

**SASKATOON RESTORATIVE ACTION PROGRAM INC.**

**Financial Statements**

**For the Year Ended August 31, 2025**

---

## INDEPENDENT AUDITOR'S REPORT

---

To the Members of Saskatoon Restorative Action Program Inc.

### Qualified Opinion

We have audited the financial statements of Saskatoon Restorative Action Program Inc. (the "Corporation"), which comprise the statement of financial position as at August 31, 2025, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Corporation as at August 31, 2025, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### Basis for Qualified Opinion

In common with many charitable organizations, the Corporation derives revenue from fundraising and donations, the completeness of which is not susceptible of satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Corporation and we were not able to determine whether any adjustments might be necessary to contributions, excess of revenues over expenses, current assets and net assets. Our audit opinion on the financial statements for the year ended August 31, 2024 was modified accordingly because of the possible effects of this limitation of scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Corporation in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Corporation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation's financial reporting process.

(continues)

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Lingard + Dreger*

**Saskatoon, Saskatchewan  
November 12, 2025**

**Chartered Professional Accountants**



**SASKATOON RESTORATIVE ACTION PROGRAM INC.**

**Statement of Financial Position**

**As at August 31, 2025**

	<b>2025</b>	<b>2024</b>
<b>ASSETS</b>		
<b>CURRENT</b>		
Cash	\$ 139,991	\$ 151,277
Short-term investments (Note 3)	<b>468,821</b>	635,615
Accounts receivable	<b>7,184</b>	2,782
Prepaid expenses	<b>9,343</b>	4,362
	<b>625,339</b>	794,036
<b>LONG-TERM INVESTMENTS (Note 3)</b>	<b>253,671</b>	-
	<b>\$ 879,010</b>	\$ 794,036
<b>LIABILITIES</b>		
<b>CURRENT</b>		
Accounts payable and accrued liabilities (Note 4)	\$ 8,371	\$ 5,002
Deferred contributions (Note 7)	<b>207,820</b>	201,844
	<b>216,191</b>	206,846
<b>NET ASSETS</b>		
<b>UNRESTRICTED</b>	<b>662,819</b>	542,512
<b>INTERNALLY RESTRICTED (Note 5)</b>	<b>-</b>	44,678
	<b>662,819</b>	587,190
	<b>\$ 879,010</b>	\$ 794,036

**APPROVED ON BEHALF OF THE BOARD**

\_\_\_\_\_  
Director

\_\_\_\_\_  
Director

**SASKATOON RESTORATIVE ACTION PROGRAM INC.**

**Statement of Operations**

**For the Year Ended August 31, 2025**

	<b>2025</b>	<b>2024</b>
<b>REVENUE</b>		
Provincial funding		
Education/Justice	\$ 260,639	\$ 253,692
Crown Investment Corporations	30,000	45,000
Saskatoon School Divisions	419,737	318,712
Saskatoon Police Services	105,000	105,000
Contributions		
Individuals	242,453	9,999
Corporations and Rotary Club	57,576	208,689
Other		
Interest	23,730	25,255
Fundraising events	96,326	152,304
NB community partnership	6,667	-
In-kind contributions (Note 6)	108,000	72,000
	<b>1,350,128</b>	<b>1,190,651</b>
<b>EXPENSES</b>		
Project co-ordinators - salaries and benefits	839,474	637,424
Management salaries and benefits	166,631	192,068
In-kind contributions (Note 6)	108,000	72,000
Promotion	44,539	22,059
Fundraising expenditures	42,667	44,742
Professional fees	25,431	23,742
Student leadership and training	16,153	17,164
Contracted services	10,410	13,596
Insurance	8,439	5,012
Staff training	4,404	1,208
Licenses and fees	3,272	856
Public and staff relations	1,582	2,238
Community donations	1,500	1,500
Office supplies	1,304	1,328
Staff supplies and information	693	114
Performance management system	-	4,375
	<b>1,274,499</b>	<b>1,039,426</b>
<b>EXCESS OF REVENUE OVER EXPENSES FOR THE YEAR</b>	<b>\$ 75,629</b>	<b>\$ 151,225</b>

