

DTC EARNINGS PRESENTATION

For the third quarter ended
30 September 2026

DISCLAIMER

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The information included in this presentation is an overview and should not be considered investment advice. Users must make their own independent assessment of the company after conducting necessary investigations and seeking advice as deemed necessary.

AGENDA

1 Key Highlights

2 Operational Performance

3 Financial Review

4 Closing Remarks

5 Q&A



KEY METRICS 9M 2026

Operational and financial performance





Revenue

1,771

AED mn

▼ -2% YoY *Reported*

▼ -11% YoY *Like-for-like*

EBITDA

364

AED mn

▼ -25% YoY *Reported*

▼ -33% YoY *Like-for-like*

Net Profit

118

AED mn

▼ -56% YoY *Reported*

▼ -62% YoY *Like-for-like*

Reported includes National Taxi from 8 July 2026; like-for-like compares DTC standalone performance in both periods, excluding National Taxi.

Fleet Size (1)

15,388

▲ 17% YoY

Total Drivers (1)

26,318

▲ 15% YoY

Total Trips (2)

51.5

mn

▼ -12% YoY

Note: (1) Across all DTC and NTC business lines as of 30 September 2026.
(2Combined basis: includes DTC taxis and limousines and NTC taxis for the full 9M 2026 and 9M 2025 periods. On a reported basis, including NTC trips from 8 July 2026 only, total trips were approximately 40 mn.

STRATEGIC EXECUTION Q3 2026 HIGHLIGHTS

01 Scale & Regional Leadership

National Taxi acquisition

30%

OF INTEGRATION COMPLETED TO DATE

Focus on operational alignment and enhancing the sustainable earnings potential of the combined business, with synergies realised to date ahead of initial expectations

Phased rollout of additional Dubai capacity

600

NEW TAXI PLATES

Phased rollout to approx. 450 cars at the end of Q3 2026, expanding capacity in a controlled manner while supporting utilisation and service quality.

02 Digital Platform & Technology

Arabia Taxi fleet added to Bolt network

1,607

ADDITIONAL TAXIS

Broadens Bolt supply and digital reach, improving vehicle availability, reliability and customer ETAs.

Core systems migrated to sovereign cloud

UAE 1st

TRANSPORT-SECTOR DEPLOYMENT

Strengthens system resilience, scalability and data sovereignty, while supporting future AI-enabled mobility services.

03 Efficiency & Sustainability

First ultra-fast EV charging hub commissioned

24

ULTRA-FAST CHARGING POINTS

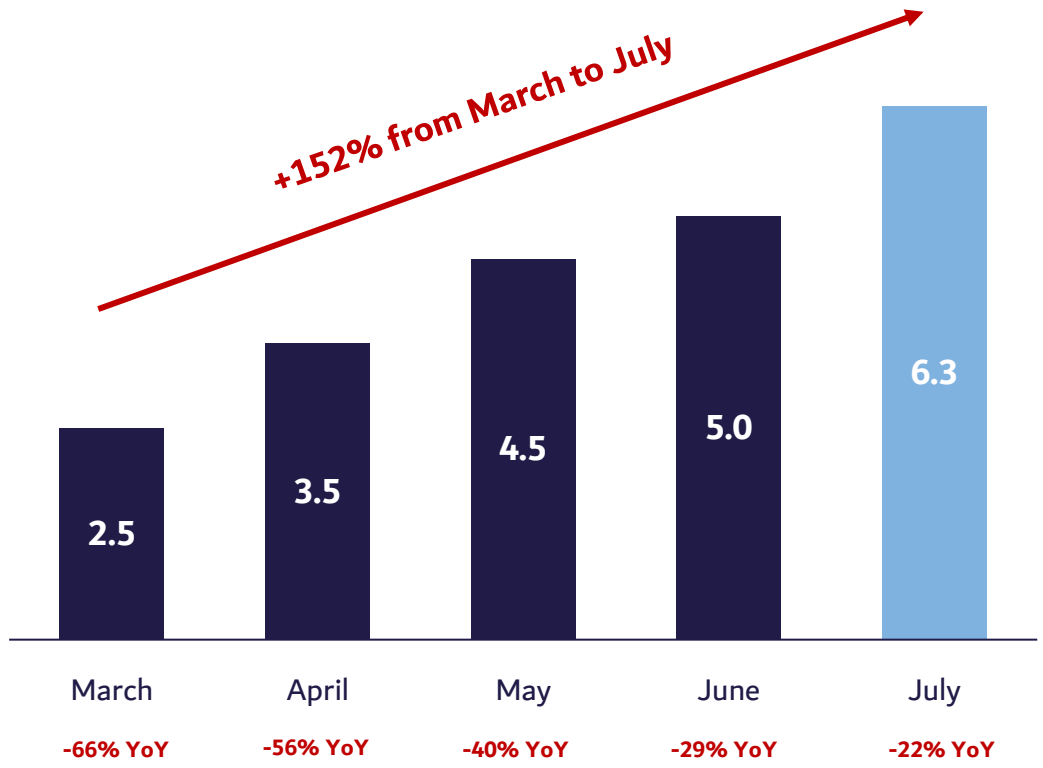
Reduces charging downtime and supports higher EV availability as phase one of a planned 200+ point network.

Execution is translating strategy into a larger addressable market, broader digital distribution and stronger operating infrastructure.

RECOVERY SIGNALS ACROSS TOURISM AND AVIATION

DXB Passenger Traffic Recovering Through July

DXB Guests *(mn)*



Tourism and Hospitality Momentum Building

869k

August overnight visitors

Strongest monthly volume since February 2026.

89%

August hotel occupancy

vs August 2025, reaching 66%, up from 36% in March.

6.97mn

Visitors in Jan–Aug 2026

International visitation continued to improve following the March disruption.

84%

Airline capacity restored

Capacity reached 84% of previous levels, with further recovery expected through the winter season.

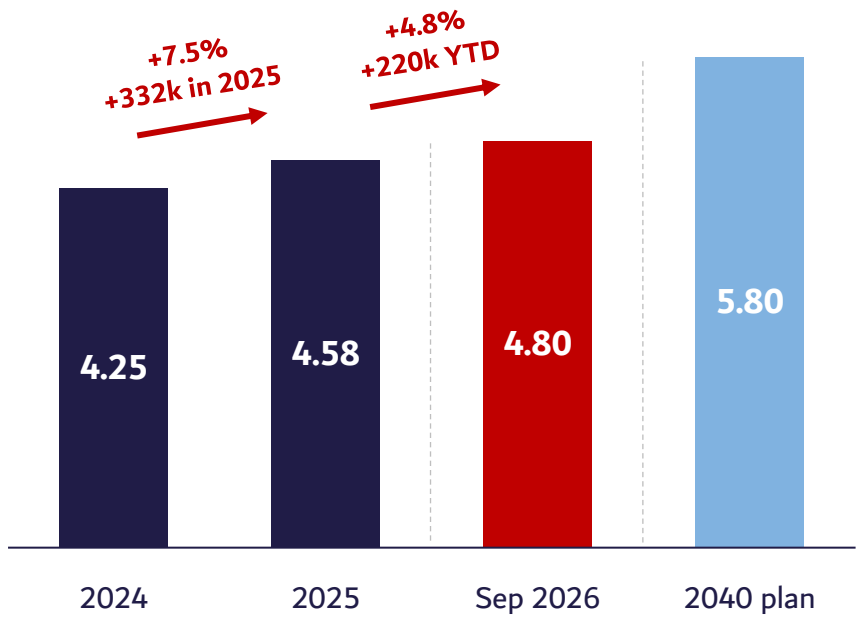
DTC implication: Improving visitor flows, airport throughput and hotel occupancy support a more constructive demand backdrop for taxi and limousine activity.

Sources: Dubai Airports; Government of Dubai Media Office; Dubai Department of Economy and Tourism. Latest data through September 2026.

STRUCTURAL DEMAND DRIVES LONG-TERM GROWTH

Dubai Population Continues To Expand

***Resident Population** (mn)*



A Large and Growing Mobility Demand Base

10.4%

2027 UAE GDP growth

Accelerating from 1.6% in 2026, supported by broad-based economic growth.

10th

UAE global soft power ranking

Highest-ranked GCC nation, driven by diversification and global influence.

48%

of 2026-2028 budget for infrastructure

Includes transport & road networks under Dubai's record budget.

WHY THIS MATTERS FOR DTC

Recurring resident demand	A larger population supports more daily commuting and point-to-point mobility.
Visitor and airport demand	Tourism and global connectivity remain important drivers of taxi and limousine trips.
Broader urban trip generation	Infrastructure and city expansion create new residential, business and leisure corridors.

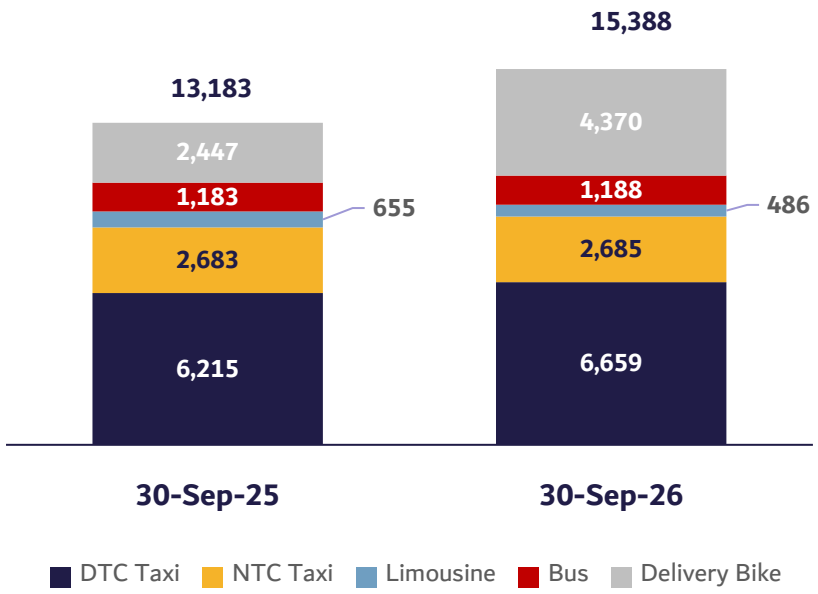
DTC implication: Structural demand drivers remain intact, supported by population growth, tourism, aviation activity and continued infrastructure investment.

