



Gender and Cultural Challenges for Female Entrepreneurs in Asia

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I. EXECUTIVE SUMMARY

Gender inequality has notoriously hindered women's economic potential particularly in entrepreneurship and leadership. This brief focuses on how female business owners specifically in Asian countries face barriers that restrict their growth. In addition to common challenges like the glass ceiling, these women are denied access to funding, bound to gender and familial roles, and are heavily underrepresented in leadership. Women-funded startups globally receive only about 2% of venture capital funding despite continued growth in female entrepreneurship. These barriers combined through policy can improve both gender equity and overall economic development.

II. OVERVIEW

Female entrepreneurs around the world face difficulties in accessing funding, joining networks, and snagging leadership opportunities. However, in Asian countries specifically these challenges are magnified by cultural norms and traditional gender roles. As a result, they tend to struggle to scale their businesses due to limited investor support and less opportunity. For example, women-led startups globally receive only a small percentage of total venture capital in funding despite research that shows diverse leadership teams outperform less diverse ones. In

countries like Japan and South Korea specifically, traditional workplace expectations and caregiving stereotypes continue to limit women's career progression in leadership and entrepreneurial roles. This affects their success rates and also reduces overall economic potential by limiting innovation and diversity in leadership. According to the Global Entrepreneurship Monitor, many female owned businesses continue to face low access to funding and investment opportunities despite the rapid expansion of startups in Asia. As countries start to rely on innovation, these disparities are crucial to address.

A. Relevance

This issue is relevant because it directly ties to economic growth and social equity. According to the World Economic Forum, global gender parity is only at 64%, while South Asia continues to have a lower female labor force participation rate at only 25.6%. Excluding women from these opportunities significantly reduces innovation and long term economic competitiveness in global markets. Although notable progress has been made to ensure female entrepreneurs are on a level playing field, women in Asian countries still face ulterior barriers that women in the Western regions do not. These include strong cultural expectations, bias, and unequal opportunities. Understanding these differences will allow policymakers to design a more culturally aware solution that promotes equality

across all women. This proposal is directed toward UN Women and the Asian Development Bank in partnership with national economic groups across Asia. Since gender inequality in entrepreneurship is a global economic and cultural issue, implementation of a solution requires the coordination of international organizations that can provide funding, policy guidance, and accountability measures. UN Women would support gender equity initiatives and the ADB could assist in funding women focused accelerator programs, mentorship networks, and invest in access initiatives across Asian markets.

III. HISTORY

A. Current Stances

Today, there is a growing awareness of the special help that female entrepreneurs need drawing attention to policy makers. Some governments and organizations have introduced certain policies to alleviate these pressures and discrepancies in opportunity, but a significant cap still remains. Current discussions emphasize the importance of increasing financial access and promoting gender inclusive policies that allow all women to participate freely in business without face bias.

As economies in Asia have grown and developed, women's participation in the economy has also developed. These barriers create long term barriers that continue to hinder women's ability to participate in the work force. However, inequalities in treatment and opportunities have persisted. The concept of a "glass ceiling" limits women's promotions into higher positions. There has also been research that supports the claim that employers check for marital status and family planning when deciding on a new hire

which further reinforces the idea that women are less committed to long term career growth. Female founders have been seen to receive 14% less likely to receive venture capital funding than male founders, with investors more likely to question women about risks and loss prevention rather than growth opportunities. Even when women hold the credentials and qualifications that prove equivalence in ability, they are still being prejudiced against due to the cultural stigma surrounding working mothers and the stereotypical expectations placed upon women which have created a gender inequality that is both economic and cultural.

Despite the efforts to reduce these differences, studies show that systemic biases within hiring and promotion processes are strong and are reinforcing gender inequality even in modern environments. Gender and cultural challenges faced by female entrepreneurs in Asia are the result of structural inequalities and the deeply rooted expectations and stereotypes placed upon women. While progress has been made to increase women's participation in the work force, significant barriers still persist that hinder women's professional career potential. By expanding access to inclusive leadership practices and addressing societal biases, policymakers can congregate and create an environment where female entrepreneurs are able to succeed to help empower women in entrepreneurship and improve social justice as well as economic growth.

IV. POLICY PROBLEM

A. Stakeholders

The primary stakeholders are female entrepreneurs in Asia. These women are heavily affected by the limited access to venture capital

opportunities which therefore reduces their ability to network and slow career progression. For example, many professional founders struggle to secure follow-up funding after initial investment rounds, which affects their ability to secure the funding needed to scale their business. As a result, their growth potential is reduced and confined.

Investors and financial institutions are key stakeholders since they are the ones making the decisions and influencing what businesses receive funding. Venture capital and investors rely on pattern recognition to make their choices. These patterns unfortunately typically favor male entrepreneurs leading to a bias in evaluating women-led startups and directly disturbing the market's diversity.

Governments and policymakers are also stakeholders as they are responsible for implementing the policies that alleviate this gap. They have the power to promote economic growth and gender equity through their policies which secures them as high value stakeholders. They can regulate media portrayal of founders regardless of gender to decrease bias, improve access to funding programs to female founders, and create initiatives that support women in business. It is important to note that policies are unable to account for systemic biases and therefore may fail to produce a meaningful change.