See notes to the financial statements

**SASKATOON RESTORATIVE ACTION PROGRAM INC.**

**Statement of Changes in Net Assets**

**For the Year Ended August 31, 2025**

	Unrestricted	Internally Restricted	<b>2025</b>	2024
<b>NET ASSETS - BEGINNING OF YEAR</b>	\$ 542,512	\$ 44,678	<b>\$ 587,190</b>	\$ 435,965
Excess of revenue over expenses	75,629	-	<b>75,629</b>	151,225
Transfer from Internally Restricted	44,678	(44,678)	-	-
<b>NET ASSETS - END OF YEAR</b>	<b>\$ 662,819</b>	<b>\$ -</b>	<b>\$ 662,819</b>	<b>\$ 587,190</b>

See notes to the financial statements

**SASKATOON RESTORATIVE ACTION PROGRAM INC.**

**Statement of Cash Flows**

**For the Year Ended August 31, 2025**

	<b>2025</b>	<b>2024</b>
<b>OPERATING ACTIVITIES</b>		
Excess of revenue over expenses for the year	\$ 75,629	\$ 151,225
Changes in non-cash working capital:		
Accounts receivable	(4,402)	(1,208)
Prepaid expenses	(4,981)	3,784
Accounts payable and accrued liabilities	3,370	(16,821)
Deferred contributions	5,976	(188,320)
	<b>(37)</b>	<b>(202,565)</b>
Cash flow from (used by) operating activities	<b>75,592</b>	<b>(51,340)</b>
<b>INVESTING ACTIVITIES</b>		
Purchase of investments	(1,283,419)	(624,679)
Reinvested interest	(20,878)	(19,424)
Proceeds on disposal of investments	1,217,419	624,679
Cash flow used by investing activities	<b>(86,878)</b>	<b>(19,424)</b>
<b>DECREASE IN CASH</b>	<b>(11,286)</b>	<b>(70,764)</b>
<b>CASH - BEGINNING OF YEAR</b>	<b>151,277</b>	<b>222,041</b>
<b>CASH - END OF YEAR</b>	<b>\$ 139,991</b>	<b>\$ 151,277</b>
<b>CASH CONSISTS OF:</b>		
Cash	\$ 139,991	\$ 151,277

See notes to the financial statements

**SASKATOON RESTORATIVE ACTION PROGRAM INC.**

**Notes to the Financial Statements  
For the Year Ended August 31, 2025**

---

**1. ORGANIZATION**

Saskatoon Restorative Action Program Inc. (the "Corporation") was incorporated under the Saskatchewan *Non-Profit Corporations Act, 1995* on September 21, 2011. The Corporation provides professional support for youth in Saskatoon to navigate conflict, build relationships, and reconnect with their school and community. The Corporation has been registered as a Canadian Registered Charity by the Charities Directorate.

---

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Basis of presentation**

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the *CPA Canada Handbook* and include the following significant accounting policies:

**Cash and equivalents**

Cash and cash equivalents consist of balances with banks and short-term investments with original maturities of three months or less.

**Revenue recognition**

The Corporation follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

The Corporation recognizes interest revenue using the accrual basis of accounting on a time proportion basis.

Fundraising event revenue is recognized when the related event is held. All other revenues are recognized in the year they are earned provided the amount to be received can be reasonably estimated and collection is reasonably assured.

**Income taxes**

The Corporation is a non-profit corporation and is a registered charity under the *Income Tax Act*. As such the Corporation is not subject to income tax.

**Financial instruments**

The Corporation initially measures its financial assets and financial liabilities at fair value. It subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the statements of operations in the period incurred.