Sources: Government of Dubai; Dubai 2040 Urban Master Plan; DET; Dubai Airports.


DTC
OPERATIONAL
PERFORMANCE

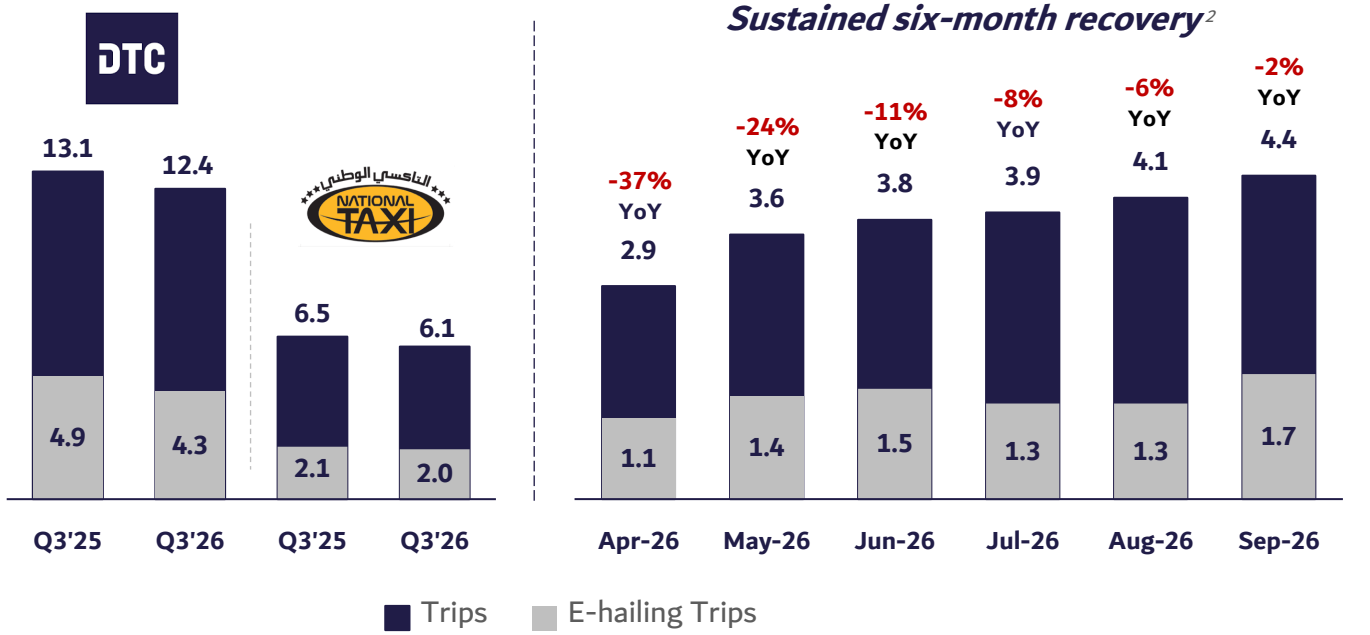
SOLID OPERATIONAL PERFORMANCE

Fleet Size



Number of Trips

million [1]



Continued fleet expansion across all vehicle segments, with total operational fleet reaching almost 15,400 vehicles as of 30 September 2026.

Sustained recovery in trip volumes through Q3, with the YoY decline narrowing from 37% in April to just 2% in September.

Note: (1) Includes taxi and limousine trips only for DTC. (2) DTC only.

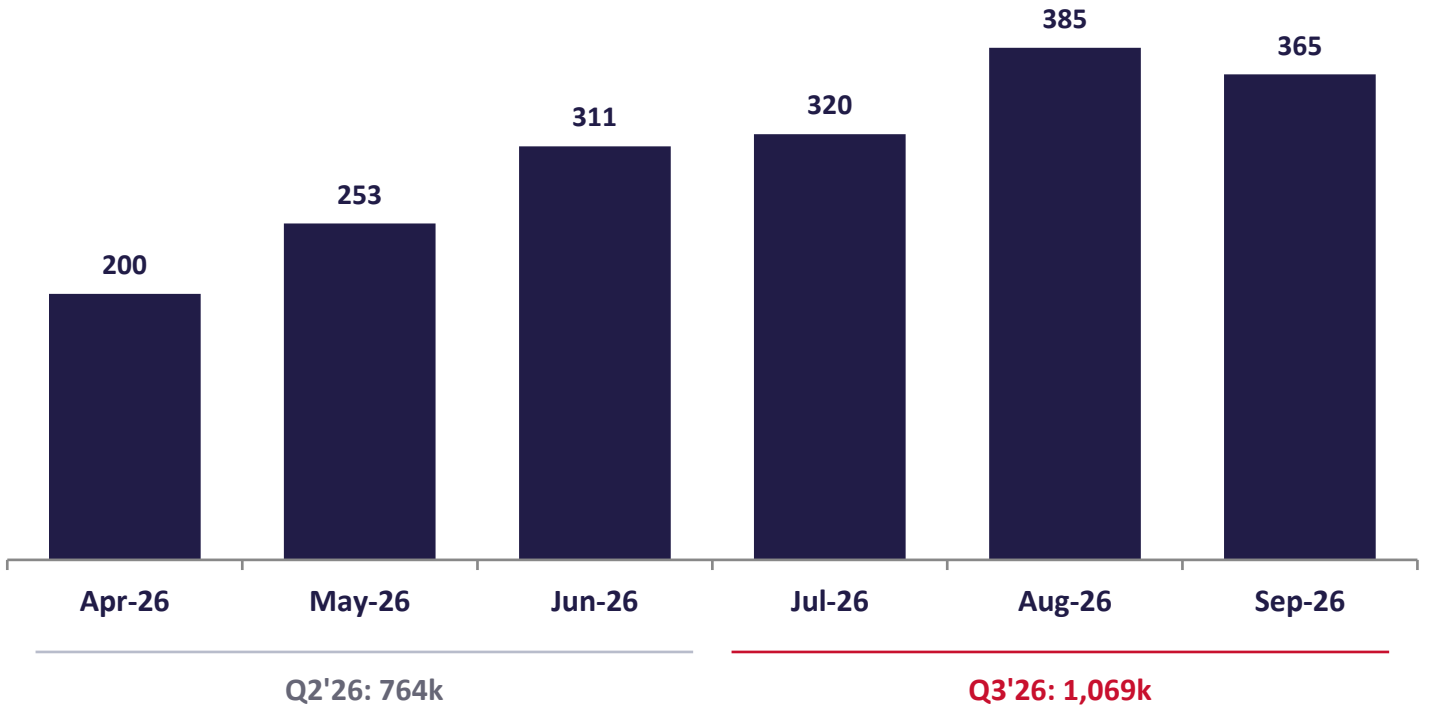
AIRPORT TRIPS MOMENTUM

Airport trips accelerating in line with recovering passenger traffic

Airport trips represented c.9% of DTC taxi and limousine trips in Q3 2026, peaking at 385k in August.

Monthly Airport Trips

thousand [1]



1.07 mn

Airport trips in Q3 2026

+40%

Q3 vs Q2 2026

+82%

Monthly trips, Apr to Sep 2026

Note: (1) DTC only; includes trips from DXB Terminals 1, 2 and 3 and Al Maktoum International (DWC).

NATIONAL TAXI INTEGRATION & VALUE CREATION

Execution focused on operational integration, synergy capture and sustainable earnings growth

National Taxi integration underway following completion in July 2026





National Taxi brand to be retained

Revenue
168
AED mn
▼-2% YoY

EBITDA
35 **21.0% margin**
AED mn
▼-4% YoY

Net Profit
17 **10.0% margin**
AED mn
Flat YoY

Note: Standalone NTC financials from date of consolidation, for the period 8 July 2026 to 30 September 2026.

Fleet Size
2,685
Flat YoY

Synergies
3.9
AED mn
Realized in Q3

Total Trips
17.8 **6.7mn ADH**
mn
▼ -7% YoY

Note: Fleet size as at 30 September 2026; Total trips for 9M 26.

Strategic Highlights

Integration ahead of plan
National Taxi integration is c.30% complete, with focus on key controls and operational alignment.

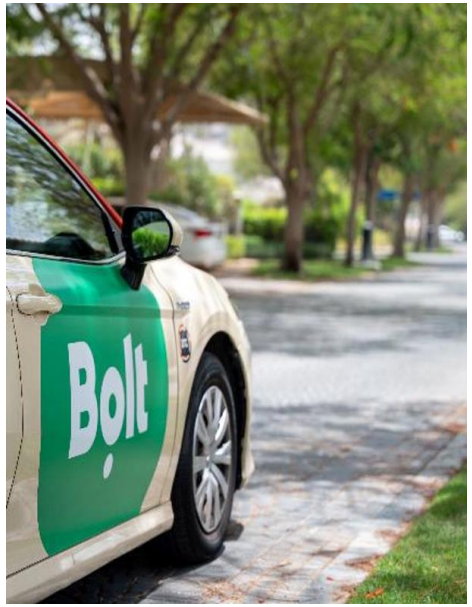
Synergy capture
AED 3.9mn of synergies realised in Q3, ahead of initial expectations, across finance, procurement and capex & asset optimisation. Monthly savings built from AED 0.1mn in July to AED 2.4mn in September.

Execution progressing
Integration is progressing across finance, procurement, HR, governance and operations, with completed milestones establishing the foundation for further efficiency and earnings benefits.