B. Risks of Indifference

The risk of indifference to gender inequality in entrepreneurship and business across Asia will reinforce existing disparities and limit the potential for their economic growth. If stakeholders remain indifferent, female entrepreneurs will have no choice but to continue

working against systemic barriers preventing many women-led businesses from scaling beyond early stages and reducing overall innovation and competitiveness in Asian markets.

For businesses and investors in Asia, indifference can lead to many missed economic opportunities since many high growth sectors like technology and e-commerce rely on diverse perspectives and ideas to remain competitive in global markets. If female voices are continuously reduced, creativity and diverse viewpoints are all limited. It can already be seen as global standards increasingly emphasize diversity and inclusion, that companies in Asia fail to address gender inequality and therefore risk their reputation when competing in the international markets.

C. Nonpartisan Reasoning

Addressing gender inequality in entrepreneurship across Asia is a necessity on a practical economic and societal scale. The bias against female entrepreneurs limits their access to funding and cultural expectations hinder them from even starting businesses. When a large portion of a population is unable to fully participate in a sector like business and entrepreneurship, their markets perform well below their true potential.

- 1) Underutilized economic potential in Asian markets: Across numerous Asian economies, small and medium enterprises (SMEs) are a main contributor of growth yet female entrepreneurs remain underrepresented in high growth sectors. When women face barriers in funding and growth opportunities, economies lose out on potential businesses that could contribute to job creation and innovation. This is especially prominent in developing markets like India, Indonesia, and

Vietnam, where entrepreneurial activity is closely tied to economic progress. By acknowledging these gaps, these countries can better utilize their resources to make diversity and representation an economic priority rather than a political one.

- 2) **Structural bias in investment and business ecosystems:** In many Asian business environments, access to opportunity is heavily dependent on networks and connections which are areas in which women are excluded due to it being heavily male dominated. Reinforcing patterns tend to keep it this way which creates inefficiencies in how capital is distributed and decisions are influenced based on familiarity rather than ability. Reducing these biases allows for fairness and effectiveness of investment systems and business performance.
- 3) **Long term generational legacy:** Gender inequality in entrepreneurship also has future implications that many tend to gloss over. When women are unable to achieve financial independence or advance professionally, it limits household income which over time reinforces traditional gender roles and therefore slows societal progress. By supporting female entrepreneurs, communities can strengthen and become more sustainable as they develop across future generations.

V. TRIED POLICY

An existing policy aimed at reducing gender inequality in leadership in California's Senate Bill 826 (SB 826) which was passed in 2018. It

required publicly traded companies based in California to include at least one woman on their board of directors with other requirements subject to change based on board size. The policy was specifically designed to increase female representation in leadership positions by addressing gender imbalance at the top level of organizations. However this policy faced many legal and social challenges. Critics argued that mandating gender quotas violated the Equal Protection clause of the U.S. Constitution leading to multiple lawsuits. In 2022, a California court ultimately struck down the law limiting its long-term impact and potential. Beyond these legal concerns, the policy was also criticized for focusing on representation instead of targeting the root cause of this lack of diversity which are the influences behind hiring and funding decisions. Although companies may have attempted to comply with these requirements, deeper issues remained.

VI. POLICY OPTIONS

Opening Investor Networks to Female Founders in Asia

As stated previously, the lack of access to networks that lead to funding are a large barrier in women's ability to scale their startups. Venture capital in many Asian markets rely heavily on connections and referrals that are heavily male dominated. This makes it difficult for women to secure the same opportunities. To address this, governments and financial institutions can support women-focused accelerator and mentorship programs that can help pipeline them into opportunities. For example, initiatives similar to India's Stand-Up India or creating women-led startup networks can help break down these barriers and therefore improve access to networks

for women.

Redefining Work and Family Expectations Through Policy Incentives

Cultural expectations in many Asian societies continue to place primary caregiving responsibilities on women which disrupts their career progression and limits entrepreneurial risk-taking which affects whether women are perceived as founders or leaders. Instead of only offering women maternity support, policies should incentivize shared caregiving responsibilities like tax benefits for dual-income households. Countries like Japan and South Korea have already implemented parental leave policies but uptake remains low due to stigma. Increasing awareness and creating incentives to participate can gradually shift these norms.

Making Inequality Visible

Lack of transparency in both salaries and investment decisions also allow gender disparities to persist without accountability. Women often receive less pay or smaller investment amounts because of systems that are difficult to track. Governments can in response begin requiring public reporting of gender-disaggregated data in both corporate pay structures and startup funding allocations. This will create a sense of transparency and increase accountability that could expose patterns of bias within Asian markets.

VII. CONCLUSIONS

In conclusion, female entrepreneurs in Asia continue to face a combination of barriers that limit their ability to grow and scale their startups. Although progress has been made, societal expectations still hinder rapid advancement.

Among the policy options discussed, improving transparency in pay and funding decisions is one of the most practical steps as it directly exposes inequality and encourages accountability.

Addressing these issues allows for policy reform and calls for a shift in how women's roles in numerous facets are viewed. By implementing mindful solutions, stakeholders can create a more inclusive system that allows women to participate in business and entrepreneurship to strengthen economic growth and encourage innovation across the entire region.

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