

monday september 29



premier partner summit 2025

## building a collaborative path forward



use the QR code to share your feedback and stay connected in this ongoing loop

1

share why
Canopy and
Revive are
together as one

2

**listen** to the experts in the room

3

co-design the future of employee health and wellbeing

4

commit to results with clear next steps, shared metrics, ongoing partnership

## please keep this in mind as we go

where do you see the biggest opportunities
for your organization or clients in the next 12–
24 months?

what barriers to engagement or access do you want us to help address?

which services could create the most value for your people or clients right now?



### introduce yourselves

please share your name, role, and one priority you want to advance before leaving our time together and your favorite movie as a kid



# what drives revive?

#### our mission

to partner with employers and plan sponsors to optimize health and well-being through improved access and affordability, fostering a healthier and more productive workforce.

#### our vision

create a future where every employee enjoys optimal health by providing employers with quality, affordable solutions, ultimately contributing to a healthier and more productive society.



#### range

expand possibility through collaboration and cross-functional learning

#### empathy

lead with compassion, emotional intelligence, and respect

#### virtue

uphold high standards with integrity and excellence

#### innovation

drive transformation through bold ideas and better ways forward

#### value

commit to delivering exceptional impact in everything we do

#### execution

make it real with focus, follow-through, and accountability

## revive's virtual care suite



#### everyday assistance programs (EAP)

selfcare and connection to experts for life's challenges



#### urgent care

fast resolution for everyday health concerns



#### primary care

ongoing relationships for better health



#### mental health access

direct connection to counselors guided by case managers



#### pharmacy services

affordable prescriptions with transparent pricing



#### weight health

clinically-guided weight management + lifestyle coaching and digital resources

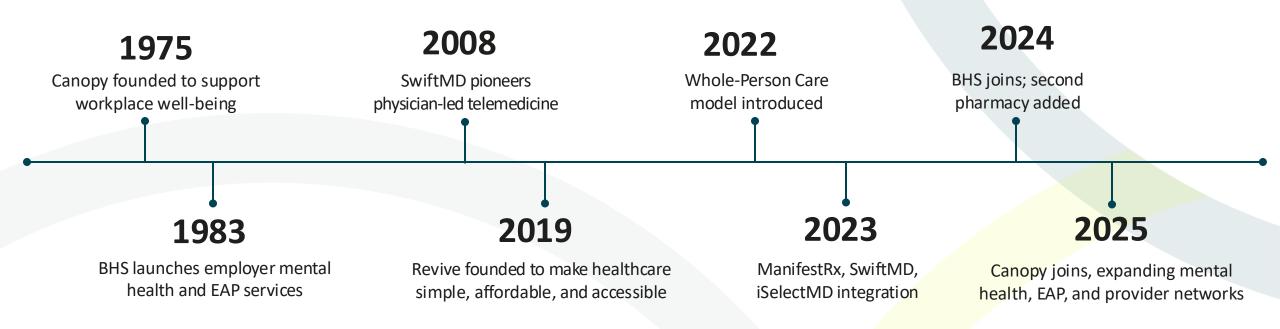


#### MSK and specialty care

expert guidance for complex needs

### our journey to date

- early telemedicine focused on single needs
- revive delivers an integrated ecosystem of whole-person care at scale



In three years, we've integrated five companies, expanded nationwide networks, and scaled whole-person care to 4.5M members.

# thoughts and takeaways

### what to expect tomorrow

a deep dive into revive's core capabilities, hosted by John Lufburrow



### primary and urgent care solutions

Dr. Andy Eskew, Chief Medical Officer



#### mental health solutions

Anna Meiners, VP of Customer Success



#### pharmacy solutions

Mark Orlando, Pharmacist SVP of Revive's Pharmacy



#### weight health solutions

Amanda Brown, Head of Product
Clinical Panel

### tonight's activities

#### **Riverview Pavillion**

cocktail reception: 5:30-7:00pm

lawn games/conversation

dinner: 7:00-10:00pm



tuesday september 30



premier partner summit 2025



## meditation

### agenda today's conversation

- the market pulse, pressures, challenges, and megatrends
- revive in action, our approach within our services model to deliver value
  - primary and urgent care solutions
     Andy Eskew (remote)
  - mental health solutions
     Anna Meiners
  - pharmacy solutions
     Mark Orlando
  - weight wealth solutions
     Amanda Brown / Clinical Panel

