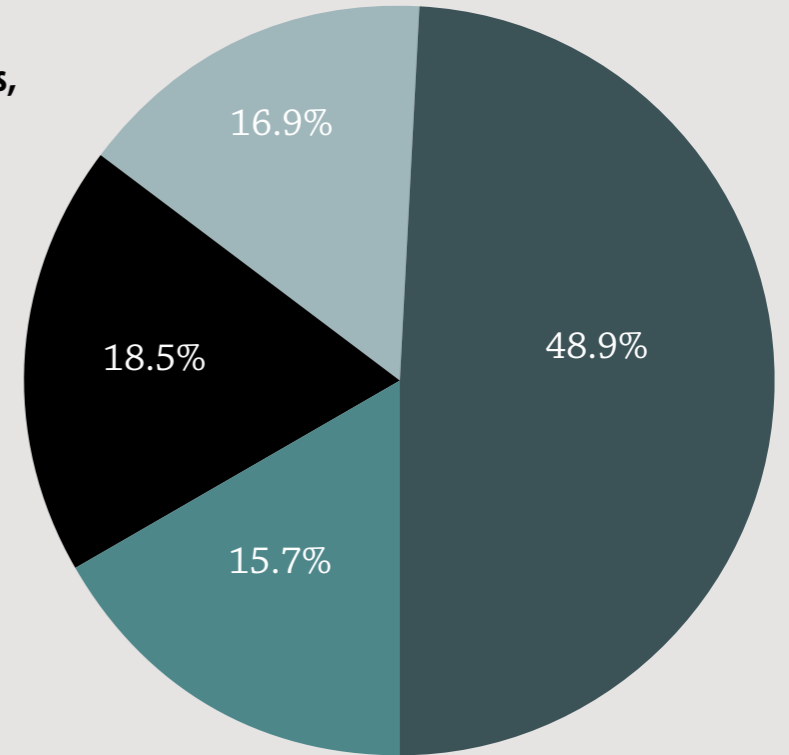
WHO WE ARE AND WHAT'S BEEN ACHIEVED

This section provides infographics in relation to high level demographic data about our Iwi, infographics depicting some interesting facts about us as an Iwi (for example, how many Nati have discussed or explored their whakapapa during the previous 12 months) and finally infographics about staff across the Te Runanganui o Ngati Porou Group.

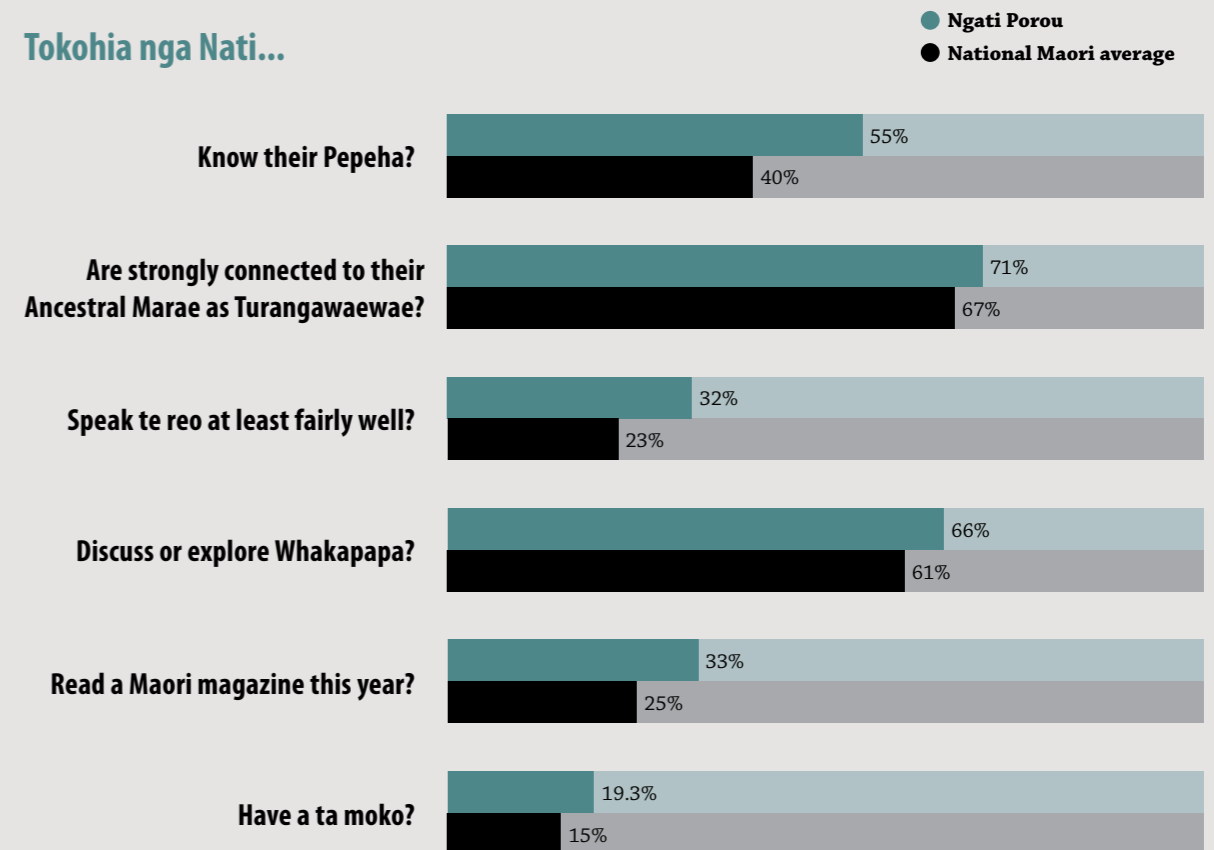


According to the 2013 census, **71,052** people identify as Ngati Porou. We estimate an additional **10,000+** live around the world.

- Live in Gisborne/ East Coast region
- Live in Auckland region
- Live in Wellington region
- Live elsewhere in New Zealand



Tokohia nga Nati...



Nui ke atu a Ngati Porou i enei wehenga i te Maori

TO TATAU IWI

OUR IWI

Various initiatives have been undertaken over the last 12 months across an array of kaupapa, including initiatives supporting whanau and Ngati Porou events.

HAUORA

Continued support for Ngati Porou Hauora, including:

- a dividend of **\$1.25m** plus MATCs
- a relief loan pledge of **\$1.5m**
- **in-kind** service support

WHANAU

Maintaining a **working relationship with CYF** for Ngati Porou mokopuna in care

Support of Ngati Porou events such as the Dawn Ceremony, Pa Wars, Ngata Lectures, Hui-a-Iwi and Reo Wananga.

4275 whanau members accessed our Whanau Oranga services with **78%** being of Ngati Porou descent.

Approximately **30 Whanau Oranga services and programmes** available for whanau

20th Anniversary of Ngati Porou Inter-marae Sports Festival (Pa Wars) – **\$15,250 of Pa Wars sponsorship money from TRONPnui and Ngati Porou/local businesses** to winners of Pa Wars events

MATAURANGA

8 schools, 60 entries, hundreds of participants in Te Rangitawaea festival

9 Hapu Maturanga Plans supported

100 students enrolled in Te Toka Maori & Pasifika Trades Training, including **72 EFTS**

\$500,000 committed to implement Ngati Porou Reo Strategy

WHAIRAWA

Formation of Miere Collective – landowners in the collective saw earnings **increase by 397%** this season to **\$661,000**

NGA PUTEA TAUTOKO

\$10,000 to Ngati Porou ki Poneke for Ngata Lectures, held at Te Papa

\$36,000 to Radio Ngati Porou for transmission

\$15,000 to Radio Ngati Porou for East Coast Rugby Broadcast

\$50,000 to Radio Ngati Porou for Archive Project

\$30,000 to East Coast Rugby Sponsorship Group

\$4,000 to Ngati Porou Basketball

O TATAU MARAE

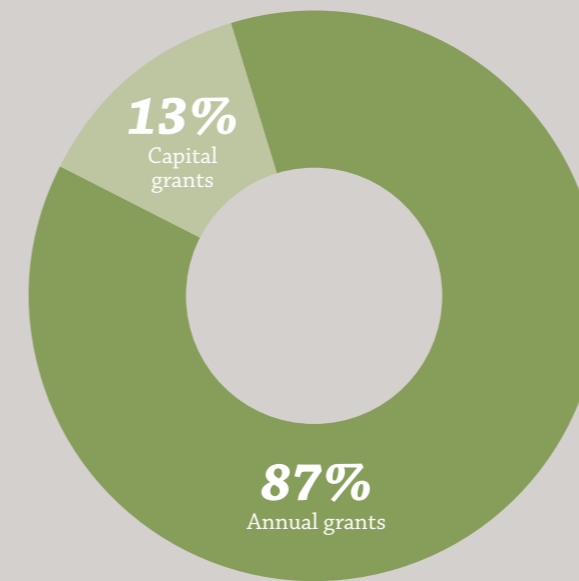
OUR MARAE

This section provides infographics depicting various initiatives undertaken by Te Runanganui o Ngati Porou Group for our bastions, our Marae, over the last 12 months.

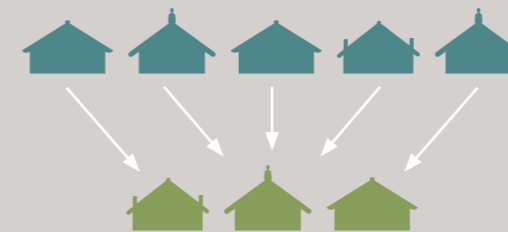
GRANTS

\$5m to be distributed to Marae over 5 years

\$1.26m paid to Marae during 2015, **\$1.09m** in annual grants and **\$170,000** in capital grants



5 Marae deferred their Marae grants to support projects at other Marae



3 Marae have received their full 5 year allocation by working with Marae who have deferred their grants

DEVELOPMENT

A dedicated Marae Kaitakawaenga role created for Marae development



35 Marae connected

Nati Insure

launched with most Marae receiving **30–50% off** current premiums

NATI POWER

\$11,500 generated from Nati Power



Supporting Tikapa Marae renovations (**5 kaimahi**)



4 Papakainga houses completed

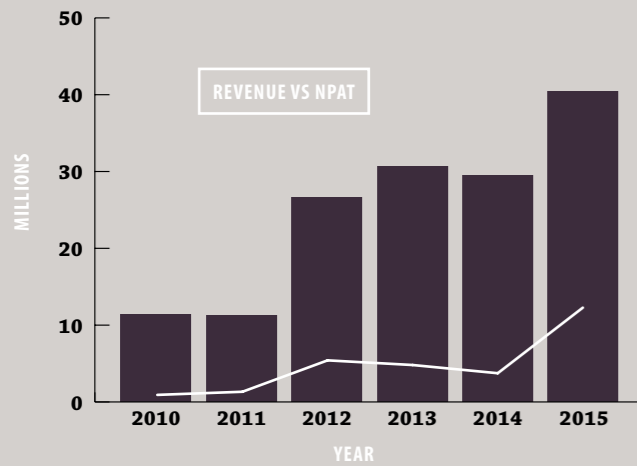
WHAIRAWA

TRONPnui FINANCIALS

This section provides high-level infographics of the financial position and performance of the Te Runanganui o Ngati Porou Group, over time and during the current year.

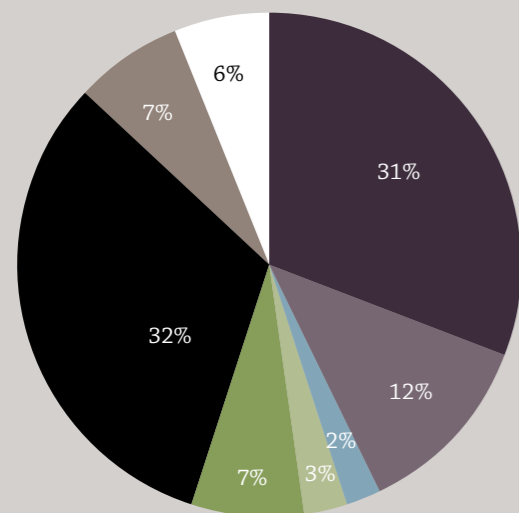
Year	Revenue	Revenue (normalised)	Expense	NPAT	Assets
2010	11,366	11,366	10,457	909	44,322
2011	11,233	11,233	9,915	1,318	45,138
2012	142,678	26,628	21,206	5,422	191,443
2013	30,622	30,622	25,809	4,813	197,476
2014	29,455	29,455	25,715	3,740	206,071
2015	40,453	40,453	28,177	12,312	223,993

REVENUE



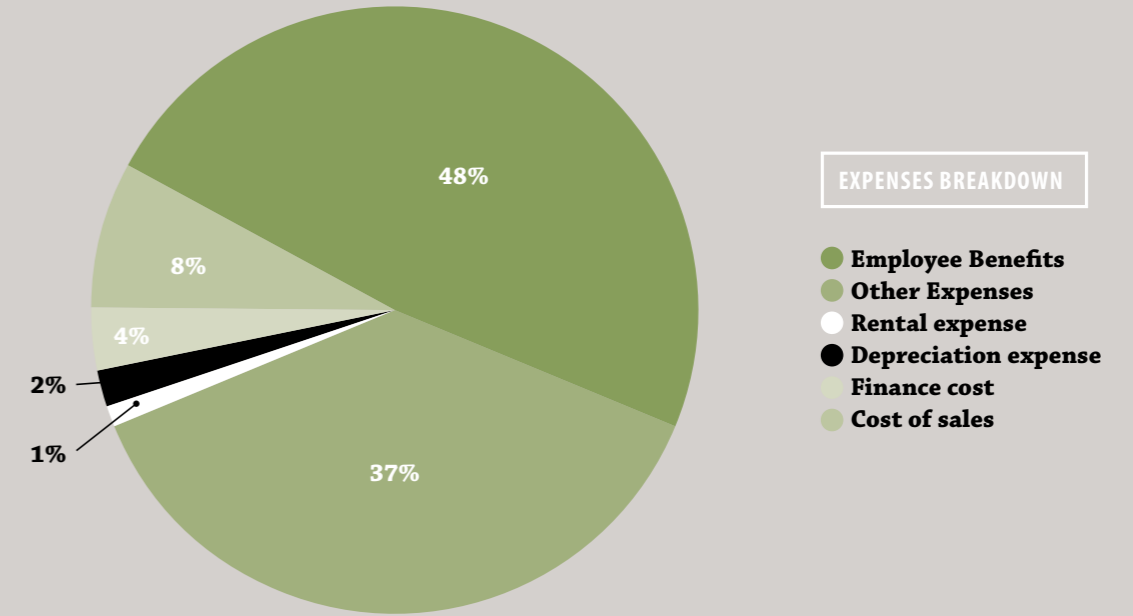
Revenue up 37% from 2014 to \$40.5 million

NPAT up 229% from 2014 to \$12.3 million

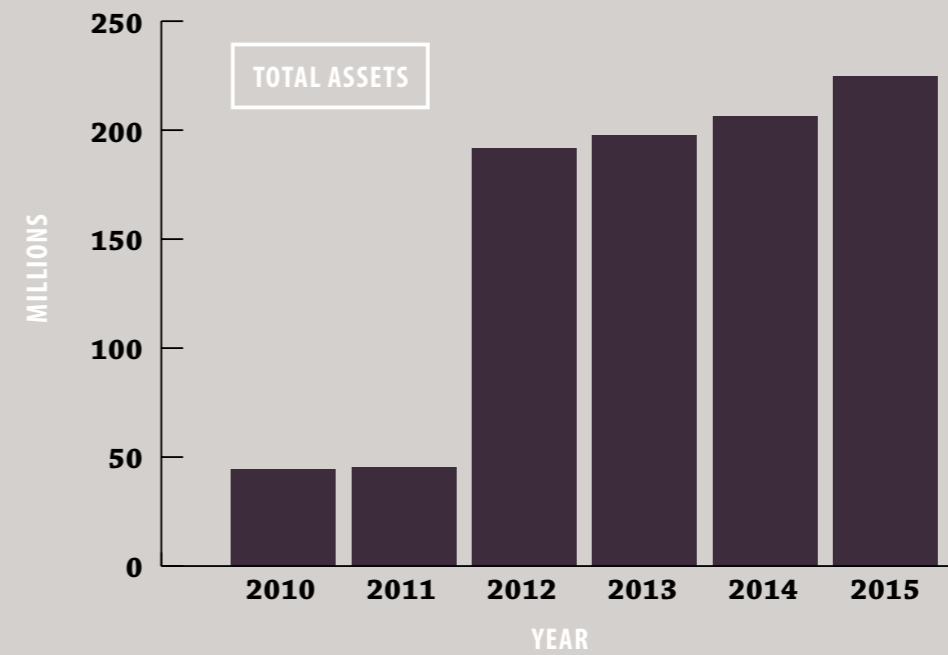


- Service delivery
- Commercial trading revenue
- Rental income
- Interest income
- Dividend income
- Unrealised gains on asset valuation
- Share income from Associate Entities
- Other income

EXPENSES

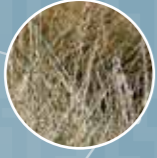


ASSETS



Assets up 9% from 2014 to \$224.0 million

WIWI
Horoera



TE WIWI NATI NO POROURANGI

This section is the Chief Executive and management teams' report on Te Runanganui o Ngati Porou's operational performance for the Year.

The flora (right) is the 'wiwi', the native reed which dots our coastal areas, and whose resilience and hardiness Ta Apirana Ngata likened to the people of Ngati Porou.



TE RIPOATA A TE KAIHAUTU

CHIEF EXECUTIVE'S REPORT



Tena tatau, Tangihia o tatau tini mate. Kua wehe atu to tatau Papa. Te Tiamana, Uncle Api. Moe mai ra ki te taha i o tatau mate tuatini, nga mate o te tau, nga mate huhua, kua wheturangihia. Moe mai koutou. Tena tatau Ngati Porou, o tatau karangaranga hapu mai i Potikirua ki te Toka a Taiau kei te kainga, kei te whenua, kei te Ao.

The Year in Review

The last 12 months of Te Runanganui o Ngati Porou has continued to be industrious, with the wider organisation and staff striving toward our vision 'kia whakapumau i te Mana motuhake o Ngati Porou mo nga uri whakatipu'. This pursuit has involved undertaking work and initiatives across a wide spectrum: social, cultural, environmental and economic. Many of these endeavours and successes over the last 12 months are outlined in this report by the wider Group.

This year's annual report follows the theme "Te Wiwi Nati", a waiata composed by Ta Apirana Ngata for his Ngati Porou kinsfolk. The waiata expresses who we are as a people: hardy, versatile, resilient, innovative, autonomous, belonging, among other traits.

During the year we mourned the passing of our great leader. Uncle Api's achievements are wide and varied. We as staff not only mourned our leader, but mourned a Papa, friend, mentor and confidant. Ngati Porou whanui and staff



need to be commended for their help for Uncle Api's poroporoaki. A number of people approached us specifically to say that they were impressed and appreciative of the efforts of staff and all of those who worked behind the scenes. Staff held a special memorial service shortly after the tangi, as many staff during the tangi were working at the back and did not have much opportunity to see what was happening at the front including hearing the tributes paid to Uncle Api from people from all parts of the country. At our staff memorial service, there was laughter and there were tears, with some well-known and less-known tales retold. A big thank you to



Above Chief Financial Officer, Allan Jensen with Dr Apirana Mahuika, Tate Pewhairangi and Jack Chambers.

staff for your efforts during the tangi.

The TRONPnui Board reviewed and revised its strategic plan during the year. This has involved refining objectives and critical success factors for subsidiaries and management teams to refine and develop business plans. As mentioned above, there have been significant, well-constructed achievements over the last year by the collective team across the Ngati Porou Group and the wider Iwi in pursuit of our vision. These achievements position the organisation and the Iwi well for the future. These achievements over the last 12 months are aligned to our Strategic Pou and these are articulated below:

Rangatira

Mission: To assert and affirm te mana motuhake o Ngati Porou in all our negotiations with external parties, including the Crown and private sector.