Financial assets subsequently measured at amortized cost include cash, investments and accounts receivable. Financial liabilities subsequently measured at amortized cost include accounts payable and accrued liabilities. The fair value of the cash, investments, accounts receivable, and accounts payable and accrued liabilities approximate their carrying value due to their short-term nature.

(continues)

---



**SASKATOON RESTORATIVE ACTION PROGRAM INC.****Notes to the Financial Statements  
For the Year Ended August 31, 2025****2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)****Donated materials and services**

The Public and Catholic School Boards pay all of the salaries of the project co-ordinators, and collect from the Corporation the portion which it has agreed to pay. For financial statement purposes, the recognized amounts paid by the school boards are recorded as revenue, and expenses for salaries and benefits at an amount agreed as the value of their contributions.

Materials and services provided by the high schools in relation to the Restorative Action Program (RAP) have been recorded at the values estimated by the high schools. Donations of materials and services by members or others have not been recognized since a fair value cannot be reasonably estimated. There have not been any donations of assets to the Corporation.

**3. INVESTMENTS**

	<b>Maturity</b>	<b>2025</b>	<b>Yield</b>	<b>2024</b>
<b>Short-term</b>				
Affinity Credit Union term deposits	<b>2.25% - 3.50%</b>	<b>\$ 468,821</b>	<b>&lt; 1 year</b>	<b>\$ 635,615</b>
<b>Long-term</b>				
Affinity Credit Union term deposit	<b>3.35%</b>	<b>253,671</b>	<b>2 years</b>	<b>-</b>

**4. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES**

	<b>2025</b>	<b>2024</b>
Trade payables	<b>\$ 5,968</b>	<b>\$ 2,117</b>
Vacation payable	<b>2,403</b>	<b>2,885</b>
	<b>\$ 8,371</b>	<b>\$ 5,002</b>

**5. INTERNALLY RESTRICTED NET ASSETS - RESEARCH FUND**

In 2017 the Board designated its excess of revenue over expenses of \$57,330 as internally restricted net assets to be used to fund future research expenditures. In prior years, the Board authorized research expenditures totaling \$12,652 from the internally restricted net assets. In 2025 the Board authorized the remaining balance of \$44,678 to be transferred from the research fund to unrestricted net assets.

**SASKATOON RESTORATIVE ACTION PROGRAM INC.**

**Notes to the Financial Statements  
For the Year Ended August 31, 2025**

**6. CONTRIBUTIONS IN-KIND**

	<b>2025</b>	<b>2024</b>
Mount Royal, Bedford Road, Walter Murray, Nutana, Centennial, Evan Hardy, Tommy Douglas, Holy Cross, Bethlehem, E.D. Feehan, Bishop James Mahoney/St. Joseph's, Bishop Murray/Oskayak		
Rent	\$ 42,000	\$ 28,000
Computers, office supplies, and telephone	36,000	24,000
Administration	30,000	20,000
	<b>\$ 108,000</b>	<b>\$ 72,000</b>

Contributions in-kind are recorded at fair value for goods or services used in the normal course of operations that would otherwise have been purchased.

**7. DEFERRED CONTRIBUTIONS**

The deferred contributions balance represents funding received for program costs that will be incurred in subsequent fiscal years.

	<b>2025</b>	<b>2024</b>
<b>Deferred contributions, beginning of the year</b>	<b>\$ 201,844</b>	\$ 390,164
<i>Contributions deferred during the year:</i>		
Ministry of Education	90,000	90,000
Ministry of Justice	67,820	65,844
Saskatoon Police Services	42,000	42,000
Myriad Canada	8,000	-
Affinity Credit Union	-	4,000
<i>Less:</i>		
Amounts recognized as grant revenue	(197,844)	(384,164)
Amounts recognized as contributions from corporations	(4,000)	(6,000)
<b>Deferred contributions, end of year</b>	<b>\$ 207,820</b>	<b>\$ 201,844</b>