SUSTAINED VALUE WITH BOLT PLATFORM

Expanding network scale, geographic reach and customer adoption

Strong momentum in operational performance across Bolt and its partners



Total Trips	Fleet Partners	App Downloads	Cars Registered
6.6mn	405	2.1mn	35k
+44% in 9M'26 vs 9M'25			

CSAT (Customer Satisfaction Score)	Average Monthly Active Drivers	Average Monthly Active Riders	Average Trips Per Active Driver
~82%	~41k	~164k	~18
#1 in Bolt Worldwide	+55% in 9M'26 vs 9M'25	+73% in 9M'26 vs 9M'25	-14% in 9M'26 vs 9M'25[2]

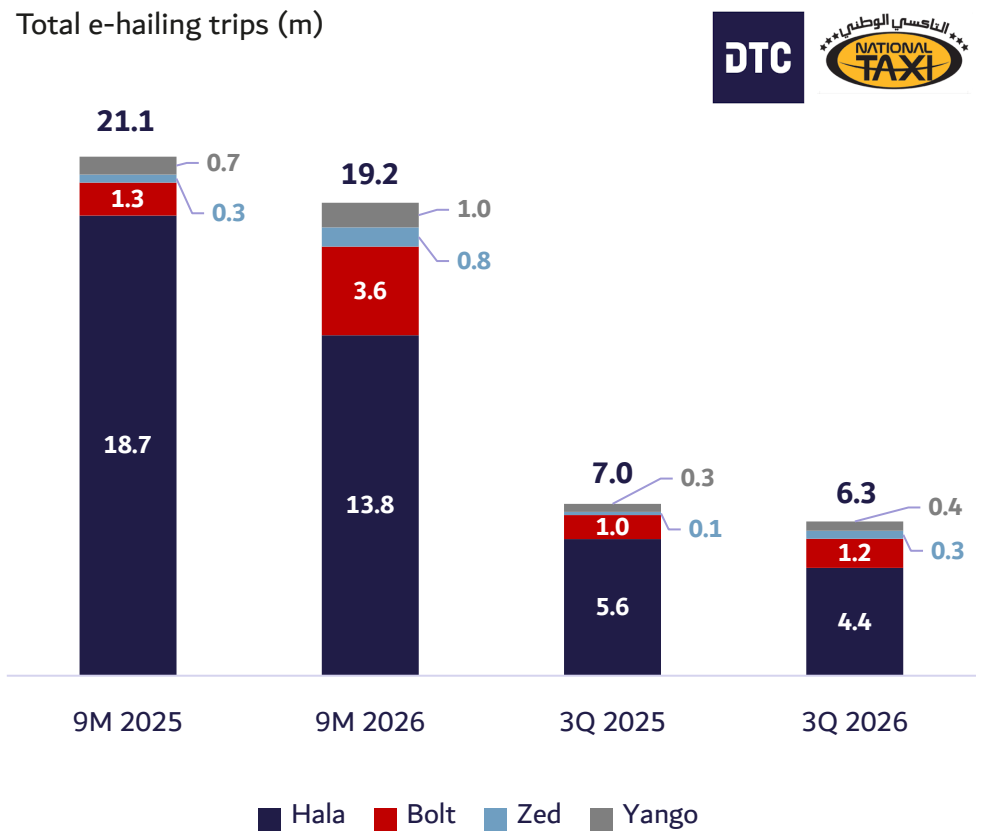
Strategic Highlights

- **Strong growth despite a challenging backdrop**, demonstrating continued growth in platform adoption and network scale
- **Abu Dhabi scaling as a new growth market,** with ~3,500 completed trips per week by end-September, with taxi progressing through production testing and fleet onboarding
- **Q3 momentum accelerated** with 2.3 million trips, up 52% YoY, supported by continued expansion in drivers, riders and fleet partners

Note: Figures refer to 9M 2026 unless otherwise stated
(1) Data since Bolt partnership launch in December 2024
(2) Due to increase in drivers onboarded

ACCELERATING E-HAILING PLATFORM GROWTH

Strong Growth and Increasing Diversification



DTC e-hailing operational on Bolt from February 2025 and Zed from September 2025.

Strategic Partnerships with Leading Platforms

hala.

Access to Dubai's taxi e-hailing ecosystem through the **RTA-Careem JV, with 100%** of DTC's eligible fleet on Hala, with **120m+ rides since 2019** and partnership renewed for five years in 2026.

Bolt

Broadens DTC's digital distribution and customer reach, with **DTC, Kabi, National Taxi** and **Arabia Taxi** vehicles available through the platform.

zed.

Expands DTC's e-hailing reach through increased **taxi availability and service efficiency** with DTC and **Kabi** vehicles available through the platform.

YANGO

One of National Taxi's established e-hailing channels, **extending digital demand capture** across its Dubai and Abu Dhabi operations.

Expanding demand capture and target addressable market

Broader platform reach

Multiple e-hailing platforms expand customer access, improve resilience and reduce single channel reliance.

Incremental fleet utilisation

E-hailing demand channels complement street hailing to support higher utilisation across DTC's existing fleet.

Predictive, scalable analytics

Partnerships increase revenue-generating kilometers with more predictive and efficient demand capture.

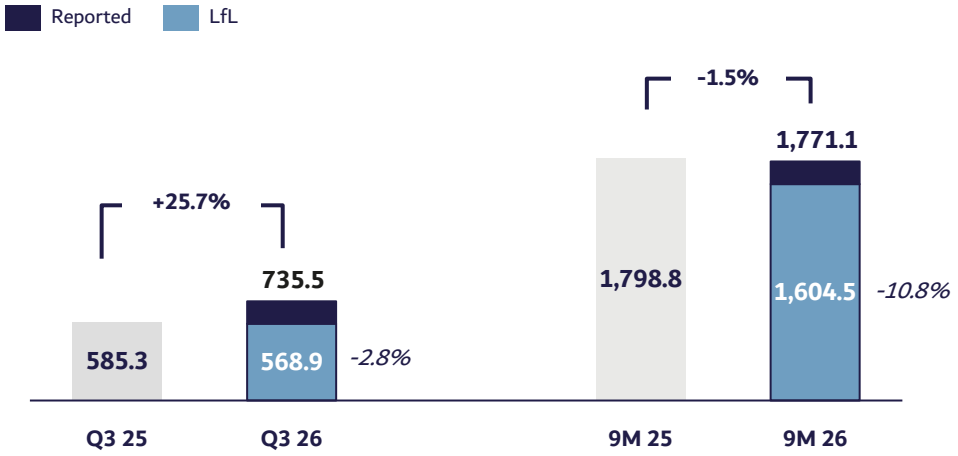
9M 2026 FINANCIAL REVIEW



FINANCIAL HIGHLIGHTS

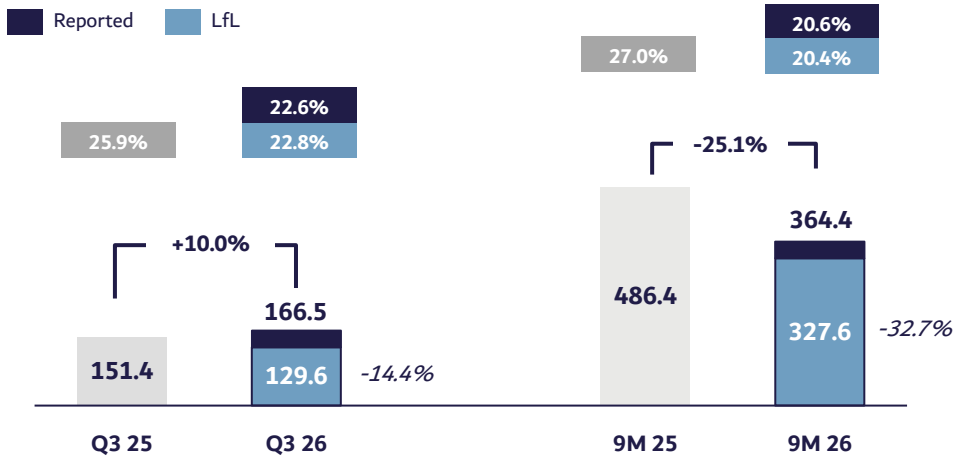
Revenue

AED million



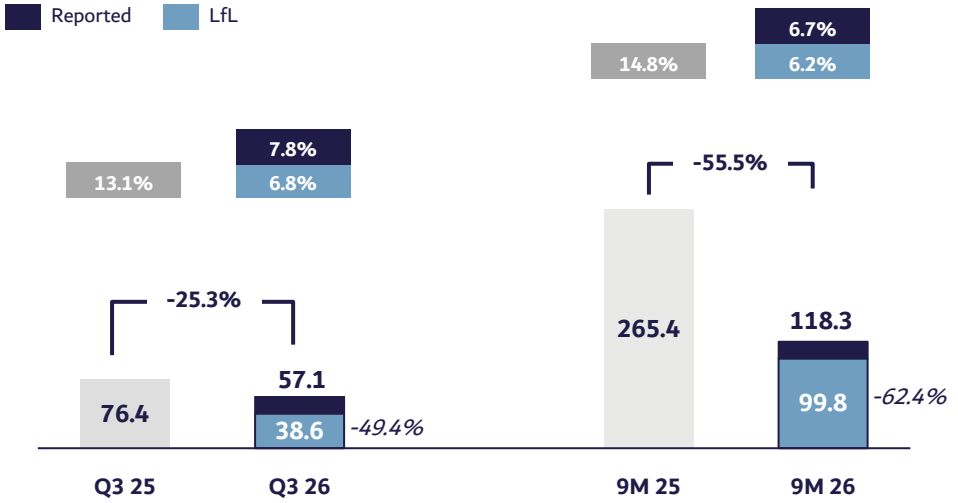
EBITDA

AED million



Net Profit

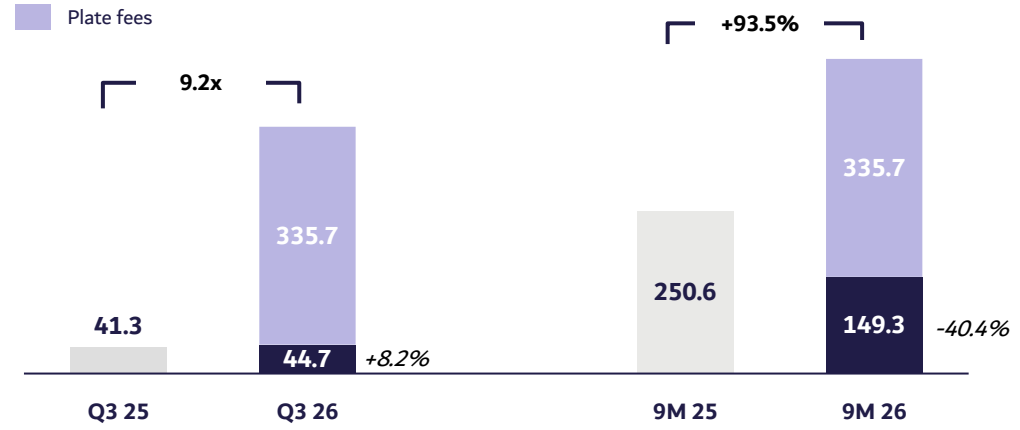
AED million



Net CapEx [1]