Achievements:

- Strategic relationships enhanced across Crown and private sector (eg. MSD, Wai Maori, CYF, MBIE, Treasury)

- Progressing FSSB matter for nga hapu o Ngati Porou, which is near completion
- Numerous submissions to government including submissions on Te Ture Whenua Maori Bill and the Maori Language Bill
- Participation and advocacy across various agency, inter-agency groups

Whanau Oranga

Mission: To deliver what is most important to our people and to provide support services and initiatives, predicated on Ngati Poroutanga, empowering whanau and effecting positively overall well-being.

Achievements:

- Support for Ngati Porou Hauora, including funding, ensuring the continuation of health services at home
- Provision of services at home (providing services to 4,275 whanau members, 78% being of Ngati Porou descent) across a wide spectrum of kaupapa, including mama, pepi programmes, strengthening family programmes, budget advisory, youth work,



Above TRONPnui: Katherine Tuhaka, Esther Vellozo, Kody Pewhairangi and Josie Tangaere.

housing.

- Support to our Marae, mai i Potikirua ki te Toka a Taiau, in the form of grants, Marae Wi Fi, insurance and power initiatives, general support.
- Support of events such as the Dawn Ceremony on Hikurangi, Pa Wars, Ngata Lectures, Hui-a-Iwi and Reo Wananga
- Connecting Ngati Porou through technology and our newly re-developed, revamped website

Kaitiaki

Mission: Enabling and enhancing whanau, hapu and Iwi on environmental matters.

Achievements:

- Progressed FSSB matters for nga hapu o Ngati Porou, which is near completion
- Continued partnership alongside GDC and MPI re Waiapu Erosion
- Progressed Wai Maori kaupapa with nga hapu o Ngati Porou and GDC
- Partnered with DOC across a number of conservation projects

Matauranga

Mission: Revitalisation of Te Reo – our people see, understand and believe in the value this holds in our lives.

Achievements:

- Completion of Ngati Porou Reo strategy
- Commitment of \$500,000 to implement the reo strategy
- Support of hapu matauranga strategy
- Support of Radio Ngati Porou (licence holder, funder, advertiser)

Whairawa

Mission: Drive consistent sustainable economic and financial growth.

Achievements:

- Strong returns from our investments
- Strong growth from our operating businesses
- Numerous wananga held including the Whairawa Money Smart programme
- Support for the establishment of the Miere land owner cooperative

Whakamutunga

Thank you to our staff across the Ngati Porou Group whose diligence and commitment to serving we commend.

Likewise the Board members of Te Runanganui o Ngati Porou, Toitu Ngati Porou, Ngati Porou Holding Company and Ngati Porou Hauora for their governance overseeing an eventful year and setting a course for our future direction.

Again we honour Uncle Api for his leadership and unwavering dedication to Ngati Porou. Like the great Ngati Porou rangatira, statesmen, tohunga, orators, before him he has left an outstanding and enduring legacy.

Ma te Atua koutou e tiaki e manaaki.

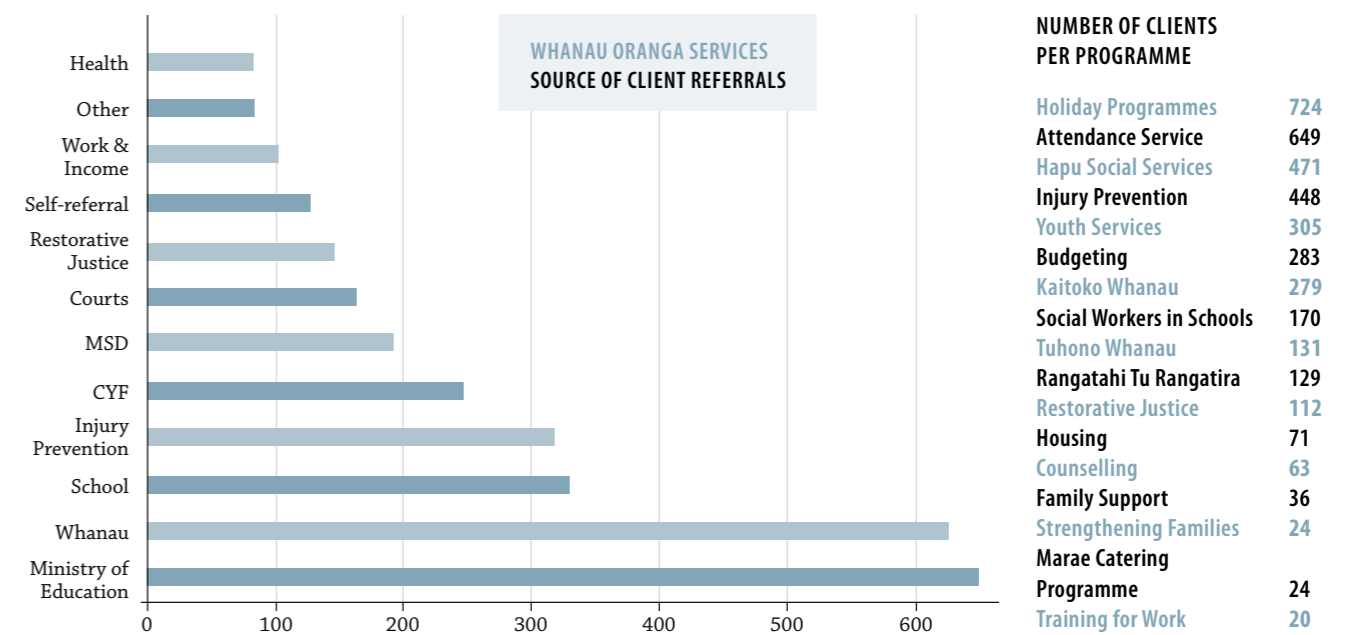
Na Teepa Wawatai me Allan Jensen



Te Ara Manaaki

Creating pathways for supporting whanau

Left Graduates of Kiwa Slam, a partnership between TRONPnui and Maori Womens Development Inc.



The Whanau Oranga team provides a wide range of services and programmes to our Ngati Porou communities. The outreach of their activities touches the lives of young parents and their tamariki, rangatahi on the cusp of adulthood and whanau in need of support. Whanau Oranga are also active at a political level, working behind the scenes across multiple agencies, to advocate on behalf of the collective interests of Ngati Porou whanau, hapu and Iwi members.

Te Hau Kainga – Contributing to the wellbeing of whanau/hapu o Ngati Porou

*Ko Hikurangi te maunga
Ko Waiapu te awa
Ko Ngati Porou te iwi*

Four thousand two hundred and seventy five whanau members accessed our services with 78% being of Ngati Porou descent.

With the overwhelming majority being Ngati Porou our whakapapa links have played an important role in gaining the trust and co-operation of whanau as we share their journey to becoming more resilient, productive and supportive. For most, the journey has many challenges with whanau having multiple and complex issues that cannot be addressed overnight, however, with the provision of the necessary support whanau have overcome their challenges and are making positive changes.



Whanau Oranga Housing Co-ordinator Hine Manuel.

Te Ara Kainga – The Road Home for our Mokopuna in Care

*Whakahokia mai te mana o te iwi ki te iwi
O te hapu ki te hapu
O te whanau ki te whanau
O te tangata ki tona rau kotahi*

In December 2014 there were 362 Ngati Porou mokopuna in care making Ngati Porou the second highest number of mokopuna in State custody.

Our aim is to stop more of our mokopuna entering care and to reconnect those who are already in State custody with their kawai whakapapa. This year we have worked with Child, Youth & Family to look at opportunities and deliverables to empower whanau, hapu and iwi to determine and deliver support and care that protects and advances the needs of our mokopuna and future generations.



The official signing of the MOU between TRONPnui and CYFS.

Te Kainga Tupu – A Pathway to Housing More of our Whanau

With support from the Social Housing Unit and Putea Maori, seven more whanau will be in warm, healthy and safe homes thanks to the Ngati Porou Marae Housing Development at Hiruharama Pa, Ruatoria and Kaiwaka Marae, Tikitiki.

Te Runanganui o Ngati Porou became a registered Community Housing provider making these houses even more affordable for whanau who meet the Income Related Rent Subsidy criteria.

Over the coming months our aim is to support other Ngati Porou marae trustees who have housing aspirations for their whanau/hapu as well as increasing the number of quality, affordable housing stock within the Ngati Porou rohe.



New papakainga housing development at Hiruharama Pa.



Left Whairawa Money Smart programme at Hinepare Marae, Rangitukia aimed at providing rangatahi with financial tools and resources to become Money Smart! The programme was facilitated in collaboration with Maori Women's Development Inc.

Increasing opportunities for Youth

Supporting mokopuna/rangatahi is a key focus for Whanau Oranga especially those who are not engaged in education, training or employment and those who have been referred either by Child, Youth & Family or Police.

Through mentoring and guidance the Youth Services team worked with 305 rangatahi. Building on their own strengths and the strengths, skills and resources of their own support networks around 85% re-engaged in education, training or employment.

The School Attendance Service worked with 649 students who were not attending school. By applying an early response by kaimahi who know the whanau over 90% of students returned to school.

Strengthening our approach to Service Delivery

In December 2013 Ministers for Treasury, Social Development, Health, and Business, Innovation and Employment met with Deputy Chief Executive from the Ministry of Social Development to discuss increasing efficiency and efficacy of government contracting and compliance, including audits/reviews. It was agreed generic standards that can be used across agencies to reduce duplication would be developed based on the Ministry of Social Development's Business Viability Standards.

In September 2014 we agreed to participate in the Across Government Review Trial and since then government agencies have worked together to determine what is needed to streamline our: accreditation, contract monitoring and contract reporting. Developing and trialling a single reporting system and an integrated database across government agencies will lead to reduced costs and compliance enabling more time on whanau engagement and less time on administrative requirements.

We also purchased the Whanau Tahī Navigator database. Whanau Tahī is a purpose-built "whānau-centric" solution enabling Kaimahi Whanau to work within an Outcomes Framework and embeds "outcomes practice." This will replace our current system which consists primarily of various central government databases and manually developed excel applications which are principally separate and non-integrated.

With the recent connectivity of marae services, can be accessed remotely in the future by whanau.

Paikea Peak Performance, Future Leaders Academy and Hikurangi Bound!

Through these initiatives we are seeking to grow the skills and qualifications base of the Iwi and in so doing help secure the future social, cultural, economic and environmental base of the Iwi. These initiatives will provide rangatahi with positive learning experiences in culturally appropriate learning environments alongside training that is tailored to meet their specific learning needs.

This year we began this three year project by assessing the feasibility of the Paikea Peak Performance centre to be based at Te Tini o Porou. Paikea will consist of a gym catering for the needs of the modern athlete as well as the local community and members of the general public. The field next to Paikea is an integral component of our plan to engage the local community sausage sizzles and sports activities will be a regular occurrence for local school children and their whanau.

There will also be a mobile component to Paikea which will see a fitness-testing and monitoring expert travel to our athletes on the Coast. We will hold individualised training development files on our aspiring athletes to help give them the best chance to reach their potential. This will mean our rangatahi will not have to move away from their homes, schools and communities to reach the pinnacles of their chosen sports.

Below The new sport and recreational facility, Paikea gym, at Te Tini o Porou



Whanau Oranga provides a range of holiday programmes for tamariki and rangatahi.



ATAWHAI tamariki participating in "The Longest Day."

Te Tatai Hono

Te Roopu Tatai Hono is the name of the team managed by Constable Whiti Timutimu, Maori Responsiveness Advisor for the NZ Police. The team is based at Te Runanganui o Ngati Porou in Kaiti and works on a range of crime-prevention activities within the community. Whiti shares some of the mahi carried out by the roopu this year.

Since the passing of Dr Apirana Mahuika the kaimahi from Te Roopu Tatai Hono have worked hard to create new trails with the pilot initiatives that were started by our former Chairman. It takes a lot of courage and commitment to take on work that is new and innovative. That is the beauty of finding our own solutions to our own problems, being the designers and creators of positive change.

ATAWHAI

Respected African American educator, the late Dr. Rita F. Pierson declared in her popular TEDX talk, "Every child deserves a champion- an adult who will never give up on them, who understands the power of connection, and insists that they become the best that they can possibly be."

Like Rita our community champions who support the ATAWHAI Youth Mentoring Programme believe that we want the best for all our rangatahi. We've graduated 160 students so far and have started developing whanau education action plans so that whanau have the tools to achieve their goals. Another added bonus was the opportunity for our students and parents to attend NCEA whanau workshops.

Thom Simmons is a Year 8 student from Ilminster Intermediate in Kaiti and has graduated from the ATAWHAI programme twice. Thom described ATAWHAI as a transformative experience.

"Before I started this programme I was shy, unfit and scared to try new things. After the first time I felt fitter, more confident. But I felt the need to come back and try again and now I feel faster and even fitter. At hockey I'm not afraid to get stuck in and get the ball. Before doing ATAWHAI I wasn't confident in physical challenges but since then I've participated in the Sir Edmund Hillary Outdoor Pursuits camp. I would like to thank my Dad for being there for both terms and to all the instructors and the other parents that have helped. I really appreciate you giving up your time to help each of us."

Ngati Porou Iwi Justice Panels

Another new trail has been our Ngati Porou Iwi Justice Panels. We've been piloting this for just over a year now and are fortunate to have dedicated pakeke such as Papa Rau and Peter and Haereroa Gibson. Papa Rau is very supportive of our kaupapa and believes it helps provide a solution to an issue within our community.

He says, "one of the key ideas for me is that number one, it's a Maori answer to a Maori problem. The Iwi Panel recognises the mana of our pakeke who sit and negotiate with low-level offenders - your "driving without a license person", your "shoplifter". Those ones who are clogging up the Court system and unfortunately making it difficult for them to make gainful employment because of that record. This is an opportunity for us in a very Maori way to address the raruraru that is besetting these young people or old people. The system works at whatever age, however, my major interest is with rangatahi."

Peter is a former school Principal and both he and his wife, Haereroa, explained why they decided to become involved.

"We were quite surprised when we were asked to become members as we'd never heard anything about it. But we did think we might have something to contribute because once you have been a teacher, you never lose the qualities of trying to make a difference in young people's lives."

The couple attended introductory sessions to learn how the Iwi Justice Panel proceedings operated and how the process worked.

"The people who come before us have already admitted they have committed some offence but have chosen this way to have it dealt with because they can see some advantage in it. The main advantage is that if they complete the tasks successfully they do not end up with an offence against their name or a conviction. The other major advantage is that when these people come before us they are initially often quite shy, quite embarrassed - in some cases, they won't let their parents come to support them. But when we introduce ourselves we break down those barriers. We make sure they understand what we are going to do is try and work out a plan that will help them in whatever way is necessary to change the direction that they are currently heading."

"We have been given an acronym AREC which stands for Attitude, Restitution, Education, Connectedness or Relationships. If you have that in the back of your mind, that's what you are going to try and work with as you discuss with these people how we might help them. Education, having been involved in my working life is the one that appealed to me most because that's education in its broader sense. For many of them it may be helping them get themselves a full driver's license, for others it may be helping them to understand why it's better they need to seek support and not try and do everything by themselves. I think Connectedness or Relationships are really significant because we are trying to get them to mix with and meet other people who are positive. People who may be able to share some of their attributes with them."

One of the offenders who came before the panel left a lasting

memory with Peter:

"There was this older guy who initially was very concerned about what was going to happen, however, afterwards he left really impressed. After we had dealt with his case we still had a few more people to see. When we got to the last one we found out he had returned back to the Court and dropped off packets of watercress to express his appreciation to the panel. The Iwi Justice Panel is a good thing and I think there should be more of it. It certainly will be saving the country, the people, the individuals concerned and the community if more are involved in this fashion."

To date the the Iwi Justice Panel pilot has assisted 145 members of our community to choose a new trail which is a more positive one. Without the dedication from all our champions involved with ATAWHAI and our Iwi Justice Panels, we would continue to walk down the same pathway which is not necessarily the ideal one.



Above Members of the Ngati Porou Iwi Justice Panel: (L-R) Peter Gibson, Mere Rangihuna, Jack Papuni, Nikki Hitaua, Sandra Coleman, John Coleman, Haereroa Gibson and Ralph Walker, accompanied with "Toots" the kuri.

Do not walk where the pathway may lead you, walk where there is no path and leave a trail.

ME MAHI TAHI TATAU TE RUNANGANUI O NGATI POROU GROUP CORPORATE SERVICES

Group Corporate Services grew out of a desire to deliver greater value to the Iwi.

The Group Corporate Services team provides a broad range of functions across Te Runanganui o Ngati Porou's six entities and associated external entities (as detailed in the table).

By pooling resources, we have improved cost efficiencies, reduced unnecessary duplication of resources, streamlined processes throughout the organisation – and lastly, but most importantly, derive benefits to a wider constituency – Ngati Porou kei te kaenga, kei te whenua, kei te Ao. Collaboration and the sharing of resources is at the heart of Group Corporate Services work. As the organisation grows over time and new functions and divisions are added, the focus of Group Corporate Services will always remain the same.

Some of the key achievements from Group Corporate Services over the last 12 months include:

Group/Shared Financial Services

- Provision of financial, accounting services to 15 entities across the Ngati Porou Group, and associated entities, including the transition of Radio Ngati Porou, Ngati Porou East Coast Rugby and Pakihiroa Farms to Shared Financial Services
- Implementation of Risk Wizard, a group-wide risk management tool

Group Information Technology

- Marae wifi rollout – 39 out of 48 marae connected
- Improving Ngati Porou Group infrastructure, including provisioning of Fibre to some sites
- Systems improvements such as Whanau Tahī
- Rollout of Diligent Boardbooks enabling paperless Board documents
- Going 'live' of the production print room

Group Procurement

- Nati Marae Insurance
- Nati Iwi Insurance
- Continuation of Nati 2degrees association
- Intra-group procurement initiatives such as fuel purchase

Group Legal, HR, Secretariat & Administration

- Continued support to three main boards, and the wider Ngati Porou Group, providing specialist legal and human resources advice, and secretariat support
- Launch of Boardbooks

Group Communications

- Relaunch of ngatiporou.com in November 2014
- Launch of Facebook, Twitter, Youtube, LinkedIn social media channels
- Effective engagement across a range of kaupapa (such as Papa Api's tangi, calendar of events, political matters) via various mediums

Internal Group Corporate Services Support	External Group Corporate Services Support
<ul style="list-style-type: none"> • TRONPnui (including the TRONPnui Board, Whanau Oranga and Matauranga divisions) • Ngati Porou Holding Company • Ngati Porou Seafoods Group • Toitu Ngati Porou • Ngati Porou Hauora • Pakihiroa Farms 	<ul style="list-style-type: none"> • Ngati Porou Whanui Forests • Iwi Collective Partnership Entities <ul style="list-style-type: none"> – ICP ACE Holdings – ICP Inshore – ICP Koura Ops – ICP Koura Facilities • Radio Ngati Porou • Ngati Porou East Coast Rugby

Me mahi tahi tatau hei oranga mo te katoa

Working together for the benefit of everyone



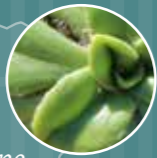
Above TKKM o Te Waiu student, Taylah Sykes Martin was the happy winner of a rangatahi promotion supported by the Nati 2degrees Association plan.



Above PA to Chair/ TRONPnui Board Secretary, Albie McFarlane with a copy of the first publication produced by TRONPnui's new production printer.



Above Nati Insure, a collective insurance scheme was launched at the 2014 TRONPnui AGM.



KOPAKOPA
Otiki / East Cape

HE IWI MOKE NO WAIAPU

This section is Toitu Ngati Porou Charitable Trust's report for the Year on the main activities undertaken to support our expression and retention of who we are as whanau, hapu and Ngati Porou the iwi.