The deferred contributions at year-end relates to the following:

	<b>2025</b>	<b>2024</b>
Ministry of Education	\$ 90,000	\$ 90,000
Ministry of Justice	67,820	65,844
Saskatoon Police Services	42,000	42,000
Myriad Canada	8,000	-
Affinity Credit Union	-	4,000
	<b>\$ 207,820</b>	<b>\$ 201,844</b>

**8. RELATED PARTY TRANSACTIONS**

The Corporation received contributions of \$257,035 (2024 - \$83,100) from Directors of the Corporation. These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed upon by the related parties.

**9. CAPITAL MANAGEMENT**

The Corporation defines its capital as the total of the equity surplus. The Corporation does not have a formal capital management policy. However, management plans for the operations of the Corporation through an annual budgetary process ensuring that adequate capital is maintained. The Corporation has no externally imposed capital requirements.

---

**10. CLASSES OF MEMBERSHIP**

The Corporation has four classes of membership as follows:

**Class A - 1 member**

The members of which shall be a Rotary Club that have made a multi-year financial commitment to the Corporation. Each Class A member shall appoint a representative to represent and vote on that member's behalf and shall promptly notify the Corporation of the said representative's identity or any replacement thereof. Through their representatives, Class A members shall be entitled to receive notice of and to attend all meetings of the members of the Corporation and shall be entitled to one vote per member. Each representative of a Class A member shall be elected as a director of the Corporation.

**Class B - 3 members**

The members of which shall be non-Rotary Club entities, including, without limitation, schools, boards of education, government, community groups or corporations that have partnered with the Corporation to use or implement the programs of the Corporation and that have made a multi-year commitment to the Corporation. Each Class B member shall appoint a representative to represent and vote on that member's behalf and shall promptly notify the Corporation of the said representative's identity or any replacement thereof. Through the representatives, Class B members shall be entitled to receive notice of and attend all meetings of the members of the Corporation and shall be entitled to one vote per member. Each representative of Class B members shall be entitled to be elected as directors of the Corporation.

**Class C - 11 members**

The members of which shall be individual members of Rotary Clubs that are interested in furthering the objectives of the Corporation. Class C members shall be entitled to receive notice of and attend all meetings of the members of the Corporation and shall be entitled to one vote per member. Class C members shall be entitled to be elected as directors of the Corporation and shall be required to pay a membership fee and annual dues as set from time-to-time by the board.

**Class D - 16 members**

The members of which shall be organizations, corporate bodies or individuals (who are not Rotary Club members) that are interested in furthering the objectives of the Corporation. Each corporate Class D member shall appoint a representative to represent and vote on that member's behalf and shall promptly notify the Corporation of the said representative's identity or any replacement thereof. Individual Class D members and corporate members through their respective representatives shall be entitled to receive notice of and attend all meetings of the members of the Corporation and shall be entitled to one vote per member. Individual Class D members and corporate members through their respective representatives shall be entitled to be elected as directors of the Corporation and shall be required to pay a membership fee and annual dues set from time-to-time by the board.

---

**SASKATOON RESTORATIVE ACTION PROGRAM INC.**

**Notes to the Financial Statements**

**For the Year Ended August 31, 2025**

---

**11. FINANCIAL INSTRUMENTS**

The Corporation is exposed to various risks through its financial instrument, without being exposed to any significant concentrations of risk. The following analysis provides information about the Corporation's risk exposure and concentration as of August 31, 2025.

**Liquidity risk**

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Corporation manages liquidity risk resulting from accounts payable by holding liquid assets such as cash which can be readily available to repay accounts payable.

**Market risk**

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency rate risk, interest rate risk and other price risk. The Corporation is exposed to interest rate risk on its term deposits.

---

**12. COMPARATIVE FIGURES**

Some of the comparative figures have been reclassified to conform to the current year's presentation.

---