AED million

Higher Q3/9M Net CapEx primarily reflects AED 336m investment in additional RTA taxi plates



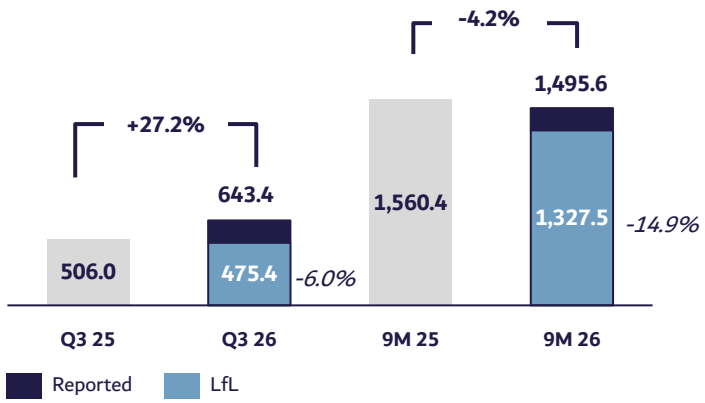
Note: Reported figures inclusive of intercompany eliminations. (1) Net CapEx includes National Taxi from 8 July 2026 (AED 3.4 million in Q3 2026).

REVENUE ACROSS SEGMENTS

Taxi

AED million

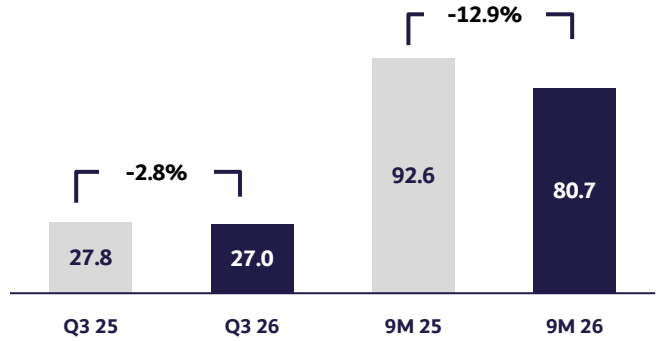
87% CONTRIBUTION *(Reported)*



Limousine

AED million

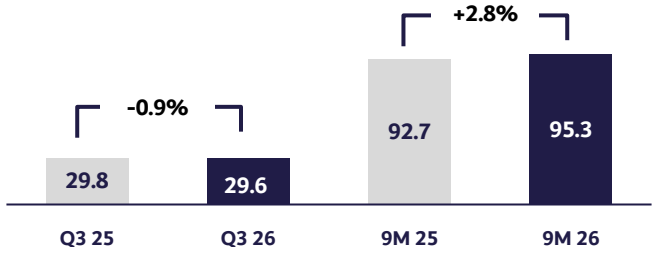
4% CONTRIBUTION



Bus

AED million

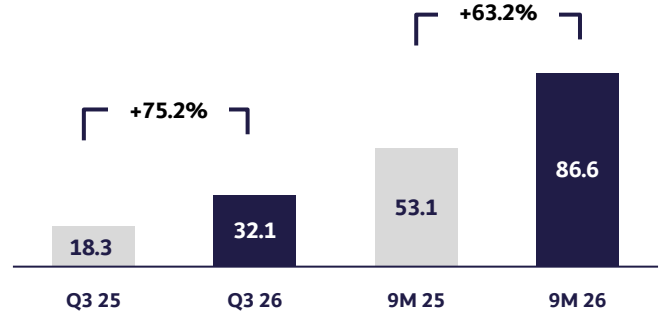
4% CONTRIBUTION



Delivery Bike

AED million

4% CONTRIBUTION



Factors driving revenue performance in Q3 2026

Taxi

Like-for-like revenue declined 6.0% year on year, reflecting lower trip volumes, although demand improved progressively through the quarter. By September, DTC taxi trips were down just 1.7% year on year. Reported revenue increased 27.2%, reflecting the consolidation of National Taxi.

Limousine

Revenue declined 2.8% year on year as softer demand continued to weigh on trip activity, although volumes improved progressively through the quarter.

Bus

Revenue remained broadly stable year on year, supported by the resilience of the existing contract base and continued contribution from recurring services.

Delivery

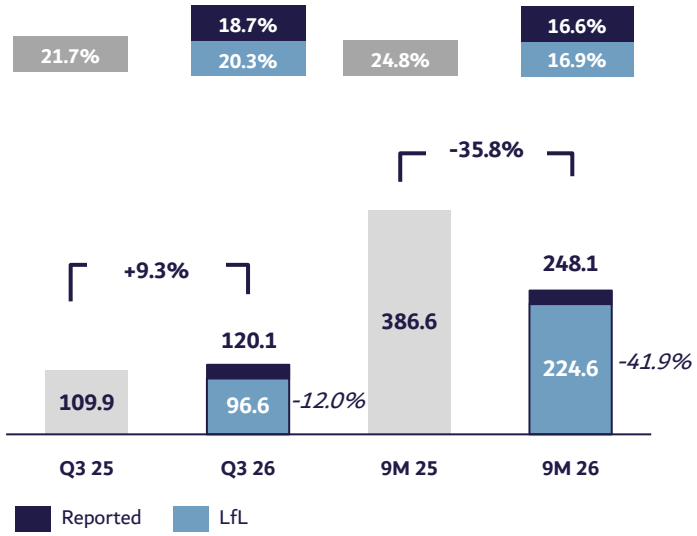
Revenue increased 75.2% year on year, driven by continued fleet expansion and sustained demand across the on-demand delivery market.

Note: (1) Reported figures inclusive of intercompany eliminations. (2) Revenue contribution refers to Q3 2026. Other revenue contributes 1% to total revenue. Percentages may not sum to 100% due to rounding and intersegment eliminations.

GROSS PROFIT PERFORMANCE

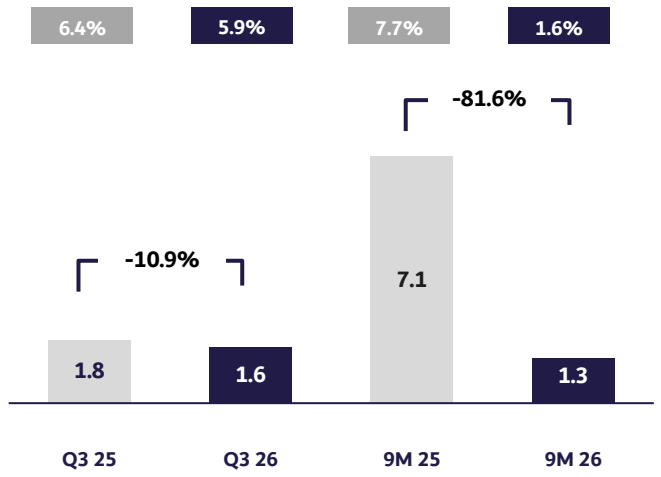
Taxi

AED million



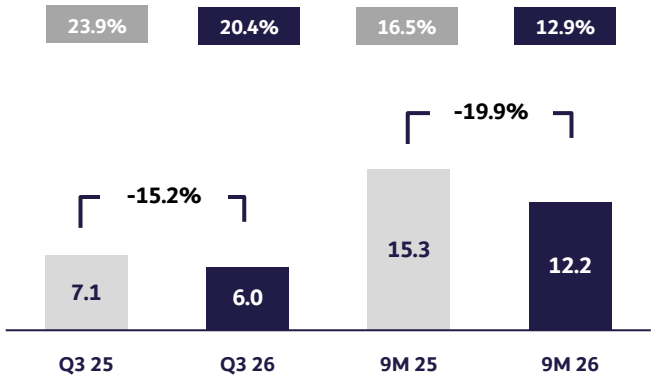
Limousine

AED million



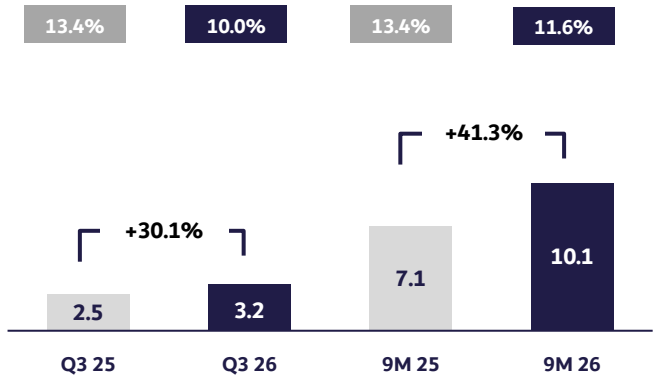
Bus

AED million



Delivery Bike

AED million



Factors driving gross profit performance in Q3 2026

Taxi

Like-for-like gross profit declined 12.0% on lower trip volumes and higher fuel and insurance costs, partly offset by an AED 33.5m RTA taxi vehicle fee reduction recognised in Q3 2026.

Limousine

Gross profit declined 10.9% year on year, reflecting lower trip volumes, reduced airport activity and higher fuel and insurance costs, although the rate of decline moderated as demand improved through the quarter.