The flora (right) is the Kopakopa, a durable, coastal species that stands apart from the others in the same way that the people of Ngati Porou are very comfortable with their own company.



TOITU NGATI POROU REPORT



Takatu ra a Toitu Ngati Porou he mihi ki te Iwi, nga mihi ki nga maunga whakahi, ki nga puke korero, ki nga reo powhiri, ki nga manu korero, ki nga tumau, ki nga tai mihi tangata, me a tatau tamariki mokopuna.

Nei ra te tangi aroha ki o tatau mate huhua o te tau kua taha atu nei, no reira e nga mate haere, haere, haere atu ra. Whakangaro atu i te tirohanga kanohi, okioki atu ki te mana, ki te ihi, ki te tapu, kei te po.

E nga matua, e nga tipuna, nga tuakana taina, me a tatau tamariki mokopuna, ka mau te wehi o nga mahi kua oti i a matau, auahi ana.



Above Ngati Porou Wai Maori hui at Iritekura Marae.

Te Whakatuwheratanga o ta tatau Ripoata

Kua whakamahia nga marae a ratau putea mai i to tatau Runanganui hei whakahou i nga wahi kua he rawaatu, a, kei runga noa atu te ataahua ki tena kokoru, ki tena pumotomoto, puta noa i te rohe.

Kei te whirinaki atu a Leeanne Morice to tatau Takawaenga a marae ki te iwi kainga ki te awahina atu i a ratau te whakakaupapa i nga rautaki e ora ai nga marae. Kua tu te waiwhai hei hono atu ki te ao ara Digital- media. Kei te whai etahi o nga marae i te inihua kua whakatakotonga e Te Runanganui, he ngawari te nama engari ara noa atu nga hua hei oranga mo te marae.

Ahakoia kare i tino eke nga tumanako i whakaarongia mo ta tatau kaupapa hiko, he autaiia i whiwhi nga marae etahi piuta, ahakoia he iti kei whea mai. Tena pea ki

te ngahoro tatau i muri i te kaupapa ano, rahi ke atu te hua e puta mai kia tatau. Kei te mihi atu ki te tamahine ki a Tina Porou mo tona kaha ki te kokiri tenei kaupapa.

Kua maunu te mahere rautaki reo a Ngati Porou me nga huruhuru \$500,000 he takapau mona, kia warowaro ano te reo o te Nati i o tatau kainga, i o tatau wahi mahi, i nga wa katoa, i nga wahi katoa, tamariki mai pakeke mai.

Kua waihangatia he kaupapa hei whakamatautau i a tatau ano te titiro me pehea te pakari o te orangatonutanga o te whanau, ara, kua whai mahi, kei te ora te tinana, te wairua, te hinengaro, kua whai kainga hei ahuru i te whanau. Kei te manaaki, kei te tiaki i a tatau tamariki i a tatau ano, a, te mutunga ki te ora nga whanau, ki te ora nga hapu, ki te ora te Taiaio, ka ora a Ngati Porou me ona ahuatanga katoa.

Nga hua o nga mahi a Toitu Ngati Porou Results for the year

KEY

A+ Achieved and Exceeded Expectation

A Achieved

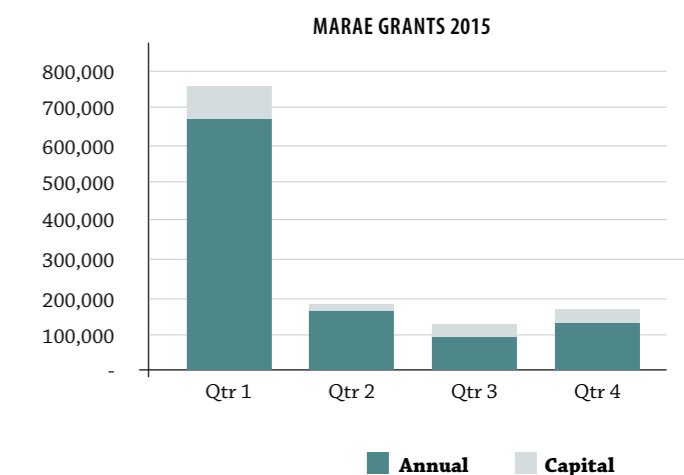
OT On Track

NA Not Achieved

- | | | |
|-----------|---|-----------|
| 01 | \$1,090,000 in Marae Grants and \$170,000 in Marae Capital Grants were paid to 31 Ngati Porou Marae. 2 of those marae received their full Marae Grant entitlement of \$110,000 each. | A+ |
| 02 | Invested \$50,000 in NP cultural development activities (Ngarimu VC Memorial Tour documentary, RNP archives and Ngati Porou Reo Strategy). Reduced Governance and Management Costs by 33% and 50% respectively | A |
| 03 | Established Ngati Porou Marae Kaitakawaenga position and recruited Leeanne Morice to the role | A+ |
| 04 | Leveraged Ngati Porou brand and relationships to secure value-add products and competitive services for Ngati Porou, eg. Nati Power, Nati Insurance and Wifi coverage for Marae | A |
| 05 | Engaged with key external stakeholders to progress the Ngati Porou Outcomes Measurement Framework | OT |
| 06 | Commissioned the preparation of a Ngati Porou Reo Strategy which was approved by TRONPnui in June | A |
| 07 | Successfully secured from TRONPnui \$500,000 grant to implement the Ngati Porou Reo Strategy. This grant was enabled through TRONPnui requesting a special distribution dividend from Ngati Porou Holding Co Ltd. | A+ |
| 08 | Held bi-monthly meetings with alternate meetings held on Marae in the rohe | A |
| 09 | Toitu Ngati Porou Chair and Director, Tina Porou, together with the TRONPnui Chair have led the TRONPnui 'Nga Hapu o Ngati Porou WaiMaori' work programme. | A+ |
| 10 | Toitu 2015 Budget approved by 14.8.15 | NA |



Above Tikapa marae.



Nga mahi whakahaere putea

- The Toitu balance sheet looks healthy with net assets of \$20.0 million, albeit approx. \$18.0m are non-current assets, intercompany loans from Toitu NP to TRONPnui that are locked in for a 5-year term.
- Toitu NP has been prudent in reducing governance costs by approx. 35% (on a normalised basis) by implementing a reduction

in board sitting fees and reducing to bi-monthly meetings. Management costs were reduced from \$150,000 per year to \$75,000 per year (on a normalised basis), a 50% reduction.

- Toitu NP, through the management fee it pays TRONPnui, is allocated administration, financial management and executive management support
- Toitu NP covers the full costs of the Marae Takawaenga.

Te Wahanga whakamutunga

Toitu Ngati Porou acknowledges the patience that Ngati Porou has shown in allowing us the time to develop strategies for distributing funds to Ngati Porou in a way that helps meet the aspirations of whanau and hapu. The range of aspirations has been prioritised on the basis of sound logic and information. This logic-intervention will be a key driver for our investment approach. We have focused on kaupapa of importance and significance to Ngati Porou, including the WaiMaori project, and developed a strategic road map to future-proof Whanau Oranga, with the involvement of the Whanau Oranga Manager, Anne Huriwai.

This year we enabled open discussions with marae, whanau and the broader hapu constituency through holding alternate bi-monthly hui on marae and inviting the marae whanau to the open forum part of our meeting procedure. We have also been able to reconcile the priorities that whanau expressed throughout the 2015 year with the korero shared with Te Haeata on its pre-settlement journey between 2008 – 2010.

For the year commencing 1 July 2015 to 30 June 2016 our priorities will be:

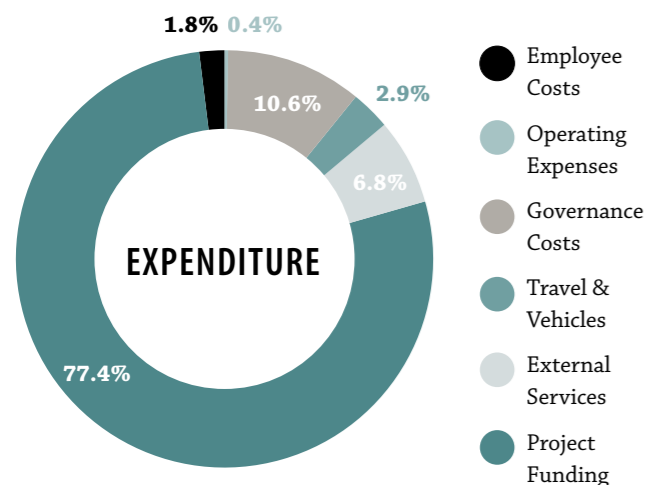
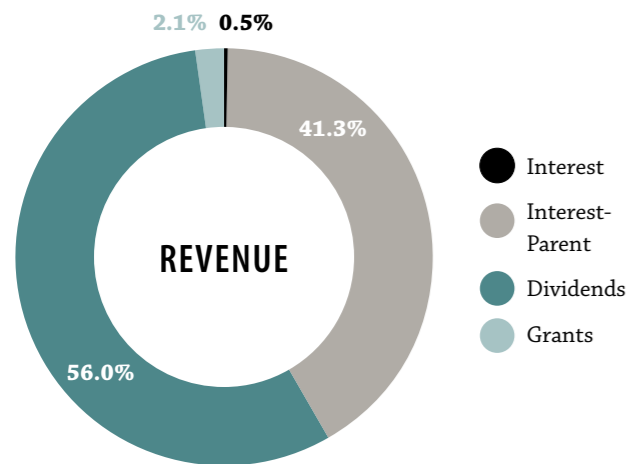
- Te Reo Ake o Ngati Porou - We will be working closely with TRONPnui and other Ngati Porou Reo champions and stalwarts to implement the Ngati Porou Reo Strategy and construct the platform to future-proof te reo ake o Ngati Porou and

ensure our reo continues to thrive and foster our uniqueness as Ngati Porou. We are keen to engage Ngati Porou reo champions to assist us develop a coherent and robust implementation plan.

- Hei ta te Tatauranga 2013 - 71,049 nga tangata i ki mai no Ngati Porou ratau, engari, 18, 473 anake i ki mai e taea e ratau te kawo korero i roto i te reo Maori ara 26%.
- Investigating effective interventions to support Ngati Porou students in their studies - This may include: education grants, scholarships, and internships with employers who can give our rangatahi experience as well as salaries through their employment. We want to focus not only on academic success but also the skills that are needed to build a resilient and successful Ngati Porou.
- Working to establish a contestable fund for whanau - This will provide some seeding funding for initiatives and activities that make a significant contribution to improving the quality of their lives and livelihoods. Identifying the priorities for applying this funding will be led by whanau, and Toitu will support this by creating an easy, accessible, transparent process for applications and reporting on outcomes.
- Working on progressing the Ngati Porou Outcomes Measurement Framework - This primarily involves accessing a sustainable flow of timely and cost effective data that will enable us to establish benchmarks and



John Manuel from Rangitukia demonstrates traditional fishing practices at Porou Ariki Wananga.



Toitu Ngati Porou will be focusing on its 5 priorities over the next 12 months, because these are the common priorities across all our whānau and hapū.

track progress in achieving, cultural, economic, environmental and social outcomes.

- Future-proofing Whanau Oranga - While Whanau Oranga is not one of the functions and responsibilities that has been delegated to Toitu, we have been providing support and assistance to the Whanau Oranga Manager to strategically position Whanau Oranga to utilize emerging contracting and reporting efficiencies, new data and investment tools.

To enable us to progress these priorities and contribute to the specific results in our Strategic Plan, Toitu NP negotiated a \$1.35 million distribution dividend from TRONPnui and the facility to claim a \$286,000 MATC refund, plus a special distribution dividend of \$500,000 for the Ngati Porou Reo Strategy. This provides

Toitu Ngati Porou with approximately \$2m in the 2015/16 financial year to invest in:

- Ngati Porou Marae Grants approx. \$1m
- Te Reo ake o Ngati Porou approx. \$0.5m
- Ngati Porou Contestable Fund approx. 50% of residual funding
- Ngati Porou Education Grants, Scholarships and Internships approx. 25% of residual funding
- Ngati Porou Outcomes Framework approx. 25% of residual funding

We recognise that there are a number of projects and programmes, individual successes and collective ideas that are generated within and amongst our whanau and hapu and for which they use their own resources to support. Toitu Ngati Porou

will be focusing on its 5 priorities over the next 12 months, because these are the common priorities across all our whanau and hapu.

Finally, I wish to acknowledge the work of the Toitu board, the board, management and staff of TRONPnui, most particularly our Marae Takawaenga, and all of you who work so tirelessly and unconditionally to support nga uri o nga hapu o Ngati Porou ahakoa kei hea e noho ana.

Toitu Ngati Porou, to tatau reo, o tatau tikanga, whakapumautia nga Kawai tangata kia aroha tatau kia tatau”

Noho ora mai,

Amohaere Houkamau
Chairperson

Marae Life



Iritekura Marae



Pakirikiri Marae, overall winners of 2015 Pa Wars.

Our marae are the heartbeat and safehaven of our whanau. They provide a gathering place to celebrate special occasions in our lives, and to farewell loved ones during times of sorrow. They also provide a forum for our people to hui and discuss issues of the day, as well as learning centres to wananga and share our knowledge.

Toitu Ngati Porou and Te Runanganui o Ngati Porou are committed to ensuring our marae continue to become more vibrant and sustainable. In the past financial year through the Ngati Porou Marae Grants Scheme, \$1,090,000 in Marae Grants and \$170,000 in Marae Capital Grants were paid to 31 marae. In addition, Toitu Ngati Porou has contributed to the on-going development of our marae through a range of activities and initiatives.

Ngati Porou Marae Kaitakawaenga



In July 2014, Toitu Ngati Porou established the Ngati Porou Marae Kaitakawaenga position and in October of that year, Leanne Morice was appointed to the position. Toitu NP recognised that some marae required additional coordination support and assistance to enable them to fulfil the full potential of the various marae development products that TRONPnui and Toitu NP are developing and/or implementing to support whanau and hapu achieve their aspirations for their marae.

A key part of the Kaitakawaenga's role is to support the vision for Marae to be thriving, fully functioning, hapu-centred institutions that provide the physical and cultural facilities for whanau, hapu and communities to gather, celebrate, share, learn and continue to maintain nga tikanga o o matau tipuna.

2015 Ngati Porou Inter-Marae Sports Festival (aka Pa Wars)

Twenty marae from across the Ngati Porou rohe celebrated the 20th anniversary of the Ngati Porou Inter-Marae Sports Festival in Ruatoria over the New Year period. This year the festival (commonly known as "Pa Wars") was won by Pakirikiri Marae. Second place went to Hinerupe Marae and Hinemaurea ki Wharekahika Marae was third. Event sponsorship funding totalling \$15,250 was divided amongst first, second and third place winners across 35 events. The team with the largest recorded number of participants was Pakirikiri Marae. The "brainiest marae" (winners of the senior Trivial Pursuits) was Tuauau Marae. The "strongest marae" (winners of the Tug-o-War) was Rongoitekai Marae and the marae with the "healthiest cooks and gardeners" (winners of Ngati and Healthy) was Rongohaere Marae.

Below Mangahanea Marae competing in the tug-o-war at Pa Wars.



Nati Power

Nati Power was a Toitu Ngati Porou initiative which generated private sector revenue, which went towards powering up the marae of Ngati Porou. The pilot scheme involved Te Runanganui o Ngati Porou and Contact Energy joining together to create a customer loyalty programme. For every Ngati Porou household registered with Nati Power as customers of Contact Energy, \$50 was contributed by the company to help pay for the electricity and gas bills of our marae. Alongside the promotion, was a Nati Power Pa Wars competition. Hiruharama Marae won the top prize donated by Contact Energy - as they recruited the most Nati Power customers.



Above Wifi connectivity at Rongoitekai Marae.

Wifi (Wai Whai) Nati

Having Internet coverage at our marae has long been a desire of many of our marae whanau and hapū members. There are 48 marae across Ngati Porou with varying degrees of functionality, and a large number are capable of supporting internet services. Over the past year the Wifi Nati project has focused on:

- assessing the suitability of marae for internet connectivity and identifying associated costs
- identifying and clarifying benefits (see list below)
- connecting 39 of our 48 marae

Some of the values and benefits of internet access experienced by marae include:

- Connecting whanau through the use of Information Technology tools such as email, social media and online video (Skype, Vido etc)
- It appeals to rangatahi and is a proven means of attracting them to the marae
- Extending the capability of our service providers (Health nurses, social service workers etc) to improve their functionality at marae, through connecting to health networks, social service tools within the workspace 'cloud', and accessing documents, drives, and resources
- Enabling marae to become centres of distance tele-learning. Essentially, providing technological hook-ups to deliver wananga online to whanau
- Providing access to online resources

Nati Insure

One of the key areas that whanau at the 2013 TRONPnui AGM sought Toitu's support for, was the development of a competitive marae insurance package. For many marae, their insurance premiums were their single largest annual cost and they recognised that our whare tipuna and whare kai are some of our most precious collective taonga.

In November 2014, TRONPnui and Toitu NP, in partnership with Aon New Zealand, launched Nati Insurance at Pakirikiri Marae. Nati Insure was established to support Ngati Porou whanau and hapu to future proof their marae by purchasing improved insurance coverage products at competitive prices, leveraged off our combined purchasing power. To date, 23 marae insurance valuations have been conducted and Insurance Quotation reports for these marae are in the pipeline.

To sign your marae up to the Nati Insurance collective, please contact Marae Kaitawaenga, Leeanne Morice, at the TRONPnui office in Ruatoria. Ngati Porou iwi members can also support Ngati Porou marae, by joining the Nati Insure Personal Insurance Scheme. A percentage of your personal Insurance premium will go towards subsidising even further the Ngati Porou Marae Insurance scheme.



Above Renovations to wharekai at Tikapa Marae.

Tikapa and Te Horo Marae Major Development Project

Tikapa and Te Horo Marae committees embarked on major marae development projects this year. Both marae optimised the support that they accessed through Toitu, by leveraging additional funding from organisations such as Lotteries Grants, Te Puni Kokiri and Work & Income.

These marae development projects generated a number of additional benefits and outcomes that go beyond the absolute satisfaction of having a beautiful refurbished marae and include:

- Provision of full-time employment for an experienced Coast based Ngati Porou builder and 5 Ngati Porou carpentry apprentice trainees for a period of 18 months. This along with the engagement of 2 contractors and the procurement of materials from local suppliers resulted in an injection of approx. \$285,000 into the local economy.
- Building marae capability and relationships improved the marae committees confidence in their decision-making and enhanced their major project management skills and knowledge.

- Recognition and utilisation of appropriately skilled people from within their own whānau networks. The unofficial project manager was such a person, having the trust and confidence of both of the marae communities and local funding organisations, businesses and suppliers.
- Reflective and iterative practice contributed to the development and process of continuous improvement which was a feature of both projects.
- Collaboration - Effective working relationships within and amongst neighbouring marae and the range of stakeholders that were engaged.
- Adherence to marae and hapu tikanga underpinned all aspects of how the projects were conceptualised and implemented and was central to the success of both projects.
- Toitu Ngati Porou and TRONPnui director, Lilian Tangaere-Baldwin, and Ngati Porou Marae Kaitakawaenga, Leeanne Morice have been key contributors to the overall success of both projects.



Ma wai ra e taurima te marae i waho nei

Me pehea e ora ai to tatau reo me ona tikanga? Kei a wai te kawenga hei whakaora? Kei whea nga wahi e korerotia ana te reo o o tatau tipuna mai i te ata ki te po? Koia nei nga patai i te putake o te kaupapa nei, Te Wananga o Porou Ariki.

Ka whakahaeretia nga mahi katoa i roto i te reo o nga hapu o Ngati Porou kia hopukina te reo o nga pakeke e te hunga e minamina ana ki taua reo. Ma te korero, te whakapapa, te waiata, te moteatea, te haka, nga tikanga, nga mahi kai, nga korero hatekehi e kawe i te reo.