3 our impact

- 4 revive's differentiators
- how revive partners for success

employers are feeling the squeeze: higher costs, rising expectations, and access gaps

cost up

8.5%

projected healthcare cost increase in 2025 (PWC, 2025) → employers must do more with less retention at stake

~75%

of employees would accept a lower salary for better healthcare coverage

(<u>BenefitsPro 2024</u>) → benefits drive retention

per-person spend

**52%** 

projected healthcare spend per person in 2032 (Peter G Peterson Fdn 2024) → cost burden rising affordability gap

36%

of Americans have skipped or
postponed care due to cost
(KFF 2025) → care avoidance
increasing driving worse outcomes
and higher downstream costs

This means there is a growing demand for whole-person care, faster and easier access to providers, and solutions that address cost, access, and satisfaction.

## two persistent challenges we can solve together

#### access

**83+M** people live in areas without enough primary care providers (HRSA, 2024)

mental health wait times average 3–6 weeks (Rethink Mental Illness, 2025)

### affordability

pharmacy spend is the **fastestgrowing cost** driver (Mercer, 2025)

1 in 4 Americans struggle with medical bills (KFF 2025)

## our impact opportunity

by tackling both, we help protect budgets and improve employee wellbeing, without disrupting existing health plans

### megatrends

within accessibility and affordability, and how revive leads



megatrend	why it matters	revive's response
Employers face sustained benefit cost growth	Employers demand clear, early ROI and minimal disruption.	We deliver measurable first-year savings via redirected care, pharmacy optimization, and high engagement without changing core plan design.
GLP-1 costs now a board-level issue	Coverage is rising, but unsustainable cost growth makes benefit design complex.	Our Weight Health solution combines clinical stewardship, multi-pathway protocols, and ROI tracking tied to downstream savings and utilization.
Retail and tech players reshaping care access	Employers want integrated, scalable solutions—not disconnected apps.	We offer a full virtual clinic (urgent, primary, mental health, pharmacy, weight health) that's scalable, integrated, and prioritized for employer impact and employee wellness.
Access gaps are widening while cost barriers persist	Delayed care drives avoidable high-cost claims.	Virtual-first routing, \$0 visits, and navigation tools remove cost barriers and speed time-to-care.
Al-powered care is moving from pilot to productivity	Employers expect vendors to deliver more value with fewer resources.	We're already using AI to boost efficiency—from outreach and triage to documentation—backed by outcome tracking and clear ROI metrics.

the revive approac

#### integrated whole-person care

address physical, mental, and pharmacy needs together

#### seamless experiences

one relationship, multiple access points

#### proven outcomes

measurable savings and better health



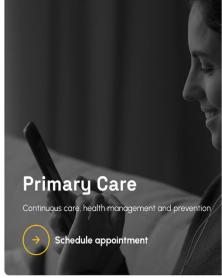
# the solution our virtual care platform

**eliminates** barriers to affordable, high-quality care beyond traditional medical plans

**integrated**, technology-driven ecosystem focused on employee well-being...anytime, anywhere.

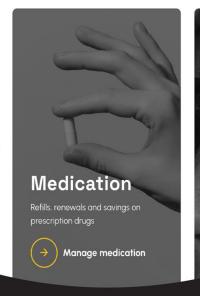
**delivers** the value of an on-site clinic, at a fraction of the cost













- ✓ exclusive physician group for our members, U.S.-trained, board-certified, with 10+ years clinical experience
- ✓ passionate and patient-centered care available on-demand 24/7 plus scheduled appointments
- √ full-scope: prescriptions, lab orders, chronic condition management
- ✓ all the benefits of an on-site doctor, without the overhead



- ✓ members have nationwide, 24/7 access to board-certified physicians by phone or secure, HIPAA-compliant video
- ✓ over 90% of consults begin within ten minutes, giving members timely care when they need it most
- ✓ services include prescriptions, lab orders, and ongoing chronic condition management at no out-of-pocket cost
- ✓ by replacing costly brick-and-mortar visits, members save time and money while still receiving high-quality care

## how we deliver primary care

high-quality, relationship-based care
providers delivering care at the highest level
integrated with the broader health system
dedicated, consistent provider teams