Bus

Gross profit declined 15.2% year on year as higher operating costs, including fuel, more than offset broadly stable revenue.

Delivery

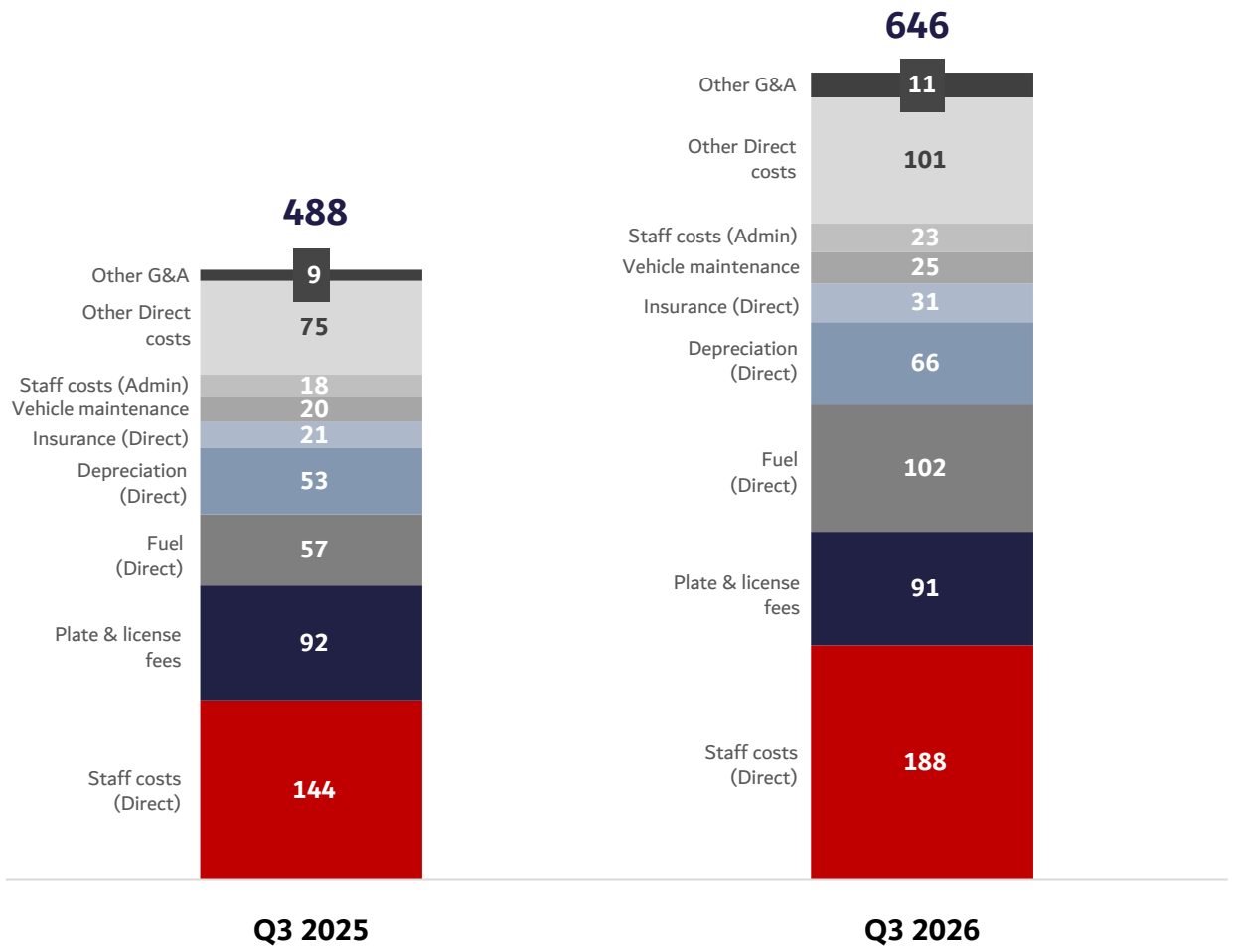
Gross profit increased 30.1% year on year, supported by strong revenue growth and continued fleet expansion. Gross margin moderated to 10.0% from 13.4%, reflecting higher insurance and maintenance costs associated with the larger fleet.

Note: (1) Reported figures inclusive of intercompany eliminations. (2) Taxi gross profit presented above for all periods is excluding other services.

DISCIPLINED COST MANAGEMENT

Total Operating Expenses Breakdown

AED million



Note: Q3 2025 reflects DTC standalone; Q3 2026 reflects DTC consolidated with NTC from 8 July to 30 September 2026.

Q3 2026 operating expense drivers

Staff costs

Remained the largest cost category at c.33% of operating expenses, reflecting the integration of National Taxi, partly offset by lower staff costs at DTC.

Plate and license fees

Declined to c.14% of operating expenses from c.19% in Q3 2025, with the RTA fee waiver offsetting the impact of National Taxi plate fees.

Fuel costs

Increased to c.16% of operating expenses from c.12%, primarily reflecting higher fuel prices during the quarter, alongside the larger consolidated fleet following the National Taxi acquisition.

Direct depreciation

Represented c.10% of operating expenses, broadly in line with Q3 2025, reflecting the larger asset base following the National Taxi consolidation.

PROFITABILITY AND EARNINGS PERFORMANCE

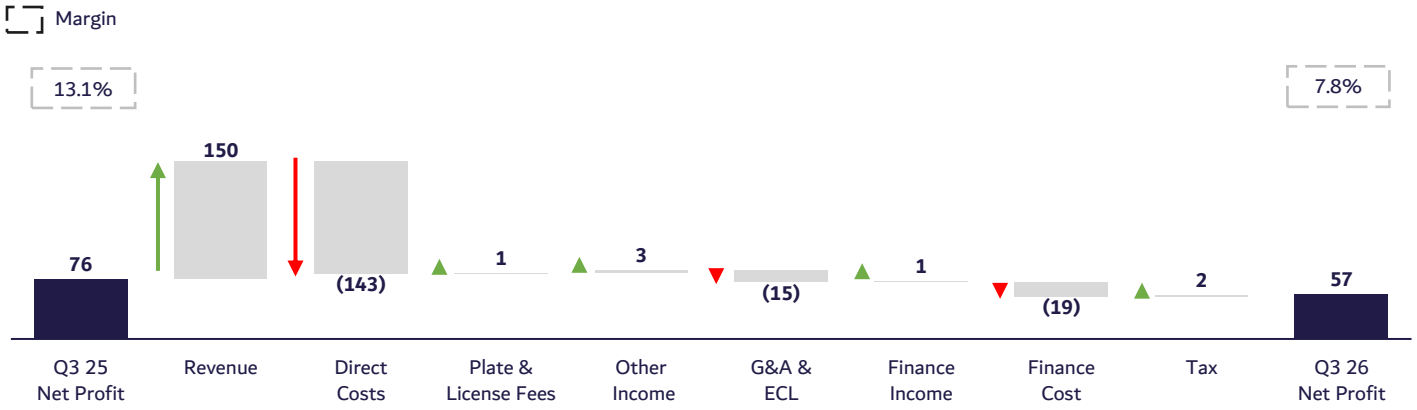
EBITDA

AED million



Net Profit

AED million



Note: Q3 2025 reflects DTC standalone; Q3 2026 reflects DTC consolidated with NTC from 8 July to 30 September 2026.

Q3 2026 EBITDA drivers

- EBITDA increased 10.0% to AED 166.5 million, supported by National Taxi consolidation and the progressive recovery in mobility demand.
- Higher direct operating costs partially offset the revenue contribution, reflecting the larger consolidated operating base and higher fuel prices.
- EBITDA margin moderated to 22.6% from 25.9% in Q3 2025, reflecting softer underlying demand, higher fuel costs and the impact of National Taxi consolidation.

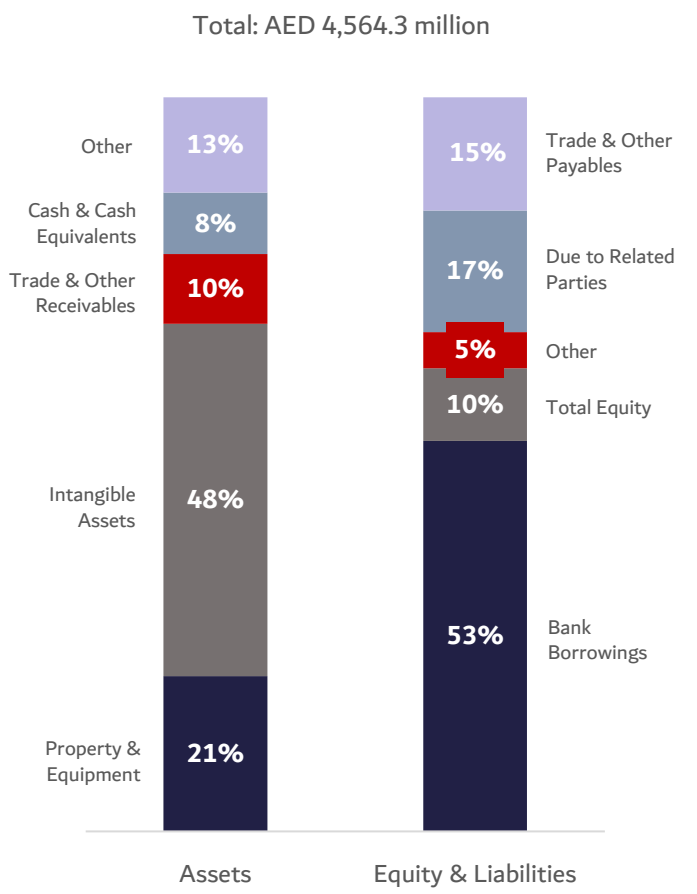
Q3 2026 Net Profit drivers

- Net profit declined to AED 57.1 million, as higher EBITDA was more than offset by higher depreciation and financing costs following the National Taxi acquisition.
- Net profit margin moderated to 7.8% from 13.1%, reflecting higher finance costs and the lower EBITDA margin during the quarter.