Kua haramai nga tangata i nga topito katoa o te motu, nga tangata e whakapakari ana i a ratau ano mo o tatau marae, nga tangata e ako ana i te reo i roto i nga Kuratini, nga Whare Wānanga, nga kaiako i roto i nga Kura Kaupapa Māori, nga Kohanga Reo, nga pakeke ka hiahia ki te tuari i o ratau matauranga, to ratau reo me te hunga e hiahia ana ki te whakapakari i a ratau ano kia taea e ratau te tuku te reo ki nga reanga kei muri i a ratau.

Kua whakaritea kia kore te kaupapa e ora, e mate ranei i te putea, na reira kua whakarite kia tu ia wananga i runga i te utu rehita, he Apirana Ngata (\$50). Ma te tahua putea nei ka ea nga nama, ma te aroha o nga kaikorero ka rere te reo, te matauranga.

Ko te reo o te motu tetahi o nga awangawanga nui. Koia ra te reo ka rongona i runga i te pouaka whakaata, he reo kare i rangona i runga i o tatau marae, i roto i o tatau kainga. Ka ora tera reo ahakoa o tatau whakaaro, engari, kua whakarite tetahi huarahi kia hui tahi, kia korero tahi nga tangata e kaingakau ana ki tenei reo kare e korerotia ki tetahi atu wahi o te ao.

Na Phil Heeney



Te Toka students stayed at Kariaka marae for their wananga at the beginning of the year, and also visited Te Takapau a Maui on Hikurangi.

Building a foundation for the future

Te Toka Maori and Pasifika Trades Training Programme was launched last year in August, and is the result of a collaboration between Te Runanganui o Ngati Porou, EIT Tairawhiti and Lincoln University. The programme's aim is to support more Ngati Porou, Maori and Pasifika students, aged 18-34, to obtain trades apprenticeships and qualifications in the region.



The programme focuses on developing the workforce of industries identified as economically significant to the Tairawhiti region, including agriculture, carpentry, forestry, horticulture and hospitality. During the students' engagement with Te Toka they are provided with academic and pastoral care support, with a strong emphasis on growing professional leadership skills.

The foundation for Te Toka is grounded in a strong sense of cultural identity and values, and initiatives like noho marae wananga help create a supportive learning environment for the students while learning a new professional trade. Values like whanaungatanga (kinship, connection) and manaakitanga (respect, caring for others) have also been embedded within the design of the programme.

There is an expectation of trainees who sign up to Te Toka that they must demonstrate a high degree of respect and care for other people and their own mahi, and they must be effective and positive contributors to the Te Toka whanau. These are essential qualities that all managers and business owners are looking for when considering hiring a potential employee.

Below Jarrod Rogers-Hughes and Tihei Turei (seated) were the recipients of the inaugural Te Toka Plumbing and Electrical Scholarships.



The Ngati Porou Matauranga Project

Hiruharama Takiwa Trust facilitated a digital mapping workshop as part of their Matauranga a Hapu mahi.

The purpose of the Ngati Porou Matauranga project was to facilitate and inform a Ngati Porou-wide story in learning.

This was achieved through the development by hapu of education and matauranga strategies, accompanied by implementation plans. This mahi also demonstrated how the matauranga from hapu could contribute to local curriculum development.

Nine hapu communities participated in the project: Te Kotahitanga a Tumoanaketore; Nga Kopara a Rongomaitapu; Te Mahere Matauranga o Te Riu o Waiapu; Te Wiwi Nati; Te Kaupapa Matauranga a Uepohatu; Hikurangi Takiwa; Nga Hapu o Waipiro; Matauranga in Motion Tokomaru Bay; Ngati Oneone.

The project also supported special initiatives like the C Company Translation Wananga.

Engagement

Hapu co-ordination was a key feature of the project. This was a great aspect of the project as it enabled hapu to keep the decision-making process within the communities. Engagement was central to successful outcomes and varied across all hapu communities. Hui a marae, hui a hapu, wananga, workshops, kapu ti with pakeke and kaumatua, convening and supporting community events and celebrating matauranga as part of these events are ways hapu have engaged within their communities.

Infrastructure

Hapu need hapu-focused entities to be effective and enable their on-going role in their development.

All hapu have utilised the project to effect, test and/ or

advance their entities and systems. As a result, two new hapu entities have been established, one existing entity is being revised and one new entity is 'in establishment'.

Matauranga a hapu

Each hapu community has unique matauranga specific to them and each is keen to celebrate this. Matauranga a hapu is central to supporting their aspirations and sustaining their identity, ways of knowing, doing and living. Te reo ake o Ngati Porou is also an important strategic focus of all hapu. The hapu strategies have supported and informed the Ngati Porou Reo Strategy and its action plan.

Hapu matauranga databases

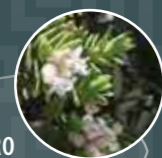
The databases focused on taonga as well as information about nga uri o nga hapu. Hapu are keen on developing and producing integrated databases and repositories with an online interface.

Matauranga samples

The samples were predominantly marae-focused and the majority of the hapu communities produced a new resource. The Waiapu community produced a sample, which will become an enduring educational resource. The way it was produced is also a best practice example for collective and representative processes utilised to design, research, format, quality control, endorse and launch the sample.

Hapu & ICT

Hapu also produced Te Rangitawaea case studies to provide evidence and support further investment in ICT (Information Communication Technology). As a result, all hapu are keen to develop or strengthen IT/digital platforms to enable and support their planned initiatives. In late May 2015, a Digital Nati Workshop series was also convened in Te Ararua and Kaiti.



PINATORO
Maungaroa
Bluff

NO WHANGAOKENA, NO HIKURANGI

This section is Ngati Porou Hauora's report for the Year on the main activities undertaken to support the well-being and health of the people of Ngati Porou.

The flora (right) is the Pinatoro, a native daphne which contains medicinal properties, and was used for rongoa.



NGATI POROU HAUORA REPORT



Tihei mauri ora.

Ki nga morehu matua, nga tuakana, nga taina, nga karangatanga maha, tena kotou katoa

Ko te tumanako kia tutuki a tatau kaupapa nunui e whaia e tatau.

Kei te tangi nei ki o tatau aitua katoa, kua riro atu nei ki nga pa tuwatawata o o tatau tipuna ki te po.

E nga mate haere, otira ko tatau te hunga ora, tena tatau katoa.

Tena kotou katoa, I would firstly like to acknowledge the passing of Dr Apirana Mahuika in February this year. His unwavering commitment, leadership and dedication to Ngati Porou will not be forgotten – *haere, haere, haere atu ra.*

Changes ahead

Our vision of this generation living longer than the last, “kia tu pakari, kei tua o kapenga”, requires a response from each of us to choose a happy and healthy lifestyle. The biggest challenge for whanau is to make these choices in an environment that holds competing priorities, is full of day to day difficulties and constant change. Premature death remains our number one concern hence our future focus on whanau being informed, involved and enabled to access health attention earlier and being leaders in improving the health of their whanau.

The Board has had a focused but rewarding year and this report features some of the highlights. We are seeing the benefits of a

consolidated leadership team and greater participation by clinical staff at every level. Ngati Porou Hauora (NPH) has operated at a financial deficit and managed to gain financial reprieve through our parent body, Te Runanganui o Ngati Porou. This requires a continuation of frugal yet wise financial decision-making which, to date, has enabled the organisation to remain under Ngati Porou leadership and sustained health services on the East Coast and in Kaiti.

NPH has a definite future, however, with rising costs in delivering health services to a large area with a sparse and declining population, pressure to change what and how we do things is a reality. Maintaining the hospital as it is today is no longer an option. We need to keep modifying and developing the whole NPH operation, including the hospital, to become a more sustainable and effective organisation, fit for the future.

The next three years calls us all to action, “change”, and challenges us to support staff and whanau throughout that change.



Above Ngati Porou Hauora management and governance team (left–right): Rose Kahaki (Chief Executive), Huti Puketapu-Watson (Board Member), Kylee Potae (Board Member), Dr Julia Carr (Board Member) and Lois McCarthy-Robinson (Chairperson).

Actions in 2015

Architectural drawings were completed and a decision needs to be made on a rebuild to ensure a fit for purpose facility in Te Puia Springs. A business proposal for funding will be progressed next year.

An economic impact report was completed by Business Economic Research Ltd (BERL) which validated the positive impact NPH has on the socio-economic well-being of people living within its boundaries. The report estimated that NPH adds the value of \$5.5 million in GDP to the Gisborne economy and this supports the employment of an additional 51 FTEs. The NPH board is aware that decisions for change in NPH's operations and configuration may impact on health services and jobs.

With decreasing health dollars and higher expectations by the Crown and people, health providers are needing to prove their impact on individuals and communities and demonstrate that their use of the health dollar is effective and efficient. To this end the NPH board commissioned the development of the NPH Dashboard, a tool that can be used to monitor how NPH and other services impact on individuals and whanau across key health areas. This is an exciting development as indicators are currently measured across Tairāwhiti, therefore a tool specific to the NPH enrolled population allows targeting of services to be more responsive to issues of concern and in locations that are requiring more input. It will also provide more reliable evidence of



Above Ruatoria based, NPH Nurse, Gina Chaffey, with a young patient.



Above NPH Nurse, Diane McMillan, with a patient.

our impact than the high-level information currently available.

Financial Performance

Our financial result for the 2015 year shows a surplus of \$574k. This is a remarkable result given the challenges we have faced in previous financial years. This result is due to three key factors;

firstly, our management team has worked extremely hard to manage our funding to provide the best service we can in the challenging environment we have to work under. Secondly, our parent body continued their strong support for NPH by providing a dividend of \$1.5 mil which in turn was utilised to repay debt, fund operations, and

provide an opportunity to plan for the future. Lastly, upon analysis of previously recorded liabilities it was recognised that we had no obligation to repay funding as contracts had been satisfied, and this resulted in a write back of \$596k of liabilities from our balance sheet.

While we are proud of this outstanding result we need to

note that if these large one-off transactions did not occur, we would have reported a loss of \$1.0m (pre-impairment). We have budgets and plans in place to continue to reduce our operating deficit each year and we are confident of reaching a break even position in the near future. We thank our parent entity for their ongoing support and commitment to the health and wellbeing of Ngati Porou.

Clinical Performance

NPH has had great success in achieving targets for Cardio Vascular Disease Risk Assessment (CVDra) and for providing smoking advice to quit. In these areas NPH sits at No.1 and No.2 nationally. Everyone has worked hard to achieve this and it is a testament to the dedication of the staff and the clinical leadership within NPH. Well done and thank you to all staff who helped to achieve these excellent results.

Congratulations to Dr Akin Ojo who was appointed Clinical Leader for Te Puia Springs Hospital and East Coast Services and Dr Willem Jordaan for Gisborne Health Services.

NPH clinical governance and clinician input has been strengthened to build more reliable quality. Like all health organisations, NPH experiences challenges but every opportunity is being taken to review and improve on service delivery.

Primary Healthcare Organisation (PHO)

NPH continues as one of four Maori PHOs in the country and has concentrated

efforts on completing an extensive self-assessment for the Ministry of Health, developing the PHO's services to better meet the needs of patients, and participating in national hui. One of the key roles for the PHO is monitoring the National Health targets across the district. We have also entered into alliance arrangements with the Tairāwhiti District Health Board and the other two PHOs in the district. All parties are working together on agreed projects to improve health outcomes for the Tairāwhiti population.

NPH has an ongoing challenge in attracting suitably experienced permanent doctors. This year saw the stabilisation of Puhī Kaiti (PK) with the full complement of doctors, an experienced Nurse Practitioner and the broader team providing a wide range of primary care services. Their aim is to grow patient enrolment. More people means more funding and we encourage whānau members to help us by enrolling themselves and their families at the PK Health Centre. A decision was made earlier in the year to reduce patient fees, to assist whānau to access these health services when they need to.

In October we will welcome a new General Practitioner (GP) to the team, Dr Margaret Charles. Dr Charles and her partner Andy, who hails from the Hauā/Tuhura whānau, will reside in Te Ararōa and she will be joining the team to service the Primary Health Centres and the hospital in Te Puia Springs.



Above Dr. Doug Lush, at work at the NPH Puhī Kaiti clinic.

NPH has had great success in achieving targets for Cardio Vascular Disease Risk Assessment (CVDra) and for providing smoking advice to quit. In these areas NPH sits at No.1 and No.2 nationally. Everyone has worked hard to achieve this and it is a testament to the dedication of the staff and the clinical leadership within NPH.

Community-based services

The health arena is highly regulated and our Home-based Services passed audit with flying colours. NPH also passed audits for the hospital, Maternity and the Mental Health Service - a fantastic result. We have had a stream of visitors throughout the year and in August 2014, as part of the East Coast Review, we welcomed a team of experts to discuss service provision and look at the clinics and the area from Kaiti through to Te Ararōa. A Report was provided to inform and offer recommendations to the Board(s) regarding possible changes. Dr Janice Wilson (Chief Executive Quality Health & Safety Commission) and Graeme Osborne

(Director National Health IT Board) visited as they were interested in NPH's quality systems, including our IT connectivity, capability and the gaps that exist for us. NPH participated in trialling Telehealth this year, linking all clinics with each other and with Te Puia and Gisborne hospitals.

IT connectivity and functioning remains a challenge and a major upgrade and possible fibre connection is scheduled for 2015/17.

We welcome back Dr Wiremu Reihana as the permanent Dentist for NPH. The dental team continues to uphold an excellent and accessible service in their Monday to Friday clinic in Ruatoria. They provide an annual mobile adolescent

service to all secondary schools and support the visiting mobile surgical (bus) services. For the first time in several years we hold a full complement of staff in the Mental Health team and the Rural Health Nursing team. In both teams, a wealth of work has been undertaken to support whānau in their homes and in their interactions with other health services.

I would also like to acknowledge the staff who coordinate the home visits and the Tairāwhiti District Health (TDH) Dietician who provides advice to whānau coping with diabetes.

Our wonderful visiting support people: Lorna Hughes-Shaskey (Physiotherapist), Mike

King (Medical Radiation Technologist) and the many visiting specialists who hold clinics at Te Puia Springs Hospital and via Telehealth links, contribute strongly to improve access and the provision of quality health care.

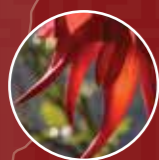
I would like to take this opportunity to thank management, all the dedicated staff and their families for supporting us in the ongoing delivery of health services within Ngati Porou. It is through your positive effort that our vision will be realised.

Nga Mihi

Lois McCarthy-Robinson
Chairperson
Ngati Porou Hauora



NPH Nurse Practitioner, Carol Ford, at the Puhī Kaiti Clinic.



NGUTUKAKA
Waimahuru

HE NATI TE IWI HE WHANOKE

This section is Ngati Porou Holding Company Limited's report for the Year on the main commercial activities undertaken to grow the asset base held in trust for the benefit of all Ngati Porou.

The flora (right) is the Ngutu Kaka whose edible seeds were once a commodity prized for gifting and trading. The Ngutu Kaka stands out among the other flora of the ngahere, like the people of Ngati Porou who stands out from all other peoples.



NGATI POROU HOLDING COMPANY REPORT



Pakihiroa Farm Manager's house.

Tena koutou, otira tena tatau katoa.

Tena tatau o tatau tini mate, ratau kua wheturangitia, kua katohia i te ringa kaha o aitua. Ka ki atu ki a ratau kia haere. Haere atu ki nga marae maha ki te po, kei reira okioki ai. Ka hoki mai ki a tatau nga waihotanga iho o ratau ma. Na reira, tena ano tatau.

Matanuku Mahuika
Chairperson

Whakarapopoto

He tau oreore, he tau tonui te tau kua hipa nei mo te Ngati Porou Holding Company (NPHCL), a kua whakatutuki he tipunga whakamiharo (kua whai huanga te NPHCL ma nga whakahokinga pai mai i nga makete wariu tika, a, kua whanake he whakaaranga whai kiko mo apopo. Ko nga mea whakaharahara i tera tau:

- Te tipuranga o Te Pepa Kaute o Te Ropu, nei ra kua whakatipungia Nga Rawa Katoa o Te Ropu e \$17.4m (9%), mai i te \$192.2 ki te 209.6m.
- E \$17.4m (\$9.1m kai mua i te tahua) nga moni utunga whakahaere o Te Ropu (i mua i nga utu rereke), a e \$18.3m (\$10.5m kai mua i te tahua) nga moni utunga o Te Ropu i muri i nga utu rereke.
- E \$15.2m (\$8.3m ake i te tahua) nga moni utunga whakahaere o te ropu Matua (i mua i nga utu rereke), a, e \$16.6 (\$10.5m kai mua i te tahua) nga moni utunga o te ropu Matua i muri i nga utu

rereke.

- E 9.1% te whakahokinga ma nga rawa (ake i tera tau, 2014: 4.6%) mo te Ngati Porou Holdings Group, a, e 8.7% (ake i tera tau, 2014: 3.9%) mo te Ngati Porou Holdings Parent.
- Kua whakaratongia tonu e \$2.032m ki Te Runanganui o Ngati Porou i te marama o Oketopa, 2014, nei ra ko te whakaratonga a tau.
- Kua oti te whakakaupapatanga o te SIPO, i whakamanatia ra e Te Runanganui o Ngati Porou i te marama o Hune, 2013, me te whakawhitinga o te \$41.3m mai i te moni ki nga wariu tika.
- Kua whakakahangia nga hinonga Apiti ma te whakahoahoa me nga Poari Apiti, me te mahi tahi me nga poari me nga ropu whakahaere o nga kamupene apiti ki te whakawhitihiti korero mo nga whakatakotoranga whakaaro me te ata rapa whakaaranga, nga whakaritenga hoki mo

nga moni punga.

- Kua whakatokia e 992 heketea ano o nga whenua i whakahokia mai e Ernslaw mai i nga wao o Ruatoria me Tokomaru.
- Kua whakatungia he Kaiwhakahaere Whakawhanake Mahi kia ahu whakamua nga kowhiringa hangai tonu mo te whakangao moni.
- Kua hangaia he ohu miere whakatauiria, tokowhitu nga kaipupuriwhenua, e rua mano nga kopapa pi.
- Kua hurapangia nga kowhiringa hangai tonu mo te whakangao moni, engari rawa ia ma era kai ro te ono rakau, me te taha whakaurunga takenga.

Kai te koa te poari o NPHCL mo te anga whakamua o te ropu o NPHCL. Kai te tino manea mo te hua o nga moni utunga. Heoi, he oreore te tau kai te hara mai kia hurapangia ai nga kowhiringa hangai tonu mo te whakangao moni. Heoi ano, he wero rawa a te tau kai te hara mai, na te mea i heke nga Moni Utunga i te timatanga o tenei tau.

Overview

This has been a busy and productive year for the Ngati Porou Holding Company (NPHCL), achieving good growth on the back of strong returns from our financial and equity investments and having made progress on a number of direct investment initiatives. Highlights from the last year are:

- Growth of the Group Balance Sheet, growing Group Total Assets by \$17.4m (9%), from \$192.2

to \$209.6m.