Dr. Andy Eskew
Chief Medical Officer



- ✓ modern, stigma-free support during and beyond crisis
- ✓ state-of-the-art digital self-care tools
- ✓ a counseling network of 30+k experts
- ✓ concierge-style coordination ensures timely, culturally competent matches and plan adherence
- √ boosts workplace well-being through solutions for daily life





### everyday assistance programs (EAP)

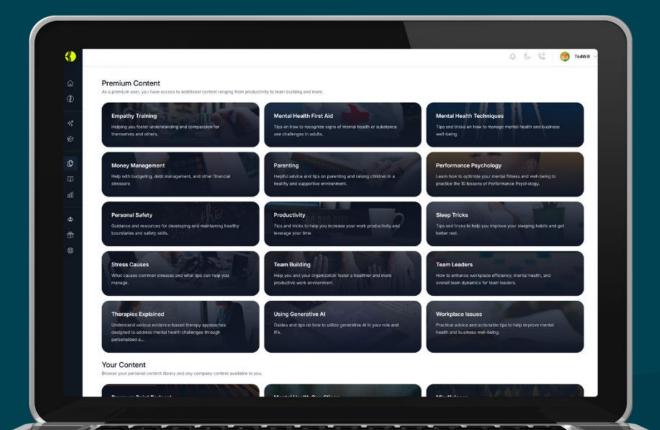
- ✓ 24/7 access to master's-level clinicians for immediate access to care
- ✓ care coordination that matches members to providers based on needs and preferences
- ✓ routine appointments within 5 days
- ✓ digital portal with live group sessions, AI coaching, self-assessments, and resources



88%

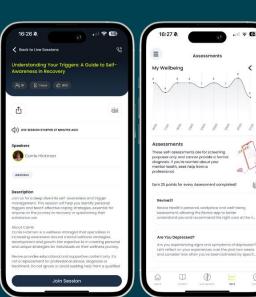
attend their initial session (compared to 30-40% for EAPs)

## digital portal



Coaching Al Chat (Luna) Assessments

<







timely appointments
we offer initial
appointments with
providers within five (5)
business days for routine

manager support
we provide master's level
Performance Consultants
to support managers
through daily challenges.

workplace partner our central focus is your organization's performance and success.

strategic oversight

cases.

our program managers use reporting data to identify trends and offer actionable recommendations.

holistic assessment

we dig deep to uncover the root cause of the member's challenge and its impact on them and the organization. dedicated advocate
we provide participants
with a dedicated Care
Coordinator throughout
their engagement.

transparent reporting

we provide in-depth customer insights reports on program impact.

provider network

we own and maintain an exclusive network of diverse providers. follow-up

our care coordinators follow up after the initial appointment to ensure satisfaction.

everyday assistance programs (EAP) our signature care coordination model builds trust through timely, culturally competent connections and provides evidence-based support throughout the member journey.

## how we deliver mental health

human-led care, never an answering service

expertise in matching to the best experts

provide support members across all situations

position mental health as essential



Anna Meiners
Vice President of Customer Success
M.A. Counseling Psychology/Organizational
Behavior

## please keep this in mind as we go

where do you see the biggest opportunities for your organization or clients in the next 12–24 months?

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which services could create the most value for your people or clients right now?





- ✓ two large accredited mail-order pharmacies, serving all 50 states
- ✓ no claims and \$0 cost to members for 80+% of common medications (maintenance and urgent care Rx)
- ✓ staffed by 60+ dedicated pharmacists and pharmacy technicians
- ✓ specialty drugs savings via international sourcing

## pharmacy services

- ✓ formulary includes 1,000+ maintenance medications, 70+ acute medications at no cost
- ✓ convenient home delivery at no cost
- ✓ discount card available for non-formulary drugs
- ✓ on-demand pharmacist consultations



potential savings

8-14%

of total pharmacy spend

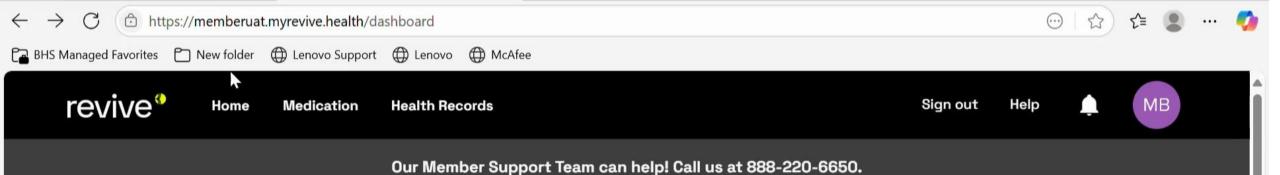
<sup>\*</sup> this program does not conflict with the PBM and optimizes spend on common generic medications