Strong Liquidity, Elevated Acquisition-Related Leverage

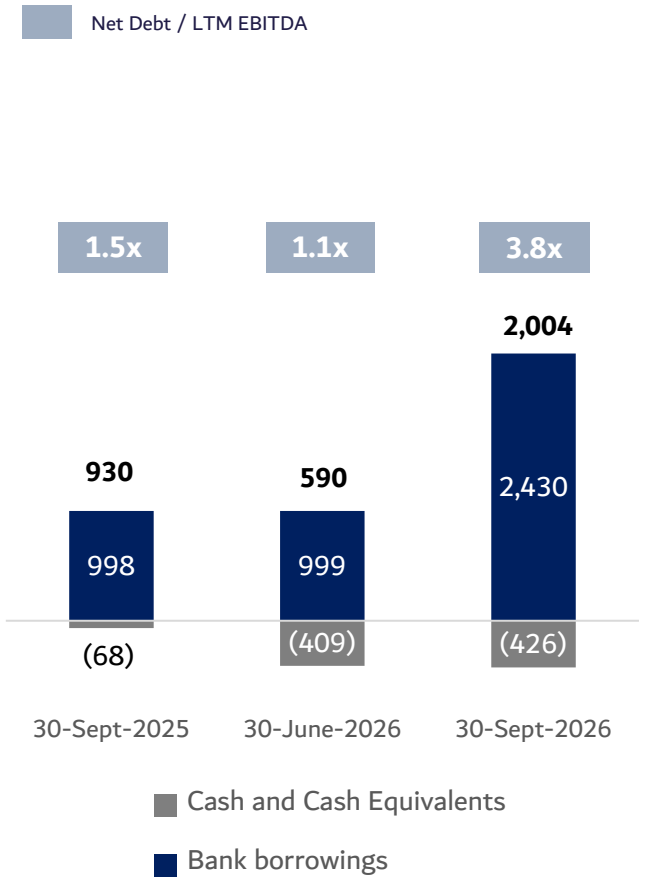
Balance Sheet[1]

AED million



Net Debt[2]

AED million



Balance sheet highlights

Strong liquidity position

Cash and cash equivalents stood to AED 426 million (including AED 50 million in Short term National Bonds) providing liquidity to support ongoing operations, National Taxi integration and DTC's strategic priorities.

Acquisition funding increases leverage

Net debt increased to AED 2.0 billion (3.8x net debt to LTM EBITDA), primarily reflecting financing for the National Taxi acquisition. DTC remains focused on maintaining a prudent capital structure and progressive deleveraging through cash generation.

Diversified funding and financial flexibility

- AED 1.0 billion term loan secured in 2023 with 2028 maturity
- In May 2026, DTC signed an additional term loan facility of AED 1.44 billion to finance the National Taxi acquisition

Revolving Credit Facility

- AED 200 million facility has not been drawn
- A new facility of AED 360 million was signed in May 2026 and has not yet been drawn

Note: (1) Consolidated DTC and NTC from 8 July 2026 as at 30 September 2026; Cash and Cash Equivalents include Wakala deposits and short term Sukuk bonds (2) Group bank borrowings less cash and cash equivalents and short-term National Bonds (AED 50.4 million) as at 30 September 2026. LTM EBITDA include NTC from 8 July 2026 only; net debt includes full acquisition financing.

DISCIPLINED CAPITAL ALLOCATION

Balancing organic investment, National Taxi integration, balance-sheet strength and shareholder returns

Invest in Long-term Organic Growth 01

- Fleet renewal and optimisation, incremental plate expansion and disciplined capital deployment
- Technology-driven efficiencies, digital channel expansion and autonomous mobility rollout
- Customer experience, capability building and people development across the business

Deliver National Taxi integration and strategic value 02

- Successfully integrate the AED 1.45 billion National Taxi acquisition
- Capture identified operational, procurement and productivity synergies
- Assess further consolidation opportunities selectively and against clear strategic and financial return criteria

Strengthen Financial Resilience 03

- Progressive deleveraging to sustain a healthy leverage profile with
- Preserve balance-sheet strength and financial flexibility for strategic investment and market cycles
- Sustain strong liquidity and disciplined risk management

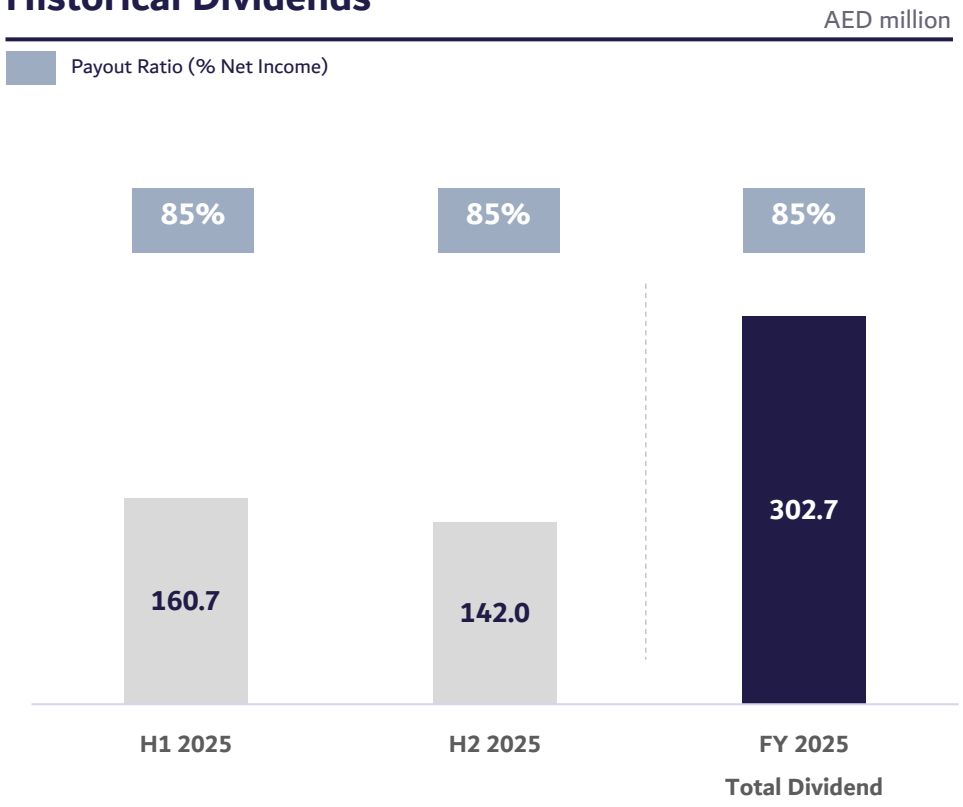
Deliver Attractive Shareholder Returns 04

- Maintain a progressive and sustainable cash return to shareholders
- Dividend policy targets a payout of at least 85% of annual net profit
- FY2026 distribution to be assessed at year-end, balancing financial resilience, long-term investment and shareholder returns

Note: Financial position as at 30 September 2026.

SUSTAINABLE SHAREHOLDER RETURNS

Historical Dividends



FY 2025 total dividend (AED 302.7 million) **represented a 7.5% increase in payout compared to FY 2024** (AED 281.6 million)

FY 2026 shareholder distribution to be **assessed at year-end**

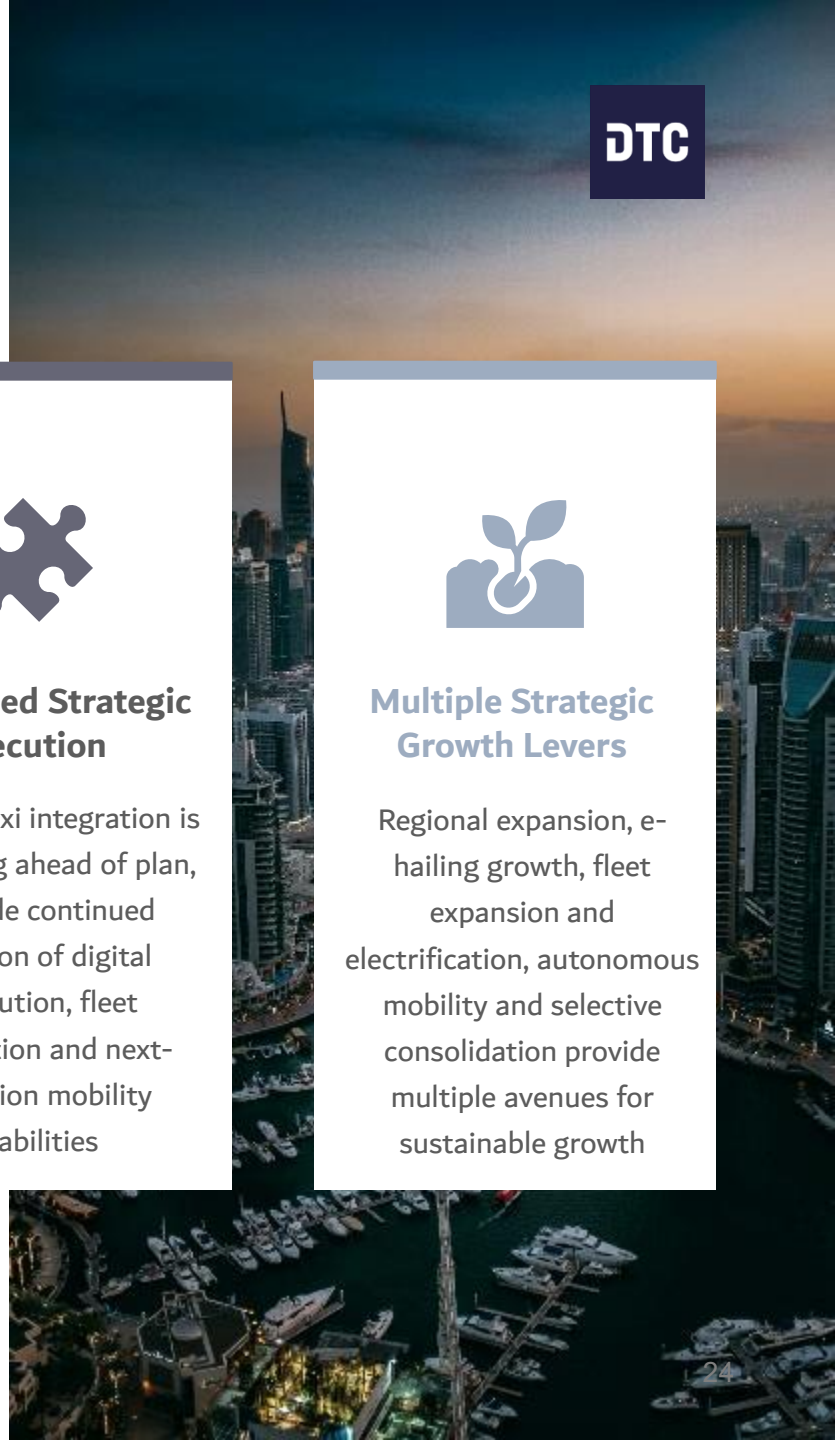
Reflects the current operating environment and **disciplined capital allocation framework**

Retains flexibility to support the business and **maximise long-term shareholder value**

Note: DTC's ability to pay dividends is dependent on a number of factors, including the availability of distributable reserves, its capital expenditure plans and other cash requirements in future periods, and is at the discretion of the Board of Directors and General Assembly.