- Group operating earnings (before extra-ordinaries) for the year of \$17.4m (\$9.1m ahead of budget), with Group earnings for the year after extra-ordinaries of \$18.3m (\$10.5m ahead of budget)
- Parent operating earnings (before extra-ordinaries) for the year of \$15.2m (\$8.3m above budget), with Parent earnings for the year after extra-ordinaries of \$16.6m (\$10.5m ahead of budget)
- Return on assets of 9.1% (up from the previous year, 2014: 4.6%) for the NPHCL Group and 8.7% (up from the previous year, 2014: 3.9%) for the Ngati Porou Holdings Parent.
- Distributed \$2.032m to Te Runanganui o Ngati Porou in October 2014 as the annual distribution
- Completed implementation of the SIPO signed off by Te Runanganui o Ngati Porou in June 2013, transferring a further \$41.3m from cash to equities
- Continued to work with subsidiary company boards and management teams in relation to their plans, strategic initiatives and capital requirements
- Planted a further 992 hectares of land returned by Ernslaw from the Ruatoria and Tokomaru forests
- Appointment of a Business Development Manager to progress direct investment opportunities
- Formation of a miere collective pilot, involving 7 landowners, comprising of 2,000 hives

- Progressed direct investment opportunities within the forestry and infrastructure sectors

Overall the NPHCL board is pleased with the NPHCL Group progress and the level of earnings the Group has been able to generate. However, there is still a lot of work to be done to progress key direct investment initiatives. In addition, the downturn in the performance of world equities markets will make investments challenging in the coming year.

Te Kamupene • Structure

The Ngati Porou Holding Company was established in June 2012 to manage and oversee the financial and operational assets of Te Runanganui o Ngati Porou. The structure of the Ngati Porou Holding Company has not changed from the structure reported in last year's annual report and is set out below.

NGATI POROU

Te Runanganui o Ngati Porou
Maori Authority Mandated Iwi Organisation

INCOME EARNING

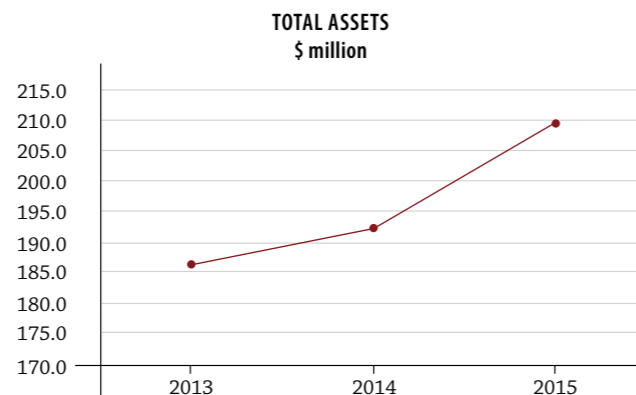
Ngati Porou Holding Company Limited (Asset Holding Co.)



Ngati Porou Miere collective capitalises on our abundant manuka resource.

Nga Hua • Summary of Assets

Ngati Porou Holding Company has seen strong growth in its balance sheet during the period. A summary of assets for the Ngati Porou Holding Company Parent, along with its subsidiaries, and a comparison to the 2014 Group position is as follows:



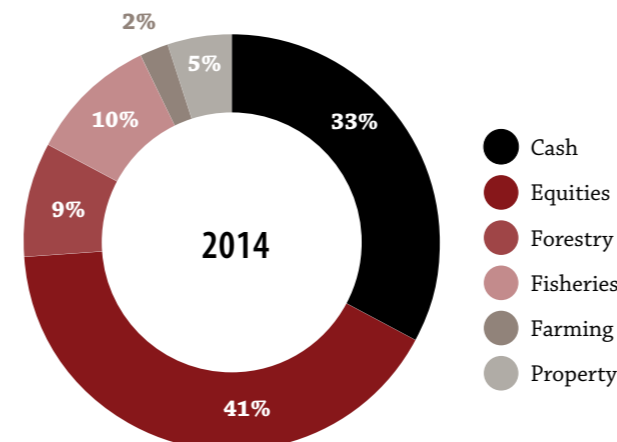
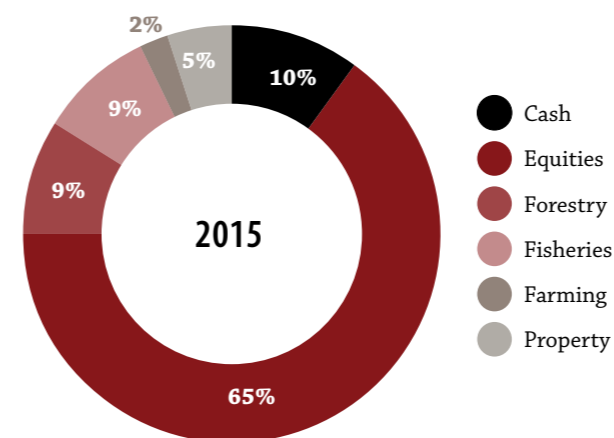
	2015			
	NPHCL	NPSG	PFL	GROUP
Current Assets	20.5	7.7	-	23.8
Equity Investment	119.6	-	-	119.6
Fixed Assets	58.5	37.8	10.4	65.1
TOTAL ASSETS	198.6	45.0	10.4	208.6
Current Liabilities	3.9	1.8	0.7	2.0
Term Liabilities	-	2.7	4.3	7.1
Equity	194.7	40.7	5.5	199.5
	198.6	45.0	10.4	208.6

	2014			
	NPHCL	NPSG	PFL	GROUP
Current Assets	55.7	6.8	0.1	60.0
Equity Investment	69.5	-	-	69.5
Fixed Assets	56.7	37.0	10.2	62.6
TOTAL ASSETS	181.9	43.8	10.4	192.2
Current Liabilities	1.8	1.9	0.5	1.7
Term Liabilities	-	2.9	7.8	7.3
Equity	180.1	38.9	2.1	183.2
	181.9	43.8	10.4	192.2

	2013			
	NPHCL	NPSG	PFL	GROUP
Current Assets	122.9	4.5	-	126.4
Equity Investment	-	-	-	-
Fixed Assets	53.0	36.9	9.4	59.7
TOTAL ASSETS	175.9	41.4	9.4	186.1
Current Liabilities	0.8	0.5	5.9	6.2
Term Liabilities	-	4.1	1.8	3.1
Equity	175.0	36.8	1.7	176.8
	175.9	41.4	9.4	186.1

Because intercompany eliminations are not shown, the rows do not add to the group total.

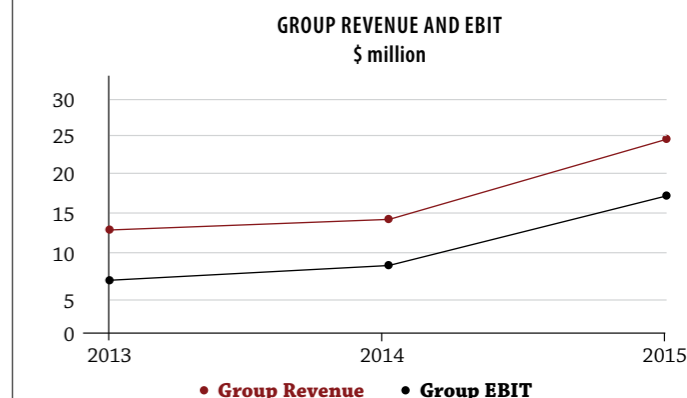
A breakdown of assets by asset class is as follows:



As shown by the above graphs, a considerable amount of the Company's activities centre on equities, fisheries and forestry. There has been a significant shift in the balance of cash to equities in the current year as the Company moved towards full implementation of its SIPO.

Te Whairawa • Financials, Earnings

A summary of assets for the Ngati Porou Holding Company Parent along with its subsidiaries is as follows:



	NPHCL	NPSG	PFL	GROUP
Revenue (excl extraords.)	16.2	6.2	3.5	24.8
Expenses	1.0	4.2	3.3	7.4
EBIT (before extraords)	15.2	2.0	0.2	17.4
Extraords	1.4	0.0	0.0	1.4
EBIT	16.6	2.0	0.2	18.8
Interest	0.0	0.2	0.3	0.5
Earnings	16.6	1.8	(0.0)	18.3
ROE	8.5%	4.4%	(0.8%)	9.2%

Extraords relate to asset revaluations.

The above graph and table shows that NPHCL Group had revenue of \$24.8m (\$10.6 above budget for the year and prior year), EBIT before extraordinary of \$17.4m (\$9.1m above budget and \$10.4m above the prior year) and earnings of \$18.3m (\$10.5m above budget).

Performance across our financial assets portfolio contributed significantly to this positive performance. It is important to note that strong earnings were achieved across all financial asset classes. While this resulted in good returns for this year, earnings derived from this portfolio need to be viewed over a longer term, and market corrections could easily see negative earnings in any one period. For this reason the SIPO provides for the target rate of return to be assessed over a 5 year time period.

Performance across the Seafoods Group was strong, generating EBIT of \$2.0m, \$581k better than budget. Performance from our farming division, was under budget, with a EBIT of \$0.2m, \$106k less than budget.

Asset Classes /Fund Manager	2015	%	2014	%	To 30-Jun-15	Benchmark
Growth Assets	74.2	55%	55.8	46%	13.8%	11.5%
Trans-Tasman Equity	26.1	19%	20.6	17%	13.8%	11.5%
Devon	13.4	10%	10.3	8%	15.5%	8.9%
Milford	12.6	9%	10.3	8%	11.1%	11.5%
Developed Market Equity	33.2	25%	23.0	19%	17.2%	15.9%
Blackrock	15.7	12%	14.0	11%	12.7%	12.3%
Artisan	8.6	6%	4.4	4%	21.2%	21.9%
Harding Loevner	9.0	7%	4.6	4%	22.9%	20.8%
Emerging Market Equity	14.9	11%	12.2	10%	17.5%	16.1%
Blackrock	7.3	5%	6.0	5%	15.3%	16.1%
Somerset	7.6	6%	6.2	5%	20.1%	18.1%
Diversifiers Equity	12.7	9%	-	0%	6.1%	2.2%
Standard Life	12.7	9%	-	0%	6.1%	2.2%
Inflation Sensitive Assets	7.1	5%	4.7	4%	7.8%	13.3%
Van Eck	4.5	3%	2.4	2%	(1.2%)	5.0%
Lazard	2.6	2%	2.3	2%	16.5%	18.1%
Deflation Assets	25.3	19%	9.2	8%	8.4%	7.6%
New Zealand Bonds	25.3	19%	9.2	8%	8.4%	7.6%
AMP Capital						
Total of Equity Investments	119.3	89%	69.7	57%		
Cash and Term Deposits	15.1	11%	52.9	43%	3.5%	3.5%
Major Banks						
Total of Cash & Equities	134.4	100%	122.6	100%	10.0%	9.9%



Whakaangi Forest Estate.

Nga Rawa Financial Assets

At 30 June, investments by asset class and fund manager, and returns generated, is as follows:

Overall, performance across our financial assets portfolio was strong during the year and better than market benchmarks. This was driven by a combination of a good year for world equity markets and strong performance by the funds which NPHCL has invested.

Nga Apiti Subsidiaries

As shown in the above table both Ngati Porou Seafoods Group performed better than budget and Pakihiroa Farms performed slightly under budget for the financial year.

During the year NPHCL continued to work with subsidiary company boards and management teams in relation to their plans, strategic initiatives and capital requirements.

Ngahere Forestry

With the return of forest land from Ernslaw and the requirement for NPHCL to replant that land, NPHCL is becoming a major forest owner in the region. NPHCL has contracted Ngati Porou Forests to manage its forest interests.

NPHCL is carrying \$14.0m of forestry assets (up from \$12.9m in the previous year), comprising \$11.5m of forest land and \$2.5m of trees (biological assets). During the

year, Ernslaw returned a total of 992 hectares of land from the Ruatoria and Tokomaru forests, which NPHCL planted at a total cost of \$747k. This brought the total area of forest that NPHCL has planted to 2,258 hectares.

NPHCL is exploring possible joint venture partners to co-invest in the replant programme over the next 25 years. NPHCL is also exploring other opportunities to add value to its forestry investments and the East Coast forestry sector generally.

Miere Honey

During the year NPHCL worked with Ngati Porou landowners to establish an informal collective to develop miere opportunities within Ngati Porou. This collective comprised seven land owners including NPHCL. Together the members of the collective placed an aggregate of 2,000 hives on their land. The collective contracted

with beekeepers, using a standardised approach, with the aim of:

- providing clarity regarding supply, access arrangements, and profit sharing;
- giving the landowners the right to own and hold the honey from their land; and
- requiring specific information from beekeepers and honey companies regarding production.

With the change in the contracting model promoted by the collective, combined with a good season, landowners in the collective saw their earnings increase from \$133k during the 2013/14 season to \$661k during the 2014/15 season. NPHCL saw their earnings increase from \$59k during the 2013/14 season to \$260k during the 2014/15 season. The target for the 2015/16 season is to further develop and grow the collective and formalise the collective arrangements.

Nga Mahi Whakangao Moni Direct Investments

As reported last year, the NPHCL board has developed direct investment criteria to be used as a guide when assessing direct investment opportunities, as follows:

1. The investment meets or exceeds the rate of return thresholds established by the relevant SIPO investment category (Transtasman Equities or, in some circumstances, maybe Emerging Markets).
2. It is an investment in an industry or activity that is important to the East Coast region.
3. There will be benefits in addition to the projected financial returns to NPHCL (eg employment, further development of industries important to Ngati Porou).
4. We have the required expertise available to effectively manage the investment.

Forest Assets (ha)

	Tokomaru	Ruatoria	Manutahi	Hoia	Total
Ernslaw at start of period	9,841	12,663	-	-	22,504
Handed back during period	723	269	-	-	992
Ernslaw at end of period	9,118	12,394	-	-	21,512
NPHCL at start of period	1,257	878	225	200	2,560
Gained during period	723	269	-	-	992
NPHCL at end of period	1,980	1,147	225	200	3,552
Total forest land	11,098	13,541	225	200	25,064
Planted at start of period	622	481	225	200	1,528
Planted during period	516	214	-	-	730
Planted at end of period	1,138	694	225	200	2,258

Glossary

Wariu Tika Equity

Moni Utunga Earnings

Utu Rereke Extra-ordinary Expense

Whakaratonga a Tau Annual Distribution

Whakakaupapa Implement

Tūpono Tatari Kaute Audit Risk

Tatainga System

Apiti Subsidiary

Whakatakoto Whakaaro Plan

Whakaaranga Initiative

Kowhiringa hangai tonu mo te whakangao moni

Direct investment opportunities

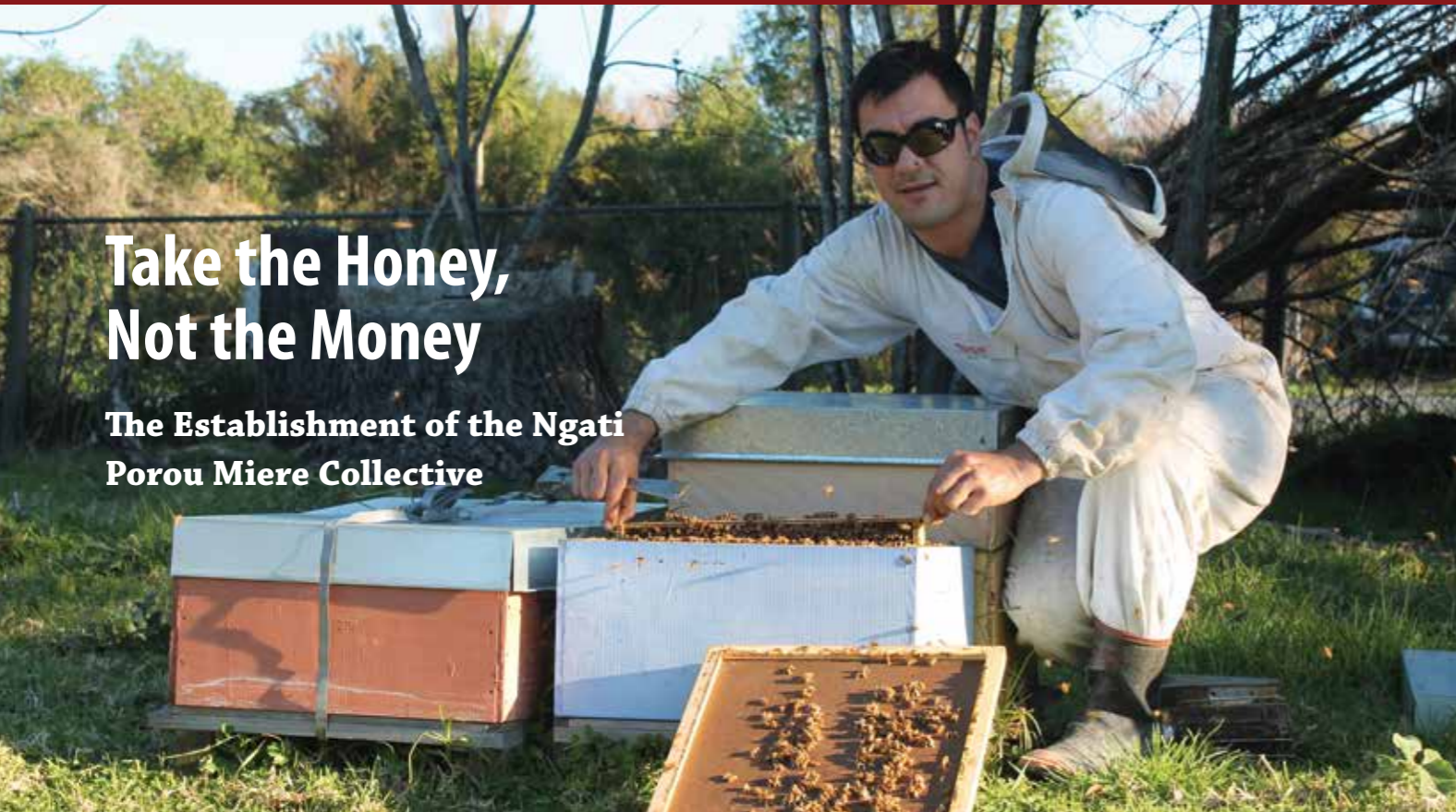
Whakawarea Engage

Whai Tikanga Formalise

Arumoni Commercial

Take the Honey, Not the Money

The Establishment of the Ngati Porou Miere Collective



Ngati Porou Holding Company has collaborated with Ngati Porou landowners to create a new commercial entity empowered by the vision for Ngati Porou to obtain a sweeter slice of the multi-million dollar Manuka honey industry.

The following is an abridged version of an article published in the July 2015 edition of Nati Link, which provides a background to the initiative. To read the full article, and find updates about the company, go to www.ngatiporou.com

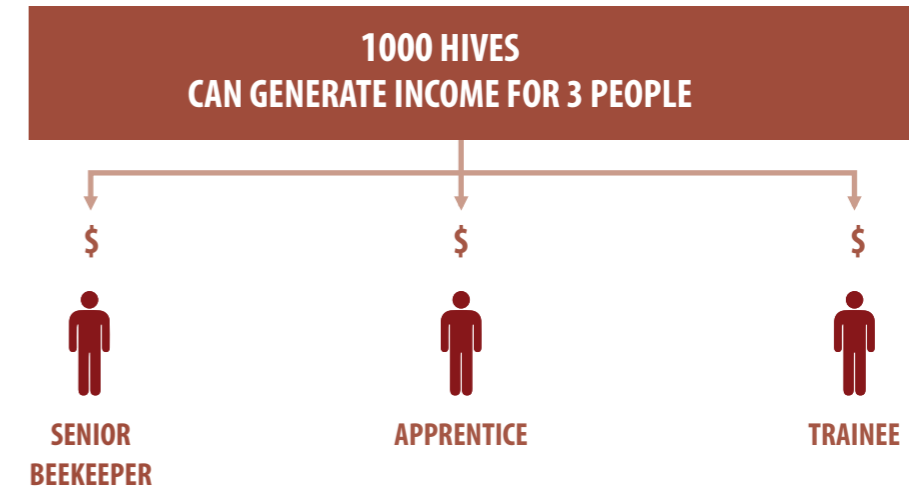
The Honey Rush

The honey industry is big business. Last year according to the Coriolis Research report, New Zealand's total honey export market was estimated to be worth \$195 million. A major percentage of that total was made up from Manuka honey exports, and a large proportion of that Manuka honey resource was believed to have originated from the Ngati Porou rohe. With the world wanting our miere, the major commercial New Zealand honey companies have recognised the potential of the Ngati Porou region to supply high quality UMF grade manuka honey to the international market.