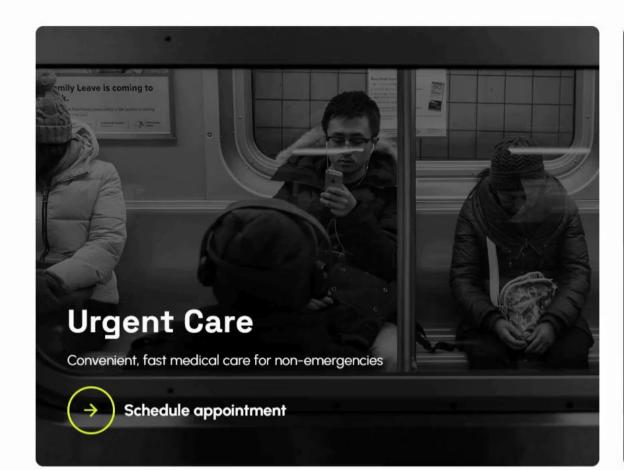
### how we deliver pharmacy care

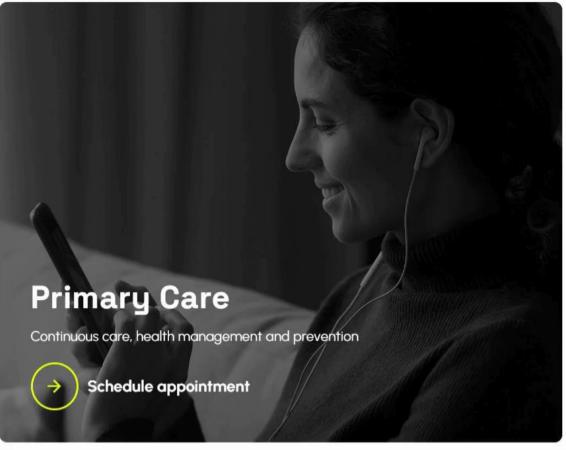
high-quality, \$0-access pharmacy care savings, value for members and employers integrated with the broader health system easy access drives adherence and persistence



Mark Orlando, Pharmacist Sr. Vice President Pharmacy







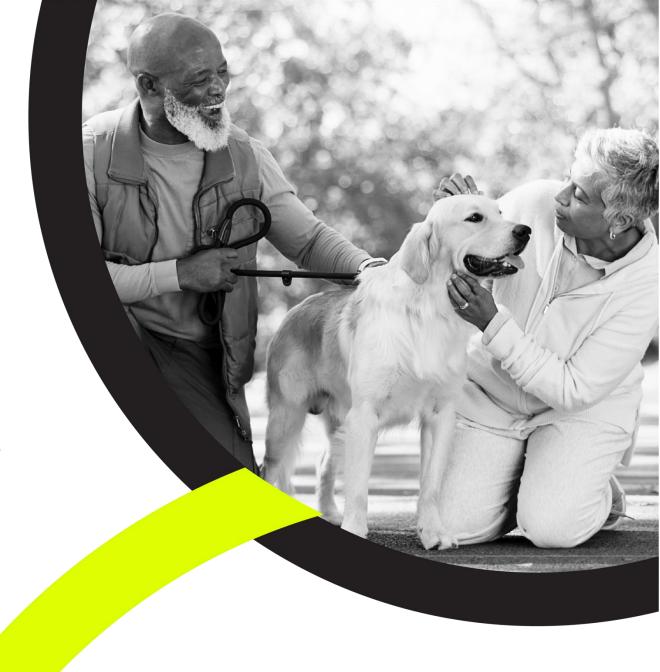
### lunch break



- ✓ the first comprehensive employer "weight health" program to address trend of rising demand for and costs of GLP-1s
- ✓ coach-driven, physician-supervised approach
- emphasis is on healthy lifestyle habits
- ✓ practical, affordable strategy drives sustainable outcomes and savings