DTC
CLOSING
REMARKS

SUMMARY



Leading UAE Mobility Platform

Dubai's #1 taxi operator with increased scale across Dubai and Abu Dhabi following the National Taxi acquisition, and a growing multi-emirate mobility platform

Demand Recovery Gaining Momentum

Trip volumes improved progressively through Q3, with the year-on-year decline narrowing from 37% in April to c.2% in September

Strong Long-Term Fundamentals

Long-term mobility demand remains supported by population growth, tourism and aviation activity, alongside continued investment in UAE transport infrastructure

Disciplined Strategic Execution

National Taxi integration is progressing ahead of plan, alongside continued expansion of digital distribution, fleet optimisation and next-generation mobility capabilities

Multiple Strategic Growth Levers

Regional expansion, e-hailing growth, fleet expansion and electrification, autonomous mobility and selective consolidation provide multiple avenues for sustainable growth



Q&A SESSION

DTC

تطبيق شركة تاكسي دبي لعلاقات المستثمرين

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APPENDIX

DUBAI'S FLAGSHIP MOBILITY COMPANY

Comprehensive Mobility Solutions Across Four Key Segments

Taxi services through large eco-friendly fleet

Limousine with Chauffeur-driven luxury vehicles

School and commercial **Bus services**

Last-mile **delivery services**

Exclusivity in key prime locations

Exclusive provider to Dubai's Ministry of Education

Growing demand for last-mile delivery

53m Trips[2]
*o/w **52m** Taxi Trips*

15,388 Vehicles[3]
*o/w **9,344** Taxis*

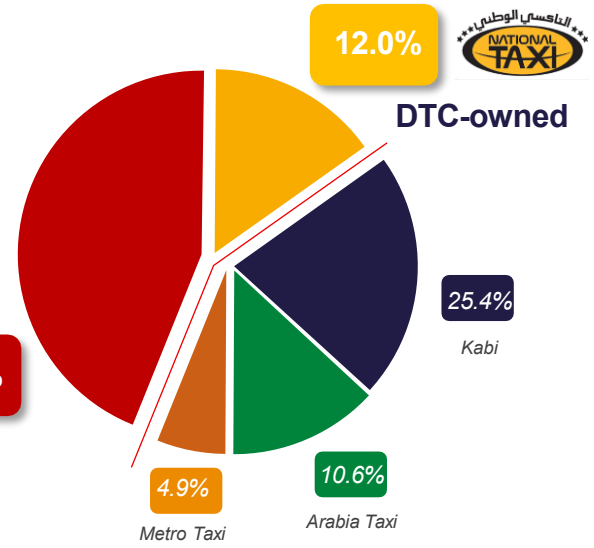
26,318 Total Drivers[3]

Significant Scale

Dominant Taxi Segment Market Share

#1

Taxi Operator in Dubai[1] (by market share)



Taxi Segment Enabled by

Multiple Taxi booking and hailing channels

Online channels: Careem-Hala, Bolt, Zed

Offline channels: street-hailing and dedicated RTA taxi stands

Favourable Taxi Regulatory Framework

Controlled supply and regulated entry

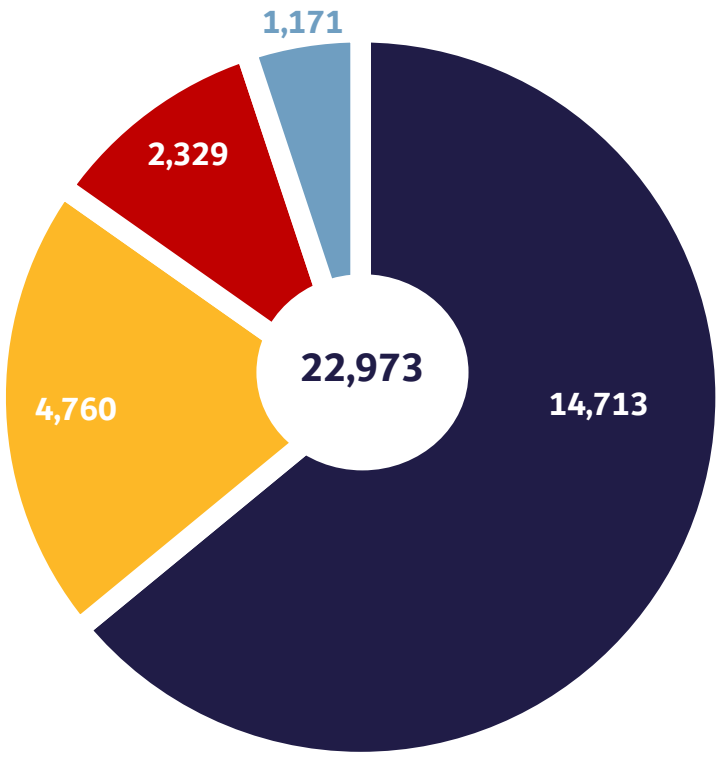
Mandated fixed fares model regularly adjusted for inflation

Notes: (1) Market share based on the number of taxi plates owned by the franchise as % of total taxi plates in the Dubai market; data as of 30 September 2026.
(2) Includes taxis and limousines only; for the year ending 31 December 2025.
(3) Across all DTC and NTC business lines as of 30 September 2026.

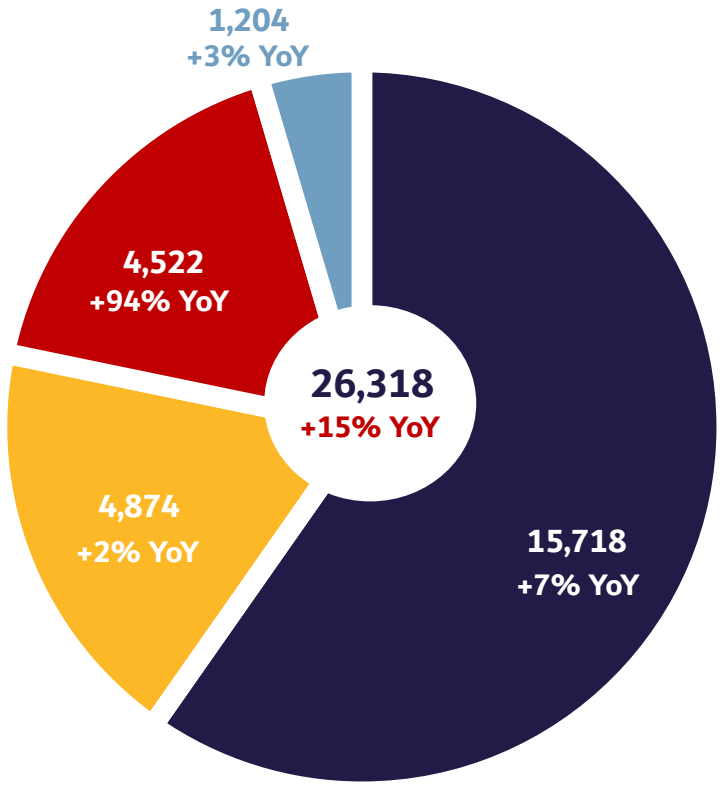
EXPANDED DRIVER BASE

26,000+ drivers supporting taxi, limousine, delivery and school bus operations

Driver mix at 30 September 2025[1]



Driver mix at 30 September 2026



DTC Taxi & Limousine | National Taxi | Delivery Bike | Bus

Key highlights

Continued expansion

Combined driver base increased 15% YoY to 26,318, supporting the continued expansion of DTC's mobility operations.

Adding scale

National Taxi contributes 4,874 taxi drivers, representing c.19% of the combined driver base at 30 September 2026.

Notes: (1) 30 September 2025 total includes 4,760 National Taxi drivers for comparison purposes; DTC standalone had 18,213 drivers at 30 September 2025.