Above There is a high demand from export markets for high-quality manuka honey

Top Noema Hunt is employed as a bee-keeper for Natural Solutions in Te Araroa, and as part of his mahi looks after the hives on Tarere 2 Station Trust. Noema is also a beneficiary of Tarere Station and takes "extra-special" care of Tarere's bees.



Plan Bee

Over the past two years NPHCL has been actively investigating opportunities to invest in the development of the Ngati Porou regional economy. The manuka honey sector has been identified by NPHCL as an industry which they believe can help grow the economy of Ngati Porou. The Ngati Porou Miere Collective, is the name of a new entity which will be owned and governed by Ngati Porou landowners, incorporations and trusts who join the Collective. NPHCL's role in the Collective involves setting up the commercial structure as a limited liability partnership, as well as becoming one of the shareholders through supplying land received from the Ngati Porou Treaty Settlement.

Take the Honey, not the Money

In March representatives from Ngati Porou Holding Company and Te Runanganui o Ngati Porou went out to talk to Ngati Porou landowners, trusts and incorporations about the potential benefits of setting up a Ngati Porou Miere Collective. Hui were held in Ruatoria and Tokomaru Bay, and during the meetings a presentation was delivered about the Miere pilot project NPHCL had done in conjunction with Ngati Porou landowners in the Matakaoa region.

From Land to Brand

The long term vision behind the Ngati Porou Miere Collective is to create employment opportunities for Ngati Porou people, and to operate across the value chain of the manuka honey resource – from land to brand, adding value all along the way from the tree to the honey jar.



Above Tarere 2 Station Trust was a member of the Ngati Porou Miere collective pilot.

The long term vision behind the Ngati Porou Miere Collective is to create employment opportunities for Ngati Porou people, and to operate across the value chain of the manuka honey resource.

NGATI POROU SEAFOODS GROUP REPORT



**Whaia te Kauika a Tangaroa,
Ma kona e ora ai nga uri
whakatipu**

**From The Bounty of Tangaroa,
Our Future Generations will
be Sustained**

Tena kotou.

Kei te whai nei nga korero hakamarama a Ngati Porou Seafoods i nga mahi kua oti me nga huarahi kei mua i a tatau i nga tau kei te tu mai nei.

Engaria, ko te mea tuatahi ko te mihi atu ki a ratau kua mate. Kaoreha ko te tipua i rirohia e te mate weriweri, ko Uncle Api tera. Kare e tarea e te kupu te mahuru ki te tangi ueue a te ngakau pouri. Na reira, Uncle, kotou ko te kotahi rau o nga mea o te kaenga i heke i te hekenga whakamutunga a te tangata i tenei tau kua hipa, haere atu ra. Arahina i a ratau, me to arahi i a tatau i a koe e ora ana. Ki a tatau kua mahue pani nei, kua ma te waha noa, engaria ma te kaha o ratau tumanako e tutuki. Ma te mahi e oti, ratau e whakanui ai. Nara, ka ea, ka ao, ka awatea.

E hika ma, ata tirohia nga korero e whai nei. He tau pai teneki i pahure. Katahi ano tatau ka kite i te mea penei i tenei. Engaria, kei taka i te whakahihi, me tupato tatau. He tau ano kei te tu mai, a, ko te hau tonga o te ao mahi-moni kei te whanga nei ki a tatau.

Me he tu pakari ta te kamupene, tera ia ka tanuku ki uta. Na reira, me tu pakari tatau.

*Whaimutu Dewes
Chairman*

Kaihautu (CEO) Report

Ta Apirana Ngata once said “The call is now on the younger generation of the tribe, for whom our fathers and forefathers treasured hopes and dreamed dreams in their time, when the tribal resources were slender and not so well organised as they are now. To them we owe the whole of our education, it’s now our generation’s turn to carry on the responsibilities in our time and in accordance with our greater resources and high standards”. Ngati Porou Seafoods has come a long way from being based in a two bedroom house next to Porou Ariki (2002 – 2006) with a turnover of \$1.2 million, no assets and two employees, to operating an export fish processing and live lobster facility, and a retail/foodservice business on the Gisborne wharf (2007 – 2015), employing 35 staff, with a turnover of \$7 million and assets worth \$41m. As a shareholder and Manager within the Ngati Porou Seafoods Group I am extremely proud of our achievements thus far.

Last year we made some

important steps forward in establishing a platform for growth. This year we have achieved a result that we can be proud of. For the 12 months ended 30th June 2015 we recorded a net profit before interest/tax of \$2.0 million which is an increase of 30% on the previous year’s result.

There were a number of areas that contributed to this result that merit comment. Firstly, our key strategic partnerships and investments are working well for us and delivering positive results in a very challenging environment. The Iwi Collective Partnership (ICP) produced consistent returns for wetfish and Port Nicholson Fisheries produced an outstanding result for crayfish. Both partnerships are actively looking at new opportunities in the coming year. We are also significant shareholders in Aotearoa Fisheries Limited (AFL) who performed better than forecast resulting in an increased dividend distribution.

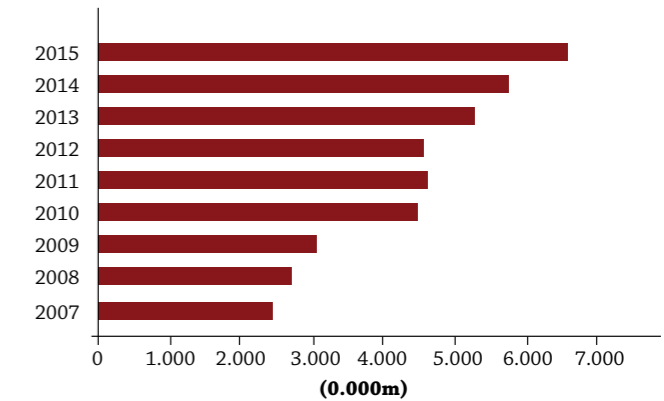
Our local and national retail sales increased steadily through the year which

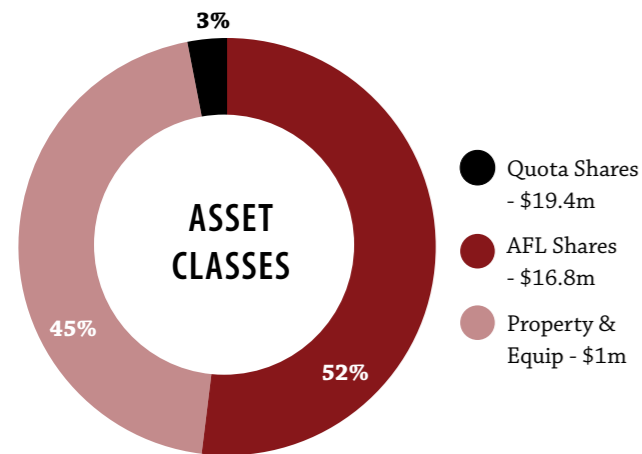
included the launch of ‘Ahia’, our Premium Smoked Fish chilled and vacuum-packed product which is forecast to grow over the coming year. Our operational service arm around unloading boats and processing have a goal to be the ‘Best in Class’ and are working hard to achieve that through lean manufacturing initiatives.

This year we also took time to review our strategic direction and as a result decided we needed to sharpen our focus in potential growth areas for the business. This meant effectively a change in mind-set from mainstream

to more value creation. This also required us to review our vision statement from ‘protect and manage’ mind-set to one of ‘action and growth’. The late Dr Apirana Mahuika gifted us our new vision statement for the business, namely, “Whaia to Kauika a Tangaroa, Ma kona e ora ai, nga uri whakatipu” (From the bounty of Tangaroa, we will sustain our future generations). We are currently progressing a number of key projects for the business in this space and look forward to providing updates throughout the coming year.

REVENUE GROWTH HISTORY





FINANCIAL HIGHLIGHTS

Financial	2015	2014
Revenue (excl extraords.)	\$6.6 m	\$5.36m
EBIT	\$2.0 m	\$1.52m
Total Assets	\$41m	\$39m
Debt/Equity Ratio (<30%)	8%	8%

We are dedicated to investing in our people; without experienced, motivated, and qualified people our business couldn't operate efficiently. Therefore, growing our people is critical to our growth.



Our People

We are dedicated to investing in our people; without experienced, motivated, and qualified people our business couldn't operate efficiently. Therefore, growing our people is critical to our growth. A number of staff have undergone training programmes this year including attending overseas conferences, giving them the opportunities to learn, grow and excel through quality training and the opportunity to strive for excellence. We expect our people to contribute to the overall success of the organisation and these ongoing experiences allow us to improve our performance, take on new challenges and promote more long-term career opportunities for our people. These are goals the Company is focused on. Marc Ferris is an example of this; he has undertaken overseas travel and a secondment to Callaghan Innovations to expand his knowledge and experience, which will put him in a better position to take on new challenges.

Our Place

We take our role as Kaitiaki of our environment and resources seriously. Through the year we have faced many challenges and decisions concerning fish stocks, sustainability measures, and the government's marine protected areas plan, all creating conflicts. We must protect our property rights and continue to be an influential participant in all fishery forums where key decisions on the management and sustainability of our fisheries are made.

Our Products

While fresh chilled fish and live crayfish for export or local retail are everyday occurrences at the factory we have also launched a new range of Premium Smoked Fish products that are distributed to North Island New World stores under the brand name 'Ahia' which is short for 'Ahi a te Ariki' or 'Fire of the Gods'. This is a significant opportunity to expand our business focus into the value-creation space nationally and internationally.

Mark Ngata
Kaihautu



PAKIROA FARMS REPORT



Industrious Ngati Porou: Kei Tangi a Big Ben

*Kei te hotuhotu te haruru o te mihini i Makomako,
Kei te puku, kei te papa, nga ringa o Hakara romi ai
Kia kaha ra kei tangi a Big Ben.*

*Kei te noho puku ra, te tokoroa our Maori Boss,
He whakatonga ki te koroua, kei te habahaba mo te
rua rau,
Kia kaha ra kei tangi a Big Ben.*

*Kingi Horomona te tangata matauranga, kei te
whakapu e,
Whakarongo e te Inga, ki te hana o te Mosquito
Kia kaha ra kei tangi a Big Ben.*

*Kua wehe nga paraikete kei te makariri te whetu
marama
Ka ngutungutu ahi ki te taraiwa kia Epeke,
Kia kaha ra kei tangi a Big Ben.*

*Nga perehi kia kaha te perehi mai i nga Piriho e,
He whakatipu, kaha i te ata morena 5 o'clock
Kia kaha ra kei tangi a Big Ben.*

*Ka titiro whakararo, ki te pikiraka ki a Topapa e,
I te ata, i te po, piki ana, heke ana lumbago,
Kia kaha ra kei tangi a Big Ben.*

*He aha ra te karaehe, o te puke huruhuru Tamepo e,
Aue tama Topsy e purua ki konei e Whaikare,
Kia kaha ra kei tangi a Big Ben.*

*Tenei ra te kupu a te kuki nama tahi e, "Come and get
it",
E te kuki nama rua, kei raro ko te kai, oh you dope,
Kia kaha ra kei tangi a Big Ben.*

*Ka kohete, ka kohete, ka puka ko nga rae o nga rorapu
Ka puta nga wuru, ka maka noa, "What a wicked
floor",
Kia kaha ra kei tangi a Big Ben.*

Na Tuini Ngawai i tito.

Nga Whakaritenga Hou

The last year has been marked by a change in governance and a refresh of the Pakiroa Farms Limited strategic plan. Three long-serving directors retired and two new directors were appointed to the board.

Bill Burdett, Wi Mackey and Hilton Collier, three foundation directors all retired from the PFL board. Both Bill Burdett and Wi Mackey have an association with PFL stretching back more than 20 years.

Hilton Collier has been appointed as General Manager to the Group (of NPHCL farms). This is the formalisation of a role he has filled since 2010.

Mr Tiwana Tibble and Matanuku Mahuika were both appointed as new directors to the PFL board.

Taumata Tirohanga

Our vision is:

1. to achieve long-term sustainable returns from our whenua;
2. to be able to engage in long-term relationships with various stakeholders giving a return to our people; and
3. to provide leadership in the agribusiness sector.

To achieve this vision we are focused on:

- Continuing to improve on farm production. We have confidence in our ability to drive strong on farm reproductive efficiency. We are now addressing our need to lift our ability to finish stock to market specifications.
- Maintaining our financial viability is essential to our success. Discipline is needed to ensure the maximum return for each dollar spent on the business.
- Effectively using our physical resources in the most sustainable and scientifically-based manner. Farming can have a detrimental impact on our environment. We continually review our practices to ensure we mitigate any detrimental effects on our land and water.

In all aspects our aim is to operate at levels better than any regulatory requirement.

Everyone in our business understands and owns the vision and values of the Group. We have a number of initiatives to support



Above Scrubcutting on Makarika. Note scrub/trees left near water ways.



Above Watarawi Ngata – Top Farming Cadet at Smedley Station with GM Hilton Collier

this including investing in people such as Farm Training Cadetships and Kellogg's leadership development.

To maximise and use the collective asset-base on the East Coast. For PFL this looks like a number of joint ventures with other interested farms and landowners to extract a greater commercial return from the marketplace. We already have two examples of this with our Tairawhiti-wide Agri-hub that is working together on the Wagyu cattle and MNZ Wool initiatives. We are working with other farms on our "novel forages" programme, and seeking ways to reduce the impact of droughts and improve animal performance.

Nga Tautoko

During the year the company support for various

community events continued. These included supporting Pa Wars and sponsorship of NPEC Rugby.

PFL continued to support both Watarawi Ngata and Tumoana Harrison-Boyd as they continued their study through Smedley. We acknowledge and congratulate Watarawi Ngata who was voted the top Cadet at Smedley in his last year of study at Smedley Station.

Support was also provided to Ngarangi Walker and Stephen Thomson who completed a Kellogg's rural leadership program. Both completed written assignments.

The GM, Hilton Collier, along with other Ngati Porou staff travelled to San Francisco with Callaghan Innovation as part of a working group.

PAKIHROA FARMS REPORT

Anga Whakamua

We continue to look for ways to improve productivity and profitability. We see growth coming from better animal growth rates while still lifting reproductive performance. Increasingly, we are considering alternative channels to market for our produce. This is a return to the thinking of Ta Apirana and the work he did with the Ngati Porou Dairy Co-op early last century.

Nga Hua a Pamu

Overall, feed production was down 8% on forecast. This reflects the low soil moisture levels from October through until the late autumn. Having farms that span two opposing climatic zones proved to be beneficial. While we were under feed pressure on both Puanga and Makarika, Pakihiroa was

able to carry more stock than normal.

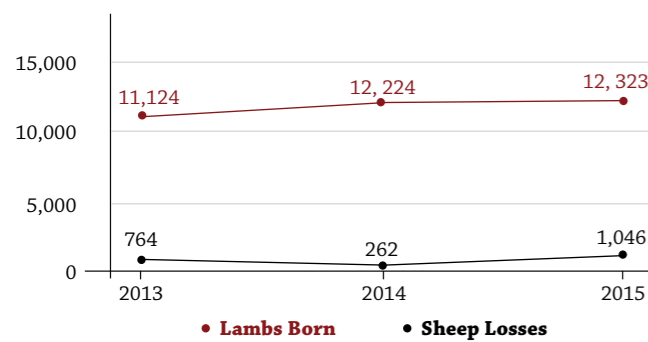
PFL's ability to carry more breeding stock through the dry period allowed us to direct more of our lucerne, plantain and clover crops towards stock finishing.

Lambing across the NPHCL Group was steady at 12,324 or 138% including 300 ewe hogget lambs. Lambing is an important driver of profitability and we are continually seeking to achieve 150% lambing.

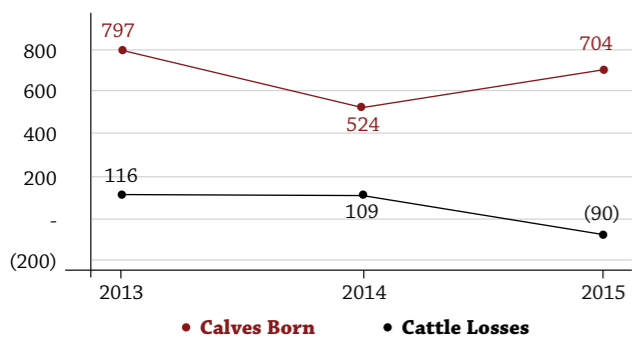
We have put Makarika into "Stockcare". This is a productivity program aimed to help us make further gains in our lambing performance. Stockcare is being run on 10 Maori farms throughout Tairāwhiti and we will share our learning with those farms.

Calving was down on 2014 at 81%. It is pleasing to note we have recovered a

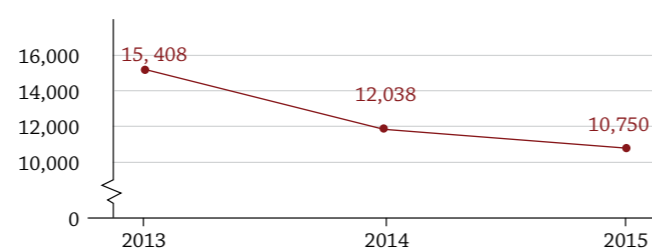
SHEEP PERFORMANCE



CATTLE PERFORMANCE



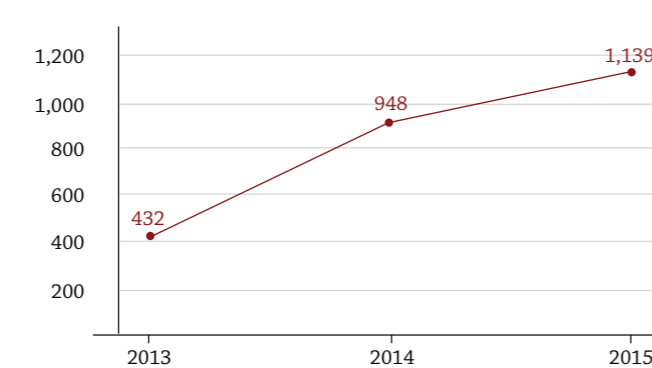
SHEEP SOLD



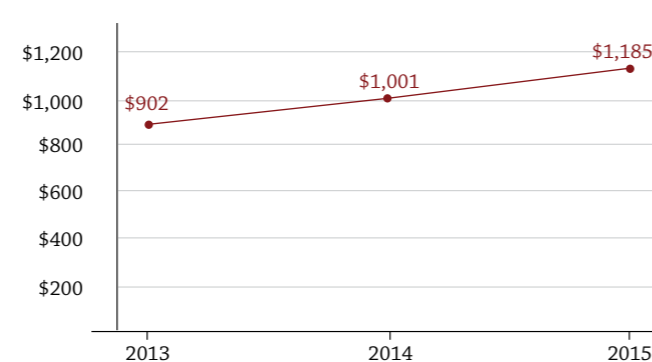
AVERAGE SHEEP AND WOOL PRICES



CATTLE SOLD



AVERAGE CATTLE PRICE



number of cattle meaning our accounts show net recoveries for the year.

The number of sheep sold was down by almost 10% to 10750. This reflects the impact of the drier conditions limiting our ability to trade sheep outside the Group.

On a positive note we were able to maintain the value of stock sold at levels similar to 2014.

Nga Hua a Piuta

PFL recorded a net deficit of \$44,024 in 2015, down from a net profit of \$324,371 in the previous year. If rental (to the parent) and finance costs are excluded, PFL's Economic Farm Surplus is \$328,049 which is down from \$684,523 in 2014.

Gross Profit was down by 8.4% to \$2,128,577.