## weight health services

- ✓ personalized 1:1 coaching keeps members motivated and focused for progress
- ✓ controls rising GLP-1 costs (note: members are responsible for costs)
- ✓ physician-supervised medications ensures safe use, typically through step therapy approach
- ✓ unlimited access to FitOn app for top-tier fitness content featuring on-demand and live workouts by world-class trainers



### medication management with a provider

#### 1 initial session

- assess medical history, body metrics, labs (order if needed)
- identify potential exclusionary criteria
- determine medication appropriateness

#### 2 follow-up session(s)

- ensure treatment safety
- assess safety and adherence to medication
- adjust dosage if necessary
- reassess metabolic markers when needed

available medications for employees:



oral contrave



**oral** GLP-1 (compounded semaglutide)



(compounded semaglutide or tirzepatide)

<sup>\*</sup> Current pricing available upon request. Rx shipped by Revive's Pharmacy. Cost includes processing and shipping. Medications and pricing are subject to change in response to regulatory changes.

## competitive medication pricing\* for members

**Oral Contrave:** \$99

Oral GLP-1: \$85 first month; \$165/month thereafter

**Injectable GLP-1 Semaglutide:** \$90 - \$210

**Injectable GLP-1 Tirzepatide:** \$155 - \$400



adding a weight health program offers greater control of GLP-1 spend



## medication pathways

- ✓ step therapy: clinically-guided approach starts with effective, lower-cost medications
- ✓ progress only if / as clinically necessary
- ✓ delivers predictable PEPM costs + highvalue, high-impact benefits

#### our program ensures

- ✓ responsible prescribing through clinical eligibility reviews
- ✓ cost-effective alternatives before branded GLP-1s
- √ safe, personalized dosage plans
- ✓ tools and support for long-term weight management



#### result

revive gives employers simple **PEPM** pricing for predictable costs while delivering high-impact weight health benefits without budget risk.

## revive lifestyle coaching model

mindful habit building for sustainable behavior shifts

overcoming barriers and personal obstacles

nutrition education for balanced nourishment

sustainable planning for realistic strategies

ongoing accountability to support and monitor progress

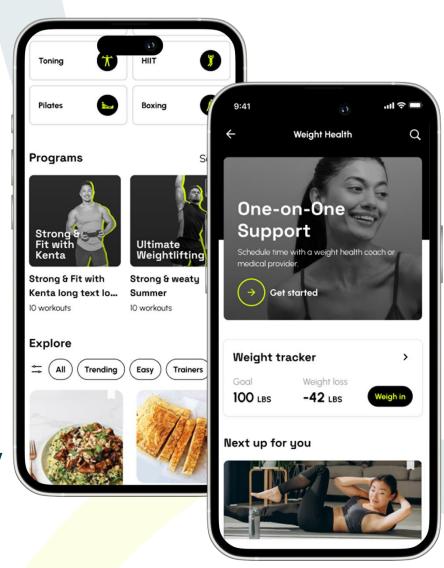
dedicated revive coaches build trust and long-term success, not quick fixes.



## complimentary access to FitOn PRO

- world-class trainers and celebrities.
- fitness options for all levels and preferences, from HIIT to low-impact cardio.
- mindfulness and meditation resources to support mental well-being.
- multi-lingual digital content.

- evidence-based nutrition guidance + 1K easy recipes, including Mediterranean diet and intermittent fasting.
  - **engaging** group challenges and community support.
- premium music, offline downloads, and TV-casting to any screen (including major TV platforms).



## confidence in motion turning vision into victory

#### getting STARTED

#### >

#### checking IN

"I'm hitting my weekly step

#### tackling BARRIERS



### refining STRATEGY



#### staying MOTIVATED

"my wellness vision is feeling confident at my daughter's wedding."

 $\rightarrow$  lose five pounds by

increasing steps by 3k daily

and mindful eating

goal, but not my daily step goal."

→ adjust weekday step goal

"walking is going well, but I have been eating more due to work stress."

→ develop alternate strategies to feeling good during stressful times "I'm doing good but I'm ready to step it up."

→ take several small walks throughout the day to increase movement

"i'm down five pounds and feel fantastic!"