BOLD STRATEGY ENABLING AN AMBITIOUS VISION



Strategic Objectives

01. Ensure sustainable growth and maintain a leading market presence

02. Ensure strong profitability and cash flow

03. Provide superior customer experience

04. Create a positive impact on health, safety and the environment

05. Be the employer of choice across all functions

06. Foster collaborative and high value partnerships

CLEARLY DEFINED OPPORTUNITIES

Business Verticals and Strategic Opportunities

Taxi

- Additional plates
- Optimise operations
- Digital channel fix
- Further geographic expansion in UAE

Limousine

- Fleet increases
- Digital channel growth
- Optimise operations

Bus

- Optimise operations (with potential restructuring)

Delivery

- Double down on market share
- New customers
- Geographic expansion in UAE

Digital

- Bolt e-hailing platform
- Loyalty program

Strategic Enablers

Sustainability and experience design

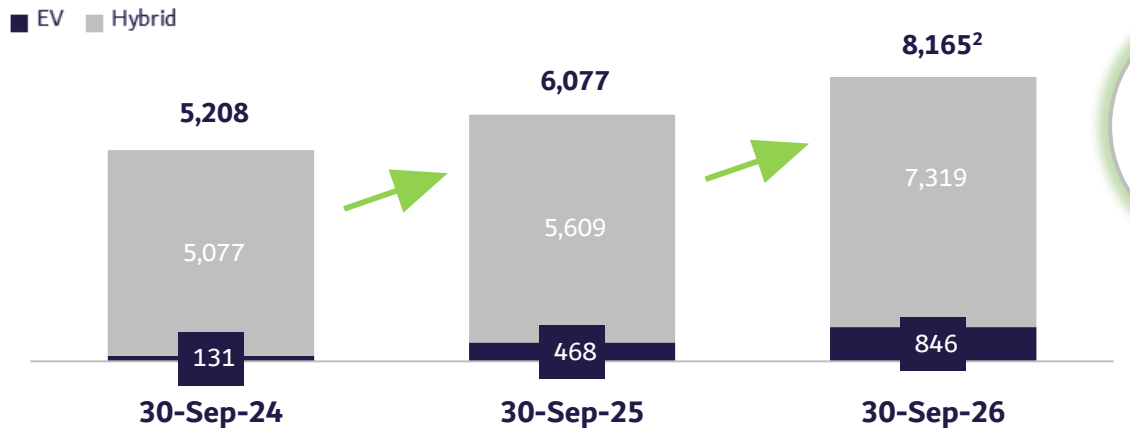
Organisation and governance

Process and IT systems

DELIVERING GROWTH SUSTAINABLY

01 Environment

Largest environmentally friendly fleet in Dubai[1]



>90% of total DTC fleet currently EV/Hybrid

RTA's ESG Strategy

Taxi Fleet

~100%

Environmentally- Friendly Target by 2027

Net Zero

0

Emissions in public transportation by 2050

02 Social[2]

135 Dedicated lady and family taxis

32 People of Determination taxis

50 Different nationalities represented

25% Women in workforce

03 Governance

Experienced senior management team

Seven non-executive independent directors

Three permanent committees

Note: (1) Includes taxi and limousine hybrid and vehicle fleet only. (2) YTD 2026 figures include consolidated DTC and NTC taxi and limousine fleets.

AUTONOMOUS & ELECTRIC MOBILITY

Advancing autonomous deployment and fleet electrification across DTC's mobility platform



AUTONOMOUS MOBILITY

Apollo Go partnership

Combines fully driverless technology with DTC's operating platform and fleet-management expertise.

50	1,000+	1st	2027
AUTONOMOUS VEHICLES	TARGET FLEET	COMMERCIAL DEPLOYMENT	NETWORK EXPANSION
Initial rollout underway	**Phased deployment over time**	**Fully driverless services launched in Dubai**	**Planned rollout across Dubai operational zones**

- Launched Dubai's first fully driverless commercial ride-hailing service with Apollo Go.
- Initial rollout of 50 vehicles underway, with phased expansion planned across operational zones.
- Supports Dubai's ambition for 25% of all journeys to be autonomous by 2030.
- Commercialisation supported by DTC's operating platform and fleet-management capabilities.

ELECTRIC MOBILITY

& CHARGING INFRASTRUCTURE

846	24	200+
EV FLEET [1]	ULTRA-FAST POINTS	PLANNED NETWORK
+64% YoY	**Commissioned**	**Phased ultra-fast rollout**

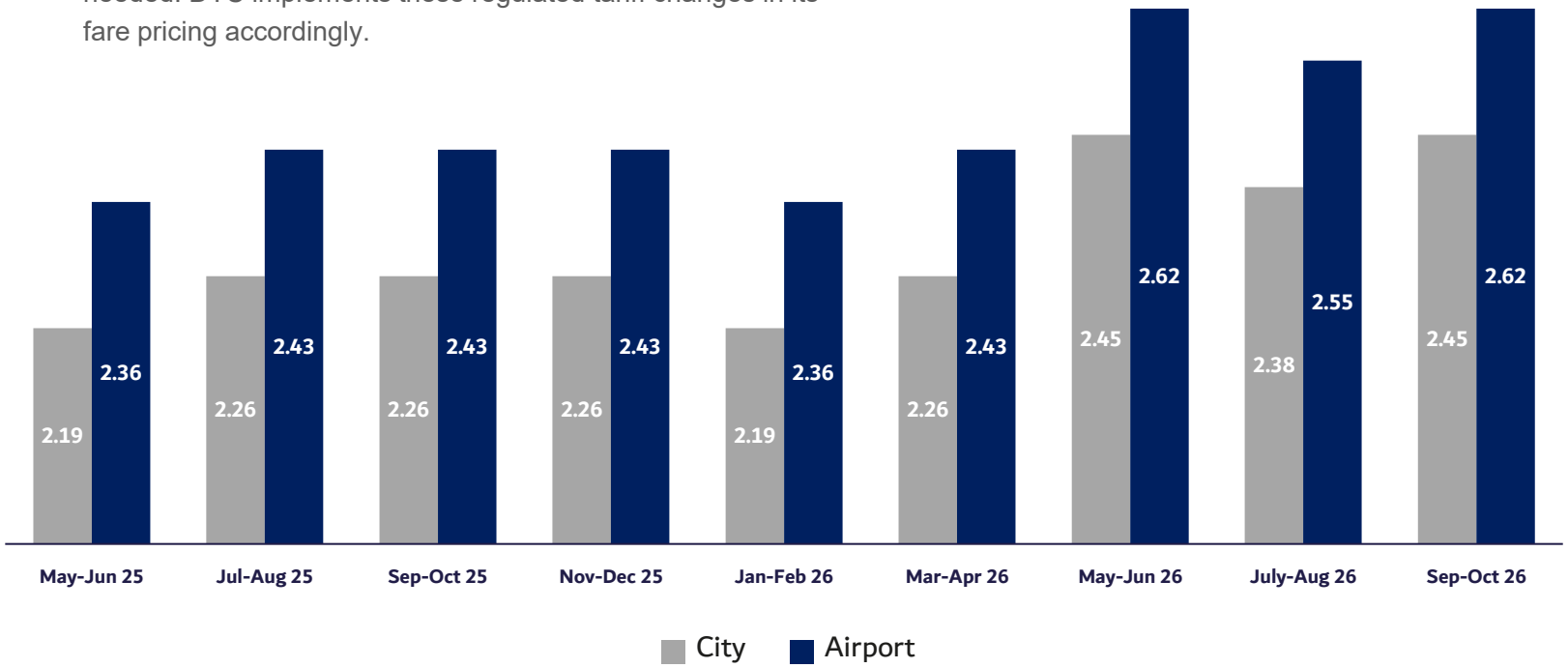
- First ultra-fast charging hub commissioned, reducing charging downtime and supporting higher EV availability.
- Continued fleet electrification supports DTC's sustainability and operational-efficiency priorities.

Note: (1) Combined DTC and NTC EV fleet for 9M 2026 and 9M 2025.

TAXI TARIFF TRENDS

Per KM fare (AED)

The RTA has been reviewing taxi tariffs every two months based on prevailing fuel prices, and either maintains or adjusts them as needed. DTC implements these regulated tariff changes in its fare pricing accordingly.



Steady Fare Increases Implemented

RTA implemented a further tariff adjustment in May 2026, increasing city and airport per-kilometre fares.

Maintaining Competitive and Affordable Fares

Despite these increases, DTC fares remain affordable, supporting accessible mobility services for Dubai residents and visitors.

Alignment with Strategic Objectives

These adjustments align with DTC's focus on ensuring strong profitability and cash flow, while continuing to provide safe and reliable services at scale.

Note: The chart focuses on tariff trends over the past year to highlight the most recent RTA tariff adjustments and current fare levels.

GLOSSARY OF KEY TERMS

Term	Definition
National Taxi (NTC)	National Taxi LLC, acquired by DTC in July 2026 and operating taxi services in Dubai and Abu Dhabi.
Reported	Consolidated DTC financial performance, including National Taxi from 8 July 2026 following completion of the acquisition.
Like-for-Like (LfL)	DTC performance excluding National Taxi in both periods, providing a consistent basis for year-on-year comparison.
Number of Trips – Taxi and Limousine	The number of completed customer journeys during the period, from passenger pick-up to drop-off while the fare meter is active. Excludes cancelled and incomplete bookings.
E-hailing Trips	Completed taxi and limousine trips booked through digital ride-hailing platforms, including Bolt, Careem-Hala and other approved platforms.
Airport Trips	Completed taxi and limousine journeys originating from an airport, including trips operated by dedicated airport taxis and the wider fleet.
Fleet Size	The total number of vehicles owned or leased by DTC across taxis, limousines, buses and delivery bikes at the reporting date.
Operational Fleet	Vehicles available and approved for active service at the reporting date, excluding vehicles awaiting registration, commissioning, disposal or extended maintenance.
Taxi Fleet Utilisation	The proportion of the operational taxi fleet deployed in revenue-generating service during the relevant period.
Taxi Tariff	The regulated fare charged for taxi services, including applicable flag-fall, per-kilometre and other regulated charges. Tariffs are determined and periodically reviewed by the RTA.
RTA Taxi Plate Auction	A competitive process conducted by the RTA through which qualified taxi operators may acquire the right to operate additional taxi plates in Dubai.
Taxi Market Share (Plates)	DTC's share of the total number of active taxi license plates in the relevant market, measured as a percentage at the reporting date.
Fleet Partners	Independent fleet operators whose vehicles are registered and approved to receive bookings through the Bolt platform operated locally by Connectech.
Active Drivers	Unique drivers who completed at least one trip during the relevant reporting period.
Active Riders	Unique customers who completed at least one trip through the relevant digital platform during the reporting period.
Net Debt / LTM EBITDA	Interest-bearing borrowings less cash and cash equivalents (including short-term National Bonds), divided by EBITDA for the preceding 12 months.
Post Period End	Events occurring after the reporting date but before publication of the results. Such events are not included in the reported financial performance unless required by applicable accounting standards.



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