As soil moisture became drier farmers rushed to slaughter as many sheep as possible. This oversupply resulted in export schedules falling and finishing farmers being reluctant to farm more sheep. The Group was able

to achieve a similar price to 2014, however the number of sheep sold was down about 10% on a year earlier.

In contrast with the decline of sheep returns, cattle returns reached record levels. We were able to capitalise on the increase in cattle prices with an increase in the number of cattle traded as well as improving our average sale price to \$1185 per head.

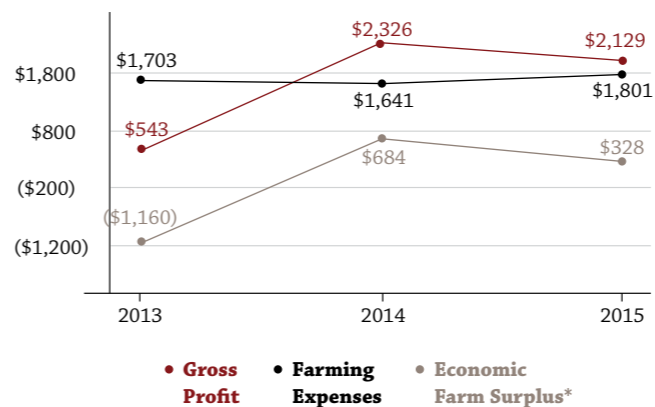
Expenditure (including rental to parent and finance costs) totalled \$2,172,602, up 8.6% on 2014. Much of the increase is reflected in a combination of grazing and cropping costs. Upgrading pastures through introducing a range of forage species is a priority both to mitigate dry conditions as well as improve per head performance.

Equity in the company more than doubled to \$5,463,313. Previous shareholder advances were converted to equity.

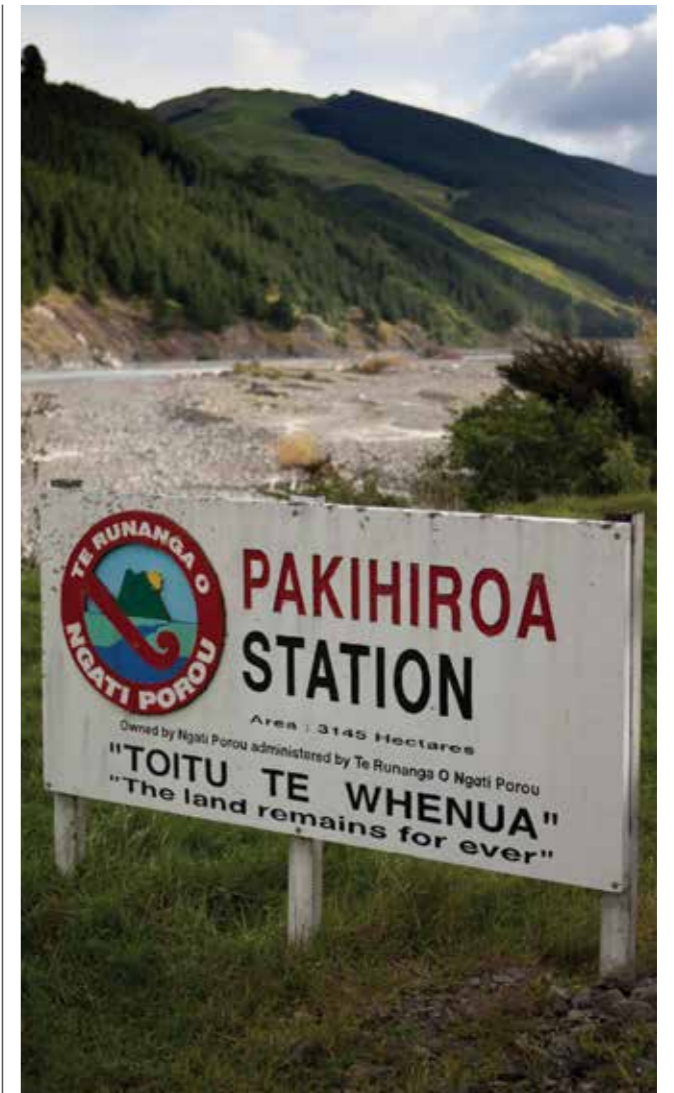
Hilton Collier

General Manager

FINANCIAL PERFORMANCE



*The Economic Farm Surplus are earnings before finance costs and rental expenses.



Above New fertiliser bin on Makarika Station.



TITOKI

Whakawhitira

E HAERE ANA KI TE PAKANGA

He maumaharatanga tenei ki to
tatau Upoko Ariki, kia Uncle Api.

Ko te rakau (te pikitia ki te taha
matau) he Titoki, he rakau pakari e
tu kaha ai, hei pare atu i nga
ahuatanga katoa, ahakoa he aha.



HE PEKA TITOKI

HE MAUMAHARATANGA MO DR APIRANA MAHIKA

*Te wiwi Nati, no Porourangi,
he iwi moke...*

The land belongs to us, so we should be trained properly so that we can take over positions of management, executive positions and so on. Not only the carriers of water and the hewers of wood.

...no Waiapu, no Whangaokena...

I know who I am, I know who my forbears are, that is my senior lectureship.

...no Hikurangi, he nati, te iwi,

he whanoke...



Ka tanuku, ka tanuku. Ka tanuku ki te tihi o Hikurangi. Ka tanuku. Kua mawehe atu te Upoko Ariki, te Tumu Whakarae, te tiamana, te tipuna papa i a Apirana Tuahae Kaukapakapa Mahuika ki te mana ki te ihi ki te tapu kei te po. Ahakoa kua ngaro i te tirohanga kanohi ka mau tonu i o matau whakaaro.

He Nati, te Iwi, he Whanoke! Ngati Porou: an extraordinary people who settle for nothing less than extraordinary standards and extraordinary leadership. Apirana Tuahae Kaukapakapa Mahuika, forged between the immovable Hikurangi and the unrelenting Waiapu, embodied those traits and more.

The kinsfolk of his generation simply called him Api and he allowed some iwi leaders and very senior people within government to do the same. Most of those opted for 'Uncle Api' or 'Papa Api'. Within Ngati Porou, Api had another name, which was reserved for when his kin came out on the wrong side of an exchange with him: 'A.P.I.'. It was more a reference to an institution than a man, and to Ngati Porou, Maoridom and the Crown that is exactly what Apirana Mahuika was: an institution.

When Ngati Porou held their Hui Taumata in 1985 one of the major outcomes was a steering committee to look at establishing an iwi authority. Uncle Api was tasked with chairing that committee and, when he passed away on the 9th of February this year, he had been the continuous Chair of our Runanga, and then Runanganui, for almost 30 years.

Uncle Api had a singular focus to build an iwi authority that Ngati Porou would have confidence in to secure real development opportunities for the people, and be a champion

against bad policies and poor services from the Crown. He gave his all to that endeavour, and the Runanga and Uncle Api became inseparable in the minds of Ngati Porou and the motu. But, as tends to happen with leaders in all walks of life, the many gains made were everyone's to share in, the occasional disappointments were his to bear.

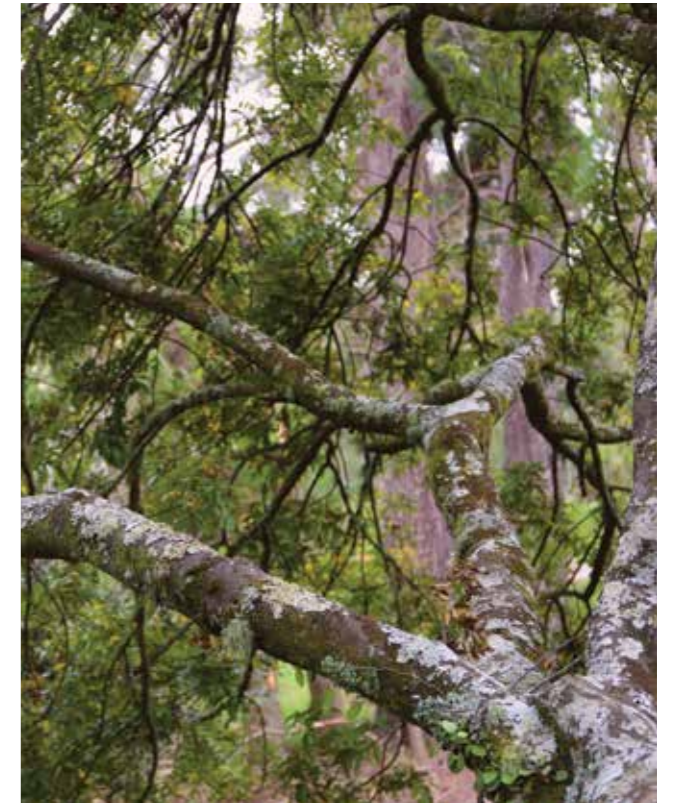
It is hard to properly describe the standing Uncle Api had as one of the preeminent Maori leaders of his generation. He stood confident in his own mana, and the mana of his people, in representing our concerns and aspirations to successive prime ministers, industry leaders and to Maoridom. Uncle Api was a voice of eloquence and fierce intelligence who, when the mood took him, could be brutally to the point with the most senior of ministers and leaders. Yet the goodwill Uncle Api accumulated across the nation's corridors of power was staggering. All doors were open to him and, so, all doors were open to Ngati Porou.

Uncle Api drew strongly on those relationships to advance causes of importance to Ngati Porou: the return of Mt Hikurangi, the comprehensive settlement of our historical claims under the Treaty of Waitangi, and the protection of our takutai moana from Crown confiscation. For every major cause for which he battled there were countless others he quietly attended to for whanau, hapu and the community. The greatest leaders of people are, after all, even greater servants.

There were overtures made by various governments of the day to bestow honours on Uncle Api for his contributions to the many sectors he lent his support to, like arts and heritage, conservation, environment, policing, prisoner rehabilitation and so on. He turned them all down. But in July 2004, Uncle Api did agree to the University of Waikato's decision to confer an honorary doctorate on him. Higher learning was an institution that he did see the value in. He iwi moke, no Waiapu!

This is our first Annual General Meeting without Uncle Api but he has left us with a powerful legacy to draw on as Te Runanganui o Ngati Porou moves forward on behalf of the people. Through Uncle Api's dedication, the Runanganui is in a position of strength and can look ahead to a new era of opportunities and challenges, with confidence, under the leadership and direction of our new board and Chief Executive.

***He peka titoki, e kore e whati,
which refers to a person or
people who do not succumb
to pressure and are difficult
to conquer.***



Since his passing we have witnessed an outpouring of heartfelt acknowledgements, many tributes have been written, and a host of great orators have spoken in his honour. But the following words from Aunty Karin Mahuika, Uncle Api's wife, and the image of the Titoki tree which stands by the Mahuika whanau homestead, is the most fitting way to conclude this section, our maumaharatanga to our Chair, leader and kinsman.

The tree that I visualized in my mind was a large titoki tree that grows near his old family home at Kaitaha. Then I realized there is a whakatauki about the titoki, "He peka titoki, e kore e whati", which refers to a person or people who do not succumb to pressure and are difficult to conquer. They are like a branch of the titoki, the wood of which is extremely hard. This fits with the kaupapa of Te Wiwi Nati, with my husband, who was unswerving in his vision for Ngati Porou and to Ngati Porou as an iwi – symbolised by Hikurangi, the mountain that never moves.

E te Upoko Ariki, e te Tumu Whakarae, e te Peka Titoki, kai te rere tonu nga roimata o te aroha mohau nei kua mene ki te po. Ma hea e ea atu ai a aitua tua atu i a roimata, me hupe, me te aroha noa o te Atua. Na reira e hika, haere atu i runga i te aroha o te Atua, i runga hoki i te mana o te Wairua Tapu. Moe mai i te okiokinga tonutanga, moe mai i roto i te maramatanga mutungakore, moe mai ra i roto i te rangimarie.

KANUKA
Horoera



WHAIRAWA

This section contains the Summary Financial Statement for TRONPnui Group.

The flora (right) are Kanuka, a nursery crop which helps to sustain a rich biodiversity of indigenous species to grow underneath. Kanuka also yields honey in large volumes and alongside Manuka has the potential for economic development for our whanau, hapu and iwi.

INDEPENDENT AUDITOR'S REPORT



REPORT OF THE INDEPENDENT AUDITOR ON THE SUMMARY FINANCIAL STATEMENTS TO THE TRUSTEE OF TE RUNANGANUI O NGATI POROU AND GROUP

The accompanying summary financial statements of Te Runanganui o Ngati Porou and Group (the 'Group') on pages 82 to 83, which comprise the summary consolidated balance sheet as at 30 June 2015, and the summary consolidated profit and loss statement, summary consolidated statement of movements in equity and summary consolidated statement of cash flows for the year then ended, and related notes, are derived from the audited consolidated financial statements of the Group for the year ended 30 June 2015. We expressed an unmodified audit opinion on those consolidated financial statements in our report dated 6 November 2015.

The summary financial statements do not contain all the disclosures required for full consolidated financial statements under New Zealand Equivalents to International Financial Reporting Standards Public Benefit Entity (NZIFRS PBE) and generally accepted accounting practice in New Zealand. Reading the summary financial statements, therefore, is not a substitute for reading the audited consolidated financial statements of the Group.

This report is made solely to the Trustee of Te Runanganui O Ngati Porou, for the purpose of expressing an opinion on the summary financial statements for the year ended 30 June 2015. Our audit has been undertaken so that we might state to the Trustee those matters we are required to state to them in an auditor's report on summary financial statements and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company's shareholders as a body, for our audit work, for this report, or for the opinions we have formed.

Trustee's Responsibility for the Summary Financial Statements

The Trustee is responsible for the preparation of a summary of the audited consolidated financial statements, in accordance with FRS-43: Summary Financial Statements.

Auditor's Responsibility

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with International Standards on Auditing (New Zealand) (ISA (NZ)) 810: Engagements to Report on Summary Financial Statements.

Other than in our capacity as auditor we have no relationship with or interests in Te Runanganui o Ngati Porou or any of its subsidiaries.

Opinion

In our opinion, the summary financial statements derived from the audited consolidated financial statements of Te Runanganui O Ngati Porou and its subsidiaries for the year ended 30 June 2015 are consistent, in all material respects, with those financial statements, in accordance with FRS-43: Summary Financial Statements.

Chartered Accountants

6 November, 2015
Wellington, New Zealand

This audit report relates to the summary financial statements of Te Runanganui O Ngati Porou and Group for the year ended 30 June 2015 included on the Group's website. The Trustees are responsible for the maintenance and integrity of the Group's website. We have not been engaged to report on the integrity of the Group's website. We accept no responsibility for any changes that may have occurred to the summary financial statements since they were initially presented on the website. The audit report refers only to the summary financial statements named above. It does not provide and opinion on any other information which may have been hyperlinked to/from these summary financial statements. If readers of this report are concerned with the inherent risks arising from electronic data communication they should refer to the published hard copy of the audited summary financial statements and related audit report dated 6 November 2015 to confirm the information included in the audited summary financial statements presented on this website. Legislation in New Zealand governing the preparation and dissemination of financial statements and summary financial statements may differ from legislation in other jurisdictions.

SUMMARY FINANCIAL STATEMENTS

The summary financial statements included in this Annual Report have been extracted from the full financial statements for the year ended 30 June 2015.

The summary financial statements:

- have been extracted from the full financial statements which were:
- prepared in accordance with, and comply with, International and NZ IFRS and NZ GAAP;
- authorised for issue by the Board on 6 November 2015; and
- audited and received an unmodified opinion;
- are reported in New Zealand dollars, rounded to the nearest thousand;
- are for a profit-oriented entity; and
- comply with Financial Reporting Standard 43: Summary Financial Statements.

The summary financial statements cannot be expected to provide as complete an understanding as the full financial statements.

Te Runanganui o Ngati Porou Group full financial statements are available at our offices or via our website

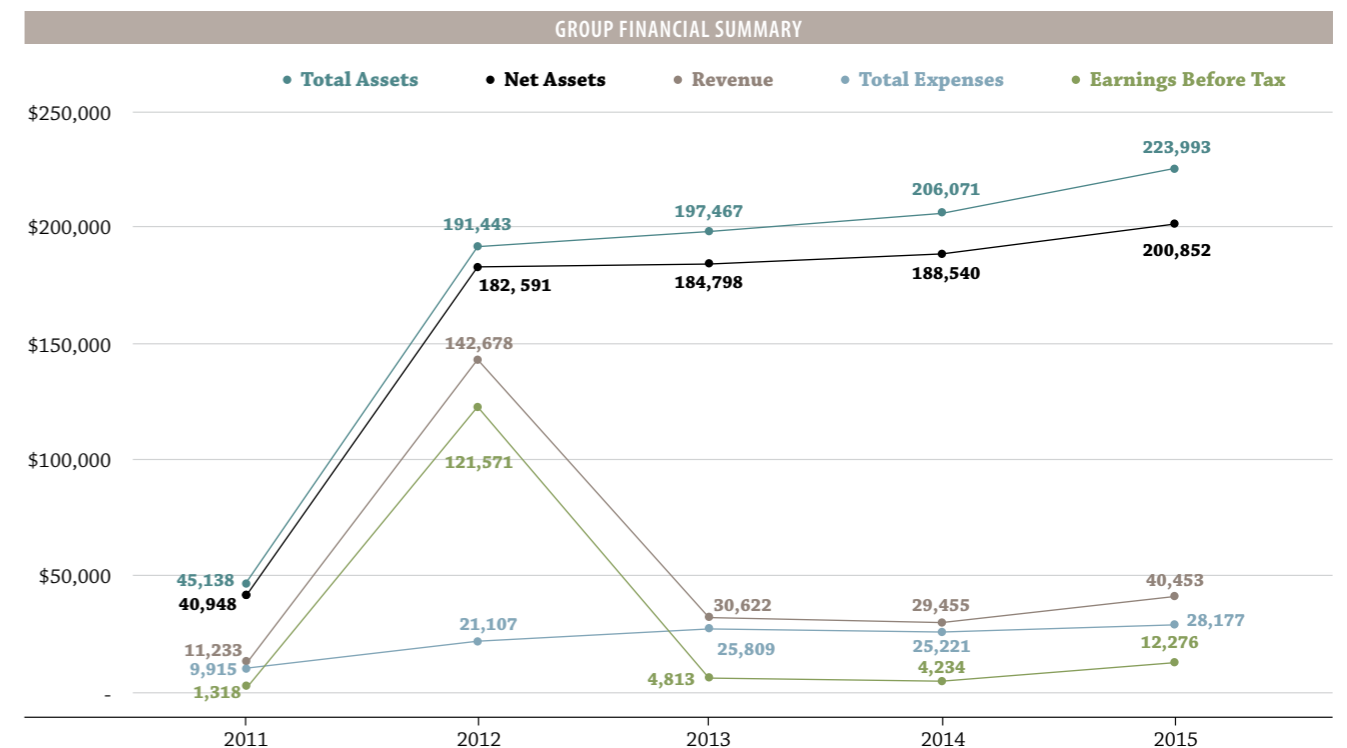
<http://www.ngatiporou.com/nati-news/nati-publications>

Te Runanganui o Ngati Porou Group earnings before taxation for the 2015 financial year were \$12.3 million, an increase of 190 percent on the previous year.

The Te Runanganui Group total assets as at 30 June 2015 were \$224.0 million, an increase of 9 percent on the previous year.

The Ngati Porou Holding Company Limited Group earnings before taxation for the 2015 financial year were \$18.3 million, an increase of 120 percent on the previous year.

The Ngati Porou Holding Company Limited Group total assets as at 30 June 2015 were \$209.6 million, an increase of 8.5 percent on the previous year.