→ coach celebrates progress



## weight health a tailored step therapy

#### meet sue member journey

- ✓ looking to lose 60 lbs
- ✓ at risk for Type 2 Diabetes
- ✓ family history of obesity, heart attacks, high cholesterol, cancer
- ✓ wants more energy, better sleep, and prevent chronic conditions

regular coaching sessions to support and monitor progress



# how we deliver weight health

comprehensive high-quality care and strong member experience

programmatic elements delivering meaningful value

step-up medication approach

1:1 dedicated coaching

ensuring members have the tools needed to be their best



Amanda Brown Head of Product

#### case study

### Albright College

Partnered with Revive to pilot new benefit structure

Introduced \$0 copays for virtual primary, urgent, and mental health care

Offered free maintenance medications with home delivery

Simplified onboarding and minimized claims impact

**18% reduction** 

in pharmacy-related claims

57% employee

participation (109 – 193 COVERED)

An individual saved

\$720/month

on prescriptions

Others are saving

\$200 + monthly,

With medications delivered to their door.

"Revive has been a game changer. It's rare to find a benefit that saves you money and makes employees happier, this does both."

Erin Laudenslager

HR Manager, Albright College

"We ordered medications, they showed up at our door in a few days, and we saved \$720. It felt too good to be true, but it wasn't."

- Albright Employee

"We had a 4-minute virtual visit, got the meds we needed, and never paid a cent. It's a great addition to our health insurance."

- Albright Employee

demonstrated urgent care savings



### UC savings (low end) 73k employees | 2024

Utilization EE's / Patient Encounters

**24.29**%

Blended Average Plan Savings from Re-direction of Care

**\$368** 

Monthly Encounters

1,491

#### **Traditional Venue Re-Direction\***

Primary Care Physician	26.62%	
Specialist	1.04%	
Emergency Room	4.47%	
Urgent Care Center	59.88%	
No Treatment	7.98%	

Annual Encounters

17,402

**Revive Fees** 

\$3.5M

Traditional Venue Re-Direction Plan Savings

\$6.4M

Annual Net Savings

<sup>\$</sup>2.9M

2023 Savings with Revive

 $45.31^{\%}$ 

### UC savings (high end) 26k employees | 2024

Utilization EE's / Patient Encounters

**75.59**%

Blended Average Plan Savings from Re-direction of Care

**\$364** 

Monthly **Encounters** 

1,943

**Traditional Venue Re-Direction\*** 

Primary Care Physician	48.79%
Specialist	4.03%
Emergency Room	8.94%
<b>Urgent Care Center</b>	27.84%
No Treatment	10.40%

Annual Encounters

23,316

**Revive Fees** 

\$1.9M

Traditional Venue Re-Direction Plan Savings

\$8.4M

Annual Net Savings

\$6.5M

2023 Savings with Revive

**289**%

## redirection of care calculation (UC program)

"I received a call back from the physician within 5-minutes. He was personable and attentive. I did not feel rushed. He listened to my issues. Truly impressed."

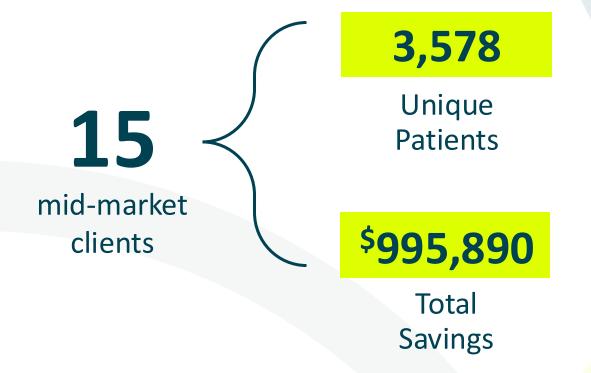
- member, human resources center, inc.

patient visits to	current cost	re-directed frequency	portion
	Cost if member or dependents had gone to ER, UC, PCP or Specialist.	% of Revive members who would have gone to ER, UC, PCP or Specialist.	Average savings of traditional patient visit.
emergency room	\$1,949.49	12%	\$233.94
urgent care	\$226.26	39%	\$88.24
specialist	\$223.29	1%	\$2.23
primary care	\$104.55	41%	\$42.87
no action	\$0.00	7%	0.00
Average Savings of Tra	aditional Patient Visit	100%	\$367.28

demonstrated Rx savings



### Rx case study



29,487

Scripts Filled by Revive

\$25.71

Savings Per Fill

## Rx savings analysis example

the composite rate for the pharmacy program is \$6.50PEPM 189 employees (\$14,742 annual fee)

#### **Pre-Revive Spend**

Total Rx = 14,162

Plan Spend = \$2,653,880

Member Spend = \$138,650

TOTAL SPEND = \$2,792,530

Example

#### **Post Revive Savings**

Total Rx Match = 9,914 (70%)

Plan Savings = \$222,926 (8.4%)

Member Savings = \$87,350 (63%)

**NET PLAN SAVINGS = \$208,184** 

#### **Plan Savings**

Year 1

20% utilization

\$44,585

\$19.65 PEPM Savings

Year 2

30% utilization

\$66,878

\$29.48 PEPM Savings

Year 3

40% utilization

\$89,170

\$39.31 PEPM Savings

### Rx and UC combined hard dollar plan savings

the composite rate for the performance program is \$11 PEPM

189 employees (\$24,948 annual fee)

#### **Pre-Revive Spend**

Total Rx = 14,162

Plan Spend = \$2,653,880

Member Spend = \$138,650

**TOTAL SPEND** = \$2,792,530

#### **Post Revive Savings**

Total Rx Match = 9,914 (70%)

Plan Savings = \$222,926 (8.4%)

Member Savings = \$87,350 (63%)

NET PLAN SAVINGS = \$208,184

Assuming 100% Adoption

#### Rx + UC Savings

UC Plan Savings = \$34,681

Rx Plan Savings = \$222,926

Total Potential Savings = \$257,607

NET PLAN SAVINGS = \$232,659

#### Plan Savings 20% utilization

Year 1

\$44,585

\$19.65 PEPM Savings

#### Year 2

30% utilization

\$66,878

\$29.48 PEPM Savings

#### Year 3

40% utilization

\$89,170

·····

\$39.31 PEPM Savings

	absenteeism	productivity	talent
traditional approach	<ul> <li>Time off for being sick</li> <li>Time off to get care</li> <li>Longer wait than needed</li> </ul>	<ul> <li>Delaying care due to affordability or access difficulty.</li> <li>Accessing the system can be a "hassle"</li> <li>Inherently more stress</li> </ul>	<ul> <li>Traditional benefits highly comparable to clients' competitors</li> <li>Over invested in solutions that aren't making a big impact</li> </ul>
revive	<ul> <li>Talk to a Revive physician in minutes</li> <li>Electronic script to local pharmacy</li> <li>Shorter time away from work</li> </ul>	<ul> <li>Simple attachment to providers and maintenance medications</li> <li>No access or affordability barriers</li> <li>Persistency on medications</li> </ul>	<ul> <li>Enhanced benefit landscape by offering "free" access to common care and medications</li> <li>High employee satisfaction scores</li> <li>Can offset plan design changes</li> </ul>
business cost	• \$1,685 to \$4,080 per employee per year	• \$2,945 per year employee per year	1.5 - 2 times annual salary (cost of turnover)

## today's afternoon activities

#### paint & pinot

Stevenson C: 3:00-5:00pm

#### yoga & wine tasting

yoga – Jefferson: 2:45-3:45pm

wine tasting – Summit 2: 4:45 – 5:45pm

#### e-bike

Adventure Office: 3:00 – 5:00pm

#### golf

Gorge 9: 3:00-5:00pm

### tonight's activities

#### **Moonlight Pavillion**

cocktail reception: 5:45-6:30 pm

mini golf + beer & wine

dinner: 7:00-10:00 pm

dinner in Hood (where we had lunch)

# wednesday october 1

## agenda today's conversation

- what revive has in store already for 2025-2026
- your voice: feedback, innovations, reflections, and observations
- **3** going forward by building together

## product vision

Make whole-person care seamless and accessible by integrating clinical expertise, digital support, and everyday wellbeing in a unified, empowering experience, giving every customer the insights and confidence to invest in better health, and making it easy for every member to thrive, anytime and anywhere.



## north star

We design seamless, intuitive experiences that make whole-person care easy to access, navigate, and trust – for every member – while empowering customers with actionable insights and the confidence to invest in better health.

#### We do this by:

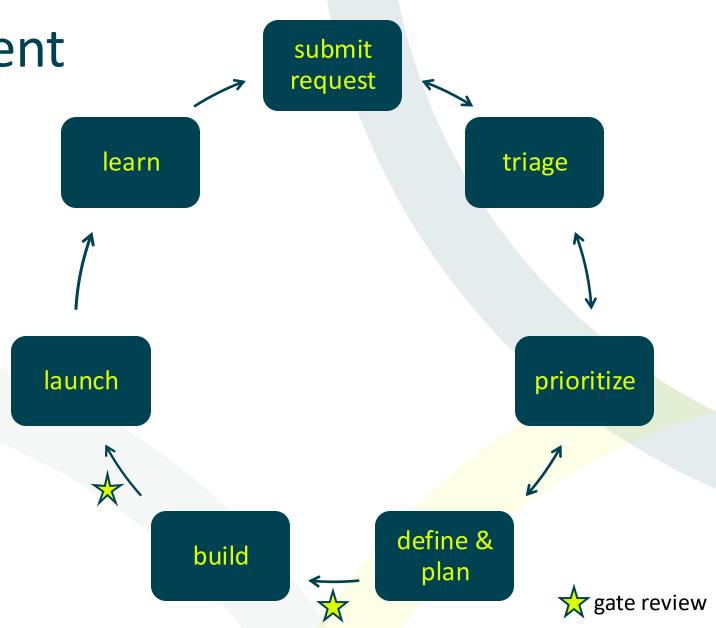
- Making it simple for people to get care and support when, how, and where it works for them
- Enabling customers to deliver meaningful benefits and measure impact without added complexity
- Equipping care teams with integrated tools and real-time insights to focus on what matters most

#### **REVERB**

product development lifecycle

#### prioritization

- √ value creation
- √ strategic alignment
- ✓ RICE



### 2025-2026 what's next for revive

committed to delivering strong service value that meets partner and customer needs both now and in the future.

### roadmap

#### now

- ✓ brand alignment
- ✓ weight health improvements
- ✓ home page revamp
- ✓ virtual primary care improvements
- ✓ improved local pharmacy selection

#### next

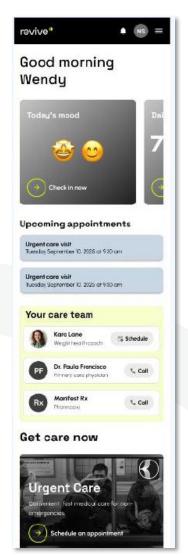
- ✓ improved medications digital experience
- ✓ improved onboarding and FAQ overhaul
- enhanced member
   engagement tooling
   (push notifications
   & enhanced responsive
   design)
- ✓ experience improvements

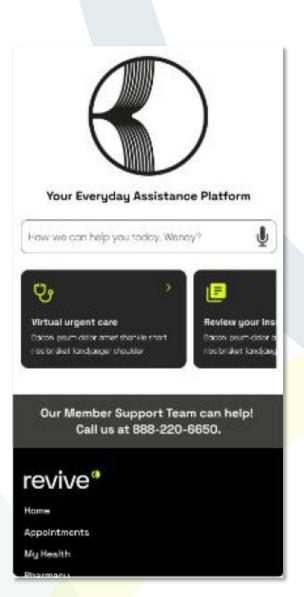
#### later

- ✓ first time member engagement improvements
- ✓ care navigation
- ✓ personalization
- ✓ ai-driven wayfinding & care navigation
- ✓ quick links for past utilization / most common use cases

## design idea progression







## your voice shapes our future

where should we focus innovation next?

### how did we do?

- √ key takeaways?
- ✓ things we could do better?
- ✓ what you want to see next?

1

Hear you on priorities, constraints, and challenges

2

Share what's new and next across combined capabilities for value

3

Co-design impact by translating needs into programs / engagement for outcomes



Commit to results with clear next steps, shared metrics, ongoing partnership

### let's build the next step together

**our goal:** create a win for your organization, your workforce, and your business

### immediate opportunities to connect

- ✓ Complimentary savings and engagement analysis
- ✓ Educational webinars/fireside chats
- ✓ Co-host awareness events

#### deepening our partnership

- ✓ Build on your ideas for innovation
- ✓ Continue to listen and collaborate



### stronger together

better for your people better for your business

thank you for being here today let's keep building together

your revive + canopy team