PROFIT AND LOSS

GROUP	2015 NZ\$'000	2014 NZ\$'000
REVENUE		
Service delivery	12,380	11,156
Commercial trading revenue	4,911	5,339
Rental income	744	784
Interest income	1,266	4,069
Dividend income	2,665	987
Unrealised gains on asset valuation	13,020	1,807
Share income from Associate Entities	2,813	2,833
Other income	2,654	2,480
Total Income	40,453	29,455
EXPENSES		
Employee benefit expense	13,569	12,316
Cost of sales from commercial operations	2,214	2,282
Depreciation expense	529	504
Impairment of hospital property	517	-
Finance cost	983	698
Rental expense	352	409
Other expenses	10,013	9,012
Total Expenses	28,177	25,221
Net surplus/(deficit) for the period	12,276	4,234
Other Comprehensive Income	-	-
Total Comprehensive Income before taxation	12,276	4,234
Taxation Expense	(36)	494
Total Comprehensive Income after taxation	12,312	3,740

The summary financial information has been derived from, and should be read in conjunction with, the audited Te Runanganui o Ngati Porou Group Annual Financial Statements (the 'Annual Financial Statements'). The Annual Financial Statements, dated 3 November 2015, are available at: www.ngatiporou.com/nati-news/nati-publications.

BALANCE SHEET

GROUP	2015 NZ\$'000	2014 NZ\$'000
CURRENT ASSETS		
Bank accounts	18,661	56,177
Trade and other receivables	4,857	3,994
Inventories	9	6
Work in progress	2,865	224
Taxation	1,239	1,257
Total Current Assets	27,631	61,658
NON-CURRENT ASSETS		
Investments	119,607	69,869
Carbon credits	2,684	1,599
Biological assets	6,722	5,608
Quota shares	19,011	18,455
AFL income shares	16,886	16,886
Property, plant and equipment	31,452	31,996
Deferred taxation	-	-
Total Non-Current Assets	196,362	144,413
CURRENT LIABILITIES		
Bank accounts	5,892	1,752
Trade and other payables	4,369	4,631
Toitu Ngati Porou Charitable Trust	-	-
Taxation	-	-
Borrowings	452	299
Provisions	1,120	832
Deferred taxation	229	132
Total Current Liabilities	12,062	7,646
NON-CURRENT LIABILITIES		
Borrowings	11,079	9,885
Total Non-Current Liabilities	11,079	9,885
Net Assets	200,852	188,540
EQUITY		
Reserves	2,703	2,703
Retained earnings	198,149	185,837
TOTAL EQUITY	200,852	188,540

The summary financial information cannot be expected to provide as complete an understanding as provided by the Annual Financial Statements. The accounting policies used in these financial statements are attached in the notes to the Annual Financial Statements.

STATEMENT OF MOVEMENTS IN EQUITY

GROUP	2015 NZ\$'000	2014 NZ\$'000
RETAINED EARNINGS		
Opening balance	185,837	182,096
Net Surplus/(Deficit) for the year	12,312	3,741
Closing Balance	198,149	185,837
RESERVES		
Opening balance	2,703	2,703
Closing Balance	2,703	2,703
TOTAL EQUITY	200,852	188,540

The summary financial information has been derived from, and should be read in conjunction with, the audited Te Runanganui o Ngati Porou Group Annual Financial Statements (the 'Annual Financial Statements'). The Annual Financial Statements, dated 3 November 2015, are available at: www.ngatiporou.com/nati-news/nati-publications.

STATEMENT OF CASHFLOW

GROUP	2015 NZ\$'000	2014 NZ\$'000
CASH FLOWS FROM OPERATING ACTIVITIES		
Service delivery	11,453	11,453
Commercial Trading Operations	4,723	5,339
Interest received	1,266	4,069
Dividends received	2,665	987
Share of income from associate	2,813	2,833
Other income	2,313	4,182
Payments to suppliers and operating expenses	(11,156)	(10,512)
Payments to employees, directors and trustees	(14,067)	(13,233)
GST paid	(583)	(212)
Interest paid	(983)	(698)
Income tax payable	151	645
Net cash inflow/(outflow) from operating activities	(1,405)	4,853
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of listed investments	(37,760)	(69,527)
Purchase of property, plant & equipment	(3,143)	(2,395)
Purchase of biological assets	(695)	(1,900)
Net cash (outflow) from investing activities	(41,598)	(73,822)
CASH FLOWS FROM FINANCING ACTIVITIES		
Loans and advances	1,347	2,159
Net cash inflow from financing activities	1,347	2,159
Net (decrease) in cash held	(41,656)	(66,810)
Opening balance of cash	54,425	121,235
Closing balance of cash	12,769	54,425

The summary financial information cannot be expected to provide as complete an understanding as provided by the Annual Financial Statements. The accounting policies used in these financial statements are attached in the notes to the Annual Financial Statements.

TRONPNUI KAIMAHI AS AT 30TH JUNE 2015

Does not include Subsidiary staff

NAME	POSITION
Adam Tapsell	Finance Assistant
Albertha McFarlane	Personal Assistant to the Chair/TRONPnui Board Secretary
Alice Maukau-McPhee	Whanau Support Kaiawhina
Alecia Lewis	Accounts Payable
Allan Jensen	Chief Financial Officer
Amoe Tarsau	Youth Services Co-ordinator
Amy Kururangi	Youth Services Co-ordinator
Anna Needham	Financial Accountant
Anne Huriwai	Senior Manager Whanau Oranga Services
Awhi Wyllie	Iwi Justice Panel Facilitator
Awhina White	Environmental Manager
Bonnie Parata	Manager - Tuhono Whanau
Bill Taiapa	Liaison Probation Officer (Secondment)
Brandon Smith	Casual General Hand
Claude Paul	Marae Restoration
Colin Taare	Attendance -Kaiawhina
Don Hovell	Environmental Trainee
Edwina Hema	Sous Chef/Assistance Administrator
Eruera Kawhia	Te Toka Trade Training Manager
Esther Velloza	Personal Assistant to Te Roopu Tatai Hono Senior Manager
Fleur Paenga	Contracts Manager
Gary Harding	Youth Worker
George Peipi	Print Operator Casual
Helaina Makiri	Administrative Assistant
Hine Manuel	Marae and Housing Co-ordinator
Hiria Shaw	Matauranga Administrator
Hugh Stuart	Group IT Manager
Jack Papuni	Archives Assistant
Jacqueline Rangiuiaia	Receptionist Ruatoria Casual
Jacqui Ata	Executive Assistant to Chief Executive Officer
James McIntosh	Gardener
Jasmine Kaa	Communications Officer
Jason McKelvie	Accounts Administrator
Jesse Haenga	Marae Restoration
Jill Donald	Supervisor - Tuhono Whanau
Joe Ngarimu	Marae Restoration (Supervisor)
John Hockey	Business Development Manager
Joseph Akuhata-Brown	Counsellor
Josephine Tangaere	Kaiarahi Whanau Oranga Manager - Ruatoria
Juanita (Whiti) Timutimu	Maori Responsive Advisor (Secondment)
Julliet Lardelli	Kaiawhina Tuhono Whanau
Karen Hollis	Attendance Kaiawhina
Karen Pewhairangi	Kaiarahi (E Tipu E Rei)
Katherine Tuhaka	Receptionist/Administrator
Kathy Keelan	Kaiawhina Tuhono Whanau
Kelly Wyllie	Social Workers in Schools - Kaiawhina
Kerry McLatchie	General Hand
Kim Torrez	Attendance Kaiawhina
Kuini Williams	Administrator

NAME	POSITION
Laurie Sadlier	Attendance Kaiawhina
Leeanne Morice	Ngati Porou Marae Kaitakawaenga
Leighton Packer	Porou Active Coordinator
Leone Roberts	Kaiawhina Community Injury Prevention
Liz Mills	Environmental Trainee
Mabel Dewes	PAFT Education
Maraea Henare	Kaitataki - Supervisor
Marina Ngatai	Kaiawhina - Te Whae Atawhai/Social Workers in Schools
Mary-Anne Crawford	Kaiawhina - Te Whae Atawhai/Social Workers in Schools
Mateawa Keelan	Personal Assistant to Senior Manager - Whanau Oranga
Matekino Tuhura	Kaiawhina - Nutrition
Matewai Paenga	Tutor - Training for work
Matthew Pavarno	Finance Manager
Melanie Glover	Attendance Kaiawhina
Mereama Ormsby	Casual Cleaner
Meredith Ruru	In-house Legal Counsel
Monty Manuel	Kaitakawaenga - Community Injury Prevention
Naleya Ahu	Facilitator (Youth)
Neville Lyttle	Casual Cleaner (Ruatoria)
Paora Brooking	Tourism Co-Ordinator
Pearl Thatcher	Kaiawhina - Tuhono Whanau
Phillipa Tako	Cleaner (Ruatoria)
Rapaea Parata	Reo Nati Kaiawhina
Rea Proffit	Finance Administrator
Reba Haraki	Youth Services NEET Co-ordinator
Reihana Tipoki	Whanau Advocate
Rimini Moana	Strengthening Families - Co-ordinator
Rina Elers	Service Manager - Whanau Oranga
Riria Fox	Supervisor - Whanau Oranga
Robyn Smith	Service Manager - Whanau Oranga
Rua Tipoki	Service Manager - Youth
Ruby Smith	Human Resources Advisor
Sandra Chase	Restorative Justice/Youth Justice Co-ordinator
Sharyne Tuari	Kaiwhakarite Tuhono Whanau/TSAS
Shelley Hannah-Kingi	Budget Advisor
Simon Biddle	Marae Restoration
Tammy McIlroy	Receptionist/Accounts Support
Taryne Papuni	Web Content Assistant Casual
Teepa Wawatai	Chief Executive
Te Hei Kaiwai	Marae Restoration
Terendak Keelan	Kaiawhina - Tuhono Whanau
Terina Lyttle	Receptionist Ruatoria
Thomas Irwin	Iwi Justice Panel Facilitator
Tina Swann	Executive Assistant to Chief Financial Officer
Tony Lee	Management Accountant
Trisha Hina	Kaiawhina - Te Whae Atawhai/Social Workers in Schools
Trudy Lewis	Communications Manager
Tupai Ruru-Wainui	Kitchen General Hand Casual
Valencia Little	Kaiawhina - Te Whae Atawhai/Social Workers in Schools

HE HOKINGA MAHARA KI TE TIMATANGA O TO TATAU RUNANGA O RUNANGANUI NEI TENEI WA



Te Runanga o Ngati Porou Board, May 1989 – May 1993

Back row, left–right: Phil Aspinall, Tate Pewhairangi, Noel Raihania, Selwyn Parata, Ned Ihaka (Manager). Front row, left–right: Iriana Tawhiwhirangi, Dr Apirana Mahuika (Chairman), Tom Te Maro, Maria Whitehead. Absent: Koro Dewes (Deputy Chariman), Anaru Paenga, Tawa Paenga, Hopa Keelan, Tipuna Tangaere, Tom Fox, Wattie Mackey, Boydie Kirikiri and Syd Clarke.



Inaugural Te Runanganui o Ngati Porou board 2011-2015

Back row, from left: Jack Chambers, Kody Pewhairangi, Ani Pahuru-Huriwai, Fiona Te Momo, Rei Kohere. Middle row, from left: April Papuni, Dr Apirana Mahuika, Selwyn Parata, Lilian Tangaere-Baldwin. Front row, from left: Ned Ihaka, Marijke Warmenhoven, Jock Walker, Tui Warmenhoven, Barry Soutar.

Establishment Trustees

1985

A Hui a Iwi was held 3 January 1985 at Ngata College and a working party was appointed to work collaboratively with the Steering Committee in examining the various bodies that could be established for the tribe.

Steering Committee members were:

Apirana Mahuika (Chairman), Koro Dewes, Parekura Horomia, Eru Reedy, George Stainton, William Walker, Tom Te Maro, Waho Tibble, Martin Kingi, Sir H K Ngata, Herewini Kaa, Wi Kuki Kaa, Kate Walker, Waldo Houia, Marie Collier.

Working Party members were:

Apirana Mahuika (Chairman), Sir H K Ngata, Charles Begg, Eru Reedy, Whaimutu Dewes, Marie Collier, Jules Ferris, April Papuni, Robin Hayes, Parekura Horomia, Donna Awatere, Kate Walker, Georgina Tattersfield.

Te Runanga o Ngati Porou

At the August 1985 Hui a Iwi Te Runanga boundaries were determined with the decision based on tradition, and referred to in Ngata's Rauru nui a Toi Lecture Series as "Mai I Potikirua ki te Toka a Taiiau".

August 1985 – May 1989

The first members and Interim Board appointed were:

Rohe 1 Potaka ki Waiapu	Apirana Mahuika (Chairman), Koro Dewes, George Stainton, Chas Begg, Iritana Tawhaiwhirangi
Rohe 2 Waiapu ki Tawhiti	Eru Reedy, Donna Awatere, Marie Collier, Tame Te Maro, Tilly Reedy
Rohe 3 Tawhiti ki Rototahe	Parekura Horomia, Wairakau Ryland, Phil Aspinall, Wayne Ngata, Maria Whitehead (July 86), Sonny Rangiwai (March 87)
Rohe 4 Rotatahe ki Te Toka a Taiiau	Martin Kingi, Tawa Paenga, Anaru Paenga, John Taumaunu.

May 1989 – 1993

The first Waahi Pooti took place 1989

Rohe 1 Potaka ki Waiapu	Apirana Mahuika (Chairman), Koro Dewes, Whaimutu Dewes, Sydney Clarke, Iritana Tawhaiwhirangi, Tipuna Tangaere (Replaced W Dewes).
Rohe 2 Waiapu ki Tawhiti	Selwyn Parata, Tom Te Maro, Tom Fox, Herewini Ngata, Pane Kawhia, Hopa Keelan (appointed 1991).
Rohe 3 Tawhiti ki Rototahe	Phil Aspinall, Noel Raihania, Tate Pewhairangi, Boydie Kirikiri, Maria Whitehead.

Rohe 4 Rotatahe ki Te Toka a Taiiau	Tawa Paenga, Anaru Paenga, Hiki Te Kani (resigned August 89), Wattie Mackey.
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Toka Te Kani was an Interim Trustee until elections were finalised by Order of Council validation of 1993 elections.

1993 – 1996

Rohe 1 Potaka ki Waiapu	Apirana Mahuika (Chairman), Koro Dewes, Rapata Kaa, Honore Chesley (Resigned 1993), Waho Tibble.
Rohe 2 Waiapu ki Tawhiti	Selwyn Parata, Hopa Keelan, Mahuta Tuhura, Agnes Smith, Tamati Reedy.
Rohe 3 Tawhiti ki Rototahe	Noel Raihania, Tate Pewhairangi, Maria Whitehead, Hannah Tukukino, John Coleman.
Rohe 4 Rotatahe ki Te Toka a Taiiau	Tawa Paenga, Anaru Paenga, Ruth (Ruti) Paenga Ngatai, Roberta Reedy, Miria Walker.

1996 – 1999

Rohe 1 Potaka ki Waiapu	Apirana Mahuika (Chairman), Koro Dewes, Wiremu Te Aho, Tipuna Tangaere, Walton Smith (resigned), (H Tawhiwhirangi resigned).
Rohe 2 Waiapu ki Tawhiti	Selwyn Parata, Nehe Harrison, Atareta Poananga, Tamati Reedy, Hiria Johnson.
Rohe 3 Tawhiti ki Rototahe	Noel Raihania, Tate Pewhairangi, Maria Whitehead, Hannah Tukukino, Rawiri Collier.
Rohe 4 Rotatahe ki Te Toka a Taiiau	Tawa Paenga, Anaru Paenga, William (Bill) Irwin, Arapeta Gibson (jnr), Hori Houkamau.

1999 – 2002

Rohe 1 Potaka ki Waiapu	Apirana Mahuika (Chairman), Koro Dewes, Atareta Poananga, April Papuni, Wiremu Kaa (resigned May 2001), Ellen Stainton (appointed June 2001-resigned August 2001), Tipuna Tangaere (appointed August 2001).
Rohe 2 Waiapu ki Tawhiti	Selwyn Parata, Bill Burdett, Hopa Keelan, Taina Ngarimu, Tui Takarangi.
Rohe 3 Tawhiti ki Rototahe	Tuta Wilkie, Rawiri Collier, Maria Whitehead, Noel Raihania, Patrick (John) Kopua.
Rohe 4 Rotatahe ki Te Toka a Taiiau	Denise Reid (resigned August 2001), William (Bill) Irwin, Lawrence Tukaki-Millanta (deceased), Anaru Paenga, Tawa Paenga, Keepa Paenga (replaced Lawrence Tukaki-Millanta).

2002 – 2005

Rohe 1 Potaka ki Waiapu	Apirana Mahuika (Chairman), Koro Dewes, Atareta Poananga, April Papuni, Honore Chesley.
Rohe 2 Waiapu ki Tawhiti	Selwyn Parata, Bill Burdett, Hiria Johnson, Taina Ngarimu, Tui Takarangi.
Rohe 3 Tawhiti ki Rototahe	Maria Whitehead (resigned 2002), Noel Raihania, Tate Pewhairangi, Merearihi Whatuira, Heni Poutu.
Rohe 4 Rotatahe ki Te Toka a Taiiau	Jean Weke, William (Bill) Irwin, Tawa Paenga, Peace Te Kani, Nohoroa Haapu.

2005 – 2008

Rohe 1 Potaka ki Waiapu	Apirana Mahuika (Chairman), Koro Dewes, Patrick Tangaere, Bailey Mackey, April Papuni.
Rohe 2 Waiapu ki Tawhiti	Selwyn Parata, Bill Burdett, Amster Reedy, Taina Ngarimu, Tui Takarangi.
Rohe 3 Tawhiti ki Rototahe	Maria Whitehead, Noel Raihania, Tate Pewhairangi, Henare Boydie Kirikiri, Rawiri Tuiwai-Ruru.
Rohe 4 Rotatahe ki Te Toka a Taiiau	Jean Weke, William (Bill) Irwin, Peace Te Kani, Fiona Te Momo, William Gordon Aston.


2008 – 2011

Rohe 1 Potaka ki Waiapu	Apirana Mahuika (Chairman), Patrick Tangaere, Keryn Goldsmith, April Papuni.
Rohe 2 Waiapu ki Tawhiti	Selwyn Parata, Bill Burdett, Lyn Harrison, Haro Mc Ilroy.
Rohe 3 Tawhiti ki Rototahe	Maria Whitehead, Noel Raihania, Tate Pewhairangi, Heni Poutu, Merearihi Whatuira.
Rohe 4 Rotatahe ki Te Toka a Taiiau	Jean Weke, William (Bill) Irwin, Peace Te Kani, Fiona Te Momo.

Te Runanganui o Ngati Porou

2011 – 2015

Rohenga Tipuna 1 Potikirua ki Whangaokeno	Rei Kohere, Ani Pahuru-Huriwai
Rohenga Tipuna 2 Whangaokeno ki Waiapu	Apirana Mahuika (Chairman), April Papuni
Rohenga Tipuna 3 Pohautea ki Te Onepoto	Ned Ihaka, Lillian Tangaere-Baldwin
Rohenga Tipuna 4 Te Onepoto ki Rahuimanuka	Marijke Warmenhoven, Tui Warmenhoven
Rohenga Tipuna 5 Rahuimanuka ki Mataahu	Selwyn Parata (Deputy Chairman), Barry Soutar
Rohenga Tipuna 6 Mataahu ki Kokoronui	Koromatai Pewhairangi, Jack Chambers
Rohenga Tipuna 7 Kokoronui ki Te Toka a Taiiau	Fiona Te Momo, Te Okeroa (Jock) Walker

A wide landscape view of a mountain range. The foreground is filled with dense, green forest. In the middle ground, there are rolling hills and a prominent, sharp mountain peak on the left. The background shows more distant mountain ranges under a blue sky with wispy white clouds. The overall scene is serene and majestic.

*Ko te whenua te waiu mo
nga uri whakatipu*

*Whatungarongaro te
tangata toitu Te whenua*